

June 27, 2014

VIA HAND DELIVERY

Office of the Attorney General
55 Elm Street, P.O. Box 120
Hartford, CT 06141-0120
Attn: Perry Zinn Rowthorn, Deputy Attorney General

Office of Health Care Access, Dept. of Public Health
410 Capitol Avenue
Hartford, CT 06134
Attn: Lisa Davis, Deputy Commissioner

Re: Proposal for Joint Venture between Greater Waterbury Health Network, Inc., and Vanguard Health Systems, Inc. – OHCA Docket No. 13-31838-CON and Attorney General Docket No. 13-486-01

Dear Mr. Rowthorn and Ms. Davis:

Greater Waterbury Health Network, Inc. and Vanguard Healthcare Services, Inc., a wholly owned subsidiary of Tenet Healthcare Corporation, hereby submit responses to the questions posed by you regarding the First Supplement to the Application for Joint Venture dated June 6, 2014.

At your request, one copy has been hand delivered to Mr. Rowthorn's office and seven copies have been hand delivered to Ms. Davis' office. In addition, each office has received an electronic version. Those who are copied on the letter will receive the responses to the questions by electronic mail, but the exhibits will be provided on a disk due to size.

If you have any questions or need anything further, please contact me at (203) 578-4202. Thank you for your assistance in this matter.

Office of the Attorney General
Office of Health Care Access, Dept. of Public Health
June 27, 2014
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Very truly yours,

CARMODY & TORRANCE LLP

By 
Kristin Connors

KC/ro
Enclosures

- c: Gary Hawes, Esq. (via electronic mail and disk)
Office of the Attorney General
- Steven Lazarus (via electronic mail and disk)
Office of Health Care Access
- Darlene Stromstad (via electronic mail and disk)
Greater Waterbury Health Network, Inc.
- Jeffrey Peterson, Esq. (via electronic mail and disk)
Tenet Healthcare Corporation
- Collin Baron, Esq. (via electronic mail and disk)
Pullman & Comley LLC
- Randall Mathieson, Esq. (via electronic mail and disk)
Pullman & Comley LLC
- Attorney Ann Zucker (via electronic mail and disk)
Carmody Torrance Sandak & Hennessey, LLP

APPLICATION FOR APPROVAL OF JOINT VENTURE

Greater Waterbury Health Network, Inc. (“GWHN”) and Vanguard Health Systems, Inc. or an affiliate (“Vanguard”) (collectively, the “Applicants”) hereby respectfully submit to the Attorney General and the Commissioner of the Department of Public Health the following responses to supplemental completeness questions dated June 12, 2014 regarding the application for approval of their joint venture under Conn. Gen. Stat § 19a-486 et seq. (the “Application”).

1. **Please provide an updated, independent fairness evaluation opinion.**

See attached **Exhibit 1**.

2. **Please provide audited fiscal year financial statements for 2013 (income statement, cash flow statement, and year-end balance sheet), as well as details of any adjustments to financial statements for previous years.**

See attached **Exhibits 2, 3, and 4**.

3. **Please provide most recent year-to-date financial statements for 2014 and comparable period for 2013.**

See attached **Exhibits 5 and 6**.

4. **Please provide hospital operating metrics report for 2012, 2013, and year-to-date 2014, including payer mix details.**

See attached **Exhibits 7, 8, and 9**.

5. **Please provide a timeline of all Waterbury Board or committees meetings since August 2013 in which the joint venture transaction was on agenda or discussed.**

See attached **Exhibit 10**.

6. **Please provide an updated list of Waterbury Board members and committee members.**

See attached **Exhibit 11**.

- 7. Please provide an updated Conflict of Interest disclosure from Waterbury Board and management.**

See attached Exhibit 12.

- 8. Please provide details of all modifications to letter of intent related to included assets, excluded assets, retained liabilities, financing, or other transaction terms either, independent of or as a result of, Tenet Healthcare Corporation's ("Tenet") acquisition of Vanguard.**

The transfer of GWHN's equity interests in the Harold Leever Regional Cancer Center, Inc. and the Heart Center of Greater Waterbury, Inc. is not contemplated at this time. A first amendment to the proposed Contribution Agreement is attached as Exhibit 13.

- 9. Please provide details related to any material asset acquisitions, sales, or dispositions since July 1, 2013.**

None.

- 10. Public Act 14-168 provides, among other things, that "[a] hospital, health system or medical school may organize and be a member of no more than one medical foundation." (Public Act 14-168, Sec. 3(f).) Please describe in detail the resulting ownership structure of GWHN's medical foundation after the proposed transaction, including the identity, role, and authority of any other entity that will be a member of the GWHN foundation. Please also disclose whether Tenet currently anticipates becoming a member or owner of any other medical foundations operating in Connecticut and, if so, explain how doing so comports with Connecticut law.**

Vanguard intends to establish a medical foundation in accordance with the provisions of Public Act 14-168. As a health system described in C.G.S. Section 33-182a(4), as amended and restated by Section 2 of Public Act 14-168, Vanguard may organize and become the member of a medical foundation under the provisions of Chapter 594b of the Connecticut General Statutes. Simultaneously with the closing of the transaction of the conversion of the Hospital, the medical foundation formed by Vanguard shall acquire substantially all of the assets and assume substantially all of the liabilities of Alliance Medical Group, Inc., the Hospital's medical foundation.

Vanguard does not intend to be a member or owner of any other medical foundations operating in Connecticut. Vanguard intends to use Vanguard Medical Foundation to employ physicians at any other Connecticut hospitals acquired by Vanguard.

- 11. Please describe the relationship, if any, between VHS Waterbury Health System, LLC, the joint venture entity being formed between GWHN and VHS Waterbury Management Company, LLC to own and operate the Hospital, and the publicly announced partnership**

between Yale New Haven Health System and Tenet to create a comprehensive health care delivery network in Connecticut (the "YNHHS/Tenet Partnership"). If there is no present relationship, please also comment on whether there is any planned relationship between the Hospital and the YNHHS/Tenet Partnership or any entity formed as a result of the YNHHS/Tenet Partnership, and the nature of such planned relationship.

It is anticipated that VHS Waterbury Management Company, LLC, will be an 80-20 Joint Venture between VHS of Connecticut, LLC, with an 80% interest, and an affiliate of Yale-New Haven Health Services Corporation ("YNHHSC"), with a 20% interest. VHS Waterbury Management Company, LLC, would participate fully in all aspects of the Strategic Alliance described below.

Strategic Alliance Agreement. On February 12, 2014, YNHHSC and Tenet Healthcare Corporation ("Tenet") entered into a strategic alliance agreement (the "Strategic Alliance Agreement"). The Strategic Alliance Agreement was intended to outline the framework whereby the parties would create a comprehensive health care delivery network in Connecticut to enhance the efficiency and coordination of health care in the region by offering comprehensive clinical services to a larger geography, with the intention to possibly expand into the greater Northeast region. Under the terms of the agreement, YNHHSC and Tenet will remain independent of each other. The Strategic Alliance Agreement describes a framework whereby the parties would establish two related joint venture organizations: (i) a regional integrated provider network organization (the "Regional Provider Organization") to endeavor to establish a network of community hospitals in Connecticut, New York, Rhode Island, and parts of Massachusetts (the "Geographic Service Area"); and (ii) a risk organization (the "Risk Organization") to endeavor to enter into risk contracts with payors on behalf of YNHHSC, Yale-New Haven Hospital, Inc., Bridgeport Hospital, Greenwich Hospital and Northeast Medical Group, Inc. (the "Yale New Haven Health System"), providers owned by the Regional Provider Organization, and potentially other non-affiliated providers. The Strategic Alliance Agreement also contemplates that the parties would enter into co-branding arrangements and possible service line agreements. The consummation of the transactions contemplated by the Strategic Alliance Agreement is subject to numerous contingencies and conditions, including any required regulatory approvals. The parties do not intend to consummate any of the transactions contemplated by the Strategic Alliance Agreement, and as described below, unless and until the parties complete the acquisition of one or more acute care providers in Connecticut.

Proposed Regional Provider Organization. The Strategic Alliance Agreement contemplates that YNHHSC and Tenet will establish the Regional Provider Organization as the exclusive vehicle (subject to certain exceptions) of YNHHSC and Tenet for the acquisition of any ownership interest in any healthcare facility and provider in the Geographic Service Area (which may include acute care providers, skilled nursing facilities, ambulatory surgery centers, physician organizations, home health agencies, and other clinical providers). The Regional Provider Organization would serve as a holding company for directly or indirectly owned subsidiary business entities that would be established or acquired for the purpose of purchasing, owning and operating healthcare facilities and providers. Tenet would own an 80% membership interest in the

Regional Provider Organization. YNHHS would own a 20% membership interest in the Regional Provider Organization. The Regional Provider Organization would be governed by a Board of Managers, the majority of whom would be appointed by Tenet, provided that YNHHS would have certain super-majority rights related to material decisions. The Yale New Haven Health System would remain an independent not-for-profit organization. The day-to-day operations of each subsidiary of the Regional Provider would be managed by a an affiliate of Tenet pursuant to one or more management services agreements. Tenet would provide any necessary debt financing related to an acquisition, and in addition would fund necessary working capital related to any acquired business.

Proposed Regional Risk Organization. The Strategic Alliance Agreement contemplates that YNHHS and Tenet would affect all risk and gain-sharing agreements entered into by them or providers owned by the Regional Provider Organization in the Geographic Services Area through a newly formed entity (the “Regional Risk Organization”). The Regional Risk Organization may also include other, non-affiliated providers with which YNHHS and Tenet clinically integrate. The purpose of the Risk Organization would be to manage increasing levels of risk of enrolled patient populations at participating locations within the Geographic Service Area, including managing such risk contracts with Medicare, Medicaid and other third party payers as maybe able to be negotiated by the Risk Organization. Each of YNHHS and Tenet would have a 50% ownership interest in the Risk Organization. The business of the Risk Organization will be predicated and conditioned on participating providers achieving a level of clinical integration that is sufficient to enable the assumption of risk of the cost of all or a portion of the provision of care as well as the opportunity to share in all or a portion of savings against specified benchmarks. The Regional Provider Organization would be governed by a Board of Managers, half of whom would be appointed by Tenet and half of whom would be appointed by YNHHS.

Proposed Regional Physician Network Organization. The Strategic Alliance Agreement contemplates that YNHHS and Tenet would establish a regionally clinically integrated physician network organization (the “Regional Physician Network Organization”), which would include the physician organizations associated with each healthcare facility or provider owned by the Regional Provider Network, the physician organizations associated with the YNHHS hospitals, and other mutually agreed upon independent physician organizations. Tenet and YNHHS intend that the Regional Physician Network Organization would have a governing body including representatives of each of the physician organizations and would contract for management services and risk contracting with the Regional Risk Organization.¹² **Reference is made to GWHN's and Vanguard's Completeness Letter of June 11, 2013 ("Completeness Letter"). Please update the response to Question No. I in the Completeness Letter to provide information on the specific payment adjustments that were made to hospitals owned directly or indirectly by Tenet under the Medicare Value- Based Purchasing Program ("VBP") for federal fiscal year ("FY") 2014, including, but not limited to, those Vanguard hospitals acquired as part of Tenet's acquisition of Vanguard. In the response, please identify those hospitals that are receiving an upward payment adjustment as a result of the VBP program and those receiving a downward adjustment. Please also identify the percentage payment adjustment for each hospital under the VBP program and comment generally on the performance scoring of Tenet hospitals under the VBP program in each**

of the states where they operate.

As stated in the Question Number 1 of the Completeness Questions, Tenet is committed to transforming the quality of hospital care. Regarding the VBP factors provided previously for FY2013, 18 legacy-Vanguard facilities are receiving positive VBP payment adjustments in FY2014 compared to 10 facilities receiving positive adjustments for FY2013. This significant improvement is evidence of Tenet's commitment to quality. Among the legacy-Tenet facilities, 17 facilities are receiving positive adjustments and 30 facilities are receiving negative adjustments. FY2014 VBP factors are presented in **Exhibit 14**. Tenet's Chief Medical Officer has made improving VBP a priority and will leverage lessons learned from the legacy-Vanguard facilities at the legacy-Tenet facilities. Each state that Tenet operates in had facilities with both positive and negative adjustments, with the exception of North Carolina and Pennsylvania, which only have negative adjustments.

13. Please update the response to Question No. 3 of the Completeness Letter to discuss the specific achievements of the Vanguard hospitals in improving the quality, accessibility and the cost-effectiveness of health care in connection with the initiatives listed at subsections a through d of that question.

a. CMS Pioneer ACO in Detroit and the 2 CMS Shared Savings ACOs in Chicago and San Antonio;

- **Pioneer ACO in Detroit:** For 2012, the ACO generated savings of \$8M. 2013 results have not been announced yet, but it is anticipated that 2013 savings will exceed that of 2012.
- **Medicare Shared Savings Programs (MSSPs) in Chicago and San Antonio:** These MSSPs began in July 2012. CMS has not yet released performance results, however it is anticipated that both ACOs are generating per participant saving.

b. CMS Community Based Care Transition Program in Massachusetts;

The CMS Community Based Care Transition Program in Massachusetts has served more than 5,500 patients in the first 20 months. The program's interventions have reduced readmission rates in the population served by 47.0% versus the comparison group of 4.3% reduction. After the initial two year agreement with CMS, the program has been renewed for a 3rd year. Other programs have been renewed for only 3 months, 6 months or have not been renewed. Identified as highly successful, the program leaders were asked to present on four different topics at the most recent national CCTP Learning Session.

c. CMS Innovation grant in Chicago; and

The Right Exam, at the Right Time, Read by the Right Radiologist is the program that Imaging Advantage, in partnership with Tenet Healthcare, embarked on with the receipt of the prestigious CMS Healthcare Innovation Award. The overall goal is to provide clinicians with accurate, timely reports that result in properly placed patients and appropriate treatment that will reduce utilization and length of stay. All Tenet Chicago hospitals had their preliminary "wet" reads replaced with final reads. Reduction in emergent turnaround times has been significant. Emergent

final report turnaround times have been reduced from a market average of 855 minutes to 34 minutes. Additionally, at West Suburban Hospital, CT head utilization has reduced by on average 1.4% in 2014 compared to the baseline.

d. Dual-Eligible risk in other markets.

There are no significant updates to report at this time.

- 14. Please update the response to Question No. 22 of the Completeness Letter to provide information on the implementation strategies the proposed joint venture will use to address each of the prioritized health issues identified at page 3 of the Greater Waterbury Health Improvement Partnership's Community Health Needs Assessment Final Summary Report dated September 2013. In this response, please elaborate on how the implementation strategies of the Hospital to address each of the prioritized health issues will be aided by approval of the proposed joint venture and specifically address how the proposed joint venture will aid the Hospital in attempting to remove cost of care as a barrier to health care access for Waterbury-area residents.**

The Hospital's CHNA Summary Report of Strategies is included as **Exhibit 15**. The Hospital's CHNA Implementation Strategy is posted on the hospital website and included as **Exhibit 16**. Tenet's home office resources are available to assist with the implementation of these strategies.

To increase the Hospital's efforts to remove cost of care as a barrier to health care access, Tenet will provide charity care as described in Question 16 and also adhere to the principles of Tenet's Compact with the Uninsured (**Exhibit 17**). The Hospital will also have access to Tenet's Path to Health initiative, which is designed to improve access to care for indigent and low income persons by encouraging and facilitating enrollment in exchange plans or expanded Medicaid. Path to Health includes web-based information and tools, as well as community enrollment events that also offer a direct opportunity to provide health and wellness education to the community.

- 15. Please update the response to Question 25 of the Completeness Letter to discuss what, if any, due diligence was undertaken by GWHN of Tenet in light of Tenet's acquisition of Vanguard. To the extent such additional due diligence took place, please supply summaries of GWHN's findings with respect to the matters listed at subsections a through k of that question.**

Upon the announcement of Tenet's proposed acquisition of Vanguard on June 24, 2013, GWHN's task force and Board met with its advisors, Cain Brothers and counsel. Publicly available information about Tenet Healthcare Corporation was synthesized and present to the Board and the task force at meetings in early July and August. A copy of the presentation by Cain Brothers is attached as **Exhibit 18**. GWHN's counsel also presented a summary of certain regulatory issues that Tenet had described in its filings with the Securities and Exchange Commission. Tenet's investor presentation was also shared with the Board; it is attached as **Exhibit 19**.

The Board then asked to visit Tenet facilities that were similar in size to the Hospital. Arrangements were made for Ms. Stromstad, President of the Hospital, Carl Contadini, Board Chair and David Pizzuto, M.D., VP of Medical Affairs to visit two Tenet hospitals: Good Samaritan and Saint Mary's Hospitals in West Palm Beach, Florida. During this August 2013 meeting, they met with Tenet executives, physicians at these hospitals and board members of these hospitals and toured the facilities and had an opportunity to meet their counterparts and have frank discussions.

16. Please update the response to subsections a through h of Question 28 of the Completeness Letter in light of Tenet's acquisition of Vanguard and describe what affect, if any, the acquisition will have on the proposed charity care policies that will be established by the Hospital if the joint venture is approved.

a. Will the same Vanguard charity and indigent care policies as referenced above be instituted at the Hospital and, if not, why not?

Vanguard policies will not be implemented as Tenet has acquired Vanguard and is currently transitioning legacy-Vanguard facilities to Tenet's policy. As Tenet's policy currently does not provide benefit for over 300% FPG, Tenet would maintain GWHN's current charity care policy at the Hospital.

In the event Tenet adopts a new company wide policy, the future Tenet policy would be compared against the current charity care policy at the Hospital. If the future Tenet policy would provide greater benefit to the community, the future Tenet policy would be adopted at the Hospital. Otherwise, the current Hospital policy would remain in effect.

b. What measure is used to determine the referenced discounts of between 40% and 80% (e.g., is this a discount of hospital charges or some other measure?)

Both Tenet and the Hospital measure discounts against charges as set forth in the Charge Master.

c. What are Vanguard's plans with respect to raising the Hospital's charges post-closing?

Tenet has no current plans to raise the Hospital's charges post-closing. Tenet reviews all hospital charges on an annual basis compared to hospital and industry cost trends. On occasion, Tenet also performs comparative market rate assessments of the service area.

d. Do the Vanguard charity and indigent care policies only apply to the uninsured?

No, while the Tenet Charity Care policy only applies to those under 300% FPG, other financial benefits are provided for both the uninsured and insured above 300% PPG. In addition to what the Hospital currently provides, the JV will also provide financial assistance to insured patients who suffer from financial hardship on a case by case basis – particularly the under-insured patients who have benefits exhausted, non-covered or exceed daily maximums and their out of pocket expenses exceed 10% of their household income.

e. What types of financial assistance plans have Vanguard hospitals offered to uninsured patients over 500% of the Federal Poverty Level and/or insured patients who suffer from financial hardship?

Tenet provides assistance to all uninsured patients based upon a predetermined discount without regard to FPG. Charity Care will only be applicable to patients below 400% FPG. Any patients with a FPG greater than 401% would be considered on a case by case basis.

f. Will the JV offer financial assistance to uninsured patients over 500% of Federal Poverty Level and/or insured patients who suffer from financial hardship?

Yes. Please reference the response to part e.

g. What components of GWHN’s charity care policy are more favorable than Vanguard’s?

GWHN’s charity care policy is more favorable than Tenet’s charity care policy. As such, the Hospital will adopt GWHN’s charity care policy.

h. What components of Vanguard’s charity care policy are more favorable than GWHN’s?

Tenet provides assistance for the under-insured in addition to uninsured as defined in d. Tenet also provides other benefits to the communities it serves, not specified in the current Hospital policy. These benefits to the community will be adopted by the Hospital and examples include:

- Patients are not required to apply for Financial Assistance
- Patients can provide verbal attestation for household size and other key non-financial aspects.

17. Please update the response to subsections a through c of Question 33 of the Completeness Letter to the extent that Tenet's acquisition of Vanguard would change these responses and provide an update of the chart on page 997 to include FY 2013 data.

The expenses related to the aforementioned programs or services are detailed in the following table:

Program/Service	FY2013 Cost	FY2012 Cost	FY2011 Cost	FY2013 Grant	FY2012 Grant	FY2011 Grant
Waterbury Health Access Program	\$367,388	\$390,725	\$410,557	\$367,388	\$390,725	\$410,557
Waterbury Hospital Center for Behavioral Health	11,226,158	10,577,221	10,356,148	2,149,568	2,137,134	2,136,312
Heart Center of Greater Waterbury	659,000	688,000	806,000	-	-	-
Greater Waterbury Area Family Birthing Center	4,304,295	4,021,251	3,995,529	-	-	-
Evergreen 50 Club	68,683	53,518	52,600	-	-	-
Waterbury Hospital ID Clinic	1,686,568	2,584,929	2,879,271	1,602,198	1,772,339	2,024,798

As stated in the Completeness Questions, the JV intends to make similar expenditures to support these programs in each of the first three years of the operation of the Hospital, contingent upon the availability of the grants associated with these programs. Based upon diligence regarding these grants, there is high level of certainty that the grants will be available to the JV or to the post conversion foundation. As such, these costs were included in the Financial Attachments.

As the Heart Center of Greater Waterbury is excluded from the transaction as indicated in the CON supplement, then the cost of this program would be borne by then entity retaining the interest in the Heart Center of Greater Waterbury.

18. With respect to Exhibit 15 of the Completeness Letter, please provide the following:

- a) **Revised Financial Attachments 1A, 1B & 1C updated with actual results for FY 2013.¹**

Revised Financial Attachments are provided as Exhibit 20.

- b) **The assumptions utilized in developing the Financial Attachments.**

Financial Attachment 1A: Greater Waterbury Health Network Without CON

Financial Attachment 1A assumes that GWHN continues to operate as an independent organization. The following methodology and assumptions are deployed in developing the financial projections.

FY2014 projections reflect the financial performance through April 30, 2014. The projections presented herein take into account the degradation of historical performance since the Financial Attachments were first submitted as a part of the Completeness Questions.

Revenue / Volume

- Inpatient discharges are expected to decrease by 0.5% each year. This decrease is offset by an increase in outpatient and ambulatory volume of 0.5%. Note that the FY2014 volume projection takes into account actual volume trends experienced through April 2014.
- The aggregate reimbursement rate is expected to increase at 2% annually.
- The FY2013 payer mix is expected to remain unchanged throughout the projection period.
- Adjustments are made for known reductions in reimbursement. These include the announced reduction in state Medicaid DSH payments and the impact of the updated Wage Index factor as published by CMS in the proposed IPPS rule. These adjustments have an unfavorable impact of \$5.9M on FY2015 and remain in the run rate thereafter.
- The decrease in other operating revenue reflects the absence of Meaningful Use income.
- Non-operating revenue includes investment income and donations. These are projected to increase at 1% annually.

Expense

¹ In complying with this request, please submit the Financial Attachments in the same form as submitted at pages 1217 through 1221 of the Completeness Letter.

{W2400506;4}

- Salaries are a function of productivity and wage rate. Productivity is expected to improve by 0.5% annually. The wage rate is expected to increase by 2% annually. Benefits are projected as a function of salary expense.
- The decrease in Professional and Contracted Services in FY 2014 is due to decreased expenditures related to the GWHN-Tenet partnership. After FY2014, this expense increases at 2% annually.
- Supplies and drugs are projected as a function of supply pricing and volume. Supply pricing is expected to increase at 3% annually. Volume assumptions are stated above.
- Bad debt decreases in FY2014 as a result of Medicaid Expansion and a change in reporting methodology. Thereafter, bad debt increases as a function of Net Patient Revenue.
- Other operating expenses, and lease expense are expected to increase at 2% annually reflecting inflation.
- Depreciation/amortization and interest expense is expected to increase at 1%.

Financial Attachment 1B: Greater Waterbury Health Network With CON

Financial Attachment 1B assumes that GWHN partners with Tenet healthcare.

FY2014 projections reflect the financial performance through April 30, 2014. The projections presented herein take into account the degradation of historical performance since the Financial Attachments were first submitted as a part of the Completeness Questions.

Revenue / Volume

- Inpatient discharges are expected to remain flat throughout the projection period. Outpatient and ambulatory volume is expected to increase at 1% annually. Note that the FY2014 volume projection takes into account actual volume trends experienced through April of this year.
- The aggregate reimbursement rate is expected to increase at 2% annually.
- The FY2013 payer mix is expected to remain unchanged throughout the projection period. The receipt of the CON and creation of the JV will not affect the payer mix that the Hospital / JV experiences.
- Adjustments are made for known reductions in reimbursement. These include the announced reduction in state Medicaid DSH payments and the impact of the updated Wage Index factor as published by CMS in the proposed IPPS rule. These adjustments have an unfavorable impact of \$5.9M on FY2015 and remain in the run rate thereafter.
- The decrease in other operating revenue reflects the absence of Meaningful Use income.
- Net Assets Released, included in Other Operating Revenue, is removed from the projected financials as these monies will not be available to a for-profit entity.
- Non-operating revenue includes a management fee calculated as 2% of Net Revenue.

Expense

- Salaries are a function of productivity and wage rate. Productivity is expected to improve by 0.5% annually. The wage rate is expected to increase by 2% annually. Benefits are projected as a function of salary expense. Benefit savings are recognized as a result of being able to provide benefits more cost efficiently.
- The decrease in Professional and Contracted Services in FY 2014 is due to decreased expenditures related to the GWHN-Tenet partnership. After FY2014, this expense increases at 2% annually.
- Supplies and drugs are projected as a function of supply pricing and volume. Supply pricing is expected to increase at 3% annually. Volume assumptions are stated above. Note that the benefit of 340b supplies pricing is not recognized on a go forward basis and the additional expense related to sales tax is layered in.
- Bad debt decreases in FY2014 as a result of Medicaid Expansion and a change in reporting methodology. Bad debt is adjusted downward to reflect more effective revenue cycle operations under the JV partnership. Thereafter, bad debt increases as a function of Net Patient Revenue.
- Projected sales and property taxes are included.
- Other operating expense is adjusted for more cost efficient medical malpractice insurance expense.
- Other operating expenses, and lease expense are expected to increase 2% annually reflecting inflation.
- Depreciation is calculated assuming a blended useful life of 14 years.
- Interest is calculated based upon the JVs usage of intercompany debt.

Financial Attachment 1C: Waterbury Hospital Only

The assumptions used for developing the financial projections for the Hospital are consistent with the underlying assumptions of Financial Attachment 1A and 1B.

c) The sources upon which the revenue, expense, volume projections and other assumptions are based.

The financial projections are the product of the due diligence process, conversations with management and market research. In the due diligence process, Tenet evaluated the historical financial and statistical results and conducted discussion with the Hospital management team. This evaluation led to the development of the financial projections presented.

Sources for specific financial assumptions are as follows:

Revenue

- The Wage Index cut affecting FY15 and FY16 was sourced the CMS' proposed IPPS rule as published in April 2014

- The state Medicaid DSH reduction was sourced from page 17 of the *Proposed FY2014 – FY 2015 Budget: Issue Briefs* released on February 6, 2013 by Governor Dannel P. Malloy.

Expense

- Normalizing expense adjustments were the outcome of conversations with Tenet and Hospital management teams.
- Proforma tax assumptions were sourced from the Tenet tax department.
- Proforma benefit assumptions were sourced from the Tenet HR department.
- Proforma bad debt expense assumptions were sourced from the Tenet's business office.
- Proforma medical malpractice / worker's compensation insurance expense assumptions were sourced from Tenet's Financial Reporting team with input from Tenet's actuary.

- 19. With respect to Exhibits 1, 2 and 3 to the Application, please provide any revised copies of the Contribution Agreement, Operating Agreement and/or Management Agreement denoting such revisions.**

The proposed Operating Agreement and Management Agreement have not been revised. The proposed Contribution Agreement has a first amendment which is attached hereto as **Exhibit 13**.

- 20. Reference is made to the Joint Venture Organization Chart submitted with the First Supplement as revised Exhibit 16 to the Completeness Letter. Working downward from Tenet Healthcare Corporation to the joint venture entity, VHS Waterbury Health System, LLC, please: (i) describe the nature of the ownership and control that each entity has in the entity directly below it; (ii) describe the major business activities/functions of each entity; (iii) provide the principal place of business address for each entity; and (iv) provide the name and business address of each individual currently serving as a member of the governing body of each entity.**

Tenet Healthcare Corporation is an investor-owned company whose subsidiaries and affiliates operate regionally focused, integrated health care delivery networks with a significant presence in several large urban and suburban markets. As of June 26, 2014, Tenet Healthcare Corporation through its various subsidiaries operated 79 hospitals and 189 outpatient centers. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. The following individuals currently serve as directors of Tenet Healthcare Corporation: (i) Edward A. Kangas; (ii) John E. (Jeb) Bush; (iii) Trevor Fetter; (iv) Brenda J. Gaines; (v) Karen M. Garrison; (vi) J. Robert (Bob) Kerrey; (vii) Richard R. Pettingill; (viii) Ronald A. Rittenmeyer; and (ix) James A. Unruh.

Vanguard Health Systems, Inc. is a holding company that was previously the ultimate parent company of the Vanguard entities. Vanguard Health Systems, Inc. was acquired by Tenet Healthcare Corporation on October 1, 2013. Vanguard Health Systems, Inc. does not currently have any other material independent operations or assets other than holding the membership interests in Vanguard Health Holding Company I, LLC and other Tenet subsidiaries, directly or indirectly. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. The following individuals serve as directors of Vanguard Health Systems, Inc.: (i) Jeffrey Peterson; (ii) Jeffrey McFall; and (iii) Paul Castanon and their principal business address

is 1445 Ross Avenue, Suite 1400 Dallas, Texas 75202.

Vanguard Health Holding Company I, LLC is a holding company that holds the outstanding equity interests in Vanguard Health Holding Company II, LLC. Vanguard Health Holding Company I, LLC does not currently have any other material independent operations or assets other than holding the membership interests in Vanguard Health Holding Company II, LLC and other Tenet subsidiaries, directly or indirectly. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. The following individuals serve as managers of Vanguard Health Holding Company I, LLC: (i) Jeffrey Peterson; (ii) Jeffrey McFall; and (iii) Paul Castanon and their principal business address is 1445 Ross Avenue, Suite 1400 Dallas, Texas 75202.

Vanguard Health Holding Company II, LLC is a holding company that holds the outstanding equity interests in Vanguard Health Management, Inc. Vanguard Health Holding Company II, LLC does not currently have any other material independent operations or assets other than holding the equity interests in Vanguard Management, Inc. and other Tenet subsidiaries, directly or indirectly. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. Vanguard Health Holding Company II, LLC is member managed by its sole member, Vanguard Health Holding Company I, LLC. The following individuals serve as managers of Vanguard Health Holding Company I, LLC: (i) Jeffrey Peterson; (ii) Jeffrey McFall; and (iii) Paul Castanon and their principal business address is 1445 Ross Avenue, Suite 1400 Dallas, Texas 75202.

Vanguard Health Management, Inc. is a holding company that holds the outstanding equity interests in Vanguard Health Financial Company, LLC. Vanguard Health Management, Inc. is the primary employer of personnel at Tenet's corporate offices in Nashville, TN. Otherwise, this entity does not currently have any other material independent operations or assets other than holding the membership interests in Vanguard Health Financial Company, LLC and other Tenet subsidiaries, directly or indirectly. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. The following individuals serve as directors of Vanguard Health Management, Inc.: (i) Jeffrey Peterson; (ii) Jeffrey McFall; and (iii) Paul Castanon and their principal business address is 1445 Ross Avenue, Suite 1400 Dallas, Texas 75202.

Vanguard Health Financial Company, LLC is a holding company that holds the outstanding equity interests in the to-be-formed company referenced as VHS of Connecticut, LLC in the Organizational Chart. Vanguard Health Financial Company, LLC provides intercompany lending to certain Tenet subsidiaries. Otherwise, this entity does not currently have any material independent operations or assets. The principal place of business of this entity is 1445 Ross Avenue, Suite 1400, Dallas, Texas 75202. Vanguard Health Financial Company, LLC is member managed by its sole member, Vanguard Health Management, Inc. The following individuals serve as directors of Vanguard Health Management, Inc.: (i) Jeffrey Peterson; (ii) Jeffrey McFall; and (iii) Paul Castanon and their principal business address is 1445 Ross Avenue, Suite 1400 Dallas, Texas 75202.

VHS of Connecticut, LLC has not yet been formed but it is anticipated that it will serve as a holding company for other entities that will own and operate hospital related assets and activities

within the state of Connecticut.

VHS Waterbury Management Company, LLC, has not yet been formed, but it is anticipated that it will be an 80-20 Joint Venture between VHS of Connecticut, LLC, with an 80% interest, and an affiliate of Yale-New Haven Health Services Corporation (“YNHHSC”), with a 20% interest. See the response to Question 11 for a full description of the proposed relationship between the two joint venture partners. The Second Revised Joint Venture Organizational Chart is provided as **Exhibit 21** (previously provided as Exhibit 16 to the Responses to Completeness Questions (Bates No. 001223) and the First Supplement to the Application (Bates No. 001227)).

- 21. Please confirm that except for the information provided in Applicants' First Supplement and any information Applicants may provide in response to the questions above, all prior information provided in the Application and the Completeness Letter remains true and correct.**

Confirmed.

Exhibit 1: Independent Fairness Evaluation



Principle Valuation, LLC

PEOPLE AND VALUES YOU CAN TRUST

June 26, 2014

Greater Waterbury Health Network, Inc.
64 Robbins Street
Waterbury, Connecticut 06708

Attention: Ms. Darlene Stromstad, FACHE

Re: Fairness Opinion for Conversion of Greater Waterbury Health Network, Inc.

Ladies and Gentlemen:

Pursuant to the Contribution Agreement (Draft dated April 19, 2013), Greater Waterbury Health Network, Inc. and its affiliates ("GWHN") will contribute substantially all of their operating assets ("Assets") to a new joint venture (the "Transaction"). The new joint venture will be known as VHS Waterbury Health System, LLC ("VHSWHS" or "NEWCO") and will include the contribution of assets and commitments from VHS Management Company, LLC ("VHS Sub"), a subsidiary of Vanguard Health Systems, Inc. ("VHS") and GWHN. On October 1, 2013, Tenet Healthcare Corporation ("Tenet") completed its acquisition of Vanguard. All of the documents remain in the Vanguard name. In connection with the Transaction, you have asked us to prepare a fairness evaluation as to whether, in our opinion, the consideration set for in the Transaction is fair from a financial point of view in order to assist the Board in meeting its fiduciary duties and to address the requirements of Connecticut General Statutes § 19a-486 et seq. ("Conversion Statute"). The date of our analysis is June 20, 2014 giving consideration to historical data available as of April 30, 2014 and subsequent financial data provided to us by the GWHN and their financial consultants.

KEY ELEMENTS OF THE TRANSACTION

We have included the drafts of the Contribution Agreement, the Amended and Restated Operating Agreement, and Management Services Agreement provided to us in the Addenda of this report. Key elements of the Transaction include the following:

- GWHN will combine with VHS Sub to form VHS Waterbury Health System, LLC;
- The overall stated mission for NEWCO is to increase the ability and commitment of the business to provide healthcare services in Waterbury Connecticut and its surrounding communities (including charity care and community health services);
- NEWCO will be owned 80% by VHS Sub and 20% by GWHN;
- The governance of the new organization will be structured to provide significant input by GWHN on the overall operations and strategic mission of NEWCO;

- NEWCO will purchase GWHN's Assets (inclusive of approximately \$6,800,000 of networking capital assets) for \$45,000,000;
- NEWCO will assume \$12,138,663 of Liabilities from GWHN which will be credited from the cash payments to GWHN;
- GWHN will purchase a 20% interest in NEWCO for \$6,320,420 which will be credited from the cash payments to GWHN;
- NEWCO will make a commitment to spend \$55,000,000 in capital or other approved commitments to the Hospital Business over a seven year time frame;
- The agreements include buy-sell provisions to both members.

The Contribution Agreement and Operating Agreement include additional understandings and terms not directly related to the financial aspects of the transaction. Although we recognize that these terms may have a bearing on the overall acceptance of the transaction by either party; we have not independently analyzed all of these non-financial items.

SCOPE

In determining whether the consideration is fair from a financial point of view, we have compared the financial rights and responsibilities that currently are held by GWHN with the proposed sales terms. In arriving at the opinion set forth below, we have among other things:

- Visited the Waterbury Hospital Site to describe and assess the overall condition of the physical assets and improvements (the site visit was conducted in November 2011 and we have relied upon representations that there have been no significant changes that have occurred at the site);
- Reviewed and relied upon certain information contained in the Confidential Information Memorandum ("CIM") prepared by Cain Brothers in September 2012 that was used to solicit offers of interest for GWHN;
- Been provided and reviewed certain available business and financial information relating to the GWHN that was provided by GWHN's management team and produced subsequent to the CIM, including audited financial statements for the fiscal years ended September 30, 2011 through September 30, 2013 and internally prepared financial statements for the seven months ended April 30, 2014;
- Been provided and relied upon income statement estimates for the fiscal years 2014 through 2018 prepared by Vanguard/Tenet and approved by GWHN as a Stand-Alone organization if the transaction does not occur;
- Reviewed the initial offer outlines by Vanguard and a second proposal to GWHN;
- Provided and relied upon financial and operating forecasts prepared by Vanguard/Tenet and approved by GWHN for NEWCO, for the fiscal years 2014 through 2018;
- Considered the criteria set forth in Conversion Statute;
- Interviewed members of GWHN's management;



- Reviewed the Draft Contribution Agreement by and among Greater Waterbury Health Network, Inc., VHS Waterbury Health Systems, LLC, VHS Waterbury Management Company, LLC and Vanguard Health Systems, Inc. dated April 19, 2013;
- Reviewed the Draft Amended and Restated Operating Agreement of VHS Waterbury Health System, LLC dated April 17, 2013;
- Reviewed the Draft Management Agreement by and between VHS Waterbury Health System and VHS Waterbury Management Company, LLC and an affiliate of Vanguard dated December 28, 2012;
- Reviewed minutes of the Board of Directors of GWHN for the period February 14, 2013 through May 8, 2014, including the 2014 annual meeting minutes; the Waterbury Hospital Joint Task Force meeting minutes of October 17, 2012, July 8, 2013, and March 27, 2014; and the special board meeting minutes of October 18, 2012 and October 25, 2012;
- Reviewed such other financial studies and analysis and took into account such other matters as we deemed necessary, including our assessment of general economic market and monetary conditions.
- Reviewed the historical market prices, trading activity and valuation multiples of certain publicly traded companies that we deemed to be relevant and used them as benchmarks to estimate relative criteria in our analysis; and
- Compared the proposed financial terms of the proposed purchase with certain other transactions that we deemed relevant.

In preparing our opinion, we have assumed and relied on the accuracy and completeness of all information supplied or otherwise made available to us, discussed with or reviewed by or for us, or publically available, and we have not assumed any responsibility for independently verifying such information. Nor have we evaluated the solvency or fair value of GWHN under any state or federal laws relating to bankruptcy, insolvency, or similar matters. The Contribution Agreement speaks to specific remedies and obligations based upon future potential events occurring. In deriving our opinion, to the extent reasonably possible, we have considered the financial impact of these events and their overall impact on the consideration offered.

We have made a physical visit to the Waterbury Hospital and have assessed the contributory value of the depreciated replacement cost of the fixed assets currently present at the site. The inspection was conducted in late 2011 and upon representations of management we believe that the overall condition of the assets are in a similar condition as when initially inspected, wear and tear excepted. With respect to the financial forecast provided to or discussed with us by representatives of GWHN and Vanguard, we have assumed that they have been reasonably prepared and reflect the best currently available estimates and judgment of GWHN and Vanguard as to the expected future financial performance of the joint venture. We have also assumed that the final form of any agreements presented to us will be substantially similar to the drafts reviewed by us dated April 19, 2013, April 17, 2013 and December 28, 2012.



We understand the parties have agreed that the heart center entity and the cancer center entity are not included in the transaction and have incorporated that in our analysis.

Our opinion is necessarily based upon market, economic and other conditions as they exist and can be evaluated, and on the information made available to us as of the date hereof. We have assumed that there are no undisclosed or unexpected conditions that would affect the value of GWHN's assets or the financial condition or operations of GWHN or the expected future financial performance of the GWHN or the newly formed joint venture. We have assumed that that in the course of obtaining the necessary regulatory or other consents or approvals (contractual or otherwise) for the Transaction, no restrictions, including any amendment or modifications, will be imposed that will have a material adverse effect on the transaction.

In connection with the preparation of this opinion, we have not been authorized by GWHN to solicit, nor have we solicited, third-party indications of interest for the acquisition of GWHN's interest.

We are not acting as a financial advisor to any party in this arrangement. Our fees for this engagement are not at all dependent upon the opinion rendered. We have performed work for GWHN in the past in a similar role associated with a failed transaction. Several years ago we performed work for Vanguard Health Systems. GWHN has agreed to indemnify us for certain liabilities arising out of our engagement.

USE

These valuation-consulting services are intended to assist the Board in meeting its fiduciary duties and obligations under the Conversion Statute. Our work is not intended to establish specific pricing recommendations; rather, it is designed to provide the Board with relevant data that will allow it to make an informed decision. Our opinion does not constitute a recommendation regarding the proposed transaction, or any matter related thereto.

We understand that the report may be requested by Connecticut's Attorney General in his overall assessment of the transaction and that we may be required to respond to some of his inquiries about our overall analysis.

CONCLUSIONS

We understand that under the Conversion Statute, the Attorney General shall deny an application as not in the public interest if the Attorney General determines that one or more of the following conditions exist and, as requested by GWHN, we respond to these criteria below to the best of our knowledge and expertise:

(1) The transaction is prohibited by Connecticut statutory or common law governing nonprofit entities, trusts or charities;

Please note that we are not admitted to practice law in Connecticut and are not qualified to make this opinion. GWHN and its Transaction attorney have indicated to us that there is no absolute prohibition of the Transaction by Connecticut statutory or common law governing nonprofit entities, trusts or charities, other than that the requirements of the Conversion Statute must be satisfied.



(2) the nonprofit hospital failed to exercise due diligence in (A) deciding to transfer, (B) selecting the purchaser, (C) obtaining a fairness evaluation from an independent person expert in such agreements, or (D) negotiating the terms and conditions of the transfer;

Having reviewed the minutes of the Board and the task force and speaking with GWHN's management, counsel and financial advisors, we find that the Board has exercised due diligence in deciding to transfer, selecting Vanguard as the purchaser and negotiating the terms and conditions of the transfer.

This firm responded to an RFP issued by GWHN, provided its qualifications and was chosen after review of those qualifications and an interview. Principle Valuations, Inc. is independent; it is being paid a flat non-contingent fee for its work on the Transaction. Its expertise in such transactions is enumerated in the Addendum.

(3) the nonprofit hospital failed to disclose any conflict of interest, including, but not limited to, conflicts of interest pertaining to board members, officers, key employees and experts of the hospital, the purchaser or any other party to the transaction;

We are aware that GWHN circulated and received responses to queries of its board members, officers, key employees and experts as well as those of the purchaser with respect to conflicts of interest. While we have not conducted any review in this regard, we are not aware of any undisclosed conflict of interest.

(4) the nonprofit hospital will not receive fair market value for its assets, which, for purposes of this subsection, means the most likely price that the assets would bring in a sale in a competitive and open market under all conditions requisite to a fair sale, with the buyer and seller each acting prudently, knowledgeably and in their own best interest, and with a reasonable time being allowed for exposure in the open market;

On the basis of and subject to the foregoing, we are of the opinion that, as of June 20, 2014, the Consideration set forth in the Transaction is fair from a financial point of view to the GWHN.

(5) the fair market value of the assets has been manipulated by any person in a manner that causes the value of the assets to decrease;

As noted previously, we have performed reviews of GWHN's financials and assets and find no indication that the fair market value of its assets has been manipulated by any person in a manner that causes the value of the assets to decrease.

(6) the financing of the transaction by the nonprofit hospital will place the nonprofit hospital's assets at an unreasonable risk;

The Transaction does not encumber NEWCO with any financing for the completion of this transaction; consequently, there is no financing of the proposed transaction that would place the nonprofit hospital's assets at an unreasonable risk upon commencement of the Joint Venture.



(7) any management contract contemplated under the transaction is not for reasonable fair value;

We have reviewed the draft management contract dated December 28, 2012 and based on our knowledge of similar contracts, we find this arrangement to be at a commercially fair rate.

(8) a sum equal to the fair market value of the nonprofit hospital's assets (A) is not being transferred to one or more persons to be selected by the superior court for the judicial district where the nonprofit hospital is located who are not affiliated through corporate structure, governance or membership with either the nonprofit hospital or the purchaser, unless the nonprofit hospital continues to operate on a nonprofit basis after the transaction and such sum is transferred to the nonprofit hospital to provide health care services, and (B) is not being used for one of the following purposes: (i) For appropriate charitable health care purposes consistent with the nonprofit hospital's original purpose, (ii) for the support and promotion of health care generally in the affected community, or (iii) with respect to any assets held by the nonprofit hospital that are subject to a use restriction imposed by a donor, for a purpose consistent with the intent of said donor;

Based on the materials and interviews referenced in this letter and our review of the proposed plans for a post conversion foundation, (a) the fair market value of GWHN's assets will be received and (b) the existing Waterbury Hospital will continue to operate for the support and promotion of health care generally in the hospital's service area. GWHN and its Transaction Attorney have indicated to us that the restricted assets will be used for purposes consistent with the intent of their donors. Principle Valuation has conducted no investigation into the source, limitations, or value of the restricted use assets.

(9) the nonprofit hospital or the purchaser has failed to provide the Attorney General with information and data sufficient to evaluate the proposed agreement adequately.

Principle Valuation is not acting, in any fashion, as an agent of the Transaction; and therefore has no opinion as to whether or not all data and information sufficient to evaluate the proposed transaction has been provided to the Attorney General. GWHN advises us that the Attorney General has not concluded its request for information with respect to the Transaction.

Respectfully submitted,

PRINCIPLE VALUATION, LLC

**PRELIMINARY AND TENTATIVE
FOR DISCUSSION PURPOSES ONLY**

PV14.1400



**Exhibit 2: Waterbury Hospital Consolidated Financial Statements FY 2013
and FY 2012**

THE WATERBURY HOSPITAL AND SUBSIDIARIES

**CONSOLIDATED FINANCIAL STATEMENTS
AND OTHER FINANCIAL INFORMATION**

SEPTEMBER 30, 2013 AND 2012

THE WATERBURY HOSPITAL AND SUBSIDIARIES

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INDEPENDENT AUDITORS' REPORT

Board of Trustees
The Waterbury Hospital

We have audited the accompanying consolidated financial statements of The Waterbury Hospital, which comprise the consolidated balance sheets as of September 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Waterbury Hospital as of September 30, 2013 and 2012, and the results of its operations and changes in net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Marcum LLP

Hartford, CT
January 10, 2014

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

SEPTEMBER 30, 2013 AND 2012

	2013	2012
Assets		
Current Assets		
Cash and cash equivalents	\$ 23,993,423	\$ 24,607,775
Restricted cash	4,519,908	3,511,398
Short-term investments	472,637	448,318
Patient accounts receivable, less allowance (\$20,385,000 in 2013 and \$17,046,000 in 2012)	29,441,126	31,771,976
Grants and other receivables	3,702,524	2,977,504
Inventories of supplies	3,581,595	3,305,079
Prepaid insurance and other expenses	<u>1,571,465</u>	<u>1,493,512</u>
Total Current Assets	<u>67,282,678</u>	<u>68,115,562</u>
Other Assets		
Funds held in escrow by agreement with the State of Connecticut Health and Educational Facilities Authority (CHEFA) and trustee: Construction fund	<u>--</u>	<u>661,338</u>
Funds held in trust by others	44,960,039	42,218,163
Long-term investments	10,814,695	10,001,712
Board-designated endowment funds	3,193,664	2,974,503
Other receivables	171,972	290,416
Goodwill	1,813,567	1,813,567
CHEFA obligations issue expense, less amortization	<u>282,676</u>	<u>321,666</u>
	<u>61,236,613</u>	<u>57,620,027</u>
Property, plant and equipment:		
Land	287,549	287,549
Buildings and improvements	94,052,332	92,117,304
Equipment	186,912,261	184,952,035
Construction in progress (estimated additional cost to complete: 2013 - \$13,000)	<u>73,654</u>	<u>2,473,015</u>
	281,325,796	279,829,903
Less accumulated depreciation	<u>(238,890,019)</u>	<u>(230,695,459)</u>
	<u>42,435,777</u>	<u>49,134,444</u>
	<u>\$ 170,955,068</u>	<u>\$ 175,531,371</u>

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS (CONTINUED)

SEPTEMBER 30, 2013 AND 2012

	<u>2013</u>	<u>2012</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 21,578,227	\$ 28,420,641
Salaries, wages, payroll taxes and amounts withheld from employees	7,395,011	8,325,174
Due to third-party reimbursement agencies	2,969,391	601,271
Current portion of CHEFA obligations	472,136	451,444
Current portion of notes payable	694,549	666,376
Due to affiliates	<u>2,042,951</u>	<u>2,999,940</u>
Total Current Liabilities	<u>35,152,265</u>	<u>41,464,846</u>
Other Noncurrent Liabilities	<u>21,813,507</u>	<u>21,853,067</u>
CHEFA Obligations - less current portion and discount	<u>24,283,520</u>	<u>24,755,656</u>
Notes Payable - less current portion	<u>852,568</u>	<u>1,426,291</u>
Net Assets		
Unrestricted	29,976,833	30,228,350
Temporarily restricted	8,409,794	7,645,420
Permanently restricted	<u>47,752,075</u>	<u>45,010,199</u>
Total Net Assets Excluding Noncontrolling Interests	86,138,702	82,883,969
Noncontrolling Interests	<u>2,714,506</u>	<u>3,147,542</u>
Total Net Assets	<u>88,853,208</u>	<u>86,031,511</u>
	<u>\$ 170,955,068</u>	<u>\$ 175,531,371</u>

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Unrestricted Revenues		
Net revenues from services to patients	\$ 254,713,112	\$ 269,112,543
Provision for bad debts	<u>(11,366,671)</u>	<u>(10,964,528)</u>
Net patient service revenue less provision for bad debts	243,346,441	258,148,015
Other operating revenues	5,209,968	5,784,691
Net assets released from restrictions	<u>5,419,591</u>	<u>5,609,005</u>
	<u>253,976,000</u>	<u>269,541,711</u>
Operating Expenses		
Salaries	116,676,000	124,608,715
Employee benefits	30,913,497	35,479,916
Supplies and other	100,247,756	98,648,364
Depreciation	8,821,562	9,241,684
Interest and amortization	<u>1,049,355</u>	<u>1,160,533</u>
	<u>257,708,170</u>	<u>269,139,212</u>
(Loss) Income from Operations	(3,732,170)	402,499
Nonoperating Gains		
Unrestricted gifts and bequests	217,275	83,577
Investment income	<u>1,737,423</u>	<u>1,607,608</u>
	<u>1,954,698</u>	<u>1,691,185</u>
(Deficiency) Excess of Revenues over Expenses Before Changes in Net Unrealized Gains on Investments	(1,777,472)	2,093,684
Changes in Net Unrealized Gains on Investments	<u>268,235</u>	<u>392,543</u>
(Deficiency) Excess of Revenues over Expenses	(1,509,237)	2,486,227
Less Excess of Revenues over Expenses Attributable to Noncontrolling Interests	<u>(874,685)</u>	<u>(997,139)</u>
(Deficiency) Excess of Revenues Over Expenses Attributable to Controlling Interest	<u>(2,383,922)</u>	<u>1,489,088</u>

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS (CONTINUED)

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Unrestricted Net Assets, Controlling Interest		
(Deficiency) excess of revenues over expenses	\$ (2,383,922)	\$ 1,489,088
Net assets released from restrictions used for purchase of property and equipment	19,654	134,036
Interest rate swap adjustment	1,209,256	(524,547)
Pension liability adjustments	<u>903,495</u>	<u>366,769</u>
(Decrease) Increase in Unrestricted Net Assets, Controlling Interest	<u>(251,517)</u>	<u>1,465,346</u>
Unrestricted Net Assets, Noncontrolling Interest		
Excess of revenues over expenses	874,685	997,139
Distributions and other	<u>(1,307,721)</u>	<u>(1,031,774)</u>
Decrease in Unrestricted Net Assets Noncontrolling Interest	<u>(433,036)</u>	<u>(34,635)</u>
Temporarily Restricted Net Assets		
Gifts and bequests	475,360	444,830
Income from investments	497,540	476,299
Net realized and unrealized gains on investments	810,002	1,255,981
Grants	4,420,717	4,733,897
Net assets released from restrictions	<u>(5,439,245)</u>	<u>(5,743,041)</u>
Increase in Temporarily Restricted Net Assets	<u>764,374</u>	<u>1,167,966</u>
Permanently Restricted Net Assets		
Increase in fair value of funds held in trust by others	<u>2,741,876</u>	<u>4,878,924</u>
Increase in Permanently Restricted Net Assets	<u>2,741,876</u>	<u>4,878,924</u>
Increase in Net Assets	2,821,697	7,477,601
Net Assets - Beginning	<u>86,031,511</u>	<u>78,553,910</u>
Net Assets - End	<u>\$ 88,853,208</u>	<u>\$ 86,031,511</u>

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Operating Activities and Nonoperating Revenues		
Change in net assets	\$ 2,821,697	\$ 7,477,601
Adjustments to reconcile change in net assets to net cash provided by operating activities and nonoperating revenues:		
Provision for bad debts	11,366,671	10,964,528
Depreciation and amortization	8,860,554	9,349,683
Pension liability adjustments	(903,495)	(366,769)
Distributions to noncontrolling interests	1,307,721	1,031,774
Net realized and unrealized gains and change in fair value of funds held in trust by others	(3,820,113)	(6,527,448)
Restricted gifts, bequests and income from investments	(972,900)	(921,129)
Change in market value of interest rate swap	(1,209,256)	524,547
	<u>17,450,879</u>	<u>21,532,787</u>
Changes in operating working capital other than cash and cash equivalents:		
Patient accounts receivable, net	(9,035,821)	(13,705,794)
Grants and other receivables	(725,020)	1,406,813
Inventories of supplies	(276,516)	(46,317)
Prepaid insurance and other expenses	(77,953)	253,646
Accounts payable and accrued expenses	(6,842,414)	(815,566)
Salaries, wages, payroll taxes and amounts withheld from employees	(930,163)	(1,771,866)
Due to third-party reimbursement agencies	2,368,120	3,459,357
Increase in other noncurrent liabilities	2,073,189	1,819,663
	<u>(13,446,578)</u>	<u>(9,400,064)</u>
Net Cash Provided by Operating Activities and Nonoperating Revenues	<u>4,004,301</u>	<u>12,132,723</u>

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Cash Flows from Investing Activities		
Increase in restricted cash	\$ (1,008,510)	\$ (9,473)
Purchases of investments	(23,516,332)	(4,884,095)
Sales of investments	24,199,444	4,885,678
Cash received from affiliates	--	6,848,889
Cash paid to affiliates	(956,989)	--
Other assets	118,444	3,009,787
Additions to property, plant and equipment	<u>(2,122,895)</u>	<u>(8,759,471)</u>
Net Cash (Used in) Provided by Investing Activities	<u>(3,286,838)</u>	<u>1,091,315</u>
Cash Flows from Financing Activities		
Restricted gifts, bequests and income from investments	972,900	921,129
Distributions to noncontrolling interests	(1,307,721)	(1,031,774)
Proceeds from issuance of debt	157,781	616,571
Principal payments on debt obligations	<u>(1,154,775)</u>	<u>(1,030,933)</u>
Net Cash Used in Financing Activities	<u>(1,331,815)</u>	<u>(525,007)</u>
Net (Decrease) Increase in Cash and Cash Equivalents	(614,352)	12,699,031
Cash and Cash Equivalents - Beginning	<u>24,607,775</u>	<u>11,908,744</u>
Cash and Cash Equivalents - End	<u>\$ 23,993,423</u>	<u>\$ 24,607,775</u>

Supplemental Cash Flow Information

Cash paid during the year for interest on borrowings was \$1,224,496 and \$1,319,213 for the years ended September 30, 2013 and 2012, respectively.

The accompanying notes are an integral part of these financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION

ORGANIZATION

The Waterbury Hospital (the Hospital), a voluntary association incorporated under the General Statutes of the State of Connecticut, is a wholly-owned subsidiary of Greater Waterbury Health Network, Inc. (sole member) (the Network or GWHN). The Board of the Hospital, which is appointed by the Network, controls the operations of the Hospital. In addition to the Hospital, the accompanying financial statements include Access Rehab Centers LLC (Access), Greater Waterbury Imaging Center Limited Partnership (GWIC), Imaging Partners, LLC, Alliance Medical Group, Inc. (AMG) and Cardiology Associates of Greater Waterbury, LLC (CAGW) to the extent of the Hospital's ownership interest in these affiliated entities.

On October 29, 2012, the Network signed a Letter of Intent to develop a Joint Venture relationship with Vanguard Health Systems, Inc. (Vanguard) of Nashville, TN, a network of for-profit hospitals. Under terms of the proposed Joint Venture, the two organizations would form a Limited Liability Company in which Vanguard would have an 80 percent ownership interest and GWHN would have a 20 percent interest. The Joint Venture would create a taxable, for-profit health system. The GWHN board selected Vanguard due to the company's unique ability to meet the long-term goals of the Greater Waterbury Health Network, Inc. Under the terms of the transaction, the new Joint Venture would be overseen by a 12-member board of directors, half of whom will be appointed by GWHN with Vanguard serving as manager of the Joint Venture. The transaction with Waterbury Hospital will allow it to expand its range of outpatient services to the communities it serves while also conducting extensive renovations and upgrades to the Hospital's main campus. The transaction will also allow the Hospital to continue to attract and maintain top-quality physicians. With the Letter of Intent, the two organizations have developed a Definitive Agreement for the Certificate of Need (CON) process, which will be necessary for the approval from the State of Connecticut Office of Health Care Access (OHCA) and the Office of the Attorney General. The transaction will also require approval from state and federal antitrust authorities.

On October 1, 2013, Tenet Healthcare Corporation (THC) completed its acquisition of Vanguard. THC is a leading health care services company, which through its subsidiaries operates 77 acute care hospitals, 173 outpatient centers and Conifer Health Solutions, a provider of business process solutions for health care providers serving more than 600 hospitals and other clients nationwide.

During November 2010, the Hospital established a limited liability company by the name of Cardiology Associates of Greater Waterbury, LLC to operate a cardiology practice. CAGW acquired the assets of Cardiology Associates of Waterbury (CAW) that were used by CAW physicians in the performance of their professional services.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

Waterbury Hospital also acquired the assets of CAW that were used by CAW to perform diagnostic ancillary services. The Hospital converted these ancillary services to provider-based services, which are provided at a diagnostic center located near the Hospital. The goodwill recorded on the consolidated balance sheets relates to the purchase of CAW.

During June 2010, the Hospital entered into an arrangement with certain gastroenterology physician-members of the Hospital's medical staff to form Waterbury Gastroenterology Co-Management Company, LLC (GI Co-Management Company), a Connecticut limited liability company. This company was formed as a collaborative effort between the Hospital and the physicians for the purpose of improving the quality and efficiency of the gastroenterology service line at the Hospital. The Hospital's investment of \$50,000 in the GI Co-Management Company is included in the Hospital's consolidated financial statements in long-term investments.

The Hospital entered into a members' agreement, making it an equal member with St. Mary's Hospital, located in Waterbury, Connecticut, in a joint venture to form The Harold Leever Regional Cancer Center, Inc. (the Cancer Center). The Cancer Center is a Connecticut non-stock corporation exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The purpose of the joint venture is to develop, construct, own and operate the Cancer Center. Both member hospitals transferred the revenue and related expenses of their respective radiation oncology services to the Cancer Center in October 2002. Both member hospitals made working capital advances to the Cancer Center. The Cancer Center is not included in the Hospital's consolidated financial statements.

The Hospital's major accounting policies are as summarized below and in Note 2.

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Hospital and the affiliated entities. Recognition has been given to noncontrolling interests in the affiliates which is reflected as a component of unrestricted net assets. All significant intercompany accounts and transactions are eliminated in consolidation.

THE WATERBURY HOSPITAL AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, including estimated uncollectible accounts receivable for services to patients, and liabilities, including estimated net settlements with third-party reimbursement agencies and professional liabilities, and disclosure of contingent assets and contingent liabilities at the date of the financial statements. Estimates also affect the amounts of revenues and expenses reported during the period. There is at least a reasonable possibility that certain estimates will change by material amounts in the near term. Actual results could differ from those estimates.

RECLASSIFICATIONS

Certain prior year amounts were reclassified to conform to the current year presentation.

REGULATORY MATTERS

The Hospital is required to file annual operating information with OHCA.

TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily restricted net assets are available to provide grant related services, free care, and educational seminars. Permanently restricted net assets have been restricted by donors to be maintained by the Hospital in perpetuity or in funds held in trust by others.

DONOR RESTRICTED GIFTS

Unconditional promises to give cash are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises to give are received. Amortization of the discounts is included in gifts and bequests on the consolidated statements of operations and changes in net assets. Unconditional promises to give other assets are reported at fair value at the date the promise is received.

The gifts are reported as either temporarily or permanently restricted net assets if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

CASH AND CASH EQUIVALENTS

The Hospital considers all highly liquid investments with remaining maturities of three months or less at date of purchase to be cash equivalents. Cash and cash equivalents are held at a limited number of financial institutions and at times, the amounts on deposit exceed insured limits.

RESTRICTED CASH

The Hospital had letters of credit totaling \$4.5 million and \$3.5 million with banks available at September 30, 2013 and 2012, respectively, to support its self-insured workers' compensation program that were collateralized by certain investments held by the banks. As of September 30, 2013 and 2012, there were no borrowings on the letters of credit.

ACCOUNTS RECEIVABLE

Patient accounts receivable result from the health care services provided by the Hospital. Additions to the allowance for doubtful accounts result from the provision for bad debts. Accounts written off as uncollectible are deducted from the allowance for doubtful accounts.

The amount of the allowance for doubtful accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicaid health care coverage and other collection indicators. See Note 2 for additional information relative to net patient service revenue and third-party payor programs.

INVENTORIES

Inventories are stated at the lower of cost or market. The Hospital values its inventories using the first in first out method.

INVESTMENTS

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. Investment income or loss (including realized gains and losses on investments, interest and dividends) and unrealized gains and losses are included in the (deficiency) excess of revenues over expenses unless the income or loss is restricted by donor or law.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

Unrealized gains and losses on investments related to permanently restricted net assets and certain temporarily restricted net assets are included in temporarily restricted net assets under State law which allows the Board of Trustees to appropriate as much of the net appreciation of investments as is prudent considering the Hospital's long and short-term needs, present and anticipated financial requirements, expected total return on its investments, price level trends, and general economic conditions. Reference is made to Note 5.

OTHER ASSETS

Other assets include assets held by trustees under indenture agreements relating to financing activities with the State of Connecticut Health and Education Facilities Authority. The portion of these amounts required for funding current liabilities is included in current assets.

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at cost. The Hospital provides for depreciation of property, plant and equipment and amortization of assets recorded under capital leases using the straight-line method in amounts sufficient to amortize the cost of the assets over their estimated useful lives which range from 3 to 40 years.

Financial Accounting Standards Board (FASB) ASC 410-20, *Accounting for Asset Retirement Obligations* (ASC 410-20), provides guidance on accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. Asset retirement obligations include, but are not limited to, certain types of environmental issues which are legally required to be remediated upon an asset's retirement as well as contractually required asset retirement obligations. ASC 410-20 provides clarifying guidance on conditional asset retirement obligations. Conditional asset retirement obligations are obligations whose settlement may be uncertain.

ASC 410-20's guidance requires such conditional asset retirement obligations to be estimated and recognized.

Conditional asset retirement obligations of \$2,684,704 and \$2,785,468 as of September 30, 2013 and 2012, respectively, are recorded in other noncurrent liabilities related to future asbestos remediation. During 2013 and 2012, there were no retirement obligations incurred or settled.

GOODWILL

Goodwill, which has an indefinite life, is not amortized and is evaluated for impairment whenever events or business conditions indicate that the carrying values of such assets may not be fully recoverable.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

IMPAIRMENT OF LONG-LIVED ASSETS

The Hospital records impairment losses on long-lived assets used in operations when events and circumstances indicate that the assets might be impaired and the undiscounted cash flows estimated to be generated by those assets are less than the carrying amounts of those assets. There were no impairment losses recorded in 2013 and 2012.

NONOPERATING GAINS

Activities, other than in connection with providing health care services, are considered to be nonoperating. Nonoperating gains consist primarily of income on invested funds, gains and losses on sales of securities, changes in unrestricted unrealized gains and losses and unrestricted gifts and bequests.

(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES

The consolidated statements of operations and changes in net assets include the (deficiency) excess of revenues over expenses as the performance indicator. Changes in unrestricted net assets which are excluded from the (deficiency) excess of revenues over expenses, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets), pension liability adjustments, and interest rate swap adjustments.

INCOME TAXES

The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. The Hospital is also exempt from state income taxes. Access, GWIC, CAGW, and Imaging Partners LLC are partnerships. For tax purposes, these partnerships are pass-through entities. Taxation does not occur at the partnership level. Accordingly, no provision for taxes is included. AMG is tax exempt under Section 501 (c)(3) of the code.

Management has analyzed the tax positions taken and has concluded that as of September 30, 2013, there are no uncertain tax positions taken or expected to be taken in that would require recognition of a liability (or asset) or disclosure in the financial statements. The Hospital is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. Management believes the Hospital is no longer subject to income tax examinations prior to 2010.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

MEDICAL MALPRACTICE AND WORKERS' COMPENSATION INSURANCE

The Hospital has a policy of self-insuring the deductible portion of its workers' compensation claims. The deductible limit is \$500,000 and \$400,000 per claim for the years ended September 30, 2013 and 2012, respectively. Management records its best estimate of losses as they occur. The accrued workers' compensation self-insurance liabilities of \$9,996,921 and \$9,871,633 at September 30, 2013 and 2012, respectively, have been discounted 2.25%.

Effective October 1, 2006, the Hospital obtained "claims-made" medical malpractice insurance coverage, through the Network, from Healthcare Alliance Insurance Company, Ltd. (HAIC). HAIC is a multi-provider captive insurance company domiciled in the Cayman Islands. The Network is a one third owner of the HAIC with two other local hospitals that each hold one third ownership. The Hospital's insurance coverage is \$1,500,000 per occurrence and \$5,000,000 in the aggregate. In addition to the coverage from HAIC, the Hospital recorded reserves of approximately \$2,066,103 and \$2,104,554 at September 30, 2013 and 2012, respectively, related to claims that were incurred subsequent to October 1, 2006, but not yet reported. These reserves were discounted at 2.25% at September 30, 2013 and 2012.

The Hospital also obtains excess insurance coverage for professional and general liability, through the Network, from HAIC. These policies have limits of \$25,000,000 per claim and \$25,000,000 aggregate, in excess of the underlying limits in the primary layer, for both professional and general liability.

The Hospital also purchased a loss transfer insurance policy which provides \$1,000,000 of coverage for each medical incident that was incurred between October 1, 2003 and October 1, 2006 and specifically reported to the insurance company on the effective date of the transfer policy (February 7, 2008) in addition to medical incidents incurred during the aforementioned period which are first reported after the effective date of the policy. This policy also provides \$1,000,000 of coverage for general liability incurred but not reported claims that occurred after October 1, 2003 through October 1, 2006 and were first reported after the effective date of the policy.

The policy has annual aggregate limits of \$4,500,000 for medical incidents and \$3,000,000 for general liability cases with a combined \$25,000,000 total limit for all policy years. These aggregate limits are eroded by claims previously paid by the Hospital or other insurance.

RETIREMENT BENEFIT PLANS

The Hospital maintains a defined benefit pension plan for eligible individuals and participates in two multi-employer pension plans that cover certain union employees. Reference is made to Note 9.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

OTHER NONCURRENT LIABILITIES

Other noncurrent liabilities include the long-term portion of liabilities for medical malpractice, workers' compensation, retirement benefits, the interest rate swap, and conditional asset retirement obligations.

RISKS AND UNCERTAINTIES

The Hospital invests in a variety of investment securities which are exposed to various risks, such as interest rate risk, financial market risk, currency risk and credit risk. Due to the level of risk associated with investment securities, coupled with the economic events, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the Hospital's September 30, 2013 financial statements, in addition to the funded status of its defined benefit pension plan.

NEW ACCOUNTING PRONOUNCEMENTS

BAD DEBTS

In July 2011, the FASB issued ASU 2011-07, *Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts*, which requires certain health care entities to present the provision for bad debts associated with patient service revenue as a deduction from patient service revenue (net of contractual allowances and discounts) rather than as an operating expense with enhanced footnote disclosures on the policies for recognizing revenue and assessing bad debts, in addition to qualitative and quantitative information about changes in the allowance for doubtful accounts. The pronouncement was adopted for the year ended September 30, 2013 and retrospectively applied to the year ended September 30, 2012. Refer to Note 2 for the additional disclosures required by ASU 2011-07. There was no material impact to the Hospital's consolidated financial statements aside from the required changes in presentation.

MULTI-EMPLOYER PENSION PLAN DISCLOSURES

ASU 2011-09, *Disclosures about an Employer's Participation in a Multi-Employer Plan*, became effective for the year ended September 30, 2013 and required additional disclosures regarding multi-employer pension plans. The Hospital has made these additional disclosures in Note 9. The adoption of this pronouncement had no material impact on the Hospital's consolidated financial statements.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE

The following table summarizes net revenues from services to patients:

	<u>2013</u>	<u>2012</u>
Gross revenues from services to patients	<u>\$ 936,820,801</u>	<u>\$ 966,591,489</u>
Deductions (additions)		
Allowances	682,420,456	698,910,302
Regulatory	<u>(312,767)</u>	<u>(1,431,356)</u>
	<u>682,107,689</u>	<u>697,478,946</u>
Net revenues from services to patients	254,713,112	269,112,543
Provision for bad debts	<u>11,366,671</u>	<u>10,964,528</u>
Net patient service revenue		
less provision for bad debts	<u>\$ 243,346,441</u>	<u>\$ 258,148,015</u>

Patient accounts receivable and revenues are recorded when patient services are performed.

Amounts received from most payors are different from the established billing rates of the Hospital, and these differences are accounted for as allowances. Net revenues have been affected by State of Connecticut Disproportionate Share program in 2013 and 2012 which is reflected in the regulatory amounts in the table above.

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. For the years ended September 30, 2013 and 2012, the Hospital recorded approximately (\$2,400,000) and \$2,066,000, respectively, as a (decrease) increase to net revenues from services to patients as changes in estimates related to third-party payor settlements and adjustments to accruals recorded in prior years.

During 2013 and 2012, approximately 37% and 43%, respectively, of net revenue from services to patients was received under the Medicare program, 16% and 11%, respectively, under the state Medicaid program, and 42% and 41%, respectively, from contracts with other third-parties.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

Changes in the Medicare and Medicaid programs and the reduction of funding levels could have an adverse impact on the Hospital. The State of Connecticut has announced reductions in the State's Disproportionate Share Reimbursement Program for the period from July 1, 2012 through June 30, 2015.

The significant concentrations of net accounts receivable for services to patients include 44% from Medicare, 13% from Medicaid, 24% from commercial insurance carriers and 19% from others at September 30, 2013 (47%, 13%, 25% and 15%, respectively, in 2012).

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs. The Hospital believes that it is in compliance with all applicable laws and regulations. Cost reports for the Hospital, which serve as a basis for final settlement with government payors, have been settled by final settlement through 2009 for Medicare and 1995 for Medicaid. Other years remain open for settlement.

The Hospital has agreements with various Health Maintenance Organizations (HMOs) to provide medical services to subscribing participants. Under these agreements, the HMOs make fee-for-service payments to the Hospital for certain covered services based upon discounted fee schedules.

ALLOWANCE FOR DOUBTFUL ACCOUNTS

The Hospital's estimation of the allowance for doubtful accounts is based primarily upon the type and age of the patient accounts receivable and the effectiveness of the Hospital's collection efforts. The Hospital's policy is to reserve a portion of all self-pay receivables, including amounts due from the uninsured and amounts related to co-payments and deductibles, as the charges are recorded. On a monthly basis, the Hospital reviews its accounts receivable balances, the effectiveness of the Hospital's reserve policies and various analytics to support the basis for its estimates. These efforts primarily consist of reviewing the following:

- Revenue and volume trends by payor, particularly the self-pay components;
- Changes in the aging and payor mix of accounts receivable, including increased focus on accounts due from the uninsured and accounts that represent co-payments and deductibles due from patients;
- Various allowance coverage statistics.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

The Hospital regularly performs hindsight procedures to evaluate historical write-off and collection experience throughout the year to assist in determining the reasonableness of its process for estimating the allowance for doubtful accounts.

A summary of the Hospital's allowance for doubtful accounts activity for the years ended September 30, 2013 and 2012 is as follows:

	Balance at Beginning of Period	Additions Recorded in the Provision for Bad Debts	Accounts Written off, Net of Recoveries and Other	Balance at End of Period
Allowance for doubtful accounts:				
Year ended September 30, 2012	\$ (15,096,000)	\$ (10,964,528)	\$ 9,014,528	\$ (17,046,000)
Year ended September 30, 2013	\$ (17,046,000)	\$ (11,366,671)	\$ 8,027,671	\$ (20,385,000)

MEASURING CHARITY CARE

The Hospital accepts all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to the established policies of the Hospital. Essentially, these policies define charity services as those services for which no payment is possible. In assessing a patient's inability to pay, the Hospital utilizes the generally recognized Federal poverty income levels, but also includes certain cases where incurred charges are significant when compared to incomes and assets. These services are not included in net patient service revenues for financial reporting purposes.

Self-pay revenues are derived primarily from patients who do not have any form of health care coverage. The Hospital evaluates these patients, after the patient's medical condition is determined to be stable, for their ability to pay based upon federal and state poverty guidelines, qualifications for Medicaid or other governmental assistance programs, as well as the Hospital's policy for charity care. The Hospital provides care without charge to certain patients that qualify under its charity care policy. For the years ended September 30, 2013 and 2012, the Hospital estimates that its costs of care provided under its charity care programs approximated \$440,051 and \$369,888, respectively.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

The Hospital's management estimates its costs of care provided under its charity care programs utilizing a calculated ratio of costs to gross charges multiplied by the Hospital's gross charity care charges provided. The Hospital's gross charity care charges include only services provided to patients who are unable to pay and qualify under the Hospital's charity care policy. To the extent the Hospital receives reimbursement through the various governmental assistance programs in which it participates to subsidize its care of indigent patients, the Hospital does not include these patients' charges in its' cost of care provided under its' charity care program. Additionally, the Hospital does not report a charity care patient's charges in revenues or in the provision for doubtful accounts as it is the Hospital's policy not to pursue collection of amounts related to these patients.

ELECTRONIC HEALTH RECORD INCENTIVE PAYMENTS

The American Recovery and Reinvestment Act of 2009 (ARRA) included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH). The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are also available to providers that adopt, implement or upgrade certified EHR technology. Providers must demonstrate meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments.

Income from Medicare incentive payments is recognized as revenue after the Hospital has demonstrated that it complied with the meaningful use criteria over the entire applicable compliance period. The Hospital recognized revenue from Medicaid and Medicare for incentive payments after it adopted certified EHR technology. Medicaid incentive payments were \$483,979 and \$806,632 for the years ended September 30, 2013 and 2012, respectively. Medicare incentive payments were \$1,939,299 and \$2,585,732 for the years ended September 30, 2013 and 2012, respectively. Incentive payments are included in other operating revenues in the accompanying consolidated statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. Additionally, the Hospital's compliance with the meaningful use criteria is subject to audit by the federal government.

THE WATERBURY HOSPITAL AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

ICD-10 IMPLEMENTATION

The Hospital is subject to the administrative simplification provisions of HIPAA which require the use of uniform electronic data transmission standards for health care claims and payment transactions submitted or received electronically.

In January 2009, the Centers for Medicare and Medicaid Services (CMS) published its tenth revision of International Statistical Classification of Diseases and Related Health Problems (ICD-10) and related changes to the formats used for certain electronic transactions. ICD-10 contains significantly more diagnostic and procedural codes than the existing ICD-9 coding system, and as a result, the coding for the patient services provided in the Hospital will require much greater specificity when ICD-10 becomes effective on October 1, 2014.

The implementation of ICD-10 will require a significant investment in technology and training. The Hospital may experience delays in reimbursement while the Hospital and the payors from which it seeks reimbursement make the transition to ICD-10. If the Hospital fails to implement the new coding systems by the deadline, the Hospital will not be paid for services. Management is not able to reasonably estimate the overall financial statement impact of the Hospital's transition to ICD-10.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 3 – INVESTMENTS

The composition of investments, including other assets and funds held in escrow is set forth in the following table. Investments are stated at fair value:

	2013		2012	
	Cost	Fair Value	Cost	Fair Value
Short-Term Investments				
Certificates of deposit and money market funds	\$ 406,088	\$ 472,637	\$ 386,726	\$ 448,318
Escrow funds for long-term debt:				
Cash and money market funds	\$ --	\$ --	\$ 661,338	\$ 661,338
Investments of funds held in trust by others	\$ 36,611,831	\$ 44,960,039	\$ 35,730,956	\$ 42,218,163
Long-term investments and Board-designated funds:				
Certificates of deposit and money market funds	\$ 901,472	\$ 901,472	\$ 854,843	\$ 854,843
Marketable equity securities	197,835	287,008	73,305	116,299
U.S. Government obligations	108,451	154,567	108,451	169,163
Corporate bonds	3,412,334	3,396,880	3,386,725	3,548,495
Mutual funds	7,708,657	8,908,523	7,626,076	7,904,439
	\$ 12,328,749	\$ 13,648,450	\$ 12,049,400	\$ 12,593,239

The Hospital had long-term investments in partnerships and joint ventures that were recorded at cost of \$359,909 and \$382,976 as of September 30, 2013 and 2012, respectively, as it was not practicable to estimate fair value. These investments are not included in the tables above.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 3 – INVESTMENTS (CONTINUED)

Unrestricted investment income, including income on funds held in trust by others and gains are comprised of the following for the years ended September 30, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Income		
Investment income	\$ 1,737,423	\$ 1,607,608
Changes in net unrealized gains on investments	<u>268,235</u>	<u>392,543</u>
	<u>\$ 2,005,658</u>	<u>\$ 2,000,151</u>

A summary of interest cost and investment income on borrowed funds held by the trustee under revenue bond indentures during the years ended September 30, 2013 and 2012 follows:

	<u>2013</u>	<u>2012</u>
Interest charged to operations	<u>\$ 1,017,986</u>	<u>\$ 929,633</u>
Investment income credited to other operating revenues	<u>\$ 31</u>	<u>\$ 233</u>

NOTE 4 – FAIR VALUE MEASUREMENTS

The Hospital categorizes assets and liabilities for disclosure purposes based on whether the inputs used to determine their fair values are observable or unobservable. The Hospital utilizes a three-level fair value hierarchy that prioritizes the inputs used to measure assets at fair value. Level inputs are as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Hospital has the ability to access on the reporting date.

Level 2 – Inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specific (contractual) term, a Level 2 input must be observable for substantially the full term of the asset.

Level 3 – Inputs that are unobservable for the asset or liability.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 4 – FAIR VALUE MEASUREMENTS (CONTINUED)

The fair values of Level 1 securities were determined through quoted market prices, while fair values of Level 2 securities were determined primarily through prices obtained from third party pricing sources, where quoted market prices for such securities are not available. The fair values of Level 3 securities were determined primarily through information obtained from the relevant counterparties for such assets or liabilities, as information on which these fair values are based is generally not readily available in the market.

The fair value of the interest rate swap was determined by the counterparty based on an estimate of the net present value of the expected cash flows using relevant mid-market data inputs and based on the assumption of no unusual market conditions or forced liquidation.

The following table summarizes fair value measurements, by level, at September 30, 2013, for all assets and liabilities which are measured at fair value on a recurring basis in the consolidated financial statements:

	Level 1	Level 2	Level 3	Total
Assets:				
Cash and cash equivalents	\$ 31,081,328	\$ --	\$ --	\$ 31,081,328
Common stock-Insurance	93,309	--	--	93,309
Mutual funds:				
U.S. large cap	23,645,248	--	--	23,645,248
U.S. mid cap	3,460,785	--	--	3,460,785
U.S. small cap	3,034,881	--	--	3,034,881
International developed	4,960,376	--	--	4,960,376
Emerging markets	2,705,380	--	--	2,705,380
Fixed income securities:				
Investment grade taxable	2,042,330	11,202,070	--	13,244,400
International developed bonds	1,237	719,184	--	720,421
Global high yield taxable	261,841	2,027,557	--	2,289,398
Real estate investment trusts	1,972,747	--	--	1,972,747
Other	101,506	284,678	--	386,184
Total investments at fair value	<u>\$ 73,360,968</u>	<u>\$ 14,233,489</u>	<u>\$ --</u>	<u>\$ 87,594,457</u>
Liabilities:				
Interest rate swap	<u>\$ --</u>	<u>\$ 1,729,706</u>	<u>\$ --</u>	<u>\$ 1,729,706</u>

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 4 – FAIR VALUE MEASUREMENTS (CONTINUED)

The following table summarizes fair value measurements, by level, at September 30, 2012, for all assets and liabilities which are measured at fair value on a recurring basis in the consolidated financial statements:

	Level 1	Level 2	Level 3	Total
Assets:				
Cash and cash equivalents	\$ 31,686,030	\$ --	\$ --	\$ 31,686,030
Common stock-Insurance	64,739	--	--	64,739
Mutual funds:				
U.S. large cap	19,580,267	--	--	19,580,267
U.S. mid cap	2,972,585	--	--	2,972,585
U.S. small cap	2,025,227	--	--	2,025,227
International developed	4,210,680	--	--	4,210,680
Emerging markets	2,394,768	--	--	2,394,768
Bonds	345,802	--	--	345,802
Fixed income securities:				
Investment grade taxable	2,293,528	10,423,958	--	12,717,486
International developed bonds	--	632,249	--	632,249
Global high yield taxable	399,340	2,977,811	--	3,377,151
U.S. Government obligations	1,276,960	--	--	1,276,960
Mortgage backed securities	--	873,732	--	873,732
Real estate investment trusts	1,844,055	--	--	1,844,055
Other	38,500	--	--	38,500
Total investments at fair value	\$ 69,132,481	\$ 14,907,750	\$ --	\$ 84,040,231
Liabilities:				
Interest rate swap	\$ --	\$ 2,938,962	\$ --	\$ 2,938,962

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS

The Hospital's endowments consist of donor-restricted endowment funds and Board designated endowment funds. Net assets associated with endowment funds are classified and reported based on donor-imposed restrictions.

The Hospital's Board of Trustees has interpreted the Connecticut Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Hospital classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and, if applicable (c) accumulations to the permanent endowment made in accordance with the related gift's donor instructions. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Hospital in a manner consistent with the standard for expenditure as proscribed by UPMIFA. In accordance with UPMIFA, the Hospital considers the following factors in making determinations to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Hospital and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Hospital
- (7) The investment policies of the Hospital

RETURN OBJECTIVES AND RISK PARAMETERS

For the permanently restricted endowment funds, the bank, acting in its capacity as trustee, determines and directs the investment policy and asset allocation. For the unrestricted and temporarily restricted endowment funds, the Hospital's Board of Trustees has adopted investment and spending policies that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. The Hospital expects these endowment funds, over time, to provide an average rate of return that exceeds the rate of inflation by 3.5% annually. Actual returns in any given year may vary from this amount.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS (CONTINUED)

STRATEGIES EMPLOYED FOR ACHIEVING OBJECTIVES

To satisfy its long-term rate-of-return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

SPENDING POLICY AND HOW THE INVESTMENT OBJECTIVES RELATE TO SPENDING POLICY

The Hospital has a policy of evaluating the spending decisions for each endowment fund based upon the intentions of the donors and specific contractual agreements. In determining the annual amount to be spent, the Hospital considers the long-term expected return on its endowment. The spending policy is designed to limit spending to the expected long-term real rate of return. The annual distribution from the endowment funds is expected to be contained within a range of 4-6% of the trusts' market value. This is consistent with the Hospital's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

ENDOWMENT NET ASSET COMPOSITION BY TYPE OF FUND AS OF SEPTEMBER 30, 2013

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ --	\$ 7,446,152	\$ 47,752,075	\$ 55,198,227
Board-designated endowment funds	<u>3,193,664</u>	<u>–</u>	<u>–</u>	<u>3,193,664</u>
	<u>\$ 3,193,664</u>	<u>\$ 7,446,152</u>	<u>\$ 47,752,075</u>	<u>\$ 58,391,891</u>

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 -- RESTRICTED ENDOWMENTS (CONTINUED)

CHANGES IN ENDOWMENT NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets, beginning balance	\$ 2,974,503	\$ 6,806,683	\$ 45,010,199	\$ 54,791,385
Investment return				
Investment income	72,896	238,568	--	311,464
Net appreciation (realized and unrealized)	<u>277,353</u>	<u>829,688</u>	<u>2,741,876</u>	<u>3,848,917</u>
Total investment return	350,249	1,068,256	2,741,876	4,160,381
Appropriation of endowment assets for expenditure	<u>(131,088)</u>	<u>(428,787)</u>	<u>--</u>	<u>(559,875)</u>
Endowment net assets, ending balance	<u>\$ 3,193,664</u>	<u>\$ 7,446,152</u>	<u>\$ 47,752,075</u>	<u>\$ 58,391,891</u>

ENDOWMENT NET ASSET COMPOSITION BY TYPE OF FUND AS OF SEPTEMBER 30, 2012

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ --	\$ 6,806,683	\$ 45,010,199	\$ 51,816,882
Board-designated endowment funds	<u>2,974,503</u>	<u>--</u>	<u>--</u>	<u>2,974,503</u>
	<u>\$ 2,974,503</u>	<u>\$ 6,806,683</u>	<u>\$ 45,010,199</u>	<u>\$ 54,791,385</u>

THE WATERBURY HOSPITAL AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS (CONTINUED)

CHANGES IN ENDOWMENT NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2012

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning balance	\$ 2,615,009	\$ 5,696,591	\$ 40,131,275	\$ 48,442,875
Investment return				
Investment income	72,000	259,851	--	331,851
Net appreciation (realized and unrealized)	<u>406,963</u>	<u>1,266,934</u>	<u>4,878,924</u>	<u>6,552,821</u>
Total investment return	478,963	1,526,785	4,878,924	6,884,672
Appropriation of endowment assets for expenditure	<u>(119,469)</u>	<u>(416,693)</u>	<u>--</u>	<u>(536,162)</u>
Endowment net assets, ending balance	<u>\$ 2,974,503</u>	<u>\$ 6,806,683</u>	<u>\$ 45,010,199</u>	<u>\$ 54,791,385</u>

NOTE 6 – TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Permanently restricted net assets at September 30, 2013 and 2012, are restricted amounts which are to be held in perpetuity, the income from which is expendable to provide free care, scholarships for the children of the Hospital's employees, and for the operations of the Hospital. Also included in permanently restricted net assets are funds held in trust by others. The Hospital is the restricted income beneficiary of funds held in trust by others. The total trust assets, as reported by the trustee, had an aggregate fair value at September 30, 2013 and 2012 of \$44,960,039 and \$42,218,163, respectively. Income of \$1,896,981 and \$1,759,075 earned on these assets for the years ended September 30, 2013 and 2012, respectively, is included in investment income.

Temporarily restricted net assets are available to provide psychiatric services, free care and educational seminars.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 6 – TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS (CONTINUED)

During 2013, net assets were released from donor restrictions by incurring expenses which satisfied the restricted purposes in providing grant related services, free care, and various miscellaneous services in the amounts of \$4,420,718, \$657,252 and \$341,621, respectively in 2013 and \$4,733,897, \$625,195, and \$249,913, respectively in 2012. In addition, \$19,654 and \$134,036 were released for the purchase of property and equipment in 2013 and 2012, respectively.

NOTE 7 - DEBT

SERIES C AND D BOND FINANCING

In December 2010, the Hospital refinanced its Series C bond financing and financed an additional \$8,000,000 for various capital projects to be completed over a two year period. The par amount of the new Series D debt was \$25,918,000 and interest is variable at the interest rate that is equal to the product of (i) sixty-eight percent (68%) and (ii) the sum of the LIBOR Rate and three hundred basis points (2.16% at September 30, 2013). The new bonds require monthly principal and interest payments, based upon a 10 year amortization schedule, from 2011 through 2020 with the remaining principal balance due in 2020.

The terms of the bonds provide for, among other things, a pledge of gross receipts of the Hospital, restriction on the incurrence of certain indebtedness of the Hospital and provide for covenants regarding the Hospital's debt service coverage ratios, minimum levels of cash on hand, sale and lease of assets and other covenants similar in financings of this type.

In connection with this refinancing, the Hospital entered into an interest rate swap with a bank which allowed it to convert its variable interest rate liability to a fixed interest rate liability of 4.475% without changing the structure of the underlying debt.

The Hospital uses the interest rate swap agreement to manage interest rate risk associated with its outstanding debt. At September 30, 2013 and 2012, the notional value of outstanding interest rate swap was \$24,755,656 and \$25,207,100, respectively.

The Hospital recognizes the fair value of its interest rate swap in the consolidated balance sheet as a liability, recorded in other noncurrent liabilities. At September 30, 2013 and 2012, the fair value of interest rate swap was in a liability position of \$1,729,706 and \$2,938,962, respectively.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

The Hospital designated its interest rate swap as a cash flow hedge for accounting purposes, and accordingly defers gains or losses associated with the swap in net assets.

Future minimum payments by year and in the aggregate under the Series D bond financing are as follows at September 30, 2013:

2014	\$	472,136
2015		493,776
2016		516,408
2017		540,080
2018		564,832
Aggregate thereafter		<u>22,168,424</u>
	\$	<u>24,755,656</u>

Access has a \$250,000 line of credit with a bank. There were no borrowings under this line of credit at September 30, 2013 and 2012.

AMG had a capital lease for equipment that called for monthly payments of \$1,485 through April 2013 and was secured by the equipment. The balance of the capital lease liability was \$0 at September 30, 2013 and \$10,054 at September 30, 2012.

AMG has a capital lease for equipment that calls for monthly payments of \$593 through January 2014 and is secured by the equipment. The balance of the capital lease liability was \$2,858 at September 30, 2013 and \$9,037 at September 30, 2012.

AMG entered into an equipment lease during 2010. The lease calls for monthly payments of \$353 through March 2015 and is secured by the equipment. The balance of the capital lease liability was \$5,877 at September 30, 2013 and \$9,445 at September 30, 2012.

AMG entered into an equipment lease during 2010. The lease calls for monthly payments of \$447 through May 2015 and is secured by the equipment. The balance of the capital lease liability was \$8,687 at September 30, 2013 and \$13,095 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2011. The lease calls for equal monthly payments of \$20,885 through May 2016 and is secured by the equipment. The balance of the capital lease liability was \$609,435 at September 30, 2013 and \$835,685 at September 30, 2012.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

The Hospital entered into a capital lease for equipment during 2011. The lease called for equal monthly payments of \$14,031 through July 2013 and was secured by the equipment. The balance of the capital lease liability was \$0 at September 30, 2013 and \$137,403 at September 30, 2012.

AMG entered into a term note during 2010 at an interest rate of 9.8%. The note calls for monthly payments of \$13,216 through November 2014 and is secured by the assets of AMG. The balance of the term note liability was \$173,794 at September 30, 2013 and \$307,277 at September 30, 2012.

AMG assumed a note payable during 2009 for the fit-up of office space. The original amount of the note was \$320,000 and is repayable in installments of principal plus interest at 7.50% totaling \$4,908 per month through January 2014. In addition, this note calls for a final payment of principal and interest of \$113,981 in February 2014. The balance of this note was \$129,815 at September 30, 2013 and \$177,038 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2012. The lease calls for equal monthly payments of \$11,469 through August 2017 and is secured by the equipment. The balance of the capital lease liability was \$495,826 at September 30, 2013 and \$593,633 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2013. The lease calls for equal monthly payments of \$4,779 through November 2015. The balance of capital lease liability was \$120,826 at September 30, 2013.

Future minimum payments by year and in the aggregate for all obligations other than the CHEFA Series D bonds were as follows at September 30, 2013:

2014	\$	694,549
2015		448,424
2016		280,624
2017		123,520
		<u>1,547,117</u>

The fair value of the debt, using the discounted cash flow analyses, was approximately \$28,032,000 at September 30, 2013 and \$29,240,000 at September 30, 2012.

THE WATERBURY HOSPITAL AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 8 – RENTAL EXPENSE AND LEASE COMMITMENTS

The Hospital has entered into operating leases for office space and office equipment. Rental expense for the years ended September 30, 2013 and 2012 was \$4,740,477 and \$4,586,155, respectively. The minimum rental commitments under all noncancellable operating leases with initial or remaining terms of more than one year are as follows:

2014		\$ 4,354,779
2015		3,592,196
2016		3,271,507
2017		2,479,208
2018		27,036
Thereafter		<u>201,566</u>
		<u>\$ 13,926,292</u>

NOTE 9 – EMPLOYEE BENEFIT PLANS

The Hospital has a noncontributory defined benefit cash balance plan (the Plan). Under the Plan, each participant who elected to transfer their balances to the Plan from the former defined contribution plan receives a credit of 6% of compensation allocated to their cash balance accounts. All other participants receive a 3% credit. Additionally, each participant receives an interest credit to their cash balance account based on the yield to maturity on three-year treasury bills. The Plan covers substantially all non-union employees age 21 and older with one year of service. It is the Hospital's policy to make contributions to the Plan sufficient to meet the minimum funding requirements of applicable laws and regulations.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

Following is a summary of the Plan's funded status using the measurement dates of September 30, 2013 and 2012 and amounts recognized in the Hospital's consolidated financial statements.

	2013	2012
Change in benefit obligation		
Benefit obligation beginning of year	\$ (37,888,825)	\$ (37,373,483)
Service cost	(1,702,273)	(1,220,226)
Interest cost	(1,154,537)	(1,798,078)
Actuarial gain (loss)	2,126,771	(443,054)
Benefits paid	3,056,653	2,946,016
Benefit obligation, end of year	\$ (35,562,211)	\$ (37,888,825)
Change in plan assets		
Fair value of plan assets, beginning of year	\$ 28,843,113	\$ 26,540,513
Actual return on plan assets	253,055	2,716,897
Employer contributions	1,162,156	2,531,719
Benefits paid	(3,056,653)	(2,946,016)
Fair value of plan assets, end of year	\$ 27,201,671	\$ 28,843,113
Funded status	\$ (8,360,540)	\$ (9,045,712)
Accrued pension liability	\$ (8,360,540)	\$ (9,045,712)
Components of net periodic pension cost		
Service cost	\$ 1,702,273	\$ 1,220,226
Interest cost	1,154,537	1,798,078
Expected return on plan assets	(2,483,658)	(2,566,157)
Amortization of actuarial loss	971,872	623,556
Amortization of prior service cost	35,455	35,527
Net periodic pension cost	\$ 1,380,479	\$ 1,111,230
Accumulated benefit obligation	\$ 34,675,898	\$ 36,832,025

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

Included in unrestricted net assets are the following amounts that have not yet been recognized in net periodic cost:

	<u>2013</u>	<u>2012</u>
Unrecognized prior service cost	\$ (156,531)	\$ (191,986)
Unrecognized actuarial losses	<u>(14,772,799)</u>	<u>(15,640,839)</u>
 Benefit obligation, end of year	 <u>\$ (14,929,330)</u>	 <u>\$ (15,832,825)</u>

Changes in benefit obligations recognized in unrestricted net assets include:

	<u>2013</u>	<u>2012</u>
Current year actuarial losses	\$ (103,832)	\$ (292,314)
Amortization of prior service cost	35,455	35,527
Amortization of net loss	<u>971,872</u>	<u>623,556</u>
	 <u>\$ 903,495</u>	 <u>\$ 366,769</u>

The prior service cost and actuarial losses included in unrestricted net assets and expected to be recognized in net periodic cost during the year ending September 30, 2014 are \$35,455 and \$816,016, respectively.

ASSUMPTIONS

The weighted-average assumptions used to determine benefit obligations at September 30 are as follows:

	<u>2013</u>	<u>2012</u>
Discount rate	3.99%	3.17%
Expected return on plan assets	8.00%	8.00%
Rate of compensation increase	2.00% for 3 year select period, 3.00% ultimate	2.00% for 4 year select period, 3.00% ultimate

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

The weighted-average assumptions used to determine net periodic benefit cost for years ended September 30 are as follows:

	2013	2012
Discount rate	3.17%	5.07%
Expected return on plan assets	8.00%	8.00%
Rate of compensation increase	2.00% for 4 year select period, 3.00% ultimate	2.00% for 5 year select period, 3.00% ultimate

EXPECTED LONG-TERM RETURN ON PLAN ASSETS

To develop the expected long-term rate of return on assets assumptions, the Hospital considered the historical returns and the future expectations of returns for each asset class, as well as target asset allocations of the pension portfolio. This resulted in the selection of the 8.0% long-term rate of return.

INVESTMENT POLICY

The Plan's weighted-average asset allocation at September 30, 2013, by asset category are as follows:

Asset Category	Plan Assets	Asset Allocation Policy	
		Target	Range
Global defensive equity unhedged	10%	0.1	5% - 15%
Custom fixed income	90%	0.9	85% - 95%

The Plan's weighted-average asset allocation at September 30, 2012, by asset category are as follows:

Asset Category	Plan Assets	Asset Allocation Policy	
		Target	Range
Equity securities	44%	45%	40% -50%
Debt securities	33%	35%	25% -45%
Multi-strategy hedge fund of funds	20%	20%	15% -25%
Cash and cash equivalents	3%		

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

The Pension Committee of the Board of Trustees (the Committee) is responsible for employee benefit program policies with respect to plan assets and the retention of qualified managers, consultants and trustee/custodians. The purpose of the Committee is to ensure the Plan assets accumulate monies required to meet the anticipated benefit payments of the Plan; contributions are made by the Hospital on a basis determined by the Plan's actuary to be adequate to fund the benefits. The investment objective of the Committee is to maximize total return after inflation within the limits of prudent risk taking by diversifying across asset classes and multiple managers. The Committee has established an asset allocation policy that sets a target and range for each asset class, as shown in the table above.

CONTRIBUTIONS

The Hospital expects to make \$1,500,000 in contributions to the Plan in 2014.

ESTIMATED FUTURE BENEFIT PAYMENTS

The following benefit payments which reflect expected future service are expected to be paid as follows:

2014	\$ 3,702,000
2015	3,025,000
2016	3,414,000
2017	3,289,000
2018	3,512,000
2019-2023	<u>15,898,000</u>
	<u>\$ 32,840,000</u>

As required by ASC 820, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

The following tables set forth by level within the fair value hierarchy the investment assets and investment liabilities at fair value, as of September 30, 2013.

	Level 1	Level 2	Level 3	Total
Commingled funds and private equity	\$ --	\$ --	\$27,201,671	\$27,201,671

The following tables set forth by level within the fair value hierarchy the investment assets and investment liabilities at fair value, as of September 30, 2012.

	Level 1	Level 2	Level 3	Total
Equities	\$ 1,450,511	\$ --	\$ --	\$ 1,450,511
Commingled funds and private equity	--	--	19,307,214	19,307,214
U.S. Government obligations	4,463,951	--	--	4,463,951
Corporate bonds	--	3,210,511	--	3,210,511
Distribution receivable	363,345	--	--	363,345
Interest and dividends	47,581	--	--	47,581
	<u>\$ 6,325,388</u>	<u>\$ 3,210,511</u>	<u>\$19,307,214</u>	<u>\$28,843,113</u>

The following is a reconciliation of Level 3 assets for which significant unobservable inputs were used to determine fair value:

	2013	2012
Balance as of September 30,	\$ 19,307,214	\$ 17,038,042
Change in unrealized (depreciation) appreciation	(487,433)	2,362,257
Purchases	52,316,941	7,446,351
Sales	<u>(43,935,051)</u>	<u>(7,539,436)</u>
Balance as of September 30,	<u>\$ 27,201,671</u>	<u>\$ 19,307,214</u>

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

OTHER BENEFIT PLANS

The Hospital participates in multi-employer pension plans that cover substantially all union employees. Contributions to the plans are based upon a percentage of each participant's total salary. The risks of participating in these multi-employer plans are different from single-employer plans in the following aspects:

- Assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of another participating employer.
- If a participating employer stops contributing to the plan, the unfunded obligation of the plan may be borne by the remaining participating employers.
- If the Hospital chose to stop participating in the multi-employer plans, it would be required to pay those plans an amount based on the underfunded status of the plans, referred to as a withdrawal liability.

The following table presents the Hospital's participation in these plans as of and for the years ended September 30, 2013 and 2012.

Pension Plan Employer Identification	Pension Protection Act ("PPA") Certified Zone Status ¹		FIP / RP Status	Contributions		Surcharge	Expiration Date of Collection Bargaining Agreement ³	
	2013	2012	Pending / Implemented ²	2013	2012	Imposed		
<u>Pension Trust Fund</u>	<u>Number</u>							
Connecticut Health Care Associates Pension Fund	06-1313462	Green	Green	N/A	\$ 2,077,612	\$ 2,230,433	No	September 30, 2013
New England Health Care Employees Pension Fund	22-3071963	Green	Green	N/A	783,235	865,646	No	February 29, 2016
Total Contributions:					<u>\$ 2,860,847</u>	<u>\$ 3,096,079</u>		

¹ The most recent PPA zone status available in 2013 and 2012 is for the plan's year-ending during 2012 and 2011, respectively. The zone status is based on information received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the orange zone are less than 80 percent funded and have an accumulated funding deficiency in the current year or projected in the next six years, plans in the yellow zone are less than 80 percent funded, and plans in the green zone are at least 80 percent funded.

² The "FIP/RP Status Pending/Implemented" column indicates plans for which a financial improvement plan ("FIP") or a rehabilitation plan ("RP") is either pending or has been implemented.

³ Lists the expiration dates of the collective-bargaining agreements to which the plans are subject.

During the years ended September 30, 2013 and 2012, the Hospital's contributions to the Connecticut Health Care Associates Pension Plan represented 96% of the total contributions made to the plan by all participating employers.

During the years ended September 30, 2013 and 2012, the Hospital's contributions to the New England Health Care Employees Pension Plan represented 3% of the total contributions made to the plan by all participating employers.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

Governmental regulations impose certain requirements relative to union-sponsored pension plans. In the event of plan termination or employer withdrawal, an employer may be liable for a portion of the plan's unfunded vested benefits. The Hospital has explored the costs to withdraw from the Connecticut Health Care Associates (CHCA) Pension Plan in the event that the Hospital enters into a joint venture (Note 1). As of September 30, 2013, it is estimated a withdrawal liability to exit this plan would be \$17,200,000. It is expected that CHCA will likewise withdraw from the pension plan making a total withdrawal liability for the Hospital of approximately \$27,700,000. Management expects that the costs to withdraw from the plan will be funded by the proceeds from the transaction and payable over time at the rate of \$2,400,000 per annum.

In addition, the Hospital has a supplemental employee retirement plan for certain executives. The plan provides for a total benefit and is partially funded. As of September 30, 2013 and 2012, liabilities of \$240,869 and \$152,244, respectively, have been reflected in the consolidated balance sheets.

As noted above, the Hospital also has a noncontributory defined benefit cash balance plan covering substantially all non-union employees age 21 and older with one year of service. Total pension expense, relating to this plan, charged to operations during the years ended September 30, 2013 and 2012 was \$1,380,479 and \$1,111,230, respectively.

NOTE 10 – SELF-INSURANCE CLAIMS

There have been medical malpractice and workers' compensation claims that fall within the Hospital's partially self-insured program, which have been asserted against the Hospital. In addition, there are known incidents that have occurred through September 30, 2013 that may result in the assertion of claims. Hospital management has accrued its best estimate of these contingent losses. Other claims may be asserted arising from services provided to patients or workers' compensation incidents in the past. Hospital management has provided reserves for these contingent liabilities.

NOTE 11 – CONTINGENCIES

The Hospital is a party to various lawsuits incidental to its business.

THE WATERBURY HOSPITAL AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 12 – DUE (TO) FROM AFFILIATES

The amounts due to affiliates of (\$2,042,951) and (\$2,999,940) at September 30, 2013 and 2012, respectively, represent receivables from and (payables) to affiliates that do not eliminate in consolidation. These balances are comprised of the following:

	<u>2013</u>	<u>2012</u>
Greater Waterbury Health Network, Inc.	\$ (1,885,946)	\$ (2,828,764)
Alliance Medical Group of Greater Waterbury, P.C.	(9,983)	(9,983)
Greater Waterbury Management Resources, Inc.	(162,693)	(162,693)
GI Co-Management Company	1,500	1,500
Children's Center of Greater Waterbury Health Network, Inc.	<u>14,171</u>	<u>--</u>
	<u>\$ (2,042,951)</u>	<u>\$ (2,999,940)</u>

NOTE 13 – FUNCTIONAL EXPENSES

The Hospital provides general health care services to residents within its geographic location. Expenses related to providing these services are as follows:

	<u>2013</u>	<u>2012</u>
Health care services	\$ 193,831,378	\$ 202,823,451
General and administrative	63,524,487	66,059,047
Fundraising	<u>352,305</u>	<u>256,714</u>
	<u>\$ 257,708,170</u>	<u>\$ 269,139,212</u>

NOTE 14 – SUBSEQUENT EVENTS

The Hospital evaluates the impact of subsequent events, events that occur after the balance sheet date but before the financial statements are issued, for potential recognition in the financial statements as of the balance sheet date or for disclosure in the notes to the financial statements. The Hospital evaluated events occurring subsequent to September 30, 2013 through January 10, 2014, the date on which the accompanying consolidated financial statements were available to be issued. During this period, there were no subsequent events that required recognition in the consolidated financial statements.



**INDEPENDENT AUDITORS' REPORT
ON OTHER FINANCIAL INFORMATION**

**Board of Trustees
The Waterbury Hospital**

We have audited the consolidated financial statements of The Waterbury Hospital as of and for the years ended September 30, 2013 and 2012, and our report thereon dated January 10, 2014, which contained an unmodified opinion on those consolidated financial statements, appears on page 1. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Marcum LLP

Hartford, CT
January 10, 2014



THE WATERBURY HOSPITAL AND SUBSIDIARIES
CONSOLIDATING BALANCE SHEET

SEPTEMBER 30, 2013

Assets	The Waterbury Hospital	Greater Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Cardiology Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Current Assets								
Cash and cash equivalents	\$ 19,142,392	\$ 1,262,636	\$ 1,706,736	\$ 359,845	\$ 1,317,437	\$ 204,377	\$ --	\$ 23,993,423
Restricted cash	4,519,908	--	--	--	--	--	--	4,519,908
Short-term investments	25,010,738	751,229	472,637	352	1,952,597	430,068	(546,352)	472,637
Patient accounts receivable, net	3,065,683	--	1,842,494	--	503,555	185,477	(52,191)	29,441,126
Grants and other receivables	3,416,317	--	--	--	162,966	2,312	--	3,702,524
Inventories of supplies	1,291,734	--	71,843	4,686	80,404	122,798	--	3,581,595
Prepaid insurance and other expenses	56,446,772	2,013,865	4,093,710	364,883	4,016,959	945,032	(598,543)	67,282,678
Total Current Assets								
Other Assets								
Funds held in trust by others	44,960,039	--	--	--	--	--	--	44,960,039
Long-term investments	10,713,229	42,426	59,040	--	--	--	--	10,814,695
Board-designated endowment funds	3,193,664	--	--	--	--	--	--	3,193,664
Other receivables	171,972	--	--	--	--	--	--	171,972
Goodwill	200,500	--	--	--	--	1,613,067	--	1,813,567
CHEFA obligations issue expense, less amortization	282,676	--	--	--	--	--	--	282,676
	59,522,080	42,426	59,040	--	--	1,613,067	--	61,236,613
Property, plant and equipment:								
Land	287,549	--	--	--	--	--	--	287,549
Buildings and improvements	89,664,119	1,150,646	488,740	--	2,634,456	114,371	--	94,052,332
Equipment	176,657,750	5,970,380	766,531	1,134,076	2,040,925	342,599	--	186,912,261
Construction in progress	73,654	--	--	--	--	--	--	73,654
Accumulated depreciation	(229,493,366)	(5,279,792)	(822,193)	(1,113,060)	(1,999,154)	(182,454)	--	(238,890,019)
	37,189,706	1,841,234	433,078	21,016	2,676,227	274,516	--	42,435,777
Total Assets	\$ 153,158,558	\$ 3,897,525	\$ 4,585,828	\$ 385,899	\$ 6,693,186	\$ 2,832,615	\$ (598,543)	\$ 170,955,068

THE WATERBURY HOSPITAL AND SUBSIDIARIES
CONSOLIDATING BALANCE SHEET (CONTINUED)

SEPTEMBER 30, 2013

	The Waterbury Hospital	Greater Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Cardiology Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Liabilities and Net Assets								
Current Liabilities								
Accounts payable and accrued expenses	\$ 20,802,742	\$ 348,614	\$ 479,401	\$ 19,215	\$ 502,553	\$ 24,245	\$ (598,543)	\$ 21,578,227
Salaries, wages, payroll taxes and amounts withheld from employees	5,298,046	--	159,713	--	505,210	1,432,042	--	7,395,011
Due to third-party reimbursement agencies	2,969,391	--	--	--	--	--	--	2,969,391
Current portion of CHEFA obligations	472,136	--	--	--	--	--	--	472,136
Current portion of notes payable	405,496	--	--	--	289,053	--	--	694,549
Due to affiliates	1,795,548	--	--	(3,634)	690,250	(439,013)	--	2,042,951
Total Current Liabilities	31,743,159	348,614	639,114	15,581	1,987,066	1,017,274	(598,543)	35,152,265
Other Noncurrent Liabilities	21,482,020	--	--	--	331,487	--	--	21,813,507
CHEFA Obligations - less current portion and discount	24,283,520	--	--	--	--	--	--	24,283,520
Notes Payable - less current portion	820,591	--	--	--	31,977	--	--	852,568
Net Assets								
Unrestricted	18,667,399	2,271,303	2,565,364	314,770	4,342,656	1,815,341	--	29,976,833
Temporarily restricted	8,409,794	--	--	--	--	--	--	8,409,794
Permanently restricted	47,752,075	--	--	--	--	--	--	47,752,075
Total Net Assets Excluding Noncontrolling Interests	74,829,268	2,271,303	2,565,364	314,770	4,342,656	1,815,341	--	86,138,702
Noncontrolling Interests	--	1,277,608	1,381,550	55,548	--	--	--	2,714,506
Total Net Assets	74,829,268	3,548,911	3,946,714	370,318	4,342,656	1,815,341	--	88,853,208
	\$ 153,158,558	\$ 3,897,525	\$ 4,585,828	\$ 385,899	\$ 6,693,186	\$ 2,852,615	\$ (598,543)	\$ 170,955,068

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATING BALANCE SHEET

SEPTEMBER 30, 2012

	The Waterbury Hospital	Greater Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Cardiology Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Assets								
Current Assets								
Cash and cash equivalents	\$ 19,419,565	\$ 1,688,371	\$ 2,353,527	\$ 279,212	\$ 664,318	\$ 202,782	\$ --	\$ 24,607,775
Restricted cash	3,511,398	--	--	--	--	--	--	3,511,398
Short-term investments	--	--	448,318	--	--	--	--	448,318
Patient accounts receivable, net	26,903,888	757,059	1,821,440	43,622	2,195,621	420,152	(369,806)	31,771,976
Grants and other receivables	2,829,816	--	--	--	223,046	201,111	(276,469)	2,977,504
Inventories of supplies	3,105,602	--	--	--	199,477	--	--	3,305,079
Prepaid insurance and other expenses	1,109,204	--	100,122	5,106	156,561	122,519	--	1,493,512
Total Current Assets	56,879,473	2,445,430	4,723,407	327,940	3,439,023	946,564	(646,275)	68,115,562
Funds held in escrow by agreement with the State of Connecticut Health and Educational Facilities Authority (CHEFA) and trustee:								
Construction fund	661,338	--	--	--	--	--	--	661,338
Funds held in trust by others	42,218,163	--	--	--	--	--	--	42,218,163
Long-term investments	9,900,286	46,076	55,350	--	--	--	--	10,001,712
Board-designated endowment funds	2,974,503	--	--	--	--	--	--	2,974,503
Other receivables	290,416	--	--	--	--	--	--	290,416
Goodwill	200,500	--	--	--	--	1,613,067	--	1,813,567
CHEFA obligations issue expense, less amortization	321,666	--	--	--	--	--	--	321,666
	55,905,534	46,076	55,350	--	--	1,613,067	--	57,620,027
Property, plant and equipment:								
Land	287,549	--	--	--	--	--	--	287,549
Buildings and improvements	87,936,502	1,150,646	408,435	--	2,621,721	--	--	92,117,304
Equipment	174,931,365	5,945,100	689,803	1,134,076	1,917,412	334,279	--	184,952,035
Construction in progress	2,358,644	--	--	--	--	114,371	--	2,473,015
Accumulated depreciation	(222,405,856)	(4,952,624)	(734,266)	(1,101,825)	(1,391,945)	(108,943)	--	(230,695,459)
	43,108,204	2,143,122	363,972	32,251	3,147,188	339,707	--	49,134,444
	\$ 156,554,549	\$ 4,634,628	\$ 5,142,729	\$ 360,191	\$ 6,586,211	\$ 2,899,338	\$ (646,275)	\$ 175,531,371

THE WATERBURY HOSPITAL AND SUBSIDIARIES
CONSOLIDATING BALANCE SHEET (CONTINUED)

SEPTEMBER 30, 2012

	The Waterbury Hospital	Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Cardiology Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Liabilities and Net Assets								
Current Liabilities								
Accounts payable and accrued expenses	\$ 26,966,152	\$ 364,278	\$ 543,597	\$ 59,952	\$ 1,098,186	\$ 34,751	\$ (646,275)	\$ 28,420,641
Salaries, wages, payroll taxes and amounts withheld from employees	6,072,850	--	127,190	--	549,742	1,575,392	--	8,325,174
Due to third-party reimbursement agencies	601,271	--	--	--	--	--	--	601,271
Current portion of CHEFA obligations	451,444	--	--	--	204,915	--	--	451,444
Current portion of notes payable	461,461	--	--	--	(25,013)	--	--	666,376
Due to affiliates	3,551,101	--	--	--	--	(526,148)	--	2,999,940
Total Current Liabilities	<u>38,104,279</u>	<u>364,278</u>	<u>670,787</u>	<u>59,952</u>	<u>1,827,830</u>	<u>1,083,995</u>	<u>(646,275)</u>	<u>41,464,846</u>
Other Noncurrent Liabilities	<u>21,417,424</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>435,643</u>	<u>--</u>	<u>--</u>	<u>21,853,067</u>
CHEFA Obligations - less current portion and discount	<u>24,755,656</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>24,755,656</u>
Notes Payable - less current portion	<u>1,105,261</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>321,030</u>	<u>--</u>	<u>--</u>	<u>1,426,291</u>
Net Assets								
Unrestricted	18,516,310	2,733,024	2,906,762	255,203	4,001,708	1,815,343	--	30,228,350
Temporarily restricted	7,645,420	--	--	--	--	--	--	7,645,420
Permanently restricted	45,010,199	--	--	--	--	--	--	45,010,199
Total Net Assets Excluding Noncontrolling Interests	<u>71,171,929</u>	<u>2,733,024</u>	<u>2,906,762</u>	<u>255,203</u>	<u>4,001,708</u>	<u>1,815,343</u>	<u>--</u>	<u>82,883,969</u>
Noncontrolling Interests	--	<u>1,537,326</u>	<u>1,565,180</u>	<u>45,036</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>3,147,542</u>
Total Net Assets	<u>71,171,929</u>	<u>4,270,350</u>	<u>4,471,942</u>	<u>300,239</u>	<u>4,001,708</u>	<u>1,815,343</u>	<u>--</u>	<u>86,031,511</u>
	<u>\$ 156,554,549</u>	<u>\$ 4,634,628</u>	<u>\$ 5,142,729</u>	<u>\$ 360,191</u>	<u>\$ 6,586,211</u>	<u>\$ 2,899,338</u>	<u>\$ (646,275)</u>	<u>\$ 175,531,371</u>

THE WATERBURY HOSPITAL AND SUBSIDIARIES

CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE YEAR ENDED SEPTEMBER 30, 2013

	The Waterbury Hospital	Greater Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Cantology Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Unrestricted Revenues								
Net revenues from services to patients	\$ 218,481,776	\$ 4,496,688	\$ 10,608,492	\$ 172,403	\$ 16,720,615	\$ 6,426,998	\$ (2,194,060)	\$ 254,713,112
Provision for bad debts	(10,783,760)	29,929	(21,275)	--	(384,485)	(207,080)	--	(11,366,671)
Net patient service revenue less provision for bad debts	207,698,016	4,526,617	10,587,217	172,403	16,336,130	6,219,918	(2,194,060)	243,546,441
Other operating revenues	3,613,057	--	1,182	6,347	4,423,680	1,644,871	(4,483,169)	5,209,968
Net assets released from restrictions	5,419,591	--	--	--	--	--	--	5,419,591
	216,731,664	4,526,617	10,588,399	178,750	20,761,810	7,864,789	(6,677,229)	253,976,000
Operating Expenses								
Salaries	84,495,149	694,748	6,034,037	--	16,932,997	8,319,069	--	116,676,000
Employee benefits	25,216,268	85,023	1,243,184	--	3,120,845	1,146,177	--	30,913,497
Supplies and other	94,673,089	1,926,379	2,353,046	97,435	6,696,530	1,178,486	(6,677,229)	100,247,756
Depreciation	7,674,744	298,106	103,183	11,235	658,908	75,386	--	8,821,562
Interest and amortization	1,611,579	--	--	--	37,776	--	--	1,649,355
	213,170,829	3,004,236	9,735,450	108,670	27,447,076	10,919,118	(6,677,229)	257,704,170
Income (Loss) from Operations	3,561,835	1,522,561	857,949	70,080	(6,685,266)	(3,054,329)	--	(3,734,170)
Nonoperating Gains								
Unrestricted gifts and bequests	217,275	--	--	--	--	--	--	217,275
Investment income	1,722,250	--	15,173	--	--	--	--	1,737,423
	1,939,525	--	15,173	--	--	--	--	1,954,698
Excess (Deficiency) of Revenues Over Expenses Before Changes In								
Net Unrealized Gains on Investments	5,301,360	1,522,561	868,122	70,080	(6,685,266)	(3,054,329)	--	(1,777,472)
Changes In Net Unrealized Gains on Investments	233,353	--	34,882	--	--	--	--	268,235
Excess (Deficiency) of Revenues Over Expenses	5,734,713	1,522,561	903,004	70,080	(6,685,266)	(3,054,329)	--	(1,509,237)
Less Excess of Revenue over Expenses Attributable to Noncontrolling Interests	--	--	--	--	--	--	(874,685)	(874,685)
Excess (Deficiency) of Revenues Over Expenses Attributable to Controlling Interest	\$ 5,734,713	\$ 1,522,561	\$ 903,004	\$ 70,080	\$ (6,685,266)	\$ (3,054,329)	\$ (874,685)	\$ (2,383,922)

THE WATERBURY HOSPITAL AND SUBSIDIARIES
CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE YEAR ENDED SEPTEMBER 30, 2012

	The Waterbury Hospital	Greater Waterbury Imaging Center Limited Partnership	Access Rehab Centers, LLC	Imaging Partners, LLC	Alliance Medical Group, Inc.	Caringly Associates of Greater Waterbury, LLC	Eliminations	Consolidated
Unrestricted Revenues								
Net revenues from services to patients	\$ 230,780,700	\$ 4,933,735	\$ 10,281,358	\$ 549,908	\$ 19,413,656	\$ 6,556,710	\$ (1,503,524)	\$ 269,112,543
Provision for bad debts	(10,435,502)	16,456	(164,721)	--	(135,111)	(245,650)	--	(10,964,529)
Net patient service revenue less provision for bad debts	220,345,198	4,950,191	10,116,637	549,908	19,278,545	6,311,060	(1,503,524)	258,148,015
Other operating revenues	5,053,184	--	1,254	5,197	4,576,608	1,579,205	(5,430,757)	5,784,691
Net assets released from restrictions	5,609,005	--	--	--	--	--	--	5,609,005
	231,007,387	4,950,191	10,117,891	555,105	23,855,153	7,890,265	(8,934,281)	269,541,711
Operating Expenses								
Salaries	88,660,642	689,090	5,549,606	--	20,977,007	8,732,370	--	124,608,715
Employee benefits	29,181,525	86,757	1,187,110	--	3,897,155	1,127,669	--	35,479,916
Supplies and other	94,251,364	2,063,252	2,306,707	463,555	7,330,432	1,167,315	(8,934,281)	96,648,364
Depreciation	8,028,339	370,254	97,257	13,718	658,328	75,788	--	9,241,684
Interest and amortization	1,101,683	--	--	148	58,782	--	--	1,160,513
	221,223,473	3,209,353	9,140,680	477,421	32,921,704	11,100,862	(8,934,281)	269,139,212
Income (Loss) from Operations	9,783,914	1,740,838	977,211	77,684	(8,966,551)	(3,210,597)	--	402,499
Nonoperating Gains								
Unrestricted gifts and bequests	83,577	--	--	--	--	--	--	83,577
Investment income	1,594,603	--	13,005	--	--	--	--	1,607,608
	1,678,180	--	13,005	--	--	--	--	1,691,185
Excess (Deficiency) of Revenues Over Expenses Before Changes in								
Net Unrealized Gains on Investments	11,462,094	1,740,838	990,216	77,684	(8,966,551)	(3,210,597)	--	2,093,684
Changes in Net Unrealized Gains on Investments	357,661	--	34,882	--	--	--	--	392,543
Excess (Deficiency) of Revenues Over Expenses	11,819,755	1,740,838	1,025,098	77,684	(8,966,551)	(3,210,597)	--	2,486,227
Less Excess of Revenues over Expenses Attributable to Noncontrolling Interests	--	--	--	--	--	--	(997,139)	(997,139)
Excess (Deficiency) of Revenues Over Expenses Attributable to Controlling Interest	\$ 11,819,755	\$ 1,740,838	\$ 1,025,098	\$ 77,684	\$ (8,966,551)	\$ (3,210,597)	\$ (997,139)	\$ 1,489,088

Exhibit 3: GWHN Consolidated Financial Statements FY 2013 and FY 2012

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

**CONSOLIDATED FINANCIAL STATEMENTS
AND OTHER FINANCIAL INFORMATION**

SEPTEMBER 30, 2013 AND 2012

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

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INDEPENDENT AUDITORS' REPORT

Board of Directors
Greater Waterbury Health Network, Inc.

We have audited the accompanying consolidated financial statements of Greater Waterbury Health Network, Inc., which comprise the consolidated balance sheets as of September 30, 2013 and 2012, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Greater Waterbury Health Network, Inc. as of September 30, 2013 and 2012, and the results of its operations and changes in net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Marcum LLP

Hartford, CT
January 10, 2014

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATED BALANCE SHEETS

SEPTEMBER 30, 2013 AND 2012

	2013	2012
Assets		
Current Assets		
Cash and cash equivalents	\$ 25,712,050	\$ 25,756,594
Restricted cash	4,519,908	3,511,398
Short-term investments	1,203,559	1,089,172
Accounts receivable, less allowance (\$20,453,000 in 2013 and \$17,101,000 in 2012)		
Patients	29,957,753	32,367,012
Grants and other	3,702,524	2,977,504
	33,660,277	35,344,516
Inventories	3,586,821	3,305,079
Prepaid insurance and other expenses	1,603,096	1,525,890
Due from affiliates	189,379	195,978
Total Current Assets	70,475,090	70,728,627
Other Assets		
Under bond indenture agreements	34,218	30,070
Construction fund	--	661,338
	34,218	691,408
Property, Plant and Equipment		
Land	287,549	287,549
Buildings and improvements	97,137,417	95,206,351
Furniture, fixtures and equipment	187,642,399	185,958,291
Construction in progress (estimated additional cost to complete: 2013 - \$13,000)	73,654	2,473,015
Accumulated depreciation	(240,510,083)	(232,453,154)
	44,630,936	51,472,052
Funds held in trust by others	44,960,039	42,218,163
Goodwill	1,813,567	1,813,567
CHEFA obligations issue expense, less amortization	282,676	321,666
Long-term investments	25,296,300	23,280,651
Board-designated endowment funds	3,193,664	2,974,503
Other investments	80,000	55,000
Loans and other receivables	359,375	521,906
Accrued interest and dividends receivable	13,743	22,017
	75,999,364	71,207,473
	\$ 191,139,608	\$ 194,099,560

The accompanying notes are an integral part of these financial statements.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATED BALANCE SHEETS (CONTINUED)

SEPTEMBER 30, 2013 AND 2012

	2013	2012
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 29,395,718	\$ 37,244,812
Due to third-party reimbursement agencies	3,143,186	771,288
Current portion of CHEFA obligations	532,136	506,444
Current portion of notes payable	694,549	666,376
Total Current Liabilities	33,765,589	39,188,920
CHEFA Obligations - less current portion and discount	25,608,520	26,140,656
Notes Payable - less current portion	852,568	1,426,291
Other Noncurrent Liabilities	21,813,507	21,853,067
Net Assets		
Unrestricted	50,223,049	49,687,465
Temporarily restricted	8,409,794	7,645,420
Permanently restricted	47,752,075	45,010,199
Total Net Assets Excluding Noncontrolling Interests	106,384,918	102,343,084
Noncontrolling Interests	2,714,506	3,147,542
Total Net Assets	109,099,424	105,490,626
	\$ 191,139,608	\$ 194,099,560

The accompanying notes are an integral part of these financial statements.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Revenues		
Net revenues from services to patients	\$ 259,397,257	\$ 273,484,098
Provision for bad debts	<u>(11,368,671)</u>	<u>(10,966,628)</u>
Net patient service revenue less provision for bad debts	248,028,586	262,517,470
Investment related income	2,336,622	1,245,481
Other operating revenues	5,333,245	5,905,372
Services, sales and rental income	1,670,464	1,713,317
Unrestricted gifts and bequests	232,275	123,699
Net assets released from restrictions	<u>5,419,591</u>	<u>5,609,005</u>
	<u>263,020,783</u>	<u>277,114,344</u>
Expenses		
Salaries, wages and benefits	152,117,220	164,634,664
Supplies, utilities and other	101,697,631	100,249,125
Depreciation	8,996,581	9,421,603
Interest and amortization	<u>1,125,827</u>	<u>1,237,849</u>
	<u>263,937,259</u>	<u>275,543,241</u>
(Deficiency) Excess of Revenues over Expenses Before Net Unrealized Gains on Investments	(916,476)	1,571,103
Changes in Net Unrealized Gains on Investments	<u>194,340</u>	<u>1,715,547</u>
(Deficiency) Excess of Revenues Over Expenses	(722,136)	3,286,650
Less Excess of Revenues over Expenses Attributable to Noncontrolling Interests	<u>(874,685)</u>	<u>(997,139)</u>
(Deficiency) Excess of Revenues Over Expenses Attributable to Controlling Interest	<u>(1,596,821)</u>	<u>2,289,511</u>

The accompanying notes are an integral part of these financial statements.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS
(CONTINUED)**

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Unrestricted Net Assets, Controlling Interest		
(Deficiency) excess of revenues over expenses	\$ (1,596,821)	\$ 2,289,511
Net assets released from restrictions used for purchase of property and equipment	19,654	134,036
Interest rate swap adjustment	1,209,256	(524,547)
Pension liability adjustments	903,495	366,769
Increase in Unrestricted Net Assets, Controlling Interest	535,584	2,265,769
Unrestricted Net Assets, Noncontrolling Interest		
Excess of revenues over expenses	874,685	997,139
Distributions and other	(1,307,721)	(1,031,774)
Decrease in Unrestricted Net Assets, Noncontrolling Interest	(433,036)	(34,635)
Temporarily Restricted Net Assets		
Gifts and bequests	475,360	444,830
Income from investments	497,540	476,299
Net realized and unrealized gains on investments	810,002	1,255,981
Grants	4,420,717	4,733,897
Net assets released from restrictions	(5,439,245)	(5,743,041)
Increase in Temporarily Restricted Net Assets	764,374	1,167,966
Permanently Restricted Net Assets		
Increase in funds held in trust by others	2,741,876	4,878,924
Increase in Permanently Restricted Net Assets	2,741,876	4,878,924
Increase in Net Assets	3,608,798	8,278,024
Net Assets - Beginning	105,490,626	97,212,602
Net Assets - End	\$ 109,099,424	\$ 105,490,626

The accompanying notes are an integral part of these financial statements.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Cash Flows from Operating Activities		
Change in net assets	\$ 3,608,798	\$ 8,278,024
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Provision for bad debts	11,368,671	10,966,628
Depreciation and amortization	9,035,571	9,529,602
Pension liability adjustments	(903,495)	(366,769)
Distributions to noncontrolling interests	1,307,721	1,031,774
Net realized and unrealized gains and change in fair value of funds held in trust by others	(4,648,320)	(6,959,218)
Restricted gifts, bequests and income from investments	(972,900)	(921,129)
Change in market value of interest rate swap	<u>(1,209,256)</u>	<u>524,547</u>
	<u>17,586,790</u>	<u>22,083,459</u>
 Change in operating working capital, other than cash and cash equivalents and short-term investments:		
Patient accounts receivable, net	(8,959,412)	(13,749,013)
Grants and other receivables	(725,020)	1,406,813
Inventories	(281,742)	(46,317)
Prepaid insurance and other expenses	(77,206)	258,443
Accounts payable and accrued expenses	(7,849,094)	(3,385,387)
Due to third-party reimbursement agencies	2,371,898	3,405,769
Increase in other noncurrent liabilities	<u>2,073,189</u>	<u>1,819,663</u>
	<u>(13,447,387)</u>	<u>(10,290,029)</u>
 Net Cash Provided by Operating Activities	 <u>4,139,403</u>	 <u>11,793,430</u>

The accompanying notes are an integral part of these financial statements.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

	2013	2012
Cash Flows from Investing Activities		
Increase in restricted cash	\$ (1,008,510)	\$ (9,473)
Cash received from affiliates	6,599	563
Cash paid to affiliates	--	(131,833)
Other assets	162,532	3,011,891
Additions to property, plant and equipment	(2,155,465)	(8,885,118)
Purchases of investments	(50,581,585)	(40,779,607)
Sales of investments	<u>50,779,297</u>	<u>48,186,914</u>
Net Cash (Used in) Provided by Investing Activities	<u>(2,797,132)</u>	<u>1,393,337</u>
Cash Flows from Financing Activities		
Restricted gifts, bequests and income from investments	972,900	921,129
Distributions to noncontrolling interests	(1,307,721)	(1,031,774)
Net proceeds from issuance of debt	157,781	616,571
Principal payments on debt obligations	<u>(1,209,775)</u>	<u>(1,095,933)</u>
Net Cash Used in Financing Activities	<u>(1,386,815)</u>	<u>(590,007)</u>
Net (Decrease) Increase in Cash and Cash Equivalents	(44,544)	12,596,760
Cash and Cash Equivalents - Beginning	<u>25,756,594</u>	<u>13,159,834</u>
Cash and Cash Equivalents - End	<u>\$ 25,712,050</u>	<u>\$ 25,756,594</u>

Supplemental Cash Flow Information

Cash paid during the year for interest on borrowings was \$1,300,968 and \$1,396,529 for the years ended September 30, 2013 and 2012, respectively.

The accompanying notes are an integral part of these financial statements.

GREATER WATERBURY HEALTH NETWORK, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION

ORGANIZATION

Greater Waterbury Health Network, Inc. (the Corporation, Network or GWHN) was incorporated on September 27, 1984 as a not-for-profit organization under the Non-Stock Corporation Act of the State of Connecticut. The Corporation's subsidiaries are The Waterbury Hospital (the Hospital), Greater Waterbury Health Services, Inc., Greater Waterbury Management Resources, Inc. (GWMRI), VNA Health at Home, Inc. (VNA), and the Children's Center of Greater Waterbury Health Network, Inc. (Children's Center). The accompanying financial statements also include Access Rehab Centers LLC (Access), Greater Waterbury Imaging Center Limited Partnership (GWIC), Imaging Partners, LLC, Alliance Medical Group, Inc. (AMG) and Cardiology Associates of Greater Waterbury, LLC to the extent of the Hospital's ownership interest in these affiliated entities.

On October 29, 2012, the Network signed a Letter of Intent to develop a Joint Venture relationship with Vanguard Health Systems, Inc. (Vanguard) of Nashville, TN, a network of for-profit hospitals. Under terms of the proposed Joint Venture, the two organizations would form a Limited Liability Company in which Vanguard would have an 80 percent ownership interest and GWHN would have a 20 percent interest. The Joint Venture would create a taxable, for-profit health system. The GWHN board selected Vanguard due to the company's unique ability to meet the long-term goals of the Greater Waterbury Health Network, Inc. Under the terms of the transaction, the new Joint Venture would be overseen by a 12-member board of directors, half of whom will be appointed by GWHN with Vanguard serving as manager of the Joint Venture. The transaction with Waterbury Hospital will allow it to expand its range of outpatient services to the communities it serves while also conducting extensive renovations and upgrades to the Hospital's main campus. The transaction will also allow the Hospital to continue to attract and maintain top-quality physicians. With the Letter of Intent, the two organizations have developed a Definitive Agreement for the Certificate of Need (CON) process, which will be necessary for the approval from the State of Connecticut Office of Health Care Access (OHCA) and the Office of the Attorney General. The transaction will also require approval from state and federal antitrust authorities.

On October 1, 2013, Tenet Healthcare Corporation (THC) completed its acquisition of Vanguard. THC is a leading health care services company, which through its subsidiaries operates 77 acute care hospitals, 173 outpatient centers and Conifer Health Solutions, a provider of business process solutions for health care providers serving more than 600 hospitals and other clients nationwide.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

During November 2010, the Hospital established a new limited liability company by the name of Cardiology Associates of Greater Waterbury, LLC (CAGW) to operate a cardiology practice. CAGW acquired the assets of Cardiology Associates of Waterbury (CAW) that were used by CAW physicians in the performance of their professional services.

The Hospital also acquired the assets of CAW that were used by CAW to perform diagnostic ancillary services. The Hospital converted these ancillary services to provider-based services, which are provided at a diagnostic center located near the Hospital. The goodwill recorded on the consolidated balance sheets relates to the purchase of CAW.

During June 2010, the Hospital entered into an arrangement with certain gastroenterology physician-members of the Hospital's medical staff to form Waterbury Gastroenterology Co-Management Company, LLC (GI Co-Management Company), a Connecticut limited liability company. This company was formed as a collaborative effort between the Hospital and the physicians for the purpose of improving the quality and efficiency of the gastroenterology service line at the Hospital. The Hospital's investment of \$50,000 in the GI Co-Management Company is included in the Corporation's consolidated financial statements in long-term investments.

The Hospital entered into a members' agreement, making it an equal member with St. Mary's Hospital, located in Waterbury, Connecticut, in a joint venture to form The Harold Leever Regional Cancer Center, Inc. (the Cancer Center). The Cancer Center is a Connecticut non-stock corporation exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The purpose of the joint venture is to develop, construct, own and operate the Cancer Center. Both member hospitals transferred the revenue and related expenses of their respective radiation oncology services to the Cancer Center in October 2002. Both member hospitals made working capital advances to the Cancer Center. The Cancer Center is not included in the Corporation's consolidated financial statements.

The Corporation's major accounting policies are as summarized below and in Note 2.

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Corporation and the affiliated entities. Recognition has been given to noncontrolling interests in the affiliates which is reflected as a component of unrestricted net assets. All significant intercompany accounts and transactions are eliminated in consolidation.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, including estimated uncollectible accounts receivable for services to patients, and liabilities, including estimated net settlements with third-party reimbursement agencies and professional liabilities, and disclosure of contingent assets and contingent liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. There is at least a reasonable possibility that certain estimates will change by material amounts in the near term. Actual results could differ from those estimates.

RECLASSIFICATIONS

Certain prior year amounts were reclassified to conform to the current year presentation.

REGULATORY MATTERS

The Hospital is required to file annual operating information with OHCA.

TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily restricted net assets are available to provide grant related services, free care, and educational seminars. Permanently restricted net assets have been restricted by donors to be maintained by the Corporation in perpetuity or in funds held in trust by others.

DONOR RESTRICTED GIFTS

Unconditional promises to give cash are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises to give are received. Amortization of the discounts is included in gifts and bequests on the consolidated statements of operations and changes in net assets. Unconditional promises to give other assets are reported at fair value at the date the promise is received.

The gifts are reported as either temporarily or permanently restricted net assets if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

CASH AND CASH EQUIVALENTS

The Corporation considers all highly liquid investments with remaining maturities of three months or less at date of purchase to be cash equivalents. Cash and cash equivalents are held at a limited number of financial institutions and at times, the amounts on deposit exceed insured limits.

RESTRICTED CASH

The Hospital had letters of credit totaling \$4.5 million and \$3.5 million with banks available at September 30, 2013 and 2012, respectively, to support its self-insured workers' compensation program that were collateralized by certain investments held by the banks. As of September 30, 2013 and 2012, there were no borrowings on the letters of credit.

ACCOUNTS RECEIVABLE

Patient accounts receivable result from the health care services provided by the Corporation. Additions to the allowance for doubtful accounts result from the provision for bad debts. Accounts written off as uncollectible are deducted from the allowance for doubtful accounts.

The amount of the allowance for doubtful accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicaid health care coverage and other collection indicators. See Note 2 for additional information relative to net patient service revenue and third-party payor programs.

INVENTORIES

Inventories are stated at the lower of cost or market. The Corporation values its inventories using the first-in first-out method.

INVESTMENTS

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. Investment income or loss (including realized gains and losses on investments, interest and dividends) and unrealized gains and losses are included in the (deficiency) excess of revenues over expenses unless the income or loss is restricted by donor or law.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

Unrealized gains and losses on investments related to permanently restricted net assets and certain temporarily restricted net assets are included in temporarily restricted net assets under State law which allows the Board of Trustees to appropriate as much of the net appreciation of investments as is prudent considering the Hospital's long and short-term needs, present and anticipated financial requirements, expected total return on its investments, price level trends, and general economic conditions. Reference is made to Note 5.

OTHER ASSETS

Other assets include assets held by trustees under indenture agreements relating to financing activities with the State of Connecticut Health and Educational Facilities Authority. The portion of these amounts required for funding current liabilities is included in current assets.

PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at cost. The Corporation and its subsidiaries provide for depreciation of property, plant and equipment and amortization of assets recorded under capital leases using the straight-line method in amounts sufficient to amortize the cost of the assets over their estimated useful lives which range from 3 to 40 years.

Financial Accounting Standards Board (FASB) ASC 410-20, *Accounting for Asset Retirement Obligations* (ASC 410-20), provides guidance on accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. Asset retirement obligations include, but are not limited to, certain types of environmental issues which are legally required to be remediated upon an asset's retirement as well as contractually required asset retirement obligations. ASC 410-20 provides clarifying guidance on conditional asset retirement obligations. Conditional asset retirement obligations are obligations whose settlement may be uncertain.

ASC 410-20's guidance requires such conditional asset retirement obligations to be estimated and recognized.

Conditional asset retirement obligations of \$2,684,704 and \$2,785,468 as of September 30, 2013 and 2012, respectively, are recorded in other noncurrent liabilities related to future asbestos remediation. During 2013 and 2012, there were no retirement obligations incurred or settled.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

GOODWILL

Goodwill, which has an indefinite life, is not amortized and is evaluated for impairment whenever events or business conditions indicate that the carrying values of such assets may not be fully recoverable.

IMPAIRMENT OF LONG-LIVED ASSETS

The Corporation records impairment losses on long-lived assets used in operations when events and circumstances indicate that the assets might be impaired and the undiscounted cash flows estimated to be generated by those assets are less than the carrying amounts of those assets. There were no impairment losses recorded in 2013 and 2012.

NONOPERATING GAINS

Activities, other than in connection with providing health care services, are considered to be nonoperating. Nonoperating gains consist primarily of income on invested funds, gains and losses on sales of securities, changes in unrestricted unrealized gains and losses and unrestricted gifts and bequests.

(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES

The consolidated statements of operations and changes in net assets include the (deficiency) excess of revenues over expenses as the performance indicator. Changes in unrestricted net assets which are excluded from the (deficiency) excess of revenues over expenses, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets), pension liability adjustments, and interest rate swap adjustments.

INCOME TAXES

The Corporation and its subsidiaries, with the exception of GWMRI, Access, GWIC, CAGW, and Imaging Partners LLC, are not-for-profit organizations and are exempt from federal income taxes on related income under Section 501(c)(3) of the Internal Revenue Code. GWMRI has no current federal tax liability due to net operating losses since its date of incorporation. The Corporation is also exempt from state income tax.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

Access, GWIC, CAGW and Imaging Partners LLC are partnerships. For tax purposes, these partnerships are pass-through entities. Taxation does not occur at the partnership level. Accordingly, no provision for taxes is included. AMG is tax exempt under Section 501(c)(3) of the Code.

GWMRI has approximately \$6,800,000 in net operating losses. This results in a deferred tax asset of \$2,720,000 which is offset by a corresponding valuation allowance of the same amount.

Management has analyzed the tax positions taken and has concluded that as of September 30, 2013, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Corporation is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. Management believes the Corporation is no longer subject to income tax examinations prior to 2010.

MEDICAL MALPRACTICE AND WORKERS' COMPENSATION INSURANCE

The Hospital has a policy of self-insuring the deductible portion of its workers' compensation claims. The deductible limit is \$500,000 and \$400,000 per claim for the years ended September 30, 2013 and 2012, respectively. Management records its best estimate of losses as they occur. The accrued workers' compensation self-insurance liabilities of \$9,996,921 and \$9,871,633 at September 30, 2013 and 2012, respectively, have been discounted 2.25%.

Effective October 1, 2006, the Hospital obtained "claims-made" medical malpractice insurance coverage, through the Network, from Healthcare Alliance Insurance Company, Ltd. (HAIC). HAIC is a multi-provider captive insurance company domiciled in the Cayman Islands. The Network is a one third owner of the HAIC with two other local hospitals that each hold one third ownership. The Hospital's insurance coverage is \$1,500,000 per occurrence and \$5,000,000 in the aggregate. In addition to the coverage from HAIC, the Hospital recorded reserves of approximately \$2,066,103 and \$2,104,554 at September 30, 2013 and 2012, respectively, related to claims that were incurred subsequent to October 1, 2006, but not yet reported. These reserves were discounted at 2.25% at September 30, 2013 and 2012.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

The Hospital also obtains excess insurance coverage for professional and general liability, through the Network, from HAIC. These policies have limits of \$25,000,000 per claim and \$25,000,000 aggregate, in excess of the underlying limits in the primary layer, for both professional and general liability.

The Hospital also purchased a loss transfer insurance policy which provides \$1,000,000 of coverage for each medical incident that was incurred between October 1, 2003 and October 1, 2006 and specifically reported to the insurance company on the effective date of the transfer policy (February 7, 2008) in addition to medical incidents incurred during the aforementioned period which are first reported after the effective date of the policy. This policy also provides \$1,000,000 of coverage for general liability incurred but not reported claims that occurred after October 1, 2003 through October 1, 2006 and were first reported after the effective date of the policy.

The policy has annual aggregate limits of \$4,500,000 for medical incidents and \$3,000,000 for general liability cases with a combined \$25,000,000 total limit for all policy years. These aggregate limits are eroded by claims previously paid by the Hospital or other insurance.

RETIREMENT BENEFIT PLANS

The Hospital maintains a defined benefit pension plan for eligible individuals and participates in two multi-employer pension plans that cover certain union employees. Reference is made to Note 9.

OTHER NONCURRENT LIABILITIES

Other noncurrent liabilities include the long-term portion of liabilities for medical malpractice, workers' compensation, retirement benefits, the interest rate swap, and conditional asset retirement obligations.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES AND ORGANIZATION (CONTINUED)

RISKS AND UNCERTAINTIES

The Corporation invests in a variety of investment securities which are exposed to various risks, such as interest rate risk, financial market risk, currency risk and credit risk. Due to the level of risk associated with investment securities, coupled with the economic events, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the Corporation's September 30, 2013 financial statements, in addition to the funded status of its defined benefit pension plan.

NEW ACCOUNTING PRONOUNCEMENTS

BAD DEBTS

In July 2011, the FASB issued ASU 2011-07, *Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts*, which requires certain health care entities to present the provision for bad debts associated with patient service revenue as a deduction from patient service revenue (net of contractual allowances and discounts) rather than as an operating expense with enhanced footnote disclosures on the policies for recognizing revenue and assessing bad debts, in addition to qualitative and quantitative information about changes in the allowance for doubtful accounts. The pronouncement was adopted for the year ended September 30, 2013 and retrospectively applied to the year ended September 30, 2012. Refer to Note 2 for the additional disclosures required by ASU 2011-07. There was no material impact to the Corporation's consolidated financial statements aside from the required changes in presentation.

MULTI-EMPLOYER PENSION PLAN DISCLOSURES

ASU 2011-09, *Disclosures about an Employer's Participation in a Multi-Employer Plan*, became effective for the year ended September 30, 2013 and required additional disclosures regarding multi-employer pension plans. The Corporation has made these additional disclosures in Note 9. The adoption of this pronouncement had no material impact on the Corporation's consolidated financial statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE

The following summarizes net revenues from services to patients:

	<u>2013</u>	<u>2012</u>
Gross revenues from services to patients	<u>\$ 942,280,060</u>	<u>\$ 971,551,590</u>
Deductions (additions):		
Allowances	683,195,570	699,498,848
Regulatory	<u>(312,767)</u>	<u>(1,431,356)</u>
	<u>682,882,803</u>	<u>698,067,492</u>
Net revenues from services to patients	259,397,257	273,484,098
Provision for bad debts	<u>11,368,671</u>	<u>10,966,628</u>
Net patient service revenue		
less provision for bad debts	<u>\$ 248,028,586</u>	<u>\$ 262,517,470</u>

Patient accounts receivable and revenues are recorded when patient services are performed.

Amounts received from most payors are different from the established billing rates of the Hospital, and these differences are accounted for as allowances. Net revenues have been affected by State of Connecticut Disproportionate Share program in 2013 and 2012 which is reflected in the regulatory amounts in the table above.

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. For the years ended September 30, 2013 and 2012, the Corporation recorded approximately (\$2,400,000) and \$2,066,000, respectively, as a (decrease) increase to net revenues from services to patients as changes in estimates related to third-party payor settlements and adjustments to accruals recorded in prior years.

During 2013 and 2012 approximately 37% and 43%, respectively, of net revenue from service to patients was received under the Medicare program, 16% and 11%, respectively, under the state Medicaid program, and 42% and 41%, respectively, from contracts with other third-parties.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

Changes in the Medicare and Medicaid programs and the reduction of funding levels could have an adverse impact on the Network. The State of Connecticut has announced reductions in the State's Disproportionate Share Reimbursement Program for the period from July 1, 2012 through June 30, 2015.

The significant concentrations of net accounts receivable for services to patients include 44% from Medicare, 13% from Medicaid, 24% from commercial insurance carriers and 19% from others at September 30, 2013 (47%, 13%, 25% and 15%, respectively, in 2012).

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs. The Corporation believes that it is in compliance with all applicable laws and regulations. Cost reports for the Hospital, which serve as a basis for final settlement with government payors, have been settled by final settlement through 2009 for Medicare and 1995 for Medicaid. Other years remain open for settlement.

The Corporation has agreements with various Health Maintenance Organizations (HMOs) to provide medical services to subscribing participants. Under these agreements, the HMOs make fee-for-service payments to the Corporation for certain covered services based upon discounted fee schedules.

ALLOWANCE FOR DOUBTFUL ACCOUNTS

The Corporation's estimation of the allowance for doubtful accounts is based primarily upon the type and age of the patient accounts receivable and the effectiveness of the Corporation's collection efforts. The Corporation's policy is to reserve a portion of all self-pay receivables, including amounts due from the uninsured and amounts related to co-payments and deductibles, as the charges are recorded. On a monthly basis, the Corporation reviews its accounts receivable balances, the effectiveness of the Corporation's reserve policies and various analytics to support the basis for its estimates. These efforts primarily consist of reviewing the following:

- Revenue and volume trends by payor, particularly the self-pay components;
- Changes in the aging and payor mix of accounts receivable, including increased focus on accounts due from the uninsured and accounts that represent co-payments and deductibles due from patients;
- Various allowance coverage statistics.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

The Corporation regularly performs hindsight procedures to evaluate historical write-off and collection experience throughout the year to assist in determining the reasonableness of its process for estimating the allowance for doubtful accounts.

A summary of the Corporation's allowance for doubtful accounts activity for the years ended September 30, 2013 and 2012 is as follows:

	Balance at Beginning of Period	Additions Recorded in the Provision for Bad Debts	Accounts Written off, Net of Recoveries and Other	Balance at End of Period
Allowance for doubtful accounts:				
Year ended September 30, 2012	\$ (15,162,000)	\$ (10,966,628)	\$ 9,027,628	\$ (17,101,000)
Year ended September 30, 2013	\$ (17,101,000)	\$ (11,368,671)	\$ 8,016,671	\$ (20,453,000)

MEASURING CHARITY CARE

The Corporation accepts all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to the established policies of the Corporation. Essentially, these policies define charity services as those services for which no payment is possible. In assessing a patient's inability to pay, the Corporation utilizes the generally recognized Federal poverty income levels, but also includes certain cases where incurred charges are significant when compared to incomes and assets. These services are not included in net patient service revenues for financial reporting purposes.

Self-pay revenues are derived primarily from patients who do not have any form of health care coverage. The Corporation evaluates these patients, after the patient's medical condition is determined to be stable, for their ability to pay based upon federal and state poverty guidelines, qualifications for Medicaid or other governmental assistance programs, as well as the Corporation's policy for charity care. The Corporation provides care without charge to certain patients that qualify under its charity care policy. For the years ended September 30, 2013 and 2012, the Corporation estimates that its costs of care provided under its charity care programs approximated \$440,051 and \$369,888, respectively.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

The Corporation's management estimates its costs of care provided under its charity care programs utilizing a calculated ratio of costs to gross charges multiplied by the Corporation's gross charity care charges provided. The Corporation's gross charity care charges include only services provided to patients who are unable to pay and qualify under the Corporation's charity care policy. To the extent the Corporation receives reimbursement through the various governmental assistance programs in which it participates to subsidize its care of indigent patients, the Corporation does not include these patients' charges in its' cost of care provided under its' charity care program. Additionally, the Corporation does not report a charity care patient's charges in revenues or in the provision for doubtful accounts as it is the Corporation's policy not to pursue collection of amounts related to these patients.

ELECTRONIC HEALTH RECORD INCENTIVE PAYMENTS

The American Recovery and Reinvestment Act of 2009 (ARRA) included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH). The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are also available to providers that adopt, implement or upgrade certified EHR technology. Providers must demonstrate meaningful use of such technology in subsequent years to qualify for additional Medicaid incentive payments.

Income from Medicare incentive payments is recognized as revenue after the Corporation has demonstrated that it complied with the meaningful use criteria over the entire applicable compliance period. The Corporation recognized revenue from Medicaid and Medicare for incentive payments after it adopted certified EHR technology. Medicaid incentive payments were \$483,979 and \$806,632 for the years ended September 30, 2013 and 2012, respectively. Medicare incentive payments were \$1,939,299 and \$2,585,732 for the years ended September 30, 2013 and 2012, respectively. Incentive payments are included in other operating revenues in the accompanying consolidated statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit. Additionally, the Corporation's compliance with the meaningful use criteria is subject to audit by the federal government.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 2 – REVENUES FROM SERVICES TO PATIENTS AND CHARITY CARE (CONTINUED)

ICD-10 IMPLEMENTATION

The Corporation is subject to the administrative simplification provisions of HIPAA which require the use of uniform electronic data transmission standards for health care claims and payment transactions submitted or received electronically.

In January 2009, the Centers for Medicare and Medicaid Services (CMS) published its tenth revision of International Statistical Classification of Diseases and Related Health Problems (ICD-10) and related changes to the formats used for certain electronic transactions. ICD-10 contains significantly more diagnostic and procedural codes than the existing ICD-9 coding system, and as a result, the coding for the patient services provided by the Corporation will require much greater specificity when ICD-10 becomes effective on October 1, 2014.

The implementation of ICD-10 will require a significant investment in technology and training. The Corporation may experience delays in reimbursement while the Corporation and the payors from which it seeks reimbursement make the transition to ICD-10. If the Corporation fails to implement the new coding systems by the deadline, the Corporation will not be paid for services. Management is not able to reasonably estimate the overall financial statement impact of the Corporation's transition to ICD-10.

NOTE 3 - INVESTMENTS

The composition of investments, including funds held in escrow, is set forth in the following table. Investments are stated at fair value:

	2013		2012	
	Cost	Fair Value	Cost	Fair Value
Short-term investments:				
U.S. Treasury notes and other bonds	\$ 62,002	\$ 68,022	\$ 87,136	\$ 93,454
Marketable equity securities	202,843	295,936	231,802	344,945
Mutual funds	679,578	784,269	604,927	619,383
Certificates of deposit and money market funds	55,332	55,332	31,390	31,390
	<u>\$ 999,755</u>	<u>\$ 1,203,559</u>	<u>\$ 955,255</u>	<u>\$ 1,089,172</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 3 – INVESTMENTS (CONTINUED)

	2013		2012	
	Cost	Fair Value	Cost	Fair Value
Escrow funds for long-term debt:				
Cash and money market funds	\$ 34,218	\$ 34,218	\$ 691,408	\$ 691,408
	<u>\$ 34,218</u>	<u>\$ 34,218</u>	<u>\$ 691,408</u>	<u>\$ 691,408</u>
Investments of funds				
held in trust by others	<u>\$36,611,821</u>	<u>\$44,960,039</u>	<u>\$35,730,956</u>	<u>\$42,218,163</u>
Long-term investments and				
Board-designated endowment funds:				
Certificates of deposit and				
money market funds	\$ 1,416,975	\$ 1,416,975	\$ 2,099,343	\$ 2,099,343
Marketable equity securities	198,290	287,463	73,760	116,754
U.S. Government obligations	108,451	154,567	2,462,365	2,553,684
Corporate bonds	3,412,334	3,396,880	5,215,186	5,475,931
Annuity contract	100,000	182,882	100,000	178,878
Mutual funds	20,665,211	22,094,465	14,395,273	15,038,953
Alternative investments	--	--	164,929	37,758
	<u>\$25,901,261</u>	<u>\$27,533,232</u>	<u>\$24,510,856</u>	<u>\$25,501,301</u>

The Corporation had long-term investments in partnerships and joint ventures that were recorded at cost of \$956,732 and \$753,853 as of September 30, 2013 and 2012, respectively, as it was not practicable to estimate fair value. These investments are not included in the tables above.

Unrestricted investment income, including income on funds held in trust by others, and gains and (losses) are comprised of the following for the years ended September 30, 2013 and 2012:

	2013	2012
Income:		
Investment income	\$ 1,434,520	\$ 2,136,690
Realized gains (losses) on sales of investments	902,102	(891,209)
Changes in unrealized gains on investments	<u>194,340</u>	<u>1,715,547</u>
	<u>\$ 2,530,962</u>	<u>\$ 2,961,028</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 3 – INVESTMENTS (CONTINUED)

A summary of interest cost and investment income on borrowed funds held by the trustee under revenue bond indentures during the years ended September 30, 2013 and 2012 follows:

	<u>2013</u>	<u>2012</u>
Interest cost charged to operations	\$ <u>1,017,986</u>	\$ <u>929,633</u>
Investment income	\$ <u>31</u>	\$ <u>233</u>

NOTE 4 – FAIR VALUE MEASUREMENTS

The Corporation categorizes assets and liabilities for disclosure purposes based on whether the inputs used to determine their fair values are observable or unobservable. The Corporation utilizes a three-level fair value hierarchy that prioritizes the inputs used to measure assets at fair value. Level inputs are as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Corporation has the ability to access on the reporting date.

Level 2 – Inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specific (contractual) term, a Level 2 input must be observable for substantially the full term of the asset.

Level 3 – Inputs that are unobservable for the asset or liability.

The fair values of Level 1 securities were determined through quoted market prices, while fair values of Level 2 securities were determined primarily through prices obtained from third party pricing sources, where quoted market prices for such securities are not available. The fair values of Level 3 securities were determined primarily through information obtained from the relevant counterparties for such assets and liabilities, as information on which these fair values are based is generally not readily available in the market.

The fair value of the interest rate swap was determined by the counterparty based on an estimate of the net present value of the expected cash flows using relevant mid-market data inputs and based on the assumptions of no unusual market conditions or forced liquidation.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 4 -- FAIR VALUE MEASUREMENTS (CONTINUED)

Reference is made to Note 1 regarding the determination of the fair value of private equity and commingled funds classified as alternative investments.

The following table summarizes fair value measurements, by level, at September 30, 2013, for all assets and liabilities which are measured at fair value on a recurring basis in the consolidated financial statements:

	Level 1	Level 2	Level 3	Total
Assets:				
Cash and cash equivalents	\$ 33,532,557	\$ --	\$ --	\$ 33,532,557
Common stock-Insurance	93,309	--	--	93,309
Mutual funds:				
U.S. large cap	35,292,087	--	--	35,292,087
U.S. mid cap	3,460,785	--	--	3,460,785
U.S. small cap	3,034,881	--	--	3,034,881
International developed	6,499,479	--	--	6,499,479
Emerging markets	2,705,380	--	--	2,705,380
Fixed income securities:				
Investment grade taxable	2,773,252	11,202,070	--	13,975,322
International developed bonds	1,237	719,184	--	720,421
Global high yield taxable	261,841	2,027,557	--	2,289,398
Real estate investment trusts	1,973,202	--	--	1,973,202
Other	101,506	284,678	--	386,184
Total investments at fair value	<u>\$ 89,729,516</u>	<u>\$ 14,233,489</u>	<u>\$ --</u>	<u>\$ 103,963,005</u>
Liabilities:				
Interest rate swap	<u>\$ --</u>	<u>\$ 1,729,706</u>	<u>\$ --</u>	<u>\$ 1,729,706</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 4 – FAIR VALUE MEASUREMENTS (CONTINUED)

For the year ended September 30, 2013, the changes in fair value of assets measured using significant unobservable inputs (Level 3) were comprised of the following:

	Long-term Investments
Balance, as of September 30, 2012	\$ 37,758
Net realized and unrealized losses on investments	(27)
Sales	(37,731)
Balance, as of September 30, 2013	\$ --

The following table summarizes fair value measurements, by level, at September 30, 2012, for all assets and liabilities which are measured at fair value on a recurring basis in the consolidated financial statements:

	Level 1	Level 2	Level 3	Total
Assets:				
Cash and cash equivalents	\$ 34,288,297	\$ --	\$ --	\$ 34,288,297
Common stock-Insurance	64,739	--	--	64,739
Mutual funds:				
U.S. large cap	23,242,440	--	--	23,242,440
U.S. mid cap	2,972,585	--	--	2,972,585
U.S. small cap	2,025,227	--	--	2,025,227
International developed	7,683,020	--	--	7,683,020
Emerging markets	2,394,768	--	--	2,394,768
Bonds	345,802	--	--	345,802
Fixed income securities:				
Investment grade taxable	2,934,382	10,423,958	--	13,358,340
International developed bonds	--	2,559,686	--	2,559,686
Global high yield taxable	399,340	2,977,811	--	3,377,151
U.S. Government obligations	3,661,481	--	--	3,661,481
Mortgage backed securities	--	873,732	--	873,732

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 4 – FAIR VALUE MEASUREMENTS (CONTINUED)

	Level 1	Level 2	Level 3	Total
Other investments:				
Commingled funds real estate	\$ --	\$ --	\$ 37,758	\$ 37,758
Real estate investment trusts	1,844,510	--	--	1,844,510
Other	<u>38,500</u>	<u>--</u>	<u>--</u>	<u>38,500</u>
Total investments at fair value	<u>\$ 81,895,091</u>	<u>\$ 16,835,187</u>	<u>\$ 37,758</u>	<u>\$ 98,768,036</u>
Liabilities:				
Interest rate swap	<u>\$ --</u>	<u>\$ 2,938,962</u>	<u>\$ --</u>	<u>\$ 2,938,962</u>

For the year ended September 30, 2012, the changes in fair value of assets measured using significant unobservable inputs (Level 3) were comprised of the following:

	<u>Long-term Investments</u>
Balance, as of September 30, 2011	\$ 10,433,613
Net realized and unrealized gains on investments	832,476
Sales	<u>(11,228,331)</u>
Balance, as of September 30, 2012	<u>\$ 37,758</u>

NOTE 5 – RESTRICTED ENDOWMENTS

The Hospital's endowments consist of donor-restricted endowment funds and Board designated endowment funds. Net assets associated with endowment funds are classified and reported based on donor-imposed restrictions.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS (CONTINUED)

The Hospital's Board of Trustees has interpreted the Connecticut Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Hospital classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and, if applicable (c) accumulations to the permanent endowment made in accordance with the related gift's donor instructions. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Hospital in a manner consistent with the standard for expenditure as proscribed by UPMIFA. In accordance with UPMIFA, the Hospital considers the following factors in making determinations to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Hospital and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Hospital
- (7) The investment policies of the Hospital

RETURN OBJECTIVES AND RISK PARAMETERS

For the permanently restricted endowment funds, the bank, acting in its capacity as trustee, determines and directs the investment policy and asset allocation. For the unrestricted and temporarily restricted endowment funds, the Hospital's Board of Trustees has adopted investment and spending policies that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. The Hospital expects these endowment funds, over time, to provide an average rate of return that exceeds the rate of inflation by 3.5% annually. Actual returns in any given year may vary from this amount.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS (CONTINUED)

STRATEGIES EMPLOYED FOR ACHIEVING OBJECTIVES

To satisfy its long-term rate-of-return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

SPENDING POLICY AND HOW THE INVESTMENT OBJECTIVES RELATE TO SPENDING POLICY

The Hospital has a policy of evaluating the spending decisions for each endowment fund based upon the intentions of the donors and specific contractual agreements. In determining the annual amount to be spent, the Hospital considers the long-term expected return on its endowment. The spending policy is designed to limit spending to the expected long-term real rate of return. The annual distribution from the endowment funds is expected to be contained within a range of 4-6% of the trusts' market value. This is consistent with the Hospital's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

ENDOWMENT NET ASSET COMPOSITION BY TYPE OF FUND AS OF SEPTEMBER 30, 2013

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ --	\$ 7,446,152	\$ 47,752,075	\$ 55,198,227
Board-designated endowment funds	3,193,664	--	--	3,193,664
Total funds	<u>\$ 3,193,664</u>	<u>\$ 7,446,152</u>	<u>\$ 47,752,075</u>	<u>\$ 58,391,891</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 -- RESTRICTED ENDOWMENTS (CONTINUED)

CHANGES IN ENDOWMENT NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2013

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning balance	\$ 2,974,503	\$ 6,806,683	\$ 45,010,199	\$ 54,791,385
Investment return:				
Investment income	72,896	238,568	--	311,464
Net appreciation	<u>277,353</u>	<u>829,688</u>	<u>2,741,876</u>	<u>3,848,917</u>
Total investment return	350,249	1,068,256	2,741,876	4,160,381
Appropriation of endowment assets for expenditure	<u>(131,088)</u>	<u>(428,787)</u>	<u>--</u>	<u>(559,875)</u>
Endowment net assets, ending balance	<u>\$ 3,193,664</u>	<u>\$ 7,446,152</u>	<u>\$ 47,752,075</u>	<u>\$ 58,391,891</u>

ENDOWMENT NET ASSET COMPOSITION BY TYPE OF FUNDS AS OF SEPTEMBER 30, 2012

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ --	\$ 6,806,683	\$ 45,010,199	\$ 51,816,882
Board-designated endowment funds	<u>2,974,503</u>	<u>--</u>	<u>--</u>	<u>2,974,503</u>
Total funds	<u>\$ 2,974,503</u>	<u>\$ 6,806,683</u>	<u>\$ 45,010,199</u>	<u>\$ 54,791,385</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 5 – RESTRICTED ENDOWMENTS (CONTINUED)

CHANGES IN ENDOWMENT NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2012

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets, beginning balance	\$ 2,615,009	\$ 5,696,591	\$ 40,131,275	\$ 48,442,875
Investment return:				
Investment income	72,000	259,851	–	331,851
Net appreciation	406,963	1,266,934	4,878,924	6,552,821
Total investment return	478,963	1,526,785	4,878,924	6,884,672
Appropriation of endowment assets for expenditure	(119,469)	(416,693)	–	(536,162)
Endowment net assets, ending balance	<u>\$ 2,974,503</u>	<u>\$ 6,806,683</u>	<u>\$ 45,010,199</u>	<u>\$ 54,791,385</u>

NOTE 6 – TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Permanently restricted net assets at September 30, 2013 and 2012, are restricted amounts which are to be held in perpetuity, the income from which is expendable to provide free care, scholarships for the children of the Hospital's employees, and for the operations of the Hospital. Also included in permanently restricted net assets are funds held in trust by others. The Hospital is the restricted income beneficiary of funds held in trust by others. The total trust assets, as reported by the trustee, had an aggregate fair value at September 30, 2013 and 2012 of \$44,960,039 and \$42,218,163, respectively. Income of \$1,896,981 and \$1,759,075 earned on these assets for the years ended September 30, 2013 and 2012, respectively, is included in investment income.

Temporarily restricted net assets are available to provide psychiatric services, free care and educational seminars.

During 2013, net assets were released from donor restrictions by incurring expenses which satisfied the restricted purposes in providing grant related services, free care, and various miscellaneous services in the amounts of \$4,420,718, \$657,252 and \$341,621, respectively in 2013 and \$4,733,897, \$625,195, and \$249,913, respectively in 2012. In addition, \$19,654 and \$134,036 were released for the purchase of property and equipment in 2013 and 2012, respectively.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 - DEBT

SERIES C AND D BOND FINANCING

In December 2010, the Hospital refinanced its Series C bond financing and financed an additional \$8,000,000 for various capital projects to be completed over a two year period. The par amount of the new Series D debt was \$25,918,000 and interest is variable at the interest rate that is equal to the product of (i) sixty-eight percent (68%) and (ii) the sum of the LIBOR Rate and three hundred basis points (2.16% at September 30, 2013). The new bonds require monthly principal and interest payments, based upon a 10 year amortization schedule, from 2011 through 2020 with the remaining principal balance due in 2020.

The terms of the bonds provide for, among other things, a pledge of gross receipts of the Hospital, restriction on the incurrence of certain indebtedness of the Hospital and provide for covenants regarding the Hospital's debt service coverage ratios, minimum levels of cash on hand, sale and lease of assets and other covenants similar in financings of this type.

In connection with this refinancing, the Hospital entered into an interest rate swap with a bank which allowed it to convert its variable interest rate liability to a fixed interest rate liability of 4.475% without changing the structure of the underlying debt.

The Hospital uses the interest rate swap agreement to manage interest rate risk associated with its outstanding debt. At September 30, 2013 and 2012, the notional value of outstanding interest rate swap was \$24,755,656 and \$25,207,100, respectively.

The Hospital recognizes the fair value of its interest rate swap in the consolidated balance sheet as a liability, recorded in other noncurrent liabilities. At September 30, 2013 and 2012, the fair value of interest rate swap was in a liability position of \$1,729,706 and \$2,938,962, respectively.

The Hospital designated its interest rate swap as a cash flow hedge for accounting purposes, and accordingly defers gains or losses associated with the swap in net assets.

CHILDREN'S CENTER SERIES D BOND FINANCING

On August 1, 2000, the Children's Center of Greater Waterbury Health Network, Inc. entered into Series D financing arrangements with CHEFA under a Master Indenture for the financing of the construction of a new child care center building. To finance the above, CHEFA sold \$1,945,000 of Series D revenue bonds.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

Under the terms of the financing arrangements between the Children's Center and CHEFA, the proceeds of the revenue bonds were loaned to the Children's Center. Pursuant to the loan agreement, the Children's Center was obligated to provide amounts which will be sufficient to enable CHEFA to pay the principal of and interest on the proceeds of the Series D Bonds.

Concurrently with the issuance and delivery of the Series D Bonds, the Children's Center and U.S. Bank NA, as Trustee, entered into the Master Indenture and Supplemental Master Indentures Numbers 1 and 2, pursuant to which the Children's Center was obligated to pay the amount due under the loan agreement with CHEFA. The Master Indenture and Supplemental Master Indentures provide for, among other things, the establishment and maintenance of a Debt Service Reserve Fund (which has been funded by the State of Connecticut as discussed below) and a pledge of the gross receipts, as defined, of the Children's Center, restriction on the incurrence of certain indebtedness of the Children's Center and covenants regarding the Children's Center's debt service coverage ratios, sale and lease of assets and other covenants similar in financings of this type.

CHILDREN'S CENTER SERIES 2011 BONDS

In August 2011, CHEFA sold \$28,840,000 of Series 2011 revenue bonds, the proceeds of which were used to redeem a number of bond series, including the Children's Center Series D bonds described above. As a result of the sale of the Series 2011 bonds, the Children's Center's loan with CHEFA was refinanced and reduced from \$1,560,000 to \$1,505,000. The Series 2011 bonds mature serially from 2012 through 2030, with interest rates ranging from 1% to 5%.

Pursuant to Public Act No. 97-259 (the School Readiness Act), the State of Connecticut has encouraged the development of a network of school readiness programs that meet the standards developed by the State Department of Education. To encourage such development, the School Readiness Act established, among other things, the Child Care Facilities Program to finance low interest loans for the purpose of new construction of child care centers. The State of Connecticut, acting through the Commissioner of the Department of Social Services, may allow actual debt service on such loans and a debt service reserve fund to be paid by the State of Connecticut provided that such debt service terms are determined by the Commissioner to be reasonable. The State of Connecticut has funded the debt service reserve fund and has agreed to fund, subject to available appropriations, 83.6% of the debt service on the Series 2011 Bonds and to replenish any deficiencies in the debt service reserve fund. During 2013 and 2012, the total debt service funded by the State of Connecticut was \$103,351 and \$109,009, respectively.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

Future minimum payments by year and in the aggregate, subject to early redemption provisions discussed above, under the CHEFA bonds are as follows at September 30, 2013:

2014	\$ 532,136
2015	548,776
2016	576,408
2017	600,080
2018	629,832
Aggregate thereafter	<u>23,253,424</u>
	<u>\$ 26,140,656</u>

Access has a \$250,000 line of credit with a bank. There were no borrowings under this line of credit at September 30, 2013 and 2012.

In April 2005, the VNA established a \$500,000 line of credit with Webster Financial Advisors. The line of credit expired on November 1, 2013 and VNA is currently in the process of renewing the line. The interest rate at June 30, 2013 and 2012 was 5% and 4.25%, respectively. The line of credit is secured by the VNA's investments held by Webster Financial Advisors and a first lien on all business assets located at 27 Siemon Company Drive, Watertown, Connecticut. There were no advances on the line of credit at September 30, 2013 and 2012.

AMG had a capital lease for equipment that called for monthly payments of \$1,485 through April 2013 and was secured by the equipment. The balance of the capital lease liability was \$0 at September 30, 2013 and \$10,054 at September 30, 2012.

AMG has a capital lease for equipment that calls for monthly payments of \$593 through January 2014 and is secured by the equipment. The balance of the capital lease liability was \$2,858 at September 30, 2013 and \$9,037 at September 30, 2012.

AMG entered into an equipment lease during 2010. The lease calls for monthly payments of \$353 through March 2015 and is secured by the equipment. The balance of the capital lease liability was \$5,877 at September 30, 2013 and \$9,445 at September 30, 2012.

AMG entered into an equipment lease during 2010. The lease calls for monthly payments of \$447 through May 2015 and is secured by the equipment. The balance of the capital lease liability was \$8,687 at September 30, 2013 and \$13,095 at September 30, 2012.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

The Hospital entered into a capital lease for equipment during 2011. The lease calls for equal monthly payments of \$20,885 through May 2016 and is secured by the equipment. The balance of the capital lease liability was \$609,435 at September 30, 2013 and \$835,685 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2011. The lease called for equal monthly payments of \$14,031 through July 2013 and was secured by the equipment. The balance of the capital lease liability was \$0 at September 30, 2013 and \$137,403 at September 30, 2012.

AMG entered into a term note during 2010 at an interest rate of 9.8%. The note calls for monthly payments of \$13,216 through November 2014 and is secured by the assets of AMG. The balance of the term note liability was \$173,794 at September 30, 2013 and \$307,277 at September 30, 2012.

AMG assumed a note payable during 2009 for the fit-up of office space. The original amount of the note was \$320,000 and is repayable in installments of principal plus interest at 7.50% totaling \$4,908 per month through January 2014. In addition, this note calls for a final payment of principal and interest of \$113,981 in February 2014. The balance of this note was \$129,815 at September 30, 2013 and \$177,038 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2012. The lease calls for equal monthly payments of \$11,469 through August 2017 and is secured by the equipment. The balance of the capital lease liability was \$495,826 at September 30, 2013 and \$593,633 at September 30, 2012.

The Hospital entered into a capital lease for equipment during 2013. The lease calls for equal monthly payments of \$4,779 through November 2015. The balance of capital lease liability was \$120,826 at September 30, 2013.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 7 – DEBT (CONTINUED)

Future minimum payments by year and in the aggregate for all non-CHEFA obligations were as follows at September 30, 2013:

2014	\$ 694,549
2015	448,424
2016	280,624
2017	<u>123,520</u>
	<u>\$ 1,547,117</u>

The fair value of the debt, using the discounted cash flow analyses, was approximately \$29,406,000 and \$30,750,000 at September 30, 2013 and 2012, respectively.

NOTE 8 – RENTAL EXPENSE AND LEASE COMMITMENTS

The Hospital, VNA and GWMRI have entered into operating leases for office space and office equipment. Rental expense for the years ended September 30, 2013 and 2012 was \$4,792,560 and \$4,710,265, respectively. The minimum rental commitments under all noncancellable operating leases with initial or remaining terms of more than one year are as follows:

2014	\$ 4,403,351
2015	3,592,196
2016	3,271,507
2017	2,479,208
2018	27,036
Thereafter	<u>201,566</u>
	<u>\$ 13,974,864</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS

The Hospital has a noncontributory defined benefit cash balance plan (the Plan). Under the Plan, each participant who elected to transfer their balances to the Plan from the former defined contribution plan receives a credit of 6% of compensation allocated to their cash balance accounts. All other participants receive a 3% credit. Additionally, each participant receives an interest credit to their cash balance account based on the yield to maturity on three-year treasury bills. The Plan covers substantially all non-union employees age 21 and older with one year of service. It is the Hospital's policy to make contributions to the Plan sufficient to meet the minimum funding requirements of applicable laws and regulations.

Following is a summary of the Plan's funded status using the measurement dates of September 30, 2013 and 2012 and amounts recognized in the Corporation's consolidated financial statements.

	2013	2012
Change in benefit obligation		
Benefit obligation beginning of year	\$ (37,888,825)	\$ (37,373,483)
Service cost	(1,702,273)	(1,220,226)
Interest cost	(1,154,537)	(1,798,078)
Actuarial gain (loss)	2,126,771	(443,054)
Benefits paid	<u>3,056,653</u>	<u>2,946,016</u>
Benefit obligation, end of year	<u>\$ (35,562,211)</u>	<u>\$ (37,888,825)</u>
Change in plan assets		
Fair value of plan assets, beginning of year	\$ 28,843,113	\$ 26,540,513
Actual return on plan assets	253,055	2,716,897
Employer contributions	1,162,156	2,531,719
Benefits paid	<u>(3,056,653)</u>	<u>(2,946,016)</u>
Fair value of plan assets, end of year	<u>\$ 27,201,671</u>	<u>\$ 28,843,113</u>
Funded status	<u>\$ (8,360,540)</u>	<u>\$ (9,045,712)</u>
Accrued pension liability	<u>\$ (8,360,540)</u>	<u>\$ (9,045,712)</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

	2013	2012
Components of net periodic pension cost		
Service cost	\$ 1,702,273	\$ 1,220,226
Interest cost	1,154,537	1,798,078
Expected return on plan assets	(2,483,658)	(2,566,157)
Amortization of actuarial loss	971,872	623,556
Amortization of prior service cost	35,455	35,527
Net periodic pension cost	\$ 1,380,479	\$ 1,111,230
Accumulated benefit obligation	\$ 34,675,898	\$ 36,832,025

Included in unrestricted net assets are the following amounts that have not yet been recognized in net periodic cost:

	2013	2012
Unrecognized prior service cost	\$ (156,531)	\$ (191,986)
Unrecognized actuarial losses	(14,772,799)	(15,640,839)
Benefit obligation, end of year	\$ (14,929,330)	\$ (15,832,825)

Changes in benefit obligations recognized in unrestricted net assets include:

	2013	2012
Current year actuarial losses	\$ (103,832)	\$ (292,314)
Amortization of prior service cost	35,455	35,527
Amortization of net loss	971,872	623,556
	\$ 903,495	\$ 366,769

The prior service cost and actuarial losses included in unrestricted net assets and expected to be recognized in net periodic cost during the year ending September 30, 2014 are \$35,455 and \$816,016, respectively.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

ASSUMPTIONS

The weighted-average assumptions used to determine benefit obligations at September 30 are as follows:

	2013	2012
Discount rate	3.99%	3.17%
Expected return on plan assets	8.00%	8.00%
Rate of compensation increase	2% for 3 year select period, 3% ultimate	2% for 4 year select period, 3% ultimate

The weighted-average assumptions used to determine net periodic benefit cost for years ended September 30 are as follows:

	2013	2012
Discount rate	3.17%	5.07%
Expected return on assets	8.00%	8.00%
Rate of compensation increase	2% for 4 year select period, 3% ultimate	2% for 5 year select period, 3% ultimate

EXPECTED LONG-TERM RETURN ON PLAN ASSETS

To develop the expected long-term rate of return on assets assumptions, the Hospital considered the historical returns and the future expectations of returns for each asset class, as well as target asset allocations of the pension portfolio. This resulted in the selection of the 8.0% long-term rate of return.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

INVESTMENT POLICY

The Plan's weighted-average asset allocation at September 30, 2013, by asset category are as follows:

Asset Category	Plan Assets	Asset Allocation Policy	
		Target	Range
Global defense equity unhedged	10%	10%	5% - 15%
Custom fixed income	90%	90%	85% - 95%

The Plan's weighted-average asset allocation at September 30, 2012, by asset category are as follows:

Asset Category	Plan Assets	Asset Allocation Policy	
		Target	Range
Equity securities	44%	45%	40% - 50%
Debt securities	33%	35%	25% - 45%
Multi-strategy hedge fund of funds	20%	20%	15% - 25%
Cash and cash equivalents	3%		

The Pension Committee of the Board of Trustees (the Committee) is responsible for employee benefit program policies with respect to plan assets and the retention of qualified managers, consultants and trustee/custodians. The purpose of the Committee is to ensure the Plan assets accumulate monies required to meet the anticipated benefit payments of the Plan; contributions are made by the Hospital on a basis determined by the Plan's actuary to be adequate to fund the benefits. The investment objective of the Committee is to maximize total return after inflation within the limits of prudent risk taking by diversifying across asset classes and multiple managers. The Committee has established an asset allocation policy that sets a target and range for each asset class, as shown in the table above.

CONTRIBUTIONS

The Hospital expects to make \$1,500,000 in contributions to the Plan in 2014.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

ESTIMATED FUTURE BENEFIT PAYMENTS

The following benefit payments which reflect expected future service are expected to be paid as follows:

2014	\$ 3,702,000
2015	3,025,000
2016	3,414,000
2017	3,289,000
2018	3,512,000
2019-2023	<u>15,898,000</u>
	<u>\$ 32,840,000</u>

As required by ASC 820, assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following tables set forth by level within the fair value hierarchy the investment assets and investment liabilities at fair value, as of September 30, 2013.

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Commingled funds and private equity	<u>\$ --</u>	<u>\$ --</u>	<u>\$27,201,671</u>	<u>\$27,201,671</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012**

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

The following tables set forth by level within the fair value hierarchy the investment assets and investment liabilities at fair value, as of September 30, 2012.

	Level 1	Level 2	Level 3	Total
Equities	\$ 1,450,511	\$ --	\$ --	\$ 1,450,511
Commingled funds and private equity	--	--	19,307,214	19,307,214
U.S. Government obligations	4,463,951	--	--	4,463,951
Corporate bonds	--	3,210,511	--	3,210,511
Distribution receivable	363,345	--	--	363,345
Interest and dividends	47,581	--	--	47,581
	<u>\$ 6,325,388</u>	<u>\$ 3,210,511</u>	<u>\$19,307,214</u>	<u>\$28,843,113</u>

The following is a reconciliation of Level 3 assets, collective investments and common trust funds, for which significant unobservable inputs were used to determine fair value:

	2013	2012
Balance as of September 30	\$ 19,307,214	\$ 17,038,042
Change in unrealized (depreciation) appreciation	(487,433)	2,362,257
Purchases	52,316,941	7,446,351
Sales	<u>(43,935,051)</u>	<u>(7,539,436)</u>
Balance as of September 30	<u>\$ 27,201,671</u>	<u>\$ 19,307,214</u>

OTHER BENEFIT PLANS

The Hospital participates in multi-employer pension plans that cover substantially all union employees. Contributions to the plans are based upon a percentage of each participant's total salary. The risks of participating in these multi-employer plans are different from single-employer plans in the following aspects:

- Assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of another participating employer.
- If a participating employer stops contributing to the plan, the unfunded obligation of the plan may be borne by the remaining participating employers.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

- If the Hospital chose to stop participating in the multi-employer plans, the Hospital may be required to pay those plans an amount based on the underfunded status of the plans, referred to as a withdrawal liability.

The following table presents the Hospital's participation in these plans as of and for the years ended September 30, 2013 and 2012.

Pension Trust Fund	Pension Plan Employer Identification Number	Pension Protection Act ("PPA") Certified Zone Status ¹		FIP / RP Status Pending / Implemented ²	Contributions		Surcharge Imposed	Expiration Date of Collection Bargaining Agreement ³
		2013	2012		2013	2012		
Connecticut Health Care Associates Pension Fund	06-1313462	Green	Green	N/A	\$ 2,077,612	\$ 2,230,433	No	September 30, 2013
New England Health Care Employees Pension Fund	22-3071963	Green	Green	N/A	783,235	865,646	No	February 29, 2016
Total Contributions:					\$ 2,860,847	\$ 3,096,079		

¹ The most recent PPA zone status available in 2013 and 2012 is for the plan's year-ending during 2012 and 2011, respectively. The zone status is based on information received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the orange zone are less than 80 percent funded and have an accumulated funding deficiency in the current year or projected in the next six years, plans in the yellow zone are less than 80 percent funded, and plans in the green zone are at least 80 percent funded.

² The "FIP/RP Status Pending/Implemented" column indicates plans for which a financial improvement plan ("FIP") or a rehabilitation plan ("RP") is either pending or has been implemented.

³ Lists the expiration dates of the collective-bargaining agreements to which the plans are subject.

During the years ended September 30, 2013 and 2012, the Hospital's contributions to the Connecticut Health Care Associates Pension Plan represented approximately 96% of the total contributions made to the plan by all participating employers.

During the years ended September 30, 2013 and 2012, the Hospital's contributions to the New England Health Care Employees Pension Plan represented 3% of the total contributions made to the plan by all participating employers.

Governmental regulations impose certain requirements relative to union-sponsored pension plans. In the event of plan termination or employer withdrawal, an employer may be liable for a portion of the plan's unfunded vested benefits. The Hospital has explored the costs to withdraw from the Connecticut Health Care Associates (CHCA) Pension Plan in the event that the Hospital enters into a joint venture (Note 1). As of September 30, 2013, it is estimated a withdrawal liability to exit this plan would be \$17,200,000. It is expected that CHCA will likewise withdraw from the pension plan making a total withdrawal liability for the Hospital of approximately \$27,700,000. Management expects that the costs to withdraw from the plan will be funded by the proceeds from the transaction and payable over time at the rate of \$2,400,000 per annum.

**GREATER WATERBURY HEALTH NETWORK, INC.
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 9 – EMPLOYEE BENEFIT PLANS (CONTINUED)

The VNA has a defined contribution pension plan which covers substantially all full-time employees, in addition to a non-contributory discretionary pension plan for which contributions are made annually at the discretion of the VNA's Board of Directors.

In addition, the Hospital has a supplemental employee retirement plan for certain executives. The plan provides for a total benefit and is partially funded. As of September 30, 2013 and 2012, liabilities of \$240,869 and \$152,244, respectively, have been reflected in the consolidated balance sheets.

As noted above, the Hospital also has a noncontributory defined benefit cash balance plan covering substantially all non-union employees age 21 and older with one year of service. Total pension expense, relating to this plan, charged to operations during the years ended September 30, 2013 and 2012 was \$1,380,479 and \$1,111,230, respectively.

NOTE 10 – SELF INSURANCE CLAIMS

There have been medical malpractice and workers' compensation claims that fall within the Corporation's partially self-insured programs, which have been asserted against the Corporation. In addition, there are known incidents that have occurred through September 30, 2013 that may result in the assertion of claims. Corporation management has accrued its best estimate of these contingent losses. Other claims may be asserted arising from services provided to patients or workers' compensation incidents in the past. Corporation management has provided reserves for these contingent liabilities.

NOTE 11 – COMMITMENTS AND CONTINGENCIES

The Corporation is a party to various lawsuits incidental to its business.

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED SEPTEMBER 30, 2013 AND 2012

NOTE 12 – DUE FROM (TO) AFFILIATES

The amounts due from affiliates of \$189,379 and \$195,978 at September 30, 2013 and 2012, respectively, represent receivables from and (payables) to affiliates that do not eliminate in consolidation. These balances are comprised of the following:

	2013	2012
Greater Waterbury Management Resources	\$ 197,863	\$ 204,462
Alliance Medical Group	(9,984)	(9,984)
GI Co-Management Company	1,500	1,500
	\$ 189,379	\$ 195,978

NOTE 13 – FUNCTIONAL EXPENSES

The Corporation provides general health care services to residents within its geographic location. Expenses related to providing these services are as follows:

	2013	2012
Health care services	\$ 198,516,495	\$ 207,955,761
General and administrative	65,059,933	67,298,685
Fundraising	360,831	288,795
	\$ 263,937,259	\$ 275,543,241

NOTE 14 – SUBSEQUENT EVENTS

The Network evaluates the impact of subsequent events, events that occur after the balance sheet date but before the financial statements are issued, for potential recognition in the financial statements as of the balance sheet date or for disclosure in the notes to the financial statements. The Network evaluated events occurring subsequent to September 30, 2013 through January 10, 2014, the date on which the accompanying consolidated financial statements were available to be issued. During this period, there were no subsequent events that required recognition in the consolidated financial statements.



**INDEPENDENT AUDITORS' REPORT
ON OTHER FINANCIAL INFORMATION**

Board of Directors
Greater Waterbury Health Network, Inc.

We have audited the consolidated financial statements of Greater Waterbury Health Network, Inc. as of and for the years ended September 30, 2013 and 2012, and our report thereon dated January 10, 2014, which contained an unmodified opinion on those consolidated financial statements, appears on page 1. Our audits were performed for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Marcum LLP

Hartford, CT
January 10, 2014



**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATING BALANCE SHEET

SEPTEMBER 30, 2013

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Assets								
Current Assets								
Cash and cash equivalents	\$ 112,677	\$ 23,993,423	\$ 1,045,050	\$ --	\$ 3,326	\$ 557,574	\$ --	\$ 25,712,050
Restricted cash	--	4,519,908	--	--	--	--	--	4,519,908
Short-term investments	--	472,637	730,922	--	--	--	--	1,203,559
Accounts receivable - patients, net	--	29,441,126	426,765	--	--	102,362	(12,500)	29,957,753
Accounts receivable - grants and other	--	3,702,524	--	--	--	--	--	3,702,524
Inventories	--	3,581,595	5,226	--	--	--	--	3,586,821
Prepaid insurance and other expenses	--	1,571,465	8,826	--	--	--	--	1,603,096
Due from affiliates	1,767,003	(2,042,931)	--	(11,764)	491,262	(14,171)	--	189,379
Total Current Assets	<u>1,879,680</u>	<u>65,239,727</u>	<u>2,216,789</u>	<u>(11,764)</u>	<u>494,588</u>	<u>668,570</u>	<u>(12,500)</u>	<u>70,475,090</u>
Other Assets								
Under bond indenture agreements	--	--	--	--	--	34,218	--	34,218
Property, Plant and Equipment								
Land	--	287,549	--	--	--	--	--	287,549
Buildings and improvements	--	94,052,332	--	--	--	3,085,085	--	97,137,417
Furniture, fixtures and equipment	--	186,912,261	567,935	--	--	162,203	--	187,642,399
Construction in progress	--	73,654	--	--	--	--	--	73,654
Accumulated depreciation	--	(238,890,019)	(485,923)	--	--	(1,134,141)	--	(240,510,083)
Funds held in trust by others	--	42,435,777	82,012	--	--	2,113,147	--	44,630,936
Goodwill	--	44,960,039	--	--	--	--	--	44,960,039
CHEFA obligations issue expense, less amortization	--	1,813,567	--	--	--	--	--	1,813,567
Long-term investments	14,298,723	282,676	--	--	--	--	--	14,581,400
Board-designated endowment funds	--	10,814,695	--	--	--	182,882	--	11,001,577
Other investments	--	3,193,664	--	--	--	--	--	3,193,664
Investment in subsidiary	80,000	--	--	--	--	--	--	80,000
Loans and other receivables	719,418	171,972	--	--	--	--	(719,418)	171,972
Accrued interest and dividends receivable	222,914	--	--	--	187,403	--	(222,914)	187,403
	13,743	--	--	--	--	--	--	13,743
Total Other Assets	<u>15,334,798</u>	<u>61,236,613</u>	<u>--</u>	<u>(11,764)</u>	<u>187,403</u>	<u>182,882</u>	<u>(942,332)</u>	<u>75,999,364</u>
Total Assets	<u>\$ 17,214,478</u>	<u>\$ 168,912,117</u>	<u>\$ 2,298,801</u>	<u>\$ --</u>	<u>\$ 681,991</u>	<u>\$ 2,998,817</u>	<u>\$ (954,832)</u>	<u>\$ 191,139,608</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATING BALANCE SHEET (CONTINUED)

SEPTEMBER 30, 2013

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Liabilities and Net Assets								
Current Liabilities								
Accounts payable and accrued expenses	\$ 35,700	\$ 28,973,238	\$ 275,949	\$ --	\$ --	\$ 123,331	\$ (12,500)	\$ 29,395,718
Due to third-party reimbursement agencies	--	2,969,391	173,795	--	--	--	--	3,143,186
Current portion of CHEFA obligations	--	472,136	--	--	--	68,633	(8,633)	532,136
Current portion of notes payable	--	694,549	--	--	--	--	--	694,549
Total Current Liabilities	<u>35,700</u>	<u>33,109,314</u>	<u>449,744</u>	<u>--</u>	<u>--</u>	<u>191,964</u>	<u>(21,133)</u>	<u>33,765,589</u>
CHEFA Obligations - less current portion and discount	<u>--</u>	<u>24,283,520</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>1,325,000</u>	<u>--</u>	<u>25,608,520</u>
Notes Payable - less current portion	<u>--</u>	<u>852,568</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>214,281</u>	<u>(214,281)</u>	<u>852,568</u>
Other Noncurrent Liabilities	<u>--</u>	<u>21,813,507</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>21,813,507</u>
Net Assets								
Unrestricted	17,178,778	29,976,833	1,849,057	(11,764)	681,991	1,267,572	(719,418)	50,223,049
Temporarily restricted	--	8,409,794	--	--	--	--	--	8,409,794
Permanently restricted	--	47,752,075	--	--	--	--	--	47,752,075
Total Net Assets Excluding Noncontrolling Interests	<u>17,178,778</u>	<u>86,138,702</u>	<u>1,849,057</u>	<u>(11,764)</u>	<u>681,991</u>	<u>1,267,572</u>	<u>(719,418)</u>	<u>106,384,918</u>
Noncontrolling Interests	<u>--</u>	<u>2,714,506</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>2,714,506</u>
Total Net Assets	<u>17,178,778</u>	<u>88,853,208</u>	<u>1,849,057</u>	<u>(11,764)</u>	<u>681,991</u>	<u>1,267,572</u>	<u>(719,418)</u>	<u>109,099,424</u>
\$	<u>\$ 17,214,478</u>	<u>\$ 168,912,117</u>	<u>\$ 2,298,801</u>	<u>\$ (11,764)</u>	<u>\$ 681,991</u>	<u>\$ 2,998,817</u>	<u>\$ (954,832)</u>	<u>\$ 191,139,608</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATING BALANCE SHEET

SEPTEMBER 30, 2012

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Assets								
Current Assets								
Cash and cash equivalents	\$ 2,545	\$ 24,607,775	\$ 741,121	\$ --	\$ 649	\$ 404,504	\$ --	\$ 25,756,594
Restricted cash	--	3,511,398	--	--	--	--	--	3,511,398
Short-term investments	--	448,318	640,854	--	--	--	--	1,089,172
Accounts receivable - patients, net	--	31,771,976	383,216	--	--	232,184	(20,364)	32,367,012
Accounts receivable - grants and other	--	2,977,504	--	--	--	--	--	2,977,504
Inventories	--	3,305,079	--	--	--	--	--	3,305,079
Prepaid insurance and other expenses	--	1,493,512	9,109	--	--	23,269	--	1,525,890
Due from affiliates	2,709,566	(2,999,940)	--	(11,764)	498,116	--	--	195,978
Total Current Assets	2,712,111	65,115,622	1,774,300	(11,764)	498,765	659,957	(20,364)	70,728,627
Other Assets								
Under bond indenture agreements	--	661,338	--	--	--	30,070	--	30,070
Construction Fund	--	661,338	--	--	--	30,070	--	661,338
Property, Plant and Equipment								
Land	--	287,549	--	--	--	--	--	287,549
Buildings and improvements	--	92,117,304	20,776	--	--	3,068,271	--	95,206,331
Furniture, fixtures and equipment	--	184,952,035	845,948	--	--	160,308	--	185,958,291
Construction in progress	--	2,473,015	--	--	--	--	--	2,473,015
Accumulated depreciation	--	(230,695,459)	(719,863)	--	--	(1,037,832)	--	(232,453,154)
	--	49,134,444	146,861	--	--	2,190,747	--	51,472,052
Funds held in trust by others								
Goodwill	--	42,218,163	--	--	--	--	--	42,218,163
CHEFA obligations issue expense, less amortization	--	1,813,567	--	--	--	--	--	1,813,567
Long-term investments	--	321,666	--	--	--	--	--	321,666
Board-designated endowment funds	13,100,061	10,001,712	--	--	--	178,878	--	23,280,651
Other investments	55,000	2,974,503	--	--	--	--	--	2,974,503
Investment in subsidiary	719,418	290,416	4,660	--	226,830	--	(719,418)	55,000
Loans and other receivables	231,210	--	--	--	--	--	(231,210)	521,906
Accrued interest and dividends receivable	22,017	--	--	--	--	--	--	22,017
	14,127,706	57,620,027	4,660	--	226,830	178,878	(950,628)	71,207,473
Total Assets	\$ 16,839,817	\$ 172,531,431	\$ 1,925,821	\$ (11,764)	\$ 725,595	\$ 3,059,652	\$ (970,992)	\$ 194,099,560

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATING BALANCE SHEET (CONTINUED)

SEPTEMBER 30, 2012

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Liabilities and Net Assets								
Current Liabilities								
Accounts payable and accrued expenses	\$ 82,599	\$ 36,745,815	\$ 297,140	\$ --	\$ --	\$ 139,623	\$ (20,365)	\$ 37,244,812
Due to third-party reimbursement agencies	--	601,271	170,017	--	--	55,000	--	771,288
Current portion of CHEFA obligations	--	431,444	--	--	--	8,295	(8,295)	506,444
Current portion of notes payable	--	666,376	--	--	--	--	--	666,376
Total Current Liabilities	<u>82,599</u>	<u>38,464,906</u>	<u>467,157</u>	<u>--</u>	<u>--</u>	<u>202,918</u>	<u>(28,660)</u>	<u>39,188,920</u>
CHEFA Obligations - less current portion and discount	--	24,755,656	--	--	--	1,385,000	--	26,140,656
Notes Payable - less current portion	--	1,426,291	--	--	--	222,914	(222,914)	1,426,291
Other Noncurrent Liabilities	--	21,853,067	--	--	--	--	--	21,853,067
Net Assets								
Unrestricted	16,757,218	30,228,350	1,458,664	(11,764)	725,595	1,248,820	(719,418)	49,687,465
Temporarily restricted	--	7,645,420	--	--	--	--	--	7,645,420
Permanently restricted	--	45,010,199	--	--	--	--	--	45,010,199
Total Net Assets Excluding Noncontrolling Interests	<u>16,757,218</u>	<u>82,883,969</u>	<u>1,458,664</u>	<u>(11,764)</u>	<u>725,595</u>	<u>1,248,820</u>	<u>(719,418)</u>	<u>102,343,084</u>
Noncontrolling Interests	--	3,147,542	--	--	--	--	--	3,147,542
Total Net Assets	<u>16,757,218</u>	<u>86,031,511</u>	<u>1,458,664</u>	<u>(11,764)</u>	<u>725,595</u>	<u>1,248,820</u>	<u>(719,418)</u>	<u>105,490,626</u>
	<u>\$ 16,839,817</u>	<u>\$ 172,531,431</u>	<u>\$ 1,925,821</u>	<u>\$ (11,764)</u>	<u>\$ 725,595</u>	<u>\$ 3,059,652</u>	<u>\$ (970,992)</u>	<u>\$ 194,099,560</u>

**GREATER WATERBURY HEALTH NETWORK, INC.
AND SUBSIDIARIES**

CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE YEAR ENDED SEPTEMBER 30, 2013

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Revenues								
Net revenues from services to patients	\$ --	\$ 254,713,112	\$ 4,684,145	\$ --	\$ --	\$ --	\$ --	\$ 259,397,257
Provision for bad debts	--	(11,366,671)	(2,000)	--	--	--	--	(11,368,671)
Net patient service revenue less provision for bad debts	--	243,346,441	4,682,145	--	--	--	--	248,028,586
Investment related income (loss)	603,505	1,737,423	28,070	--	(32,376)	--	--	2,336,622
Other operating revenues	--	5,209,968	79,496	--	--	93,781	(50,000)	5,333,245
Services, sales and rental income	--	--	--	--	--	1,670,464	--	1,670,464
Unrestricted gifts and bequests	--	217,275	15,000	--	--	--	--	232,275
Net assets released from restrictions	--	5,419,591	--	--	--	--	--	5,419,591
	603,505	255,930,698	4,804,711	--	(32,376)	1,764,245	(50,000)	263,020,783
Expenses								
Salaries, wages and benefits	--	147,589,497	3,226,322	--	--	1,301,401	--	152,117,220
Supplies, utilities and other	43,520	100,247,756	1,175,166	--	11,229	269,960	(50,000)	101,697,631
Depreciation	--	8,821,562	77,360	--	--	97,659	--	8,996,581
Interest and amortization	--	1,049,355	--	--	--	76,472	--	1,125,827
	43,520	257,708,170	4,478,848	--	11,229	1,745,492	(50,000)	263,937,259
Excess (Deficiency) of Revenues Over Expenses Before Net Unrealized (Losses) Gains on Investments	559,985	(1,777,472)	325,863	--	(43,605)	18,753	--	(916,476)
Changes in Net Unrealized (Losses) Gains on Investments	(138,425)	268,235	64,530	--	--	--	--	194,340
Excess (Deficiency) of Revenues Over Expenses Less Excess of Revenues over Expenses Attributable to Noncontrolling Interests	421,560	(1,509,237)	390,393	--	(43,605)	18,753	--	(722,136)
Excess (Deficiency) of Revenues Over Expenses Attributable to Controlling Interest	--	(874,685)	--	--	--	--	--	(874,685)
	\$ 421,560	\$ (2,383,922)	\$ 390,393	\$ --	\$ (43,605)	\$ 18,753	\$ --	\$ (1,596,821)

GREATER WATERBURY HEALTH NETWORK, INC. AND SUBSIDIARIES

CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE YEAR ENDED SEPTEMBER 30, 2012

	Greater Waterbury Health Network, Inc.	The Waterbury Hospital	VNA Health at Home, Inc.	Greater Waterbury Health Services, Inc.	Greater Waterbury Management Resources, Inc.	Children's Center of Greater Waterbury Health Network, Inc.	Eliminations	Consolidated
Revenues								
Net revenues from services to patients	\$ --	\$ 269,112,543	\$ 4,374,129	\$ --	\$ --	\$ --	\$ (2,574)	\$ 273,484,098
Provision for bad debts	--	(10,964,528)	(2,100)	--	--	--	--	(10,966,628)
Net patient service revenue less provision for bad debts	--	258,148,015	4,372,029	--	--	--	(2,574)	262,517,470
Investment related (loss) income	(405,735)	1,607,608	43,608	--	--	--	--	1,245,481
Other operating revenues	--	5,784,691	66,523	--	--	104,158	(50,000)	5,905,372
Services, sales and rental income	--	--	--	--	--	1,713,317	--	1,713,317
Unrestricted gifts and bequests	--	83,577	40,122	--	--	--	--	123,699
Net assets released from restrictions	--	5,609,005	--	--	--	--	--	5,609,005
	(405,735)	271,232,896	4,522,282	--	--	1,817,475	(52,574)	277,114,344
Expenses								
Salaries, wages and benefits	--	160,088,631	3,222,961	--	--	1,323,072	--	164,634,664
Supplies, utilities and other	232,867	98,648,364	1,145,929	--	--	274,539	(52,574)	100,249,125
Depreciation	--	9,241,684	81,843	--	--	98,076	--	9,421,603
Interest and amortization	--	1,160,533	--	--	--	77,316	--	1,237,849
	232,867	269,139,212	4,450,733	--	--	1,773,003	(52,574)	275,543,241
(Deficiency) Excess of Revenues Over Expenses Before Net Unrealized Gains (Losses) on Investments	(638,602)	2,093,684	71,549	--	--	44,472	--	1,571,103
Changes in Net Unrealized Gains (Losses) on Investments	1,352,348	392,543	(29,344)	--	--	--	--	1,715,547
Excess of Revenues Over Expenses	713,746	2,486,227	42,205	--	--	44,472	--	3,286,650
Less Excess of Revenues over Expenses Attributable to Noncontrolling Interests	--	(997,139)	--	--	--	--	--	(997,139)
Excess of Revenues Over Expenses Attributable to Controlling Interest	\$ 713,746	\$ 1,489,088	\$ 42,205	\$ --	\$ --	\$ 44,472	\$ --	\$ 2,289,511

Exhibit 4: Audit Adjustments FY 2013 and FY 2012

From: Cogle, Damion [mailto:Damion.Cogle@marcumllp.com]
Sent: Monday, June 16, 2014 4:11 PM
To: Romero, Edward
Cc: Bowman, Scott; Perron, Cindy; Hallinan, Barbara
Subject: RE: Waterbury Hospital - FY 2013 and FY 2012 Audited Financial Statements

Below please find the summary of the audit adjustments that was presented to the Audit Committee.

The following audit adjustments were recorded by management in 2013:

Description of Error	Increase (Decrease) 2013 Net Income
Understatement of allowances for doubtful accounts and contractual adjustments	\$ (4,400,000)
Understatement of amounts due to third-party reimbursement agencies	(3,300,000)
Overstatement of State taxes payable	<u>600,000</u>
Decrease to 2013 net income	<u>\$ (7,100,000)</u>

Thanks



Damion Cogle
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 Hartford, CT 06103
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 Damion.Cogle@marcumllp.com



Client: **Greater Waterbury Health Network**
Engagement: **1057032 - Waterbury Hospital 2013 Audit**
Period Ending: **9/30/2013**
Trial Balance: **53.01 - TRIAL BALANCE - HOSPITAL**
Workpaper: **Journal Entry Report**

Account	Description	Debit	Credit
---------	-------------	-------	--------

Journal Entry JE # 1

To adjust accrual for state tax payment

001-6000-00-215006-00	ALLPAYOR	589,677.76	
001-6002-00-407001-00	UNCOMP CARE POOL		589,677.76
Total		589,677.76	589,677.76

Journal Entry JE # 2

To record payable to CMS regarding FY12 Medicare cost report

001-6002-00-401050-00	MEDICARE ONE TIME ADJ	3,316,350.00	
001-6000-00-215001-00	MEDICARE RESERVES		3,316,350.00
Total		3,316,350.00	3,316,350.00

Journal Entry JE # 3

To offset bad debt expense for contractual allowance for YTD 2013

001-6000-00-112403-00	BAD DEBT RESERVE - CERNER	1,671,250.68	
001-6002-00-410010-00	ALL PAYOR ALLOW	1,671,250.68	
001-6000-00-112007-00	A/R ALLPAYOR-HMO		1,671,250.68
001-6002-00-415050-00	I/P BAD DEBT EXP - ALLEGRA		1,671,250.68
Total		3,342,501.36	3,342,501.36

Journal Entry JE # 4

To record an increase the allowance for doubtful accounts reserve

001-6002-00-415050-00	I/P BAD DEBT EXP - ALLEGRA	4,400,000.00	
001-6000-00-112403-00	BAD DEBT RESERVE - CERNER		4,400,000.00
Total		3,316,350.00	3,316,350.00

**Exhibit 5: Waterbury Hospital Financial Statements for the Seven Months
Ended April 30, 2013**

Waterbury Hospital

**Financial Statements
For the Seven Months Ended
April 30, 2013**

Waterbury Hospital
Financial Results
For the Period Ended April 30, 2013

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9	Consolidating Income Statement – Year to Date
10	Consolidating Balance Sheet
11	Waterbury Hospital Statement of Cash Flows
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15	Waterbury Hospital Accounts Receivable Analysis
16-19	Waterbury Hospital Graphs of Key Volume Indicators

**The Waterbury Hospital
Financial Report – Executive Summary
Month and Year to Date – April 2013**

The Hospital, on a consolidated basis, has had a Net Loss from Operations and an overall Net Loss for the month of April. In addition, it has a Net Loss from Operations and an overall Net Loss on a year-to-date basis as follows:

	Month of <u>April</u>	Y-T-D thru <u>April</u>
• Loss from Operations	(\$691,779)	(\$1,202,509)
- Non-Operating Income	\$453,201	\$1,119,077
- Severance and Transaction Related Expenses	<u>(\$64,771)</u>	<u>(\$568,443)</u>
• Net Loss	(\$303,349)	(\$651,875)

Revenue Drivers (Hospital Only)

Month (Refer to page 12):

- Inpatient Discharges are 2.6% over budget and 0.2% under last year resulting in favorable net revenue to budget of \$311,000 and unfavorable net revenue to last year of \$24,000.
- Inpatient surgical cases are 8.5% under budget and 0.5% under last year resulting unfavorable net revenue of \$344,000 and \$19,000, respectively.
- Outpatient surgical cases are 10.1% over budget and 14.7% over last year resulting in favorable net revenue of \$184,000 and \$255,000, respectively.
- ED visits/discharges are 3.7% under budget and 5.3% under last year resulting in unfavorable net revenue of \$60,000 and \$89,000, respectively.
- Medicare Case Mix is on target to budget resulting in minimal variance to net revenue.

Year to Date (Refer to page 12):

- Inpatient Discharges are 1.1% over budget and 1.6% under last year resulting in favorable net revenue to budget of \$909,000 and unfavorable net revenue to last year of \$1,411,000.
- Inpatient surgical cases are 10.3% under budget and 13.4% under last year resulting in unfavorable net revenue of \$2,946,000 and \$3,980,000 respectively.
- Outpatient surgical cases are 1.6% under budget and 0.6% under last year resulting in unfavorable net revenue of \$202,000 and \$72,000, respectively.
- ED visits/Discharges are 6.5% under budget and 5.8% under last year resulting in unfavorable net revenue of \$761,000 and \$670,000, respectively.
- Medicare Case Mix is below budget by approximately 3.8% resulting in lower net revenue (see Contractual Allowances explanation below).

Net Patient Revenue (Hospital Only)

Net Patient Revenue is a function of gross revenue realization based on what each third party payer compensates the organization for services. As such, the revenue drivers discussed above are fully impacted by discounts and other allowances that result in little, if any, additional net revenue, as discussed, below.

Contractual Allowances (Hospital Only)

Month (Refer to page 8):

- Contractual Allowances are above budget due to higher than budgeted Gross Revenue and declining reimbursements due to Medicaid payment reduction (\$225,000) all requiring additional allowances and adjustments.

Year to Date (Refer to page 9):

- Contractual Allowances are above budget due to higher than budgeted Gross Revenue combined with the impact of a Medicare CMI of 1.54 compared to a budget of 1.60 (resulting in lower expected reimbursement by \$661,000), declining reimbursements due to Medicaid payment reduction (\$900,000) along with a shift in payor mix from Medicare to Medicaid. As with MTD, increased allowances are recorded due to service levels being in excess of payments received and receivable for patient care services provided to our patients.

Bad Debt (Hospital Only)

Month (Refer to page 8):

- Bad Debt is unfavorable to budget due to an increase in non-self pay and workers compensation greater than 365 days.

Year to Date (Refer to page 9):

- Bad Debt is favorable to budget due to a declining provision related to the decline in payer mix for self-pay.

Other Operating Income (Hospital Only)

Month (Refer to page 8):

- Other Operating Income is higher than budget due to a timing difference in the spending of donor restricted monies (\$39,000) and a timing difference in the receipt of quarterly VHA rebate payments (\$23,000) partially offset by eliminating parking fees (\$16,000).

Year to Date (Refer to page 9):

- Other Operating Income is lower than budget due to a timing difference in the spending of donor restricted monies (\$334,000).

Expense Drivers (Hospital Only)

Month (Refer to page 8):

- Salaries expense is under budget due to a lower than budgeted vacation accrual (\$325,000) and FTEs, excluding severed employees, being under budget by 6.96 (\$39,000) partially offset by a timing difference in the incurrence of premiums related to holiday hours worked (\$87,000).

- Benefits expense is higher than budget primarily due to the following factors:
 - Higher than budgeted costs associated with the self-insured medical plan \$407,000
 - Audit adjustment associated with the 1199 benefit and pension funds \$160,000
 - Lower than budgeted level of unemployment compensation payments to state (\$42,000)

\$525,000

- Supplies expense is higher than budget primarily due to the following factors:

- Higher than budgeted Med/Surg Supplies costs in Invasive Cardiology (\$170,000) and the Operating Room (\$66,000) associated with higher volumes \$236,000

- Higher than budgeted costs associated with software computer supplies. \$39,000

\$275,000

- Purchased Services expense is under budget primarily due to the following factors:

- Timing difference in the incurrence of temporary help costs \$31,000
- Timing difference in the incurrence of purchased services in Information Services (\$89,000)

- Timing difference in the recording of expense associated with physician income guarantees (\$28,000)

- o Under budgeted costs in the Dietary department related to Sodexo contracts (\$11,000)
- o (\$97,000)

• Other expenses are over budget primarily due to higher than budgeted monthly malpractice premiums (\$177,000) partially offset by Utilities true-ups to actual (\$25,000).

Year to date (Refer to page 9):

• Salaries expense is under budget due to FTEs, excluding severed employees, being under budget by 25.89 (\$1,043,000) and lower than budgeted vacation accrual (\$539,000) partially offset by payment of executive incentive compensation (\$100,000).

• Benefits expense is lower than budget primarily due to the following factors:

- o Audit adjustment associated with the 199 benefit and pension funds \$300,000
 - o Lower than budgeted costs associated with the self-insured medical plan (\$723,000)
 - o Lower than budgeted level of unemployment compensation payments to state (\$445,000)
 - o Timing difference in the incurrence of RN pension expense (\$147,000)
- (\$1,015,000)

• Supplies expense is higher than budget primarily due to the following factors:

- o Higher than budgeted Med/Surg Supplies costs in Invasive Cardiology due to increased volumes \$456,000
 - o Timing difference in the incurrence of Siemens lease payments (\$166,000)
 - o Lower than budgeted blood products costs due to lower patient need (\$146,000)
- \$144,000

- Purchased Services expense is lower than budget primarily due to the following factors:
 - Unbudgeted temporary help costs in the Center for Behavioral Health (\$259,000) Pre-operating Room (\$145,000) and Emergency Department (\$108,000) \$512,000
 - Unbudgeted costs associated with EmCare, Inc. start-up in the Emergency Department \$278,000
 - Timing difference in the incurrence of purchased services in Information Services (\$625,000)
 - Timing difference in the incurrence of expenses related to revenue enhancement initiatives (\$325,000)
 - Lower than budgeted temporary help costs for vacant COO position (\$231,000)
 - Timing difference in the incurrence of Ryan White I and III grant expenses (offset by lower net assets released from restriction) (\$240,000)
 - Timing difference in the recording of expense associated with physician income guarantees (\$197,000)

(\$828,000)

Non-Operating Income (Hospital Only)

Month (Refer to page B):

- Non-Operating Income is over budget due to a timing difference in the receipt of endowment income (\$154,000).

Year to date (Refer to page 9):

- Non-Operating Income is under budget due to a timing difference in the receipt of endowment income (\$46,000) partially offset by higher than budgeted donation income (\$23,000).

Financial Ratios (Refer to page 13)

	<u>4/30/13</u>	<u>09/30/12</u>	<u>Bond Covenant</u>
• Average Payment Period	36.28	51.92	N/A
• Days Cash on Hand	46.67	55.16	>45
• Days in Accounts Receivable	43.23	44.55	N/A
• Debt Service Coverage Ratio	4.77	4.80	>1.25

Other Considerations

- The Hospital utilizes a rolling 3 month average net revenue per day for calculating days in accounts receivable.
- During the month of April, Patient Cash Collected is \$2,193,079 under budget.

Waterbury Hospital

Statement of Operations		
	Actual	Variance
Gross Revenue	74,458,113	4,489,370
Contractual Allowance	(54,787,568)	3,772,280
Bad Debt	(3,057,600)	155,093
Net Revenue	16,612,945	761,697
Other Operating Income	515,937	57,117
Total Revenue	17,128,882	818,814
Expenses		
Salaries	7,900,043	(7,000,000)
Benefits	3,647,883	(3,250,000)
Supplies	3,375,935	3,375,000
Purchased Services	3,578,897	3,578,000
Depreciation	645,873	(645,000)
Interest	106,557	(106,000)
Other Expenses	216,295	(216,000)
Total Expenses	19,491,033	18,918,000
Income/(Loss) from Operations	26,307	(207,528)
Minority Interest	0	0
Income/(Loss) from Operations	26,307	(207,528)
Non-Operating Income	141,792	141,792
Change in Unrecovered Costs and Losses	155,381	155,381
Net Income/(Loss) before Non-Operating Expenses	223,480	7,641
Transaction Related Expenses	75,141	75,141
Net Income/(Loss)	148,339	(67,499)
FTE's	1,252.43	1,259.14

AMG

Actual	Current Month		Variance
	Budget	Variance	
3,165,453	2,976,635	188,818	
1,780,895	1,496,661	284,234	
35,738	43,106	(7,368)	
1,348,818	1,436,666	(87,848)	
327,899	397,450	(69,551)	
1,020,919	1,039,216	(18,297)	
1,581,117	1,358,020	223,097	
247,787	255,090	(7,303)	
40,718	68,242	(27,524)	
215,159	370,226	(155,067)	
67,693	54,873	12,820	
3,223	1,056	2,167	
178,168	175,941	2,227	
2,336,716	2,227,980	108,736	
(853,000)	(493,661)	(159,339)	
(859,900)	(493,661)	(156,239)	
0	0	0	
0	0	0	
(659,900)	(493,661)	(156,239)	
0	0	0	
(659,900)	(493,661)	(156,239)	
177,62	163,94	13,71	

CAGW

Actual	Current Month		Variance
	Budget	Variance	
1,879,316	1,531,394	347,922	
1,016,939	1,006,847	10,092	
23,067	20,932	2,135	
553,698	600,656	(46,958)	
177,007	151,148	25,859	
680,695	636,752	43,943	
730,034	725,371	4,663	
89,643	83,338	6,305	
7,248	(0,924)	7,248	
16,150	14,727	1,423	
6,305	6,375	(70)	
72,004	69,519	2,485	
97,376	92,156	5,220	
(240,681)	(284,848)	44,167	
(240,681)	(284,848)	44,167	
0	0	0	
(240,681)	(284,848)	44,167	
0	0	0	
(240,681)	(284,848)	44,167	
49,70	49,60	10	

ACCESS RETIAB

Actual	Current Month		Variance
	Budget	Variance	
1,979,357	1,539,442	439,915	
412,325	410,037	2,288	
20,478	19,836	642	
960,810	811,529	149,281	
578	817	(239)	
970,889	912,119	58,770	
930,166	504,866	425,300	
109,321	113,807	(4,486)	
19,617	23,081	(3,464)	
21,823	14,727	7,096	
8,114	8,631	(517)	
143,308	143,244	64	
833,410	848,136	(14,726)	
136,679	163,783	(27,104)	
(46,352)	(56,324)	(9,972)	
90,327	67,459	22,868	
(4,241)	0	(4,241)	
86,083	67,459	18,624	
86,083	0	86,083	
96,43	51,57	44,86	

DWIC

Statement of Operations		
	Actual	Variance
Gross Revenue	842,809	(97,955)
Contractual Allowance	(47,805)	(61,450)
Bad Debt	0	0
Net Revenue	376,701	(63,956)
Total Revenue	376,701	(63,956)
Expenses		
Salaries	56,405	56,405
Benefits	5,000	5,000
Supplies	21,800	21,800
Purchased Services	145,703	132,893
Depreciation	25,673	35,000
Interest	22,663	24,908
Other Expenses	371,549	276,636
Total Expenses	689,399	(312,698)
Income/(Loss) from Operations	(312,698)	(312,698)
Minority Interest	0	0
Income/(Loss) from Operations	(312,698)	(312,698)
Non-Operating Income	0	0
Change in Unrecovered Gains and Losses	0	0
Net Income/(Loss) before Non-Operating Expenses	(312,698)	(312,698)
Transaction Related Expenses	0	0
Net Income/(Loss)	(312,698)	(312,698)
FTE's	12.50	14.00

IMAGINE PARTNERS

Actual	Current Month		Variance
	Budget	Variance	
(1,180,512)	78,075	(1,258,587)	
(863,176)	78,075	(941,251)	
1,132	1,628	(496)	
(218,488)	47,319	(265,807)	
72,887	0	72,887	
(145,501)	47,319	(192,820)	
0	0	0	
0	0	0	
(7,022)	2,125	(9,147)	
(126,889)	29,115	(156,004)	
936	978	(42)	
0	0	0	
3,217	3,077	140	
(129,858)	36,195	(166,053)	
(15,643)	11,124	(26,767)	
2,346	(1,689)	4,035	
(13,297)	9,455	(22,752)	
66	0	66	
(13,231)	9,463	(22,694)	
0	0	0	
(13,231)	9,463	(22,694)	
0.00	0.00	0.00	

ELIMINATIONS

Actual	Current Month		Variance
	Budget	Variance	
(201,641)	(180,417)	(21,224)	
0	0	0	
(4,731)	(4,731)	0	
(201,641)	(180,417)	(21,224)	
(13,533)	(13,533)	0	
(215,174)	(203,950)	(11,224)	
0	0	0	
0	0	0	
(8,802)	(8,802)	0	
(215,174)	(203,950)	(11,224)	
0	0	0	
(78,705)	(84,824)	6,119	
(691,779)	(734,787)	43,008	
302,044	14,770	163,274	
151,117	0	151,117	
(20,570)	(99,014)	78,444	
12,830	0	12,830	
52,141	0	52,141	
(203,345)	(593,014)	389,669	
1,588.65	1,577.22	11.43	

TOTALS

Actual	Current Month		Variance
	Budget	Variance	
80,181,588	78,773,627	1,407,961	
57,973,065	54,240,142	2,732,923	
1,115,078	979,019	136,059	
21,484,484	21,054,494	429,990	
1,101,078	846,615	254,463	
22,986,540	22,001,669	984,871	
9,917,785	10,620,330	(702,545)	
3,539,894	2,957,151	582,743	
3,408,652	3,141,785	266,867	
4,109,202	4,466,610	(357,408)	
740,689	753,580	(12,891)	
109,781	125,588	(15,807)	
1,242,871	1,258,489	(15,618)	
20,208,614	22,640,668	(2,432,054)	
(812,974)	(853,669)	40,695	
(78,705)	(84,824)	6,119	
(691,779)	(734,787)	43,008	
302,044	14,770	163,274	
151,117	0	151,117	
(20,570)	(99,014)	78,444	
12,830	0	12,830	
52,141	0	52,141	
(203,345)	(593,014)	389,669	
1,588.65	1,577.22	11.43	

Waterbury Hospital

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	511,850,221	510,841,257	10,008,964
Contractual Allowance	378,921,802	375,154,716	376,687,086
Bad Debt	5,380,132	5,431,628	(51,496)
Net Revenue	126,548,287	129,999,513	(2,756,665)
Other Operating Income	3,367,283	3,271,880	337,587
Total Revenue	129,915,570	133,271,393	(3,074,273)
Expenses			
Salaries	49,880,130	51,034,582	(1,104,452)
Benefits	16,128,294	17,225,090	(1,106,796)
Supplies	21,094,309	21,316,886	(177,411)
Purchased Services	27,874,942	28,541,132	(666,190)
Depreciation	4,520,853	4,620,835	(99,982)
Interest	708,184	828,573	(121,389)
Other Expenses	5,831,207	7,815,040	(2,053,817)
Total Expenses	126,217,840	129,541,120	(3,223,240)
Income(Loss) from Operations Before Minority Interest	3,497,670	3,245,673	249,967
Minority Interest	0	0	0
Income(Loss) from Operations	3,497,670	3,245,673	249,967
Non-Operating Income			
Change in Unrealized Gains and Losses	978,768	992,333	(13,567)
Net Income(Loss) before Non-Operating Expenses	4,603,215	4,238,006	370,309
Severance Expenses	26,198	0	26,198
Transaction Related Expenses	542,245	0	542,245
Net Income(Loss)	4,034,772	4,238,006	(199,134)
FTE's	1,332.73	1,256.26	85.47

AMG

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	21,850,472	20,169,934	1,680,538
Contractual Allowance	12,361,844	10,047,417	2,314,427
Bad Debt	245,444	381,008	(135,564)
Net Revenue	9,243,184	9,731,509	(488,325)
Other Operating Income	2,807,141	2,070,356	836,785
Total Revenue	12,050,325	11,801,865	248,460
Expenses			
Salaries	9,000,000	9,202,910	(202,910)
Benefits	1,600,483	1,749,661	(149,178)
Supplies	514,086	502,754	11,332
Purchased Services	2,100,187	2,235,817	(135,630)
Depreciation	387,563	384,430	3,133
Interest	23,569	28,573	(5,004)
Other Expenses	1,214,164	1,228,065	(13,901)
Total Expenses	15,000,688	15,305,220	(305,486)
Income(Loss) from Operations Before Minority Interest	(1,750,361)	(1,503,355)	(255,006)
Minority Interest	0	0	0
Income(Loss) from Operations	(1,750,361)	(1,503,355)	(255,006)
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	(1,750,361)	(1,503,355)	(255,006)
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	(1,750,361)	(1,503,355)	(255,006)
FTE's	178.18	183.91	(6.73)

GNIC

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	6,318,202	6,670,000	(351,798)
Contractual Allowance	5,331,073	3,131,200	2,200,873
Bad Debt	0	0	0
Net Revenue	2,779,229	2,839,800	(60,571)
Other Operating Income	0	0	0
Total Revenue	2,779,229	2,839,800	(60,571)
Expenses			
Salaries	419,372	425,777	(6,405)
Benefits	35,000	35,000	0
Supplies	130,718	151,200	(20,482)
Purchased Services	864,296	509,233	355,063
Depreciation	189,416	246,000	(56,584)
Interest	182,596	174,356	8,240
Other Expenses	1,801,348	1,841,584	(40,236)
Total Expenses	3,722,746	3,483,146	239,600
Income(Loss) from Operations Before Minority Interest	(943,517)	(643,346)	(300,171)
Minority Interest	0	0	0
Income(Loss) from Operations	(943,517)	(643,346)	(300,171)
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	(943,517)	(643,346)	(300,171)
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	(943,517)	(643,346)	(300,171)
FTE's	12.50	14.00	(1.50)

CAGW

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	11,009,437	11,205,918	(196,481)
Contractual Allowance	7,261,310	7,303,784	(42,474)
Bad Debt	150,725	152,882	(2,157)
Net Revenue	5,817,402	5,869,252	(51,850)
Other Operating Income	856,240	864,941	(8,701)
Total Revenue	6,673,642	6,734,193	(60,551)
Expenses			
Salaries	5,646,950	5,680,337	(33,387)
Benefits	702,595	769,641	(67,046)
Supplies	46,847	58,303	(11,456)
Purchased Services	147,788	148,214	(426)
Depreciation	43,978	45,171	(1,193)
Interest	0	0	0
Other Expenses	616,660	629,113	(12,453)
Total Expenses	6,508,533	6,551,333	(42,800)
Income(Loss) from Operations Before Minority Interest	(1,983,491)	(1,576,841)	(406,650)
Minority Interest	0	0	0
Income(Loss) from Operations	(1,983,491)	(1,576,841)	(406,650)
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	(1,983,491)	(1,576,841)	(406,650)
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	(1,983,491)	(1,576,841)	(406,650)
FTE's	49.70	45.63	4.07

ACCESS REHAB

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	8,802,956	8,632,770	170,186
Contractual Allowance	2,560,133	2,612,747	(52,614)
Bad Debt	4,935	68,332	(63,397)
Net Revenue	6,237,828	6,000,991	236,837
Other Operating Income	12,106	4,287	7,819
Total Revenue	6,250,934	6,005,278	245,656
Expenses			
Salaries	5,616,131	5,483,944	132,187
Benefits	5,088,003	5,515,134	(427,131)
Supplies	821,113	488,134	332,979
Purchased Services	(219,150)	(170,837)	(48,313)
Depreciation	401,583	317,207	84,376
Interest	0	0	0
Other Expenses	5,001	888,944	(883,943)
Total Expenses	406,594	317,307	89,287
Income(Loss) from Operations Before Minority Interest	406,594	317,307	89,287
Minority Interest	0	0	0
Income(Loss) from Operations	406,594	317,307	89,287
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	406,594	317,307	89,287
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	406,594	317,307	89,287
FTE's	96.47	91.57	4.90

ELIMINATIONS

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	1,336,457	(1,132,315)	(3,542)
Contractual Allowance	0	0	0
Bad Debt	0	0	0
Net Revenue	1,336,457	(1,132,315)	(3,542)
Other Operating Income	(54,733)	(94,743)	40,010
Total Revenue	1,431,185	(1,427,345)	(3,542)
Expenses			
Salaries	0	0	0
Benefits	0	0	0
Supplies	0	0	0
Purchased Services	(33,117)	(33,117)	0
Depreciation	(1,338,457)	(1,332,315)	(6,142)
Interest	0	0	0
Other Expenses	161,610	(61,514)	223,124
Total Expenses	(1,431,185)	(1,427,345)	(3,542)
Income(Loss) from Operations Before Minority Interest	0	0	0
Minority Interest	0	0	0
Income(Loss) from Operations	0	0	0
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	0	0	0
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	0	0	0
FTE's	0.00	0.00	0.00

IMAGING PARTNERS

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	116,270	842,826	(726,556)
Contractual Allowance	67,237	518,216	(450,979)
Bad Debt	9,449	10,014	(565)
Net Revenue	46,584	314,395	(267,811)
Other Operating Income	74,685	0	74,685
Total Revenue	121,269	314,395	(193,126)
Expenses			
Salaries	0	0	0
Benefits	0	0	0
Supplies	0	0	0
Purchased Services	3,288	14,875	(11,587)
Depreciation	55,846	208,962	(153,116)
Interest	5,352	6,846	(1,494)
Other Expenses	23,575	28,223	(4,648)
Total Expenses	89,061	268,916	(169,855)
Income(Loss) from Operations Before Minority Interest	32,168	55,479	(23,311)
Minority Interest	(4,828)	(8,322)	3,494
Income(Loss) from Operations	27,340	47,157	(19,817)
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	27,340	47,157	(19,817)
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	27,340	47,157	(19,817)
FTE's	0.00	0.00	0.00

TOTALS

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	558,421,101	544,870,490	13,550,611
Contractual Allowance	405,634,418	387,450,880	18,183,538
Bad Debt	5,700,865	7,014,884	(1,314,019)
Net Revenue	146,985,818	150,405,546	(3,405,688)
Other Operating Income	7,168,718	6,826,713	342,003
Total Revenue	154,154,536	157,232,259	(2,867,668)
Expenses			
Salaries	68,558,067	69,218,647	(679,660)
Benefits	19,477,655	20,568,821	(1,091,166)
Supplies	22,461,238	22,258,208	203,030
Purchased Services	29,151,520	30,859,753	(1,708,233)
Depreciation	5,205,477	5,251,600	(46,123)
Interest	231,752	619,146	(387,394)
Other Expenses	6,644,765	8,557,189	(1,912,424)
Total Expenses	154,781,121	157,668,035	(2,909,914)
Income(Loss) from Operations Before Minority Interest	(626,585)	(64,415)	(561,730)
Minority Interest	(575,805)	(536,733)	(39,072)
Income(Loss) from Operations	(1,202,390)	(118,148)	(1,084,242)
Non-Operating Income			
Change in Unrealized Gains and Losses	0	0	0
Net Income(Loss) before Non-Operating Expenses	(1,202,390)	(118,148)	(1,084,242)
Severance Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income(Loss)	(1,202,390)	(118,148)	(1,084,242)
FTE's	1,567.58	1,577.34	(9.76)

Waterbury Hospital and Affiliates
Consolidated Balance Sheet

For the Month Ending: April 2013

BALANCE SHEET

	Hospital	AMG	IP	GWIC	Access	Cardiology Assoc	Eliminations	Total
Assets								
Cash & Cash Equivalents	\$ 14,682,715	\$ 1,642,939	\$ 278,897	\$ 644,137	\$ 2,565,020	\$ 212,409	\$ -	\$ 20,026,117
Net Accounts Receivable	25,497,718	1,752,647	310	793,494	1,412,956	438,596	(367,037)	29,528,684
Other Investments	3,759,847	0	0	0	59,040	0	0	3,818,887
Net Property, Plant & Equipment	39,892,902	2,826,347	25,699	1,956,922	462,399	305,449	0	45,469,719
Other Assets	9,895,960	816,246	1,514	43,947	159,456	2,097,842	0	13,014,965
Total Assets	\$ 93,729,142	\$ 7,038,179	\$ 306,420	\$ 3,438,500	\$ 4,658,871	\$ 3,054,296	\$ (367,037)	\$ 111,858,371
Liabilities and Net Assets								
Accounts Payable	\$ 10,973,115	\$ 665,550	\$ 1,974	\$ -	\$ 109,271	\$ 229,651	\$ (367,037)	\$ 11,612,524
Accrued Expenses	9,195,982	784,583	22,365	401,086	598,807	924,513	0	11,927,335
Due from Affiliates	2,427,622	(39,918)	(50,715)	0	(347,780)	7,191,275	0	9,180,484
Accrued Pension	9,354,368	0	0	0	0	88,601	0	9,442,969
Long-Term Debt	29,160,718	404,493	0	0	0	0	0	29,565,211
Due to Third-Party Payors	(2,615,396)	0	0	0	0	0	0	(2,615,396)
Other Liabilities	16,605,358	1,089,048	0	0	0	607	0	17,695,013
Minority Interest in Net Assets of Affiliates	0	0	49,919	1,093,469	1,504,501	0	0	2,647,889
Net Assets	18,627,315	4,134,423	282,877	1,943,945	2,794,072	(5,380,351)	0	22,402,281
Total Liabilities & Net Assets	\$ 93,729,142	\$ 7,038,179	\$ 306,420	\$ 3,438,500	\$ 4,658,871	\$ 3,054,296	\$ (367,037)	\$ 111,858,371

Waste Hospital
 Sisters, of Cash Flows (Excluding Affiliate Activity)
 4/30/13

	Month of April	Y-T-D April	Y-T-D September '12
Net Income/(Loss)	(286,510)	(652,330)	1,500,916

Adjustments to reconcile net income/(loss) to net cash
 (used in)/provided by operating activities and nonoperating revenues:

Provision for bad debt	1,057,600	5,380,195	10,415,502
Depreciation and amortization	649,082	4,543,574	8,067,328
Pension liability adjustment	0	0	(366,769)
CHEFA D Interest Rate Swap Liability	0	0	(524,547)
Net unrealized gains and losses	(155,361)	(134,910)	(357,060)

1,284,805 9,126,529 18,754,770

Changes in operating working capital other than cash
 and cash equivalents:

Patient accounts receivable (net)	(2,482,597)	(3,977,097)	(13,714,197)
Grants and other receivables	(49,760)	(466,030)	1,227,663
Inventory of supplies	8,692	(42,354)	4,188
Prepaid insurance and other expenses	275,129	(1,991,055)	340,317
Accounts payable and accrued expenses	(4,951,693)	(7,136,503)	(1,265,815)
Saleses, wages, payroll taxes and amounts withheld from employees	252,913	(676,927)	(1,199,763)
Due to restricted funds	(287,465)	419,685	168,827
Other noncurrent liabilities	(16,416)	1,262,259	3,442,847
Due to 3rd party reimbursement agencies	(2,605,212)	(3,216,607)	3,459,357

(9,856,409) (15,826,629) (7,536,456)

Net cash (used in)/provided by operating activities and nonoperating gains

(8,591,604) (6,700,102) 11,216,314

Investing activities:

(Increase)/decrease in due from affiliates	(815,992)	(1,121,868)	8,797,030
(Increase) in bond designated investments	(156,785)	(64,271)	(359,494)
Decrease in other assets	718,479	1,496,170	1,393,581
Additions to property, plant and equipment	(139,696)	(1,285,972)	(8,551,667)

(395,974) (975,841) 1,279,550

Financing activities:

Proceeds from issuance of debt	0	0	619,063
CHEFA D Interest Rate Swap Liability	0	0	524,547
Principal payments on debt obligations	(80,218)	(552,065)	(820,060)

(80,218) (552,065) 323,550

Net cash (used in)/provided by financing activities

(6,067,796) (6,228,006) 12,821,414

Net increase/(decrease) in cash and cash equivalents

23,750,511 22,810,721 10,089,307

Cash and cash equivalents at beginning of period

14,682,715 14,662,715 22,910,721

Cash and cash equivalents at end of period

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2013

OPERATING STATISTICS - Hospital Only

Inpatient Statistics

	CURRENT MONTH:			YEAR-TO-DATE:			
	Apr 13 ACTUAL	Apr 13 BUDGET	VARIANCE	FY 13 ACTUAL	FY 13 BUDGET	VARIANCE	FY 13 ACTUAL
Discharges	1,009	983	26	7,046	6,970	76	7,164
Patient Days	4,639	4,662	(23)	33,268	33,069	199	34,059
Average Length of Stay	4.60	4.74	(0.14)	4.72	4.74	(0.02)	4.75
Case Mix Index	1.35	1.32	0.03	1.34	1.32	0.02	1.34
>Medicare	1.60	1.60	(0.00)	1.54	1.60	(0.06)	1.53
<u>Surgical Statistics</u>							
Inpatient Surgery	193	211	(18)	1,341	1,495	(154)	1,549
Outpatient Surgery	445	404	41	2,847	2,892	(45)	2,863
<u>Outpatient statistics</u>							
Outpatient Cases (Including ED & Cardiology)	15,576	14,472	1,104	104,264	103,708	556	103,947
Emergency Visits/Discharged	3,720	3,861	(141)	25,879	27,674	(1,795)	27,460
Emergency Visits/Admitted	636	666	(30)	4,699	4,776	(77)	4,918
Emergency Observation Cases	117	37	80	701	260	441	241
Percentage of ED Visits Admitted	14.22%	14.59%	(0.00)	15.07%	14.60%	0.00	14.82%
<u>Cash Collected</u>							
Patient Cash Collected	15,666,301	\$ 18,859,380	(2,193,079)	\$ 124,050,127	133,272,952	(9,222,825)	\$ 124,359,775
<u>Payor Mix (Based on Gross Revenue):</u>							
Medicare	36.78%	38.65%	-4.84%	36.63%	38.65%	-5.23%	38.60%
Managed Medicare	9.48%	8.48%	11.79%	10.01%	8.48%	18.04%	8.46%
Medicaid	19.36%	16.61%	16.56%	19.45%	16.61%	17.10%	15.33%
Managed Medicaid	0.04%	2.25%	-98.22%	0.05%	2.25%	-97.78%	2.85%
Total Government	65.66%	65.99%	-0.50%	65.14%	65.99%	0.23%	65.24%
Commercial	15.66%	15.32%	2.22%	15.47%	15.32%	0.98%	9.95%
Managed Care	17.75%	17.24%	2.96%	16.95%	17.24%	-1.68%	22.61%
Self Pay	0.93%	1.45%	-35.86%	1.44%	1.45%	-0.69%	2.20%
Total Non-Government	34.34%	34.01%	0.97%	33.86%	34.01%	-0.44%	34.76%

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2013

FINANCIAL RATIOS AND LABOR STATS

KEY FINANCIAL RATIOS CONSOLIDATED

Operating Performance

Operating Margin -0.78%
Excess Margin -0.42%
Bad Debt as % Gross Revenue* 1.50%
>*net of recoveries (for hospital only)

Liquidity

Average Payment Period 36.28
Days Cash on Hand 46.67
Days in Net Accounts Receivable 43.23

Leverage

Long-Term Debt to Equity 131.97%
Long-Term Debt to Capitalization 56.89%
Unrestricted Cash to Debt 0.65%

	YEAR TO DATE		FY 12 ACTUAL
	FY 13 BUDGET	VARIANCE	
	-0.75%	-0.03%	-0.35%
	-0.12%	-0.30%	-0.02%
	1.50%	0.00%	1.59%
	35.50	0.78	46.01
	48.40	(1.73)	37.97
	50.00	(6.77)	39.27
	**	**	102.02%
	**	**	50.50%
	**	**	53.26%

Poor Group (%)	COMPARATOR GROUP		Fitch	Meady's
	S&P	BBB		
	2.7%	2.3%	1.5%	1.5%
	2.6%	2.3%	2.3%	3.0%
	1.99%			
	65.00	NA	NA	NA
	61.00	125.1	122.2	101.9
	-1.00	45.1	45.0	45.4

LABOR & PRODUCTIVITY STATS (HOSPITAL ONLY)

**Consolidated statements not available for this time period

	CURRENT MONTH		Apr 12 ACTUAL
	Apr 13 ACTUAL	VARIANCE	
	408.50	23.74	393.62
	483.19	(23.54)	494.50
	359.49	(7.16)	372.55
	1.21	1.21	(0.46)
	1,252.40	(5.74)	29.70
	4.36	(0.54)	1,289.92
			4.97

FTEs:

Routine (IP Nurse Units) 384.76
Ancillary (All Other Direct Patient Care Services) 506.73
Support (Overhead Departments) 366.65
Vacation Payout Severance Employees -
Severance Paid 1.21
FTEs (excluding temporary help) *** 1,258.14
FTEs per Adjusted Occupied Bed 4.90

(1) Data from Thomson Reuter Acior OI system based on general acute care hospitals with similar CMI weighted adjusted discharges

	YEAR TO DATE		FY 12 ACTUAL
	FY 13 ACTUAL	VARIANCE	
	354.97	394.79	414.49
	482.24	(24.06)	504.20
	355.16	387.17	(44.87)
	0.36	-	4.37
	1,232.73	1,258.26	(25.53)
	4.48	5.17	(0.70)
			4.89

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2013

STATEMENT OF OPERATIONS AND BALANCE SHEET CONSOLIDATED

STATEMENT OF OPERATIONS

	CURRENT MONTH		YEAR TO DATE	
	APR 13 ACTUAL	BUDGET	FY 13 ACTUAL	VARIANCE
Revenue				
Gross Revenue	\$ 80,181,538	\$ 78,773,827	\$ 558,421,101	\$ 13,550,811
Contractual Allowances	\$ 57,571,055	\$ 54,740,114	\$ 387,450,080	\$ 18,184,339
Other Allowances	\$ 1,115,079	\$ 875,019	\$ 5,700,805	\$ 7,014,864
Net Revenue	\$ 21,495,464	\$ 23,158,694	\$ 145,993,877	\$ 13,409,653
Other Operating Income	\$ 1,101,076	\$ 946,515	\$ 7,156,716	\$ 522,733
Total Revenue	\$ 22,596,540	\$ 24,105,209	\$ 153,150,593	\$ 13,932,386
Expenses				
Scholarships	\$ 9,917,765	\$ 10,020,330	\$ 68,558,687	\$ (879,190)
Benefits	\$ 3,639,894	\$ 2,957,151	\$ 19,477,685	\$ 1,093,638
Supplies	\$ 3,408,652	\$ 3,141,793	\$ 22,481,239	\$ 245,630
Purchased Services	\$ 4,109,202	\$ 4,406,610	\$ 28,631,526	\$ (1,198,271)
Depreciation	\$ 740,669	\$ 752,990	\$ 5,305,477	\$ (56,123)
Interest	\$ 109,781	\$ 122,598	\$ 731,752	\$ (858,146)
Other Expenses	\$ 1,382,871	\$ 1,239,489	\$ 8,094,755	\$ 6,697,159
Total Expenses	\$ 23,208,614	\$ 22,640,969	\$ 154,781,121	\$ 167,690,036
Income(Loss) from Operations Before Minority	\$ (612,074)	\$ (635,960)	\$ (626,528)	\$ (647,776)
Minority Interest Income of Consolidated Affiliates	\$ (79,705)	\$ (84,824)	\$ (576,980)	\$ (536,733)
Income(Loss) from Operations	\$ (691,779)	\$ (720,784)	\$ (1,202,508)	\$ (164,509)
Non-Operating Income				
Loss on Extinguishment of Debt	\$ 302,084	\$ 141,770	\$ 979,136	\$ 13,253
Non-Operating Income	\$ 151,117	\$ 151,117	\$ 139,940	\$ 139,940
Change in Unrealized Gains and Losses	\$ (238,578)	\$ (693,014)	\$ (83,433)	\$ (192,120)
Net Income (Loss) before Non-Operating Expenses	\$ 12,630	\$ 12,630	\$ 26,146	\$ 542,245
Severance Expenses	\$ 52,141	\$ 52,141	\$ 52,141	\$ 52,141
Transaction Related Expenses	\$ (383,349)	\$ (592,014)	\$ (651,875)	\$ (192,120)
Net Income (Loss)	\$ 102,677,887	\$ 115,404,466	\$ 102,677,887	\$ 115,404,466

**Consolidated statements not available for this time period

BALANCE SHEET

	CURRENT MONTH		YEAR TO DATE	
	APR 13 ACTUAL	BUDGET	FY 13 ACTUAL	VARIANCE
Assets				
Cash & Cash Equivalents	\$ 20,026,117	\$ 20,026,117	\$ 20,026,117	\$ 20,026,117
Net Accounts Receivable	\$ 28,528,684	\$ 29,528,684	\$ 31,066,221	\$ 31,066,221
Due from Affiliates	\$ (9,180,484)	\$ (9,180,484)	\$ (7,005,851)	\$ (7,005,851)
Other Investments	\$ 3,018,887	\$ 3,818,887	\$ 4,246,871	\$ 4,246,871
Net Property, Plant & Equipment	\$ 45,468,718	\$ 45,468,718	\$ 49,166,223	\$ 49,166,223
Other Assets	\$ 13,014,965	\$ 13,014,965	\$ 10,164,753	\$ 10,164,753
Total Assets	\$ 102,677,887	\$ 115,404,466	\$ 102,677,887	\$ 115,404,466
Liabilities and Net Assets				
Accounts Payable	\$ 11,612,524	\$ 11,612,524	\$ 18,242,905	\$ 18,242,905
Accrued Expenses	\$ 11,927,336	\$ 11,927,336	\$ 13,121,811	\$ 13,121,811
Accrued Pension	\$ 9,442,969	\$ 9,442,969	\$ 9,240,081	\$ 9,240,081
Long-Term Debt	\$ 29,585,211	\$ 29,585,211	\$ 30,235,729	\$ 30,235,729
Due to Third-Party Payors	\$ (2,615,336)	\$ (2,615,336)	\$ 601,271	\$ 601,271
Other Liabilities	\$ 17,695,013	\$ 17,695,013	\$ 15,767,371	\$ 15,767,371
Minority Interest in Net Assets of Affiliates	\$ 2,647,889	\$ 2,647,889	\$ 3,153,922	\$ 3,153,922
Net Assets	\$ 22,402,281	\$ 22,402,281	\$ 25,038,377	\$ 25,038,377
Total Liabilities & Net Assets	\$ 102,677,887	\$ 115,404,466	\$ 102,677,887	\$ 115,404,466

Accounts

Available Analysis

	SEPT-12	OCT-12	NOV-12	DEC-12	JAN-13	FEB-13	MAR-13	APR-13	% of Gross A/R	% of Gross A/R	% of Gross A/R	% of Gross A/R	% of Gross A/R	% of Gross A/R
Gross A/R	\$ 108,789,288	\$ 106,585,882	\$ 107,630,730	\$ 107,726,457	\$ 109,990,027	\$ 103,845,155	\$ 100,101,525	\$ 102,874,424						
Late Revenue	\$ 3,267,490	\$ 2,359,190	\$ 2,188,758	\$ 2,611,342	\$ 3,213,602	\$ 2,449,084	\$ 2,675,370	\$ 1,650,785						
Total A/R	\$ 112,056,778	\$ 108,945,072	\$ 109,819,488	\$ 110,337,799	\$ 112,203,629	\$ 106,294,239	\$ 102,776,895	\$ 104,525,219						
Less:														
Contractual Allowance	\$ 70,126,274	\$ 69,248,923	\$ 68,163,018	\$ 69,338,605	\$ 71,019,780	\$ 66,117,268	\$ 65,572,002	\$ 65,967,325	62.6%	63.6%	62.8%	63.3%	63.0%	63.0%
Reserve for Bad Debt	\$ 15,037,669	\$ 14,502,606	\$ 14,472,301	\$ 13,958,774	\$ 13,839,325	\$ 13,569,958	\$ 13,132,172	\$ 13,261,174	13.4%	13.4%	12.6%	12.9%	12.7%	12.7%
Subtotal Reserves	\$ 85,163,943	\$ 83,751,529	\$ 82,635,319	\$ 83,297,379	\$ 84,859,105	\$ 79,687,218	\$ 78,704,174	\$ 79,228,501	76.0%	76.0%	75.9%	75.4%	75.4%	75.4%
Net A/R per Financials	\$ 26,900,817	\$ 25,063,523	\$ 26,984,169	\$ 27,042,420	\$ 27,350,524	\$ 26,607,023	\$ 24,072,721	\$ 25,457,718	24.0%	24.0%	24.5%	23.4%	24.3%	24.3%

Accounts Receivable Aging Analysis

4/30/2013

Financial Class	In-house	0-30	31-60	61-90	91-120	121-150	151-365	1+ Year	Total
Blue Cross	\$ 259,792.51	\$ 3,539,061.74	\$ 688,180.56	\$ 481,698.03	\$ 177,327.98	\$ 141,650.41	\$ 739,142.16	\$ 94,065.96	\$6,120,922.35
Blue Cross HMO	\$ 99,450.53	\$ 1,429,604.85	\$ 153,024.04	\$ 236,334.01	\$ 63,481.16	\$ 78,655.46	\$ 105,588.86	\$ 34,698.81	\$2,302,857.72
Blue Cross PPO	\$ 167,824.58	\$ 1,308,769.74	\$ 52,700.85	\$ 77,151.69	\$ 20,163.60	\$ 11,056.29	\$ 212,906.66	\$ 16,151.60	\$1,866,735.21
Commercial HMO	\$ 1,166,899.85	\$ 7,029,132.49	\$ 1,461,910.91	\$ 303,105.90	\$ 328,735.95	\$ 230,933.17	\$ 474,932.57	\$ 138,140.42	\$11,134,781.25
Commercial Insurance	\$ 280,195.59	\$ 972,359.79	\$ 408,663.13	\$ 666,505.29	\$ 207,592.12	\$ 59,949.29	\$ 206,222.18	\$ 79,291.28	\$2,880,796.57
Commercial PPO	\$ 10,332.73	\$ 2,003,886.12	\$ 542,564.82	\$ 178,492.84	\$ 173,587.14	\$ 52,999.75	\$ 264,002.04	\$ 157,448.69	\$3,383,294.13
City Welfare	\$ -	\$ 2,686.03	\$ -	\$ -	\$ -	\$ -	\$ 617.87	\$ 61,066.26	\$64,370.16
Medicare	\$ 3,764,323.66	\$ 23,047,322.41	\$ 3,486,637.87	\$ 1,204,067.13	\$ 382,349.45	\$ 152,311.89	\$ 1,717,529.31	\$ 773,845.47	\$44,528,386.19
Managed Medicare	\$ 492,399.30	\$ 6,402,933.32	\$ 2,411,773.01	\$ 706,187.39	\$ 659,835.48	\$ 122,253.35	\$ 412,333.70	\$ 81,971.49	\$11,259,687.04
Managed Medicaid	\$ -	\$ 22,417.03	\$ 19,436.49	\$ 10,480.52	\$ 3,041.19	\$ -	\$ 107,826.85	\$ 185,073.09	\$348,276.18
Medicaid	\$ 840,823.21	\$ 5,083,349.81	\$ 884,315.04	\$ 380,028.66	\$ 238,101.61	\$ 457,135.18	\$ 317,874.88	\$ 94,904.40	\$12,256,532.71
Self Pay	\$ 116,175.48	\$ 1,561,017.75	\$ 994,062.99	\$ 820,525.77	\$ 380,231.31	\$ 111,580.94	\$ 530,071.19	\$ 367,717.42	\$4,861,382.85
Workers Comp	\$ 550.86	\$ 1,212,313.08	\$ 780,879.52	\$ 686,106.41	\$ 333,516.79	\$ 331,868.23	\$ 1,722,745.95	\$ 6,809,420.27	\$11,877,401.13
Sub Total	\$ 7,198,768.32	\$ 57,614,854.16	\$ 11,884,169.23	\$ 5,752,683.84	\$ 2,968,943.78	\$ 1,750,413.96	\$ 6,811,794.15	\$ 8,893,796.16	\$102,875,425.60
Credit Balance	\$ (5,575.86)	\$ (10,907.45)	\$ (107,283.93)	\$ (300,313.25)	\$ (118,426.19)	\$ (122,073.17)	\$ (700,281.41)	\$ (608,033.01)	\$ (1,972,899.27)
Total 4/30/2013	\$ 7,193,192.46	\$ 57,603,946.71	\$ 11,776,885.30	\$ 5,452,370.59	\$ 2,850,517.59	\$ 1,628,340.79	\$ 6,111,512.74	\$ 8,285,758.15	\$100,902,526.33
% of Total	7.1%	57.1%	11.7%	5.4%	2.8%	1.6%	6.1%	8.2%	100.0%
Total 9/30/2012	\$ 8,051,702.78	\$ 56,292,422.91	\$ 16,027,407.14	\$ 5,845,276.87	\$ 4,427,819.36	\$ 1,840,494.57	\$ 7,994,893.63	\$ 6,319,251.03	\$108,799,269.19
% of Total	7.4%	53.6%	14.7%	5.4%	4.1%	1.7%	7.3%	5.8%	100.0%
Total Change	\$ (858,510.32)	\$ (868,476.20)	\$ (4,250,521.84)	\$ (392,906.28)	\$ (1,577,301.77)	\$ (212,153.78)	\$ (1,863,380.89)	\$ 1,966,506.22	\$ (7,896,744.86)
% Change	-10.7%	-1.2%	-26.5%	-6.7%	-35.6%	-11.5%	-23.8%	31.1%	-7.3%

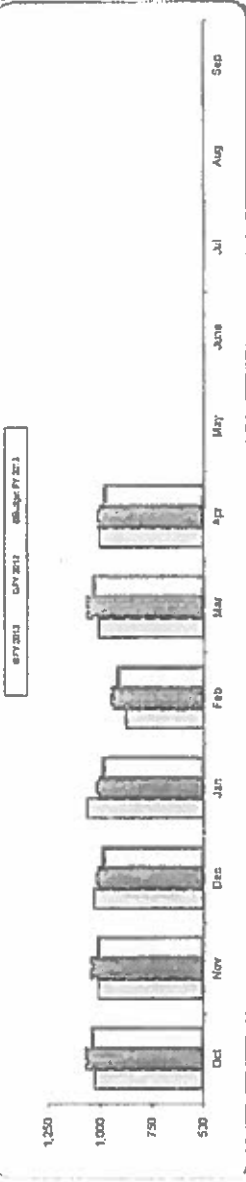
Key Volume Indicators

DISCHARGES

YTD	13 Actual	13 Budget	12 Actual
Total	7,046	6,970	7,164

YTD	13 Bud vs Act	13 vs 12 Act
Variance	76	(118)

YTD	13 Bud vs Act	13 vs 12 Act
Percent	1%	-2%



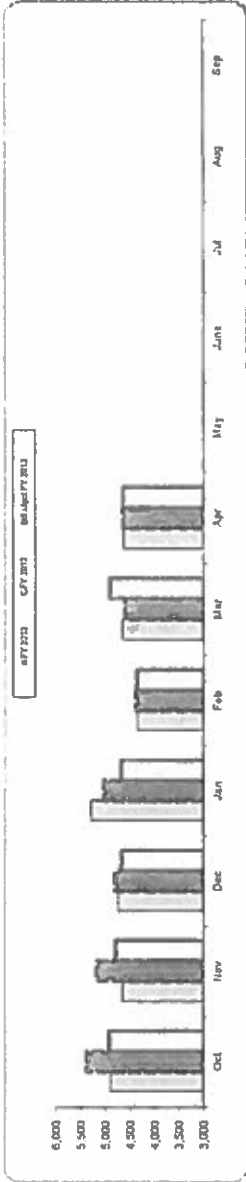
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	1,071	1,041	1,013	1,013	981	1,013	1,003	921	1,036	1,057	1,011	1,046	7,046
13 Budget	1,043	1,012	983	983	921	1,036	1,003	921	1,036	1,057	1,011	1,046	6,970
12 Actual	1,071	1,041	1,013	1,013	981	1,013	1,003	921	1,036	1,057	1,011	1,046	7,164

DAYS

YTD	13 Actual	13 Budget	12 Actual
Total	33,268	33,069	34,059

YTD	13 Bud vs Act	13 vs 12 Act
Variance	199	(791)

YTD	13 Bud vs Act	13 vs 12 Act
Percent	-%	-2%



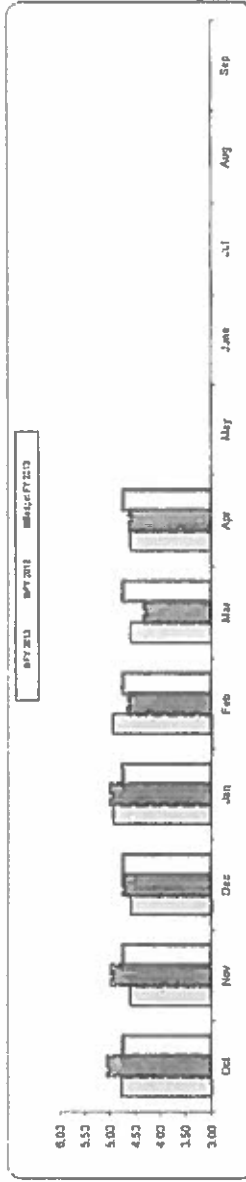
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	5,362	5,176	4,807	5,042	4,392	4,612	4,658	4,602	4,371	4,916	4,662	4,839	33,268
13 Budget	4,935	4,501	4,690	4,694	4,371	4,612	4,658	4,602	4,371	4,916	4,662	4,839	33,069
12 Actual	5,362	5,176	4,807	5,042	4,392	4,612	4,658	4,602	4,371	4,916	4,662	4,839	34,059

ALOS

YTD	13 Actual	13 Budget	12 Actual
Total	4.72	4.74	4.75

YTD	13 Bud vs Act	13 vs 12 Act
Variance	(0.02)	(0.03)

YTD	13 Bud vs Act	13 vs 12 Act
Percent	0%	-1%



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	4.72	4.74	4.60	4.54	4.95	4.75	4.60	4.74	4.75	4.74	4.57	4.81	4.72
13 Budget	4.75	4.74	4.74	4.74	4.75	4.75	4.74	4.74	4.75	4.74	4.74	4.75	4.72
12 Actual	4.72	4.74	4.73	4.54	4.64	4.75	4.61	4.74	4.75	4.74	4.57	4.81	4.75

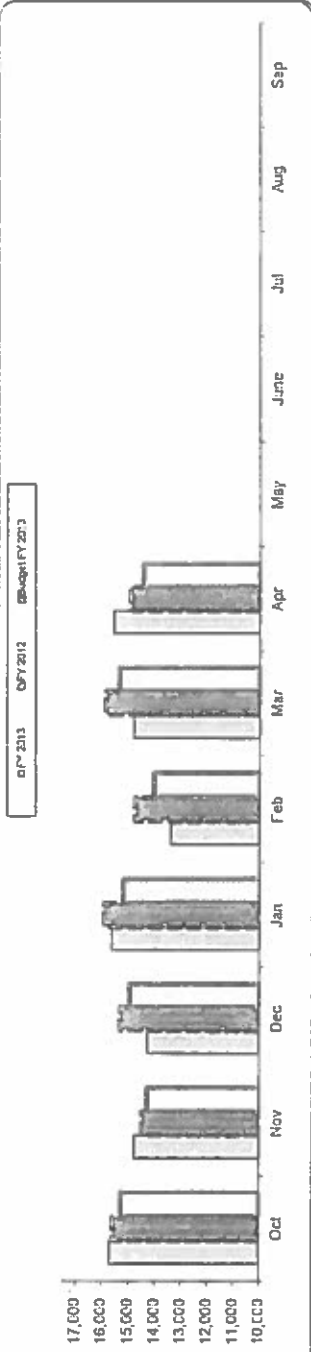
Key Volume Indicators

OUTPATIENT CASES (including ED and Cardiology)

YTD	13 Actual	13 Budget	12 Actual
Total	104,264	103,708	108,947

YTD	13 Bud vs Act	13 vs 12 Act
Variance	556	(2,683)

YTD	13 Bud vs Act	13 vs 12 Act
Percent	1%	-3%



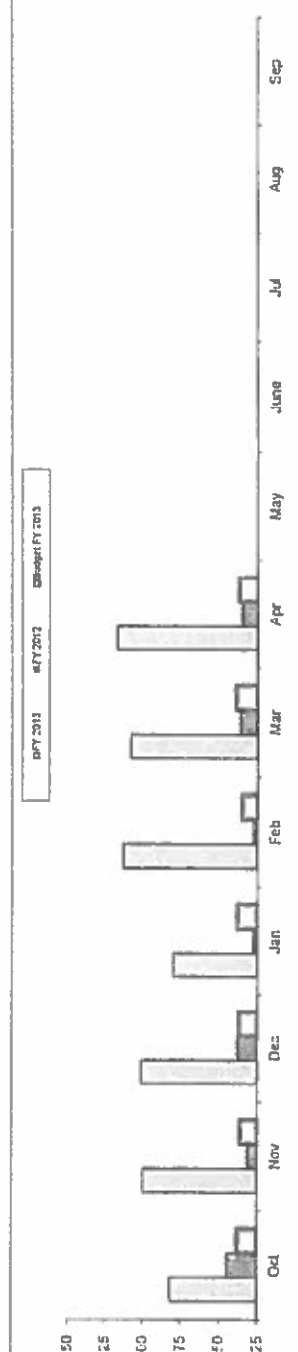
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
13 Actual	15,706	14,869	14,286	15,624	13,423	14,840	15,576						104,264
13 Budget	15,286	14,307	14,979	15,217	14,088	15,381	14,472						103,708
12 Actual	15,681	14,502	15,331	15,932	14,774	15,872	14,955						108,947
Cardiology	447	427	388	459	440	446	436						3,043

OBSERVATION CASES

YTD	13 Actual	13 Budget	12 Actual
Total	701	260	271

YTD	13 Bud vs Act	13 vs 12 Act
Variance	441	460

YTD	13 Bud vs Act	13 vs 12 Act
Percent	170%	191%



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
13 Actual	82	100	101	60	113	108	117	117	117	117	117	117	701
13 Budget	30	36	37	38	35	37	37	35	35	35	35	35	260
12 Actual	45	31	38	28	28	36	35	35	35	35	35	35	241

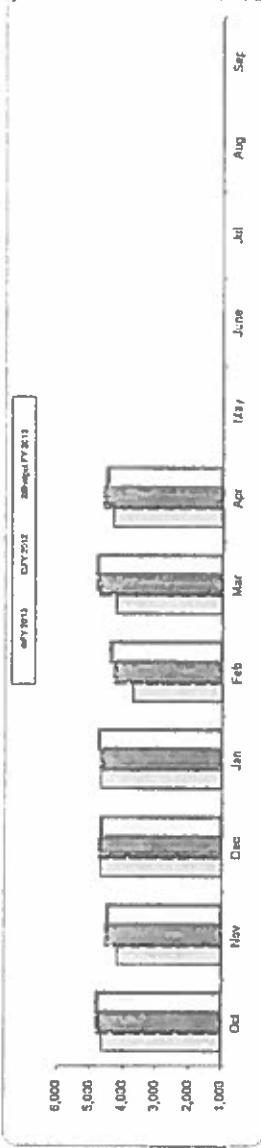
Key Volume Indicators

TOTAL ED CASES

YTD Total	13 Actual	13 Budget	12 Actual
30,578	32,450	32,278	

YTD Variance	13 Bud vs Act	13 vs 12 Act
(1,872)	(1,700)	

YTD Percent	13 Bud vs Pct	13 vs 12 Act
-5%	-5%	



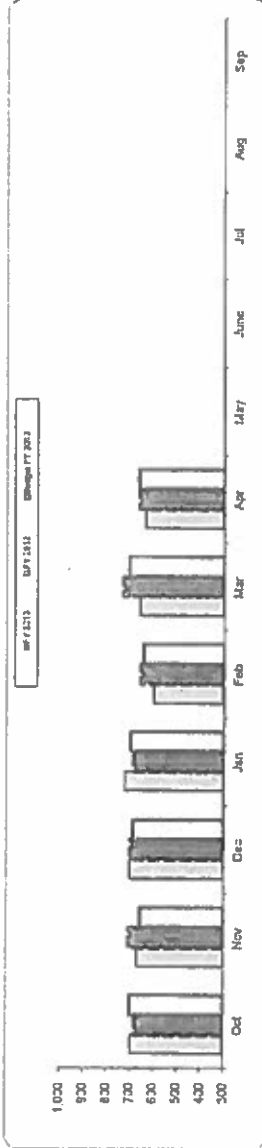
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
13 Actual	4,699	4,778	4,707	4,683	4,785	4,535	4,358	4,527	4,591				30,578
13 Budget	4,783	4,477	4,687	4,782	4,602	4,612	4,527						32,450
12 Actual	4,753	4,504	4,707	4,683	4,785	4,591	4,358	4,527	4,591				32,278

Inpatient ED CASES

YTD Total	13 Actual	13 Budget	12 Actual
4,699	4,778	4,918	

YTD Variance	13 Bud vs Act	13 vs 12 Act
(77)	(119)	

YTD Percent	13 Bud vs Pct	13 vs 12 Act
-2%	-2%	



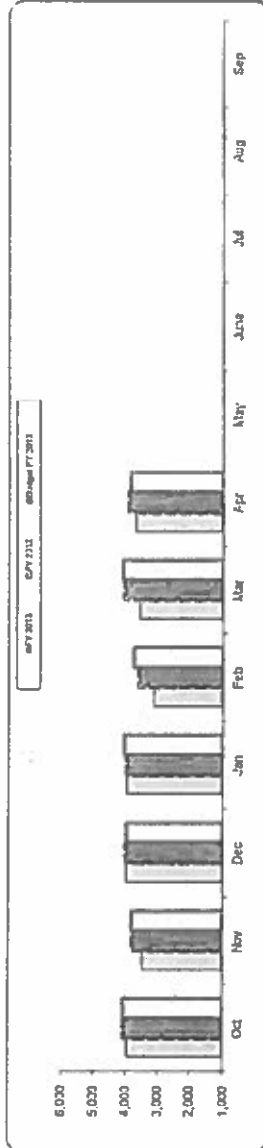
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
13 Actual	693	672	705	725	601	662	636	656	602				4,296
13 Budget	704	659	690	701	649	708	666						4,778
12 Actual	679	707	700	684	655	731	602	602					4,918

Outpatient ED CASES

YTD Total	13 Actual	13 Budget	12 Actual
25,679	27,674	27,460	

YTD Variance	13 Bud vs Act	13 vs 12 Act
(1,995)	(1,561)	

YTD Percent	13 Bud vs Act	13 vs 12 Act
-5%	-5%	



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
13 Actual	3,996	3,992	3,972	3,135	3,593	4,104	3,770	3,861	3,754	4,068	3,929		25,679
13 Budget	4,078	3,818	3,997	4,061	3,754	4,104	3,861						27,460
12 Actual	4,078	3,797	4,007	3,978	3,614	4,068	3,929	3,929					27,490

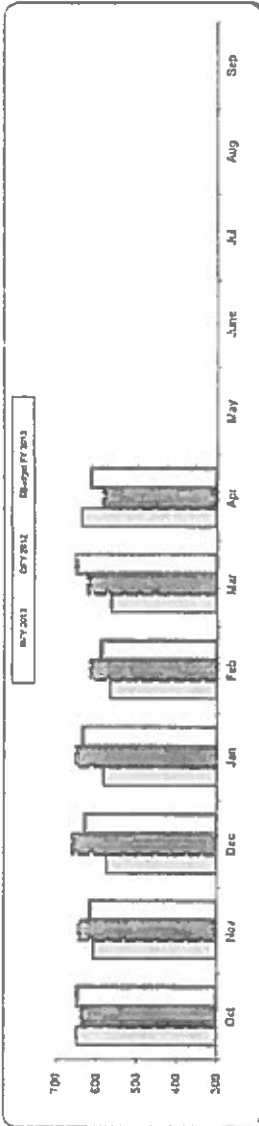
Key Volume Indicators

TOTAL OR CASES

YTD Total	13 Actual	13 Budget	12 Actual
4,188	4,387	4,412	4,412

YTD Variance	13 Bud vs Act	13 vs 12 Act
(199)	(224)	

YTD Percent	13 Bud vs Act	13 vs 12 Act
-5%	-5%	-5%



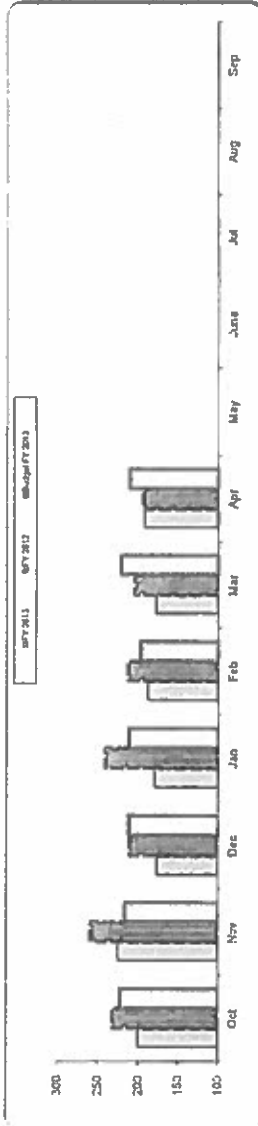
Trans	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	650	649	658	653	636	636	651	615	592	582	582	582	4,188
13 Budget	600	616	644	658	630	651	615	622	592	592	582	582	4,387
12 Actual	658	644	660	651	615	622	582	582	582	582	582	582	4,412

Inpatient OR CASES

YTD Total	13 Actual	13 Budget	12 Actual
1,341	1,485	1,549	1,549

YTD Variance	13 Bud vs Act	13 vs 12 Act
(148)	(208)	

YTD Percent	13 Bud vs Act	13 vs 12 Act
-10%	-13%	-13%



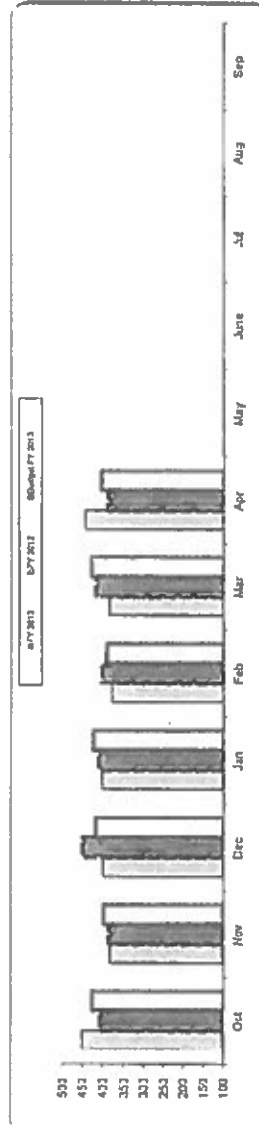
Trans	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	200	217	210	240	212	222	211	211	222	211	211	211	1,341
13 Budget	180	212	210	212	198	204	194	194	211	194	194	194	1,549
12 Actual	231	258	210	240	212	204	194	194	211	194	194	194	1,949

Outpatient OR CASES

YTD Total	13 Actual	13 Budget	12 Actual
2,847	2,892	2,863	2,863

YTD Variance	13 Bud vs Act	13 vs 12 Act
(45)	(16)	

YTD Percent	13 Bud vs Act	13 vs 12 Act
-2%	-1%	-1%



Trans	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
13 Actual	450	384	399	403	380	392	445	445	424	424	424	424	2,847
13 Budget	384	392	392	380	398	418	404	388	418	418	418	418	2,863
12 Actual	407	386	450	411	403	418	388	388	418	418	418	418	2,863

**Exhibit 6: Waterbury Hospital Financial Statements for the Seven Months
Ended April 30, 2014**

Waterbury Hospital

**Financial Statements
For the Seven Months Ended
April 30, 2014**

**Waterbury Hospital
Financial Results
For the Period Ended April 30, 2014**

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**The Waterbury Hospital
Financial Report – Executive Summary
Month and Year to Date – April 2014**

The Hospital, on a consolidated basis, has had a Net Profit from Operations and an overall Net Profit for the month of April. In addition, it has a Net Loss from Operations and an overall Net Loss on a year-to-date basis as follows:

	Month of <u>April</u>	Y-T-D thru <u>April</u>
• Income/(Loss) from Operations	\$811,241	(\$2,762,698)
- Non-Operating Income	\$151,118	\$2,183,195
- Severance and Transaction Related Expenses	<u>(\$12,554)</u>	<u>(\$340,852)</u>
• Net Income/(Loss)	\$949,805	(\$920,355)

Items impacting April month:

- Unbudgeted and favorable impact of a \$548K from filing an amended FY 2013 Medicare cost report for additions in our Medicaid eligible inpatient days impacting our Medicare Disproportionate Share of Hospitals (DSH) reimbursement.
- Unbudgeted and favorable impact of \$312K from FY 2014 Meaningful Use monies received in the month on behalf of Alliance Medical Group (AMG).

Total Favorable - \$860,000 Total Unfavorable - \$0 Net Adjustments - \$860,000 Favorable

Revenue Drivers (Hospital Only)

Month (Refer to page 12):

- Inpatient discharges are unfavorable to budget by 39 or 3.91% and unfavorable to the prior year by 50 or 4.96% resulting in unfavorable net revenue of \$462,000 and unfavorable net revenue to last year of \$592,000, primarily due to reductions in Mental Health, Normal Newborn, Obstetrics and General Surgery, respectively.
- Inpatient surgical cases are unfavorable to budget by 25 or 13.16% and unfavorable to the prior year by 28 or 14.51% resulting in unfavorable net revenue of \$497,000 and unfavorable net revenue to last year of \$557,000, primarily due to reductions in General Surgery, Orthopedic Surgery and Urology.
- Outpatient surgical cases are unfavorable to budget by 69 or 14.20% and unfavorable to the prior year by 28 or 6.29% resulting in unfavorable net revenues of \$297,000 and unfavorable net revenue to last year of \$120,000, primarily due to reductions in General Surgery, Urology, Obstetrics and Gynecology.
- ED visits/discharges are favorable to budget by 33 or 0.88% and favorable to prior year by 132 or 3.60% resulting in favorable net revenue of \$15,000 and favorable net revenue to last year of \$60,000, which is primarily due to increase in Medicaid from primary visits.
- Medicare Case Mix of 1.34 is unfavorable to budget of 0.19 by 12.27% resulting in variance to net revenue.

Year to Date (Refer to page 12):

- Inpatient Discharges are unfavorable to budget by 32 or 0.47% and unfavorable to prior year by 251 or 3.56% resulting in unfavorable net revenue of \$379,000 and unfavorable net revenue to last year of \$2,971,000, primarily due to reduction in Mental Health, Normal Newborn, and Obstetrics, respectively.
- Inpatient surgical cases are unfavorable to budget by 22 or 1.70% and unfavorable to prior year by 71 or 5.29% resulting in unfavorable net revenue of \$438,000 and unfavorable net revenue to last year of \$1,412,000, primarily due to reduction in Neurosurgery and General Surgery, respectively.
- Outpatient surgical cases are unfavorable to budget by 228 or 7.39% and favorable to prior year by 9 or 0.32% resulting in unfavorable net revenue of \$981,000, and favorable net revenue to prior year of \$39,000. The variance to budget is due to reduced orthopedic surgeries and lower General surgeries. The variance to prior year is due to higher urological cases.
- ED outpatient visits are unfavorable to budget by 363 or 1.45% and unfavorable to the prior year by 852 or 3.33% resulting in unfavorable net revenue of \$164,000 and \$385,000 respectively which is primarily due to reductions in Medicaid and network patients.
- Medicare Case Mix of 1.54 is favorable to budget by 0.01% resulting in higher net revenue.

Contractual Allowances (Hospital Only)

Month (Refer to page 8):

- Contractual Allowances are unfavorable to budget by \$2,593,055 or 4.58% primarily due to higher contractals resulting from an increase in the gross revenue charges.
- Our Free Care adjustments are \$534,489, which are included in the above variance as we began discounting all Self Pay patient balances by 50% effective on 10/1/2013.
- The payor mix for the month of April 2014 is based on 65% government payors as compared to 67% budget and 66% prior year.
- The Medicare CMI for the month was 1.34 compared to a budget of 1.53 and prior year of 1.60.

Year to Date (Refer to page 9):

- Contractual Allowances are unfavorable to budget by \$17,991,526 or 4.66% primarily due to higher contractual allowances for higher gross revenue from budget and Medicaid contractual allowances from uninsured patients that eligibility was received after the end of FY 2013 not allowing the patient gross revenues to reprobate to the Medicaid payor from the original Self Pay payor. Also, refer to the outpatient Medicaid recoupment of \$916,000 at the start of FY 2014 for an adjustment on our cost to charge ratio along with the SPA repayment amount noted above of \$466,000.
- Our Free Care adjustments are \$5,311,499, which are included in the above variance as we began discounting all Self Pay patient balances by 50% effective on 10/1/2013
- The Hindsight look-back methodology is incorporated in our month processes and the global reserve percent for 4/30/2014 is at 76.8%, as compared to 76.4% at 9/30/2013, and 75.4% at 9/30/2012.
- The payor mix for year to date March 2014 is based on 67% government payers as compared to 67% budget and 66% prior year.
- The Medicare CMI on a year to date basis is 1.54 as compared to a budget of 1.53 and prior year of 1.54.

Bad Debt (Hospital Only)

Month (Refer to page 8):

- Bad Debt is favorable to budget by \$2,536,873 for the month resulting from the recording of the allowance from the Hindsight look-back methodology. As the contractual expense includes on unpaid AR, the Hindsight look-back is impacted with a reduction in the bad debt

expense based on current AR allowances as which impacted in the month of April. The collection percentage by aged category has been updated as of 9/30/2013 and has been reviewed at 3/31/2014. The analysis at 3/31/2014 shows a reduction in collection percentages which is being accrued starting with April month.

Year to Date (Refer to page 9):

- Bad Debt is favorable to budget by \$3,040,958 as Self Pay accounts are now discounted by 50% at the time of billings and reported in the contractual allowances. This budgeted favorable variance is partially offset by a favorable variance in contractual allowances.

Other Operating Income (Hospital Only)

Month (Refer to page 8):

- Other Operating Income is unfavorable to budget by \$82,989 or 12.78% due to a budgeted timing difference in the receipt of our Meaningful Use monies for FY 2014 of (\$136,000).

Year to Date (Refer to page 9):

- Other Operating Income is unfavorable to budget by \$956,166 or 21.03% due to a budgeted timing difference in the receipt of our Meaningful Use monies for FY 2014 of (\$926,000).

Expense Drivers (Hospital Only)

Month (Refer to page 8):

- Salaries expense for the month is favorable to budget by \$411,000 or 5.92% primarily due to FTEs being under budget by 31.17 FTEs.
- Benefits expense is unfavorable to budget by 12.99% primarily due to the following factors:

- o Unfavorable to budgeted level of Medical and Dental Insurance expenses \$242,000
 - o Unfavorable to budgeted level of Pension expenses \$238,000
 - o Favorable to budgeted level of FICA expense due to salary expense being under budget (\$116,000)
 - o Favorable to budgeted level of payments into the RN pension due to lower level of RN salary expenses (\$30,000)
 - o Favorable to budgeted Employee Co-Pay Med, COBRA and other expenses (\$25,000)
 - o Favorable to budgeted level of unemployment compensation expenses (\$21,000)
- \$288,000
- Supplies expense is favorable to budget 3.16% primarily due to the following factors:
 - o Favorable to budgeted amount of patient chargeable supply costs in Invasive Cardiology (\$46,000)
 - o Favorable to budgeted amount of Rental lease Equipment costs in Operating Room due to not replacing Scopes in the Operating Room (\$36,000)
 - o (\$82,000)
 - Purchased Services expense is unfavorable to budget by 13.43% primarily due to the following factors:
 - o Unfavorable to budgeted amount due to the consulting expenses in Administration \$218,000
 - o Unfavorable to budget in the incurrence of purchased services in Patient Account financial services (\$90,000), Administration (\$73,000), and Environmental Services (\$27,000). \$190,000
 - o Unfavorable to budget due to timing difference in the incurrence of Ryan White Part I and III grant expenses \$121,000
 - o \$529,000

Year to date (Refer to page 9):

- Salaries expense is favorable to budget by 2.66% primarily due to FTEs being under budget by 25.88 FTEs.

- Benefits expense is unfavorable to budget by 3.18% primarily due to the following factors:
 - Unfavorable to budgeted amount of FICA expense \$506,000
 - Unfavorable to budgeted amount of Pension expense \$240,000
 - Favorable to budgeted amount of unemployment compensation expenses (\$194,000)
 - Favorable to budgeted level of Medical and Dental Insurance expenses (\$128,000)

\$424,000

- Supplies expense is favorable to budget by 0.67% primarily due to the following factors:
 - Unfavorable to budgeted amount of inpatient drug supply costs in pharmacy \$292,000
 - Unfavorable to budgeted amount of patient chargeable supply costs in Invasive Cardiology (\$54,000) and favorable amount in Operating Room (\$39,000) \$15,000
 - Favorable to budgeted amount of Rental lease Equipment costs in Operating Room due to the reimbursement from Olympus America for 3 years of maintenance agreement premium never used (\$169,000) and lower than budget level of lease expenses due to not replacing Scopes in the Operating Room (\$156,000). (\$325,000)
 - Timing difference in the incurrence of Outside Training expenses (\$125,000)

(\$143,000)

- Purchased Services expense is unfavorable to budget by 5.41% primarily due to the following factors:
 - Unfavorable to budget in the incurrence of purchased services in Patient Account Financial Services (\$385,000), Physical Therapy (\$182,000), Administration (\$154,000), and favorable amount of Information Services (\$236,000) \$485,000
 - Unfavorable to budgeted amount due to the consulting expenses in Administration (\$294,000), and Purchasing (\$154,000) \$448,000
 - Unfavorable legal and purchased services expenses due to transaction related costs being reported on separate line of income statement \$343,000

- c Unfavorable temporary help expenses in Family Birthing (\$126,000) and Center for Behavioral Health (\$111,000) \$237,000
- \$1,513,000

Non-Operating Income (Hospital Only)

Month (Refer to page 8):

- Non-Operating Income is unfavorable to budget due to lower than budgeted donations.

Year to date (Refer to page 9):

- Non-Operating Income is favorable to budget due to receipt of unbudgeted donation of \$1,000,000.

Financial Ratios (Refer to page 13)

	<u>04/30/14</u>	<u>09/30/13</u>	<u>Bond Covenant</u>
• Average Payment Period	42.43	48.36	N/A
• Days Cash on Hand	55.26	59.25	>45
• Days in Accounts Receivable	45.90	49.84	N/A
• Debt Service Coverage Ratio	3.07	3.27	>1.25

Other Considerations

- The Hospital utilizes a rolling 3 month average net revenue per day for calculating days in accounts receivable.
- During the month of April, Patient Cash Collected is \$2,665,598 favorable to budget.

Waterbury Hospital

ACCESS REHAIB

	Current Month				Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance		Actual	Budget	Variance
Statement of Operations											
Revenue											
Gross Revenue	76,397,352	75,153,430	1,243,922								
Contractual Allowance	(5,341,879)	(5,548,824)	2,006,945								
Net Revenue	71,055,473	69,604,606	1,450,867								
Other Operating Income	568,505	848,575	(280,070)								
Total Revenue	71,623,978	70,453,181	1,170,797								
Expenses											
Salaries	6,528,078	6,519,789	8,289								
Benefits	2,865,387	2,873,953	(8,566)								
Supplies	2,681,224	2,894,674	(213,450)								
Purchased Services	4,692,103	4,138,585	553,518								
Depreciation	585,333	591,760	(6,427)								
Other Expenses	98,488	138,987	(40,499)								
Total Expenses	18,250,716	18,157,668	92,048								
Income (Loss) from Operations	53,373,262	52,295,513	1,077,749								
Before Minority Interest											
Minority Interest		0	0								
Income (Loss) from Operations	53,373,262	52,295,513	1,077,749								
Non-Operating Income	145,722	154,420	(8,698)								
Change in Unrealized Gains and Losses	18,339	0	18,339								
Net Income (Loss) before Non-Operating Expense	53,537,323	52,450,000	1,087,323								
Severance Expense	(514)	0	(514)								
Transaction Related Expense	13,068	0	13,068								
Net Income (Loss)	52,413,741	52,450,000	(36,259)								
FTE's	1,135.55	1,160.72	(25.17)								

AMG

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	3,146,571	3,508,834	(362,263)				
Contractual Allowance	(1,778,246)	(2,036,574)	(258,328)				
Net Revenue	1,368,325	1,472,260	(103,935)				
Other Operating Income	668,274	339,323	328,951				
Total Revenue	2,036,599	1,778,005	258,594				
Expenses							
Salaries	1,451,723	1,407,721	44,002				
Benefits	624,250	289,457	334,793				
Supplies	20,520	20,544	(24)				
Purchased Services	370,420	377,377	(6,957)				
Depreciation	41,249	55,571	(14,322)				
Other Expenses	173,538	181,258	(7,720)				
Total Expenses	2,303,680	2,338,422	(35,742)				
Income (Loss) from Operations	(267,081)	(560,417)	293,336				
Before Minority Interest							
Minority Interest		0	0				
Income (Loss) from Operations	(267,081)	(560,417)	293,336				
Non-Operating Income	0	0	0				
Change in Unrealized Gains and Losses	(272,811)	(558,417)	285,606				
Net Income (Loss) before Non-Operating Expense	(272,811)	(558,417)	285,606				
Severance Expense	0	0	0				
Transaction Related Expense	(272,811)	(558,417)	285,606				
Net Income (Loss)	(272,811)	(558,417)	285,606				
FTE's	176.60	171.98	4.62				

CAGW

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	1,668,068	1,639,076	28,992				
Contractual Allowance	(1,078,223)	(1,058,771)	(19,452)				
Net Revenue	589,845	580,305	9,540				
Other Operating Income	131,870	127,242	4,628				
Total Revenue	721,715	707,547	14,168				
Expenses							
Salaries	722,781	716,428	6,353				
Benefits	89,687	98,458	(8,771)				
Supplies	7,881	7,375	506				
Purchased Services	16,251	18,747	(2,496)				
Depreciation	6,511	6,600	(89)				
Other Expenses	73,117	72,654	463				
Total Expenses	912,688	919,646	(6,958)				
Income (Loss) from Operations	(190,973)	(212,099)	21,126				
Before Minority Interest							
Minority Interest		0	0				
Income (Loss) from Operations	(190,973)	(212,099)	21,126				
Non-Operating Income	0	0	0				
Change in Unrealized Gains and Losses	(214,069)	(231,360)	17,291				
Net Income (Loss) before Non-Operating Expense	(214,069)	(231,360)	17,291				
Severance Expense	0	0	0				
Transaction Related Expense	(214,069)	(231,360)	17,291				
Net Income (Loss)	(214,069)	(231,360)	17,291				
FTE's	50.30	49.70	0.60				

AGW

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	83,404,201	82,440,353	963,848				
Contractual Allowance	(83,304,548)	(80,583,542)	2,720,996				
Net Revenue	999,653	1,856,811	(857,158)				
Other Operating Income	1,409,868	1,111,374	298,494				
Total Revenue	2,419,521	2,968,686	(549,165)				
Expenses							
Salaries	9,342,803	9,665,882	(322,979)				
Benefits	3,308,677	2,781,372	527,305				
Supplies	2,957,688	3,063,555	(105,867)				
Purchased Services	4,943,648	4,485,367	458,281				
Depreciation	658,427	681,299	(22,872)				
Other Expenses	99,422	112,007	(12,585)				
Total Expenses	17,309,064	17,399,482	(90,418)				
Income (Loss) from Operations	(16,889,543)	(14,430,796)	(2,458,747)				
Before Minority Interest							
Minority Interest		0	0				
Income (Loss) from Operations	(16,889,543)	(14,430,796)	(2,458,747)				
Non-Operating Income	0	0	0				
Change in Unrealized Gains and Losses	(104,816)	(89,003)	(15,813)				
Net Income (Loss) before Non-Operating Expense	(16,994,359)	(14,519,800)	(2,474,559)				
Severance Expense	811,241	(291,850)	1,103,091				
Transaction Related Expense	145,788	154,495	(8,707)				
Change in Unrealized Gains and Losses	5,330	0	5,330				
Net Income (Loss)	(16,052,100)	(14,959,723)	(1,092,377)				
FTE's	1,479.91	1,497.57	(17.66)				

TOTALS

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	83,404,201	82,440,353	963,848				
Contractual Allowance	(83,304,548)	(80,583,542)	2,720,996				
Net Revenue	999,653	1,856,811	(857,158)				
Other Operating Income	1,409,868	1,111,374	298,494				
Total Revenue	2,419,521	2,968,686	(549,165)				
Expenses							
Salaries	9,342,803	9,665,882	(322,979)				
Benefits	3,308,677	2,781,372	527,305				
Supplies	2,957,688	3,063,555	(105,867)				
Purchased Services	4,943,648	4,485,367	458,281				
Depreciation	658,427	681,299	(22,872)				
Other Expenses	99,422	112,007	(12,585)				
Total Expenses	17,309,064	17,399,482	(90,418)				
Income (Loss) from Operations	(16,889,543)	(14,430,796)	(2,458,747)				
Before Minority Interest							
Minority Interest		0	0				
Income (Loss) from Operations	(16,889,543)	(14,430,796)	(2,458,747)				
Non-Operating Income	0	0	0				
Change in Unrealized Gains and Losses	(104,816)	(89,003)	(15,813)				
Net Income (Loss) before Non-Operating Expense	(16,994,359)	(14,519,800)	(2,474,559)				
Severance Expense	811,241	(291,850)	1,103,091				
Transaction Related Expense	145,788	154,495	(8,707)				
Change in Unrealized Gains and Losses	5,330	0	5,330				
Net Income (Loss)	(16,052,100)	(14,959,723)	(1,092,377)				
FTE's	1,479.91	1,497.57	(17.66)				

ELIMINATIONS

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	(215,544)	(188,731)	(26,813)				
Contractual Allowance	0	0	0				
Net Revenue	(215,544)	(188,731)	(26,813)				
Other Operating Income	(17,249)	(16,576)	(673)				
Total Revenue	(232,793)	(205,307)	(27,486)				
Expenses							
Salaries	0	0	0				
Benefits	0	0	0				
Supplies	0	0	0				
Purchased Services	(9,847)	(9,605)	(242)				
Depreciation	(215,544)	(198,731)	(16,813)				
Other Expenses	136	859	(723)				
Total Expenses	(9,847)	(9,605)	(242)				
Income (Loss)	(222,946)	(195,702)	(27,244)				
FTE's	0.00	0.00	0.00				

IMAGING PARTNERS

	Current Month				Current Month		
	Actual	Budget	Variance		Actual	Budget	Variance
Gross Revenue	0	0	0				
Contractual Allowance	(224)	(140)	(84)				
Net Revenue	32,817	13,227	19,590				
Other Operating Income	32,841						

Waterbury Hospital

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	527,829,878	508,956,399	18,873,479
Contractual Allowance	404,025,200	360,032,674	44,000,526
Bad Debt	1,024,354	4,094,312	(3,069,958)
Net Revenue	122,967,324	118,859,313	4,108,011
Other Operating Income	3,590,896	4,547,082	(956,186)
Total Revenue	126,558,220	123,406,395	3,151,825
Expenses			
Salaries	47,065,113	40,372,288	6,692,825
Benefits	14,499,087	14,045,543	453,544
Supplies	21,637,660	21,785,375	(147,715)
Purchased Services	29,093,075	28,189,694	903,381
Depreciation	4,093,331	4,181,917	(88,586)
Interest	122,446	78,421	44,025
Other Expenses	6,092,933	6,090,391	2,542
Total Expenses	123,804,445	123,810,007	(5,562)
income/(Loss) from Operations	2,753,775	(13,772)	2,361,147
Minority Interest	0	0	0
income/(Loss) from Operations	2,357,775	(13,772)	2,381,147
Non-Operating Income			
Non-Operating Income	2,143,000	1,081,240	1,061,760
Change in Unearned Gains and Losses	30,127	0	30,127
Net Income/(Loss) before Non-Operating Expenses	4,547,562	1,077,868	3,469,694
Non-Operating Expenses	(2,155)	0	(2,155)
Transaction Related Expenses	343,017	0	343,017
Net Income/(Loss)	4,201,710	1,077,868	3,123,842
FTE's	1,130.52	1,155.40	(24.88)

AWG

Actual	Year-to-Date Budget	Variance
21,056,903	23,785,051	(2,688,148)
11,530,612	13,783,161	(2,252,549)
304,317	410,639	(106,322)
6,953,974	9,250,232	(2,296,258)
2,060,032	2,377,463	(317,431)
11,857,626	12,102,715	(245,089)
9,690,022	9,658,895	31,127
1,757,835	1,855,482	(97,647)
505,492	491,775	13,717
2,305,286	2,434,159	(128,873)
332,995	368,897	(35,902)
12,810	23,072	(10,262)
1,250,803	1,260,005	(9,202)
16,072,943	16,099,384	(26,441)
(4,236,117)	(3,996,689)	(239,428)
0	0	0
(4,236,117)	(3,996,689)	(239,428)
(4,236,117)	(3,996,689)	(239,428)
0	0	0
(4,236,117)	(3,996,689)	(239,428)
(4,236,117)	(3,996,689)	(239,428)
171.37	171.08	0.29

CAGW

Actual	Year-to-Date Budget	Variance
11,004,684	10,972,681	30,973
7,135,769	7,115,257	20,512
115,670	135,046	(19,376)
3,739,215	3,723,316	15,899
980,009	877,152	102,857
4,727,203	4,600,553	126,650
5,106,983	5,040,410	66,573
701,138	722,019	(20,881)
96,783	138,348	(41,565)
127,998	110,973	17,025
81,434	66,143	15,291
883,527	903,820	(20,293)
5,800,482	5,724,583	75,899
572,707	484,88	87,825
(208,781)	(189,709)	(19,072)
385,916	319,173	66,743
0	0	0
384,039	315,173	68,866
384,039	315,173	68,866
100.00	97.17	3.83

ACCESS REHAB

Actual	Year-to-Date Budget	Variance
9,493,702	9,009,639	484,063
3,081,188	2,749,678	331,510
43,702	54,532	(10,830)
6,371,812	6,205,389	166,423
9,381,198	8,209,484	1,171,714
3,783,481	3,851,457	(67,976)
853,672	853,152	520
96,783	138,348	(41,565)
127,998	110,973	17,025
81,434	66,143	15,291
883,527	903,820	(20,293)
5,800,482	5,724,583	75,899
572,707	484,88	87,825
(208,781)	(189,709)	(19,072)
385,916	319,173	66,743
0	0	0
384,039	315,173	68,866
384,039	315,173	68,866
100.00	97.17	3.83

GWIC

Statement of Operations	Actual	Year-to-Date Budget	Variance
Revenue			
Gross Revenue	5,772,719	6,009,237	(236,518)
Contractual Allowance	3,222,801	3,222,801	0
Bad Debt	(12,203)	(12,203)	0
Net Revenue	2,562,018	2,786,536	(236,518)
Other Operating Income	0	0	0
Total Revenue	2,562,018	2,786,536	(236,518)
Expenses			
Salaries	416,120	431,704	(15,584)
Benefits	35,000	35,000	0
Supplies	143,786	142,000	1,786
Purchased Services	791,731	877,211	(85,480)
Depreciation	124,688	189,000	(64,312)
Interest	199,989	192,013	7,976
Other Expenses	1,708,297	1,868,016	(159,719)
Total Expenses	853,722	830,518	23,204
Income/(Loss) from Operations	(307,340)	(334,986)	27,647
Minority Interest	0	0	0
Income/(Loss) from Operations	(307,340)	(334,986)	27,647
Non-Operating Income	548,381	595,532	(47,151)
Change in Unearned Gains and Losses	0	0	0
Net Income/(Loss) before Non-Operating Expenses	548,381	595,532	(47,151)
Non-Operating Expenses	0	0	0
Transaction Related Expenses	0	0	0
Net Income/(Loss)	548,381	595,532	(47,151)
FTE's	12.00	12.00	0.00

IMAGING PARTNERS

Actual	Year-to-Date Budget	Variance
0	0	0
0	0	0
(628)	(1,180)	552
81,987	92,311	(10,324)
82,813	93,711	(11,098)
0	0	0
0	0	0
0	0	0
983	1,022	(39)
10,081	10,609	(528)
5,352	5,293	59
0	0	0
21,328	24,864	(3,536)
37,754	42,568	(4,814)
44,859	51,323	(6,464)
(6,807)	(7,337)	530
36,052	43,986	(7,934)
522	455	67
(15,237)	(15,237)	0
23,337	43,843	(20,506)
0	0	0
23,337	43,843	(20,506)
0.00	0.00	0.00

ELIMINATIONS

Actual	Year-to-Date Budget	Variance
(1,357,271)	(1,131,117)	(226,154)
0	0	0
0	0	0
(1,357,271)	(1,131,117)	(226,154)
(123,916)	(130,032)	6,116
(1,476,187)	(1,311,149)	(165,038)
0	0	0
0	0	0
(62,300)	(87,233)	24,933
(1,352,273)	(1,131,117)	(221,156)
0	0	0
(81,814)	(67,787)	14,027
(1,476,187)	(1,311,149)	(165,038)
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
0	0	0
6.00	0.00	6.00

TOTALS

Actual	Year-to-Date Budget	Variance
573,650,095	557,531,680	16,118,415
429,297,970	412,914,919	16,382,751
1,493,497	1,483,148	10,349
142,854,754	140,153,593	2,701,161
7,430,713	7,163,267	267,446
130,206,972	147,097,290	(16,890,318)
68,316,539	67,132,622	1,183,917
11,639,852	17,569,256	(5,929,404)
25,314,638	22,539,010	2,775,628
3,773,597	30,372,091	(26,598,494)
4,251,597	4,876,550	(624,953)
755,683	791,293	(35,610)
8,896,977	6,977,039	1,919,938
152,529,733	152,364,060	165,673
(2,221,761)	(4,497,410)	2,275,649
(5,053,727)	(5,043,432)	10,295
(2,762,698)	(5,009,842)	2,247,144
2,144,102	1,091,895	1,052,207
(579,003)	(3,916,147)	3,337,144
(2,165)	0	(2,165)
343,617	0	343,617
(920,355)	(3,916,147)	2,995,792
1,463,689	1,487,250	(23,561)

Waterbury Hospital and Affiliates
Consolidated Balance Sheet

For the Month Ending: April 2014

BALANCE SHEET

Hospital	AMG	IP	GW/C	Access	Cardiology Assoc	Eliminations	Total
	\$ 20,455,135	\$ 1,620,354	\$ 376,693	\$ 453,660	\$ 2,799,131	\$ 245,735	\$ 25,950,758
Cash & Cash Equivalents	26,948,992	1,177,968	73	859,779	1,429,906	407,978	30,401,684
Net Accounts Receivable	4,039,451	0	0	0	61,581	0	4,101,032
Other Investments	33,883,537	2,383,562	8,713	1,718,694	479,455	261,653	38,735,564
Net Property, Plant & Equipment	9,503,502	751,647	1,394	40,297	150,935	2,048,948	12,456,723
Other Assets	\$ 94,830,517	\$ 5,933,531	\$ 386,873	\$ 3,072,430	\$ 4,921,008	\$ 2,964,314	\$ 111,685,761
Total Assets							
	\$ 12,129,338	\$ 511,473	\$ 3,005	\$ -	\$ 76,237	\$ (422,912)	\$ 12,515,638
Accounts Payable	8,608,492	368,114	24,903	463,543	640,636	855,570	10,961,365
Accrued Expenses	1,941,660	(96,453)	(38,807)	0	(351,635)	9,890,313	11,345,078
Due from Affiliates	8,436,014	0	0	0	0	353,719	8,789,733
Accrued Pension	27,206,816	(26,076)	0	0	0	0	27,180,740
Long-Term Debt	941,433	0	0	0	0	0	941,433
Due to Third-Party Payors	17,667,290	773,454	0	0	0	(68,350)	18,372,354
Other Liabilities	0	0	59,666	939,199	1,594,520	0	2,553,385
Minority Interest in Net Assets of Affiliates	17,899,467	4,403,019	338,106	1,669,688	2,961,251	(8,285,495)	18,986,035
Net Assets	\$ 94,830,517	\$ 5,933,531	\$ 386,873	\$ 3,072,430	\$ 4,921,008	\$ 2,964,314	\$ 111,685,761
Total Liabilities & Net Assets							

Waterbury Hospital
Statement of Cash Flows (Excluding Affiliate Activity)
04/30/14

	Month of April	Y-T-D April	Y-T-D September '13
Net Income/(Loss)	949,806	(920,353)	(2,383,914)
Adjustments to reconcile net income/(loss) to net cash (used in)/provided by operating activities and nonoperating revenues:			
Provision for bad debt	(1,091,098)	3,431,435	11,902,485
Depreciation and amortization	586,582	4,106,074	7,713,728
Pension liability adjustment	0	0	(803,495)
CHEFA D Interest Rate Swap Liability	0	0	1,209,254
Net unrealized gains and losses	(18,339)	(36,127)	(233,356)
Changes in operating working capital other than cash and cash equivalents:	426,951	6,581,029	17,304,712
Patient accounts receivable (net)	2,557,846	(5,369,589)	(10,012,417)
Grants and other receivables	(465,921)	464,546	359,256
Inventory of supplies	(5,772)	(22,731)	(310,715)
Prepaid insurance and other expenses	76,009	(2,026,718)	(182,530)
Accounts payable and accrued expenses	(4,843,897)	(1,159,114)	(3,342,141)
Salaries, wages, payroll taxes and amounts withheld from employees	248,645	(502,136)	(774,804)
Due to restricted funds	31,382	569,612	(35,462)
Other noncurrent liabilities	166,345	1,280,258	(531,886)
Due to 3rd party reimbursement agencies	(4,052,943)	(2,027,958)	2,368,120
Net cash (used in)/provided by operating activities and nonoperating gains investing activities:	(6,286,506)	(8,813,830)	(12,462,579)
Net cash (used in)/provided by operating activities and nonoperating gains	(5,861,555)	(2,232,801)	4,842,133
Investing activities:			
(Increase)/decrease in due from affiliates	(755,842)	146,312	(1,754,142)
(Increase)/decrease in bond designated investments	(69,269)	(69,269)	(219,161)
Decrease/(increase) in other assets	401,393	203,523	1,628,988
Additions to property, plant and equipment	(178,659)	(758,623)	(1,736,585)
Net cash (used by)/provided by investing activities	(602,477)	(478,057)	(2,080,900)
Financing activities:			
Proceeds from issuance of debt	0	0	0
CHEFA D Interest Rate Swap Liability	0	0	(1,209,254)
Principal payments on debt obligations	(69,072)	(504,633)	(792,080)
Net cash (used in)/provided by financing activities	(69,072)	(504,633)	(2,001,334)
Net increase/(decrease) in cash and cash equivalents	(6,533,105)	(3,215,486)	759,900
Cash and cash equivalents at beginning of period	26,988,240	23,670,621	22,910,721
Cash and cash equivalents at end of period	20,455,135	20,455,135	23,670,621

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2014

OPERATING STATISTICS - Hospital Only

Inpatient Statistics

	APR 14		CURRENT MONTH		YEAR TO DATE			
	ACTUAL	BUDGET	VARIANCE	PERCENTAGE VARIANCE	FY 14 ACTUAL	FY 14 BUDGET	FY 14 PERCENTAGE VARIANCE	FY 13 ACTUAL
Discharges	959	988	(39)	-3.91%	6,795	6,827	(32)	-0.47%
Patient Days	4,662	4,704	(42)	-0.89%	33,777	32,573	1,204	3.70%
Average Length of Stay	4.86	4.71	0.15	3.18%	4.97	4.77	0.20	4.19%
Case Mix Index	1.26	1.34	(0.08)	-6.21%	1.34	1.34	(0.00)	-0.34%
>Medicare	1.34	1.53	(0.19)	-12.27%	1.54	1.53	0.01	0.46%

Surmical Statistics

Inpatient Surgery	165	190	(25)	-13.16%	1,270	1,292	(22)	-1.70%
Outpatient Surgery	417	486	(69)	-14.20%	2,856	3,034	(228)	-7.39%
Total Surgical Encounters	582	676	(94)	-13.91%	4,126	4,376	(250)	-5.71%

Outpatient/ED Statistics

Outpatient Cases (Including ED & Cardiology)	15,107	15,879	(772)	-4.86%	99,624	103,392	(3,768)	-3.64%
Emergency Visits/Discharged	3,799	3,766	33	0.88%	24,724	25,087	(363)	-1.45%
Emergency Visits/Admitted	695	629	66	10.49%	4,706	4,537	169	3.72%
Emergency Observation Cases	167	118	49	41.53%	1,060	962	98	10.19%
Percentage of ED Visits Admitted	14.91%	13.94%	0.01	6.98%	15.43%	14.83%	0.01	4.05%
Total ED Encounters	4,661	4,513	148	3.28%	30,490	30,566	(86)	-0.28%

Cash Collected

Patient Cash Collected	19,133,326	\$ 16,467,730	2,665,588	16.19%	122,616,001	122,141,348	474,653	0.39%	124,050,127
Payer Mix (Based on Gross Revenue):									
Medicare	35.91%	36.84%		-2.52%	37.05%	36.84%		0.58%	38.63%
Managed Medicare	9.43%	9.45%		-0.24%	10.24%	9.45%		8.33%	10.01%
Medicaid	19.08%	20.25%		-5.78%	19.58%	20.25%		-3.31%	19.45%
Managed Medicaid	0.49%	0.03%		0.04%	0.11%	0.03%		0.05%	0.05%
Total Government	64.91%	66.57%		-2.49%	66.98%	66.57%		0.62%	66.14%
Commercial Managed Care	15.06%	15.46%		-2.70%	13.29%	15.48%		-14.14%	15.47%
Self Pay	2.02%	17.02%		5.82%	17.86%	17.02%		4.94%	16.95%
Total Non-Government	35.09%	33.43%		4.96%	33.02%	33.43%		-1.23%	33.86%

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2014

FINANCIAL RATIOS AND LABOR STATS
KEY FINANCIAL RATIOS CONSOLIDATED

Operating Performance

Operating Margin -1.84%
Excess Margin -0.61%
Bad Debt as % Gross Revenue* 1.85%
>* net of recoveries (for hospital only)

Liquidity

Average Payment Period 42.43
Days Cash on Hand 55.26
Days in Net Accounts Receivable 45.90

Leverage

Long-Term Debt to Equity 143.16%
Long-Term Debt to Capitalization 58.88%
Unrestricted Cash to Debt -0.91%

	COMPARATOR GROUP			
	Peer Group(1)	S&P BBB	Fitch BBB	Moodys Baa2

Operating Margin	2.7%	2.3%	1.9%	1.5%
Excess Margin	2.6%	2.3%	2.3%	3.0%
Bad Debt as % Gross Revenue*	1.99%			
Average Payment Period	65.00	NA	NA	NA
Days Cash on Hand	61.00	125.1	122.2	101.9
Days in Net Accounts Receivable	41.00	45.1	45.0	45.4
Long-Term Debt to Equity	40.0%			
Long-Term Debt to Capitalization	32.7%	43.1%	50.1%	51.6%
Unrestricted Cash to Debt		88.2%	75.9%	59.6%

(1) Data from Thomson Reuter Action QI system based on general acute care hospitals with similar CDM weighted adjusted discharges.

LABOR & PRODUCTIVITY STATS (HOSPITAL ONLY)

	YEAR TO DATE		VARIANCE	FY 13 ACTUAL
	FY 14 ACTUAL	FY 14 BUDGET		

Routine (IP Nurse Units)	372.93	363.51	9.42	394.97
Ancillary (All Other Direct Patient Care Services)	456.22	485.75	(29.53)	482.24
Support (Overhead Departments)	301.47	307.14	(5.67)	355.16
Vacation Payout Severance Employees	(0.10)	-	(0.10)	0.36
Severance Paid	1,130.52	1,156.40	(25.88)	1,232.73
FTEs (excluding temporary help) ***	3.96	4.08	(0.12)	4.48

	CURRENT MONTH		VARIANCE	Apr 13 ACTUAL
	Apr 14 ACTUAL	Apr 14 BUDGET		

Routine (IP Nurse Units)	383.82	367.88	15.94	408.50
Ancillary (All Other Direct Patient Care Services)	450.69	491.73	(41.04)	483.19
Support (Overhead Departments)	301.04	307.11	(6.08)	359.49
Vacation Payout Severance Employees	-	-	-	1.21
Severance Paid	1,135.55	1,166.72	(31.18)	1,252.40
FTEs (excluding temporary help) ***	3.78	3.86	(0.08)	4.36

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2014
STATEMENT OF OPERATIONS AND BALANCE SHEET CONSOLIDATED

	CURRENT MONTH			YEAR TO DATE		
	Apr 14			FY 14		
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
Revenue						
Gross Revenue	\$ 83,404,201	\$ 82,440,363	\$ 963,838	\$ 573,650,095	\$ 557,531,000	\$ 16,119,095
Contractual Allowances	\$ 63,004,548	\$ 60,583,542	\$ 2,421,006	\$ 428,247,670	\$ 412,914,919	\$ 15,332,751
Other Allowances	\$ (1,402,596)	\$ 1,124,065	\$ (2,528,681)	\$ 1,485,667	\$ 4,482,148	\$ (2,996,481)
Net Revenue	\$ 21,802,248	\$ 20,752,758	\$ 1,049,513	\$ 142,886,768	\$ 140,133,983	\$ 2,752,785
Other Operating Income	\$ 1,409,989	\$ 1,111,374	\$ 298,615	\$ 7,430,214	\$ 7,763,257	\$ (333,043)
Total Revenue	\$ 23,212,238	\$ 21,864,110	\$ 1,348,128	\$ 150,296,972	\$ 147,897,250	\$ 2,399,722
Expenses						
Salaries	\$ 9,342,903	\$ 9,665,882	\$ (322,979)	\$ 68,318,509	\$ 67,132,822	\$ 1,185,687
Benefits	\$ 3,038,677	\$ 2,781,372	\$ 277,305	\$ 17,839,553	\$ 17,509,256	\$ 330,298
Supplies	\$ 2,657,688	\$ 3,063,568	\$ (105,880)	\$ 22,374,638	\$ 22,538,610	\$ (163,972)
Purchased Services	\$ 4,943,648	\$ 4,485,387	\$ 458,281	\$ 31,713,997	\$ 30,572,091	\$ 1,141,906
Depreciation	\$ 658,427	\$ 681,298	\$ (32,872)	\$ 4,651,997	\$ 4,678,550	\$ (26,553)
Interest	\$ 99,422	\$ 142,007	\$ (12,585)	\$ 735,063	\$ 791,293	\$ (56,230)
Other Expenses	\$ 1,255,616	\$ 1,277,462	\$ (21,846)	\$ 8,886,077	\$ 8,072,039	\$ 814,038
Total Expenses	\$ 22,296,381	\$ 22,958,867	\$ (662,486)	\$ 182,528,733	\$ 182,394,860	\$ 134,073
Income/(Loss) from Operations Before Minority Int	\$ 916,856	\$ (192,847)	\$ 1,109,703	\$ (2,241,761)	\$ (4,497,410)	\$ 2,255,649
Minority Interest Income of Consolidated Affiliates	\$ (104,616)	\$ (99,003)	\$ (5,613)	\$ (520,937)	\$ (512,432)	\$ (8,505)
Income/(Loss) from Operations	\$ 811,241	\$ (291,850)	\$ 1,103,091	\$ (2,762,698)	\$ (5,009,842)	\$ 2,247,143
Non-Operational Income						
Loss on Extinguishment of Debt	\$ 145,768	\$ 154,485	\$ (8,687)	\$ 2,144,102	\$ 1,091,695	\$ 1,052,487
Non-Operating Income	\$ 5,330	\$ -	\$ 5,330	\$ 39,013	\$ -	\$ 39,013
Change in Unrealized Gains and Losses	\$ 962,389	\$ (137,366)	\$ 1,099,723	\$ (679,803)	\$ (3,918,147)	\$ 3,238,643
Net Income (Loss) before Non-Operating Expenses	\$ (514)	\$ -	\$ (514)	\$ (2,165)	\$ -	\$ (2,165)
Severance Expenses	\$ 13,068	\$ -	\$ 13,068	\$ 343,017	\$ -	\$ 343,017
Transaction Related Expenses	\$ 949,805	\$ (137,365)	\$ 1,087,170	\$ (920,355)	\$ (3,918,147)	\$ 2,997,781
Net Income (Loss)	\$ 100,340,683	\$ 100,340,683	\$ -	\$ 100,340,683	\$ 100,340,683	\$ -

**Consolidated statements not available for this time period

	CURRENT MONTH			YEAR TO DATE		
	Apr 14			FY 14		
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE
Assets						
Cash & Cash Equivalents	\$ 25,950,758	\$ 25,950,758	\$ -	\$ 25,950,758	\$ 28,984,239	\$ (3,033,481)
Net Accounts Receivable	\$ 30,401,684	\$ 30,401,684	\$ -	\$ 30,401,684	\$ 28,963,846	\$ 1,437,838
Due from Affiliates	\$ (11,345,078)	\$ (11,345,078)	\$ -	\$ (11,345,078)	\$ (9,210,059)	\$ (2,135,019)
Other Investments	\$ 4,101,032	\$ 4,101,032	\$ -	\$ 4,101,032	\$ 4,008,645	\$ 92,387
Net Property, Plant & Equipment	\$ 38,735,584	\$ 38,735,584	\$ -	\$ 38,735,584	\$ 42,435,776	\$ (3,700,192)
Other Assets	\$ 12,490,723	\$ 12,490,723	\$ -	\$ 12,490,723	\$ 10,800,854	\$ 1,689,869
Total Assets	\$ 100,340,683	\$ 100,340,683	\$ -	\$ 100,340,683	\$ 109,013,351	\$ (8,672,668)
Liabilities and Net Assets						
Accounts Payable	\$ 12,515,638	\$ 12,515,638	\$ -	\$ 12,515,638	\$ 13,261,638	\$ (746,000)
Accrued Expenses	\$ 10,951,365	\$ 10,951,365	\$ -	\$ 10,951,365	\$ 11,789,471	\$ (838,106)
Accrued Pension	\$ 8,789,733	\$ 8,789,733	\$ -	\$ 8,789,733	\$ 8,557,937	\$ 231,796
Long-Term Debt	\$ 27,180,740	\$ 27,180,740	\$ -	\$ 27,180,740	\$ 28,032,479	\$ (851,739)
Due to Third-Party Payors	\$ 941,433	\$ 941,433	\$ -	\$ 941,433	\$ 2,969,391	\$ (2,027,958)
Other Liabilities	\$ 18,372,354	\$ 18,372,354	\$ -	\$ 18,372,354	\$ 16,938,899	\$ 1,433,455
Minority Interest in Net Assets of Affiliates	\$ 2,593,385	\$ 2,593,385	\$ -	\$ 2,593,385	\$ 2,770,885	\$ (177,500)
Net Assets	\$ 18,986,005	\$ 18,986,005	\$ -	\$ 18,986,005	\$ 21,732,551	\$ (2,746,546)
Total Liabilities & Net Assets	\$ 100,340,683	\$ 100,340,683	\$ -	\$ 100,340,683	\$ 109,013,351	\$ (8,672,668)

Accounts Receivable Analysis

	SEP'10	OCT'13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14
	AIR	AIR	AIR	AIR	AIR	AIR	AIR	AIR
Gross AR	\$ 109,444,076	\$ 116,280,106	\$ 115,642,155	\$ 114,734,918	\$ 124,394,101	\$ 127,808,731	\$ 121,992,274	\$ 121,993,817
Late Revenue	\$ 2,649,479	\$ 1,934,723	\$ 2,719,555	\$ 2,036,318	\$ 2,320,013	\$ 3,036,188	\$ 3,310,615	\$ 2,492,655
Total AR	\$ 112,093,555	\$ 118,214,828	\$ 118,361,711	\$ 116,771,235	\$ 127,424,114	\$ 132,844,899	\$ 125,302,889	\$ 124,486,472
Less:								
Contractual Allowance	\$ 68,062,872	\$ 74,561,561	\$ 73,913,126	\$ 75,215,979	\$ 82,353,095	\$ 92,143,072	\$ 85,842,851	\$ 88,363,667
Reserve for Bad Debt	\$ 19,019,945	\$ 17,823,627	\$ 17,331,135	\$ 16,153,923	\$ 16,720,496	\$ 11,601,550	\$ 11,044,557	\$ 9,173,853
Subtotal Reserves	\$ 87,082,817	\$ 92,385,188	\$ 91,244,260	\$ 91,369,903	\$ 99,073,592	\$ 103,744,621	\$ 96,887,408	\$ 97,537,520
Net AR per Financials	\$ 25,010,738	\$ 25,829,640	\$ 27,116,451	\$ 25,401,333	\$ 28,350,523	\$ 27,100,278	\$ 28,415,440	\$ 26,948,892
	22.3%	21.6%	22.9%	21.8%	22.5%	20.7%	22.7%	21.6%

Accounts Receivable Aging Analysis

4/30/2014

Financial Class	In-house	0-30	31-60	61-90	91-120	121-150	151-365	1+ Year	Total
BC	243,869.78	4,013,696.60	1,206,848.23	509,884.71	546,074.09	126,861.65	498,856.82	214,715.20	\$7,360,807.08
BC HMO	192,828.31	2,800,849.82	623,226.24	188,917.26	118,149.07	58,058.97	108,349.40	44,397.37	4,134,776.44
BC PPO	444,660.03	923,517.24	92,517.97	69,671.43	15,266.59	8,447.00	106,902.76	20,417.38	1,691,400.40
COMM HMO	595,757.95	7,800,104.55	1,591,199.06	1,139,283.13	469,893.54	409,813.55	645,261.10	276,534.13	12,927,847.03
COMM PPO	86,692.13	1,559,999.86	1,119,166.53	175,322.82	122,630.96	113,560.70	284,907.51	298,240.71	3,760,521.22
Commercial	36,590.03	1,296,378.12	534,245.41	349,236.33	311,499.51	359,945.87	512,145.34	115,087.64	3,515,128.25
Medicaid	886,204.15	10,176,249.11	1,392,567.44	323,480.51	243,182.59	120,837.38	805,873.35	196,738.31	14,145,132.84
Medicare	5,056,150.97	24,487,471.43	3,378,465.77	1,089,586.37	698,489.41	542,803.17	1,973,849.55	2,726,128.22	39,952,544.89
MGD MC	684,889.28	5,946,981.25	1,631,935.56	1,190,988.28	540,831.12	520,904.29	777,977.25	91,037.80	11,385,544.53
MGD MW		366,515.20	11,560.80	5,573.43	889.18	45,717.87	29,781.24	178,478.08	638,515.80
SAGA		0.00					0.00	3,474.61	3,474.61
Self Pay	333,559.54	1,301,255.28	926,345.05	710,017.57	801,750.12	204,915.54	1,468,254.10	278,993.35	6,025,090.55
Workers Co		2,043,619.86	771,496.50	745,245.78	746,933.95	216,073.05	2,606,633.80	9,332,629.81	16,462,632.75
Sub Total	\$ 8,581,202.17	\$ 62,716,638.33	\$ 13,279,574.56	\$ 6,497,207.63	\$ 4,615,590.13	\$ 2,727,939.04	\$ 9,818,792.22	\$ 13,776,872.61	\$ 121,993,816.69
Credit Balance	\$ -	\$ (11,727.65)	\$ (37,406.92)	\$ (37,979.71)	\$ (97,971.22)	\$ (69,367.83)	\$ (440,289.00)	\$ (631,709.07)	\$ (1,326,451.40)
Total 04/30/2014	\$ 8,581,202.17	\$ 62,704,910.68	\$ 13,242,167.64	\$ 6,459,227.92	\$ 4,517,618.91	\$ 2,658,571.21	\$ 9,378,503.22	\$ 13,145,163.54	\$ 120,667,365.29
% of Total	7.1%	52.0%	11.0%	5.4%	3.7%	2.2%	7.8%	10.9%	100.0%
Total 9/30/2013	\$ 6,555,170.54	\$ 56,795,412.21	\$ 15,990,817.16	\$ 6,230,136.88	\$ 3,435,038.20	\$ 2,513,199.35	\$ 5,310,724.52	\$ 10,944,965.72	\$ 107,775,464.58
% of Total	6.1%	52.7%	14.8%	5.8%	3.2%	2.3%	4.9%	10.2%	100.0%
Total Change	\$ 2,026,031.63	\$ 5,909,498.47	\$ (2,748,649.52)	\$ 229,091.04	\$ 1,082,580.71	\$ 145,371.86	\$ 4,067,778.70	\$ 2,200,197.82	\$ 12,891,900.71
% Change	30.6%	10.4%	-17.2%	3.7%	31.5%	5.8%	76.6%	20.1%	12.0%

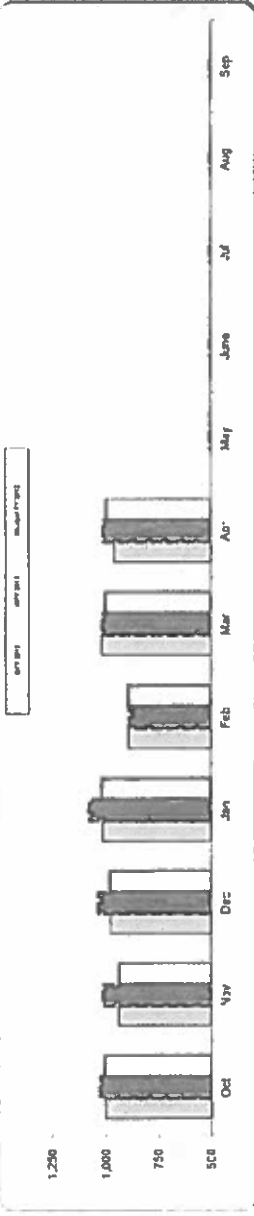
Key Volume Indicators

DISCHARGES

YTD Total	14 Actual	14 Budget	13 Actual
6,795	6,927	7,046	

YTD Variance	14 Bud vs Act	14 vs 13 Act
(32)	(25.1)	

YTD Percent	14 Bud vs Act %	14 vs 13 Act %
	4%	-4%



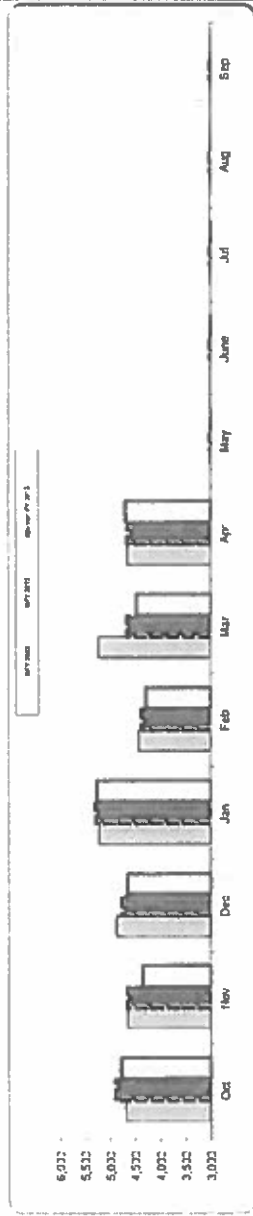
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	800	850	900	950	1,000	1,050	1,100	1,150	1,200	1,200	1,200	1,200	8,700
14 Budget	800	850	900	950	1,000	1,050	1,100	1,150	1,200	1,200	1,200	1,200	8,700
13 Actual	800	850	900	950	1,000	1,050	1,100	1,150	1,200	1,200	1,200	1,200	7,046

DAYS

YTD Total	14 Actual	14 Budget	13 Actual
33,777	32,573	33,268	

YTD Variance	14 Bud vs Act	14 vs 13 Act
1,204	(693)	

YTD Percent	14 Bud vs Act %	14 vs 13 Act %
4%	2%	



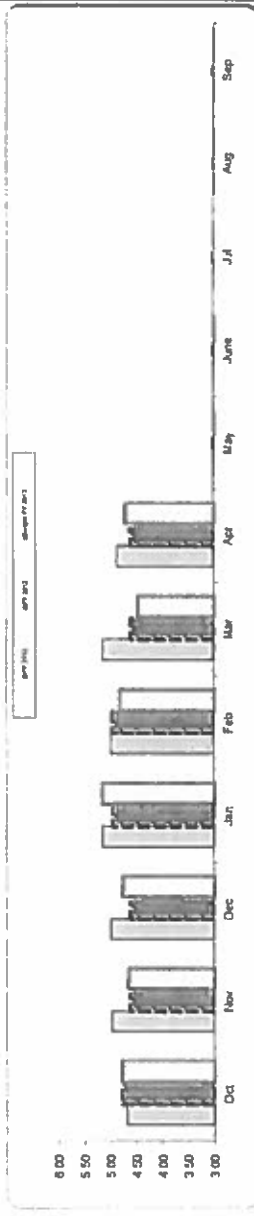
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	4,000	4,200	4,400	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,000	33,777
14 Budget	4,000	4,200	4,400	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,000	32,573
13 Actual	4,000	4,200	4,400	4,600	4,800	5,000	5,200	5,400	5,600	5,800	6,000	6,000	33,268

ALOS

YTD Total	14 Actual	14 Budget	13 Actual
4.57	4.77	4.72	

YTD Variance	14 Bud vs Act	14 vs 13 Act
0.20	0.25	

YTD Percent	14 Bud vs Act %	14 vs 13 Act %
4%	5%	



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	4.57	4.77	4.97	5.17	5.37	5.57	5.77	5.97	6.17	6.17	6.17	6.17	4.97
14 Budget	4.57	4.77	4.97	5.17	5.37	5.57	5.77	5.97	6.17	6.17	6.17	6.17	4.77
13 Actual	4.57	4.77	4.97	5.17	5.37	5.57	5.77	5.97	6.17	6.17	6.17	6.17	4.72

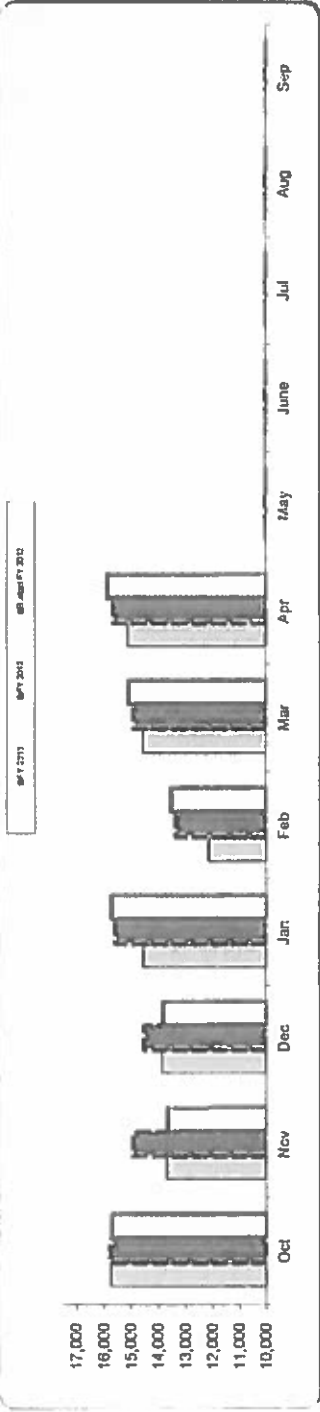
Key Volume Indicators

OUTPATIENT CASES (Including ED and Cardiology)

YTD	14 Actual	14 Budget	13 Actual
Total	99,624	103,392	104,555

YTD	14 Bud vs Act	14 vs 13 Ac
Variance	(3,768)	(4,931)

YTD	14 Bud vs Act	14 vs '13 Ac
Percent	-4%	-5%



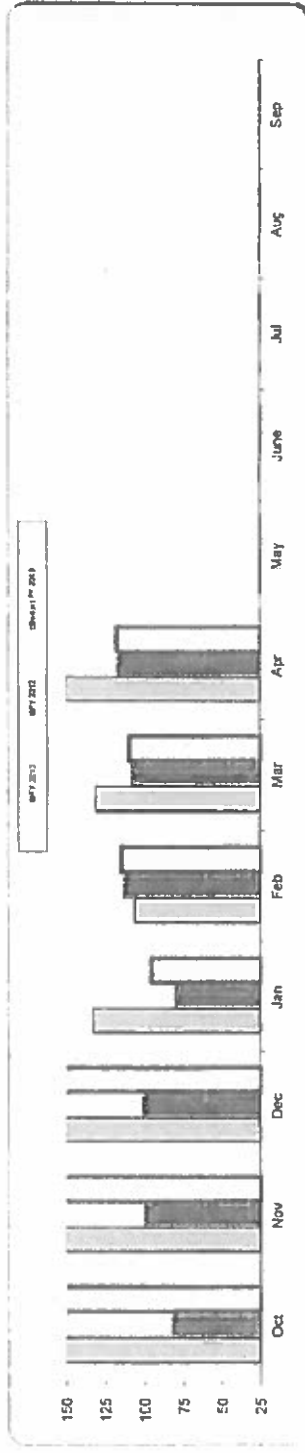
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	15,745	13,679	13,868	14,534	12,136	14,555	15,07	-	-	-	-	-	99,624
14 Budget	15,723	13,655	13,611	15,726	13,520	15,078	15,879	-	-	-	-	-	103,392
13 Actual	15,743	14,908	14,509	15,562	13,323	14,872	15,638	-	-	-	-	-	104,555
Cardiology	421	359	409	467	369	450	510	-	-	-	-	-	3,025

OBSERVATION CASES

YTD	14 Actual	14 Budget	13 Actual
Total	1,060	962	701

YTD	14 Bud vs Act	14 vs 13 Ac
Variance	98	359

YTD	14 Bud vs Act	14 vs '13 Ac
Percent	10%	51%



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	175	165	182	133	105	131	67	-	-	-	-	-	1,060
14 Budget	176	165	182	96	115	110	18	-	-	-	-	-	962
13 Actual	82	100	101	80	113	108	17	-	-	-	-	-	701

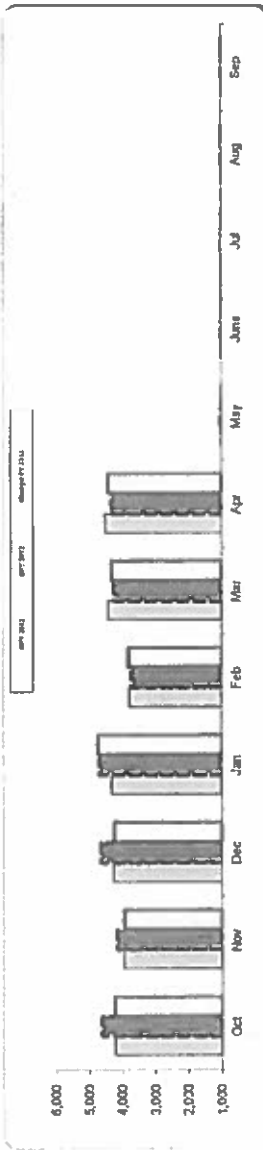
Key Volume Indicators

TOTAL ED CASES

YTD	14 Actual	14 Budget	13 Actual
Total:	29,430	29,624	30,275

YTD	14 Bud vs Act	14 vs 13 Act
Variance	(194)	(845)

YTD	14 Bud vs Act	14 vs 13 Act
Percent	-1%	-3%



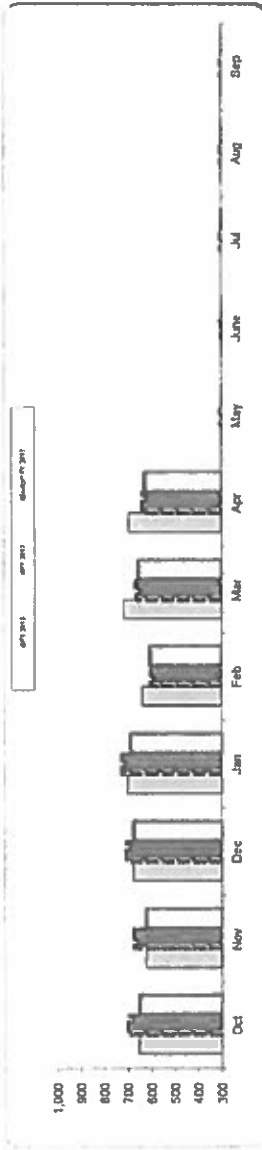
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
14 Actual	4,220	3,998	4,282	4,319	3,775	4,422	4,491	4,385	-	-	-	-	29,430
14 Budget	4,220	3,998	4,319	4,738	3,794	3,706	4,385	4,385	-	-	-	-	29,624
13 Actual	4,803	4,136	4,639	4,989	3,706	4,219	4,303	-	-	-	-	-	30,275

Inpatient ED CASES

YTD	14 Actual	14 Budget	13 Actual
Total:	4,705	4,537	4,699

YTD	14 Bud vs Act	14 vs 13 Act
Variance	169	7

YTD	14 Bud vs Act	14 vs 13 Act
Percent	4%	0%



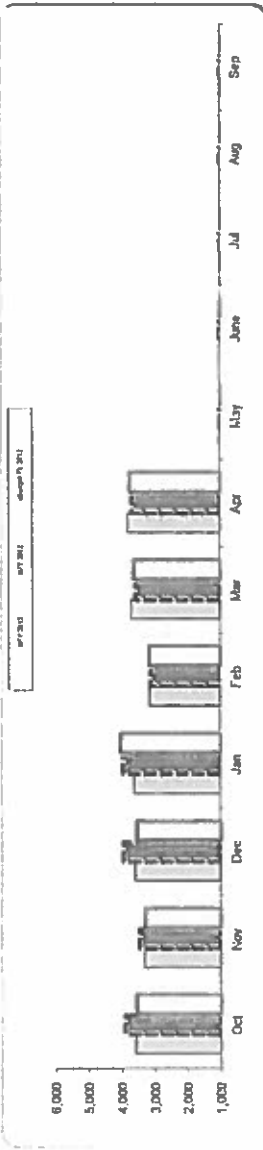
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
14 Actual	653	625	677	702	637	717	695	679	-	-	-	-	4,705
14 Budget	653	625	677	698	608	655	679	650	-	-	-	-	4,537
13 Actual	698	672	705	725	601	662	630	-	-	-	-	-	4,699

Outpatient ED CASES

YTD	14 Actual	14 Budget	13 Actual
Total:	24,724	25,087	25,576

YTD	14 Bud vs Act	14 vs 13 Act
Variance	(363)	(852)

YTD	14 Bud vs Act	14 vs 13 Act
Percent	-1%	-3%



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
14 Actual	3,567	3,313	3,585	3,617	3,138	3,705	3,799	3,651	3,657	-	-	-	24,724
14 Budget	3,567	3,312	3,559	4,046	3,168	3,557	3,786	3,657	3,657	-	-	-	25,087
13 Actual	3,905	3,484	3,934	3,944	3,105	3,557	3,557	-	-	-	-	-	25,576

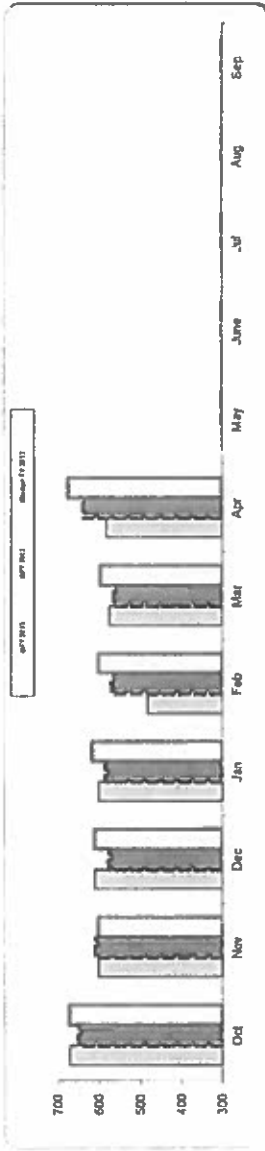
Key Volume Indicators

TOTAL OR CASES

YTD	14 Actual	14 Budget	13 Actual
Total	4,125	4,375	4,188

YTD	14 Bud vs Act	14 vs 13 Act
Variance	(250)	(62)

YTD	14 Bud vs Act	14 vs 13 Act
Percent	-5%	-1%



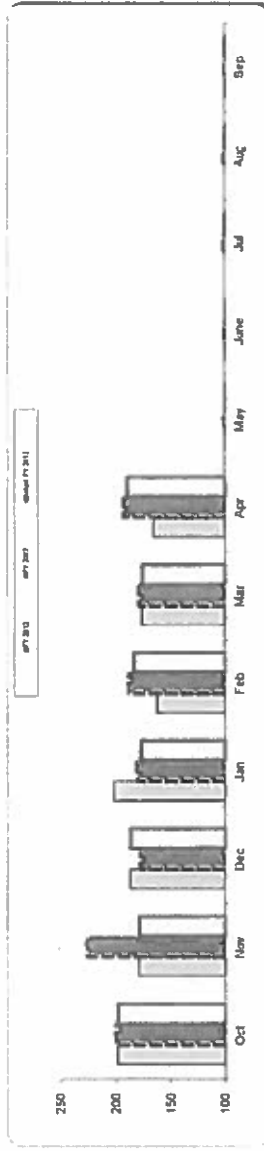
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	673	602	611	601	483	574	542	-	-	-	-	-	4,125
14 Budget	673	602	611	616	601	567	678	-	-	-	-	-	4,375
13 Actual	653	609	576	583	568	564	639	-	-	-	-	-	4,188

Inpatient OR CASES

YTD	14 Actual	14 Budget	13 Actual
Total	1,270	1,292	1,341

YTD	14 Bud vs Act	14 vs 13 Act
Variance	(22)	(71)

YTD	14 Bud vs Act	14 vs 13 Act
Percent	-2%	-5%



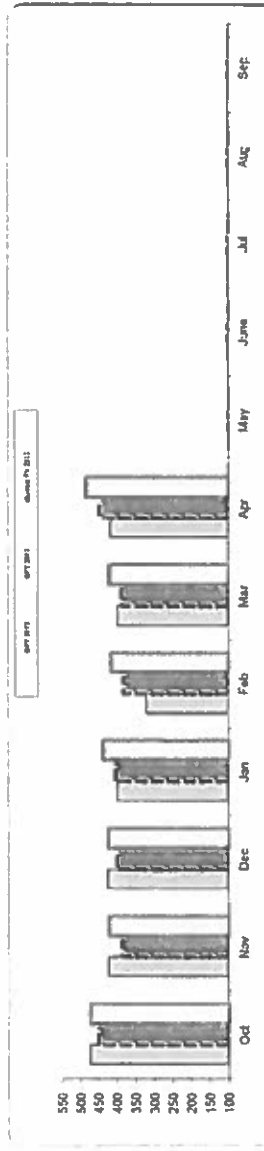
Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	199	179	187	202	162	176	155	-	-	-	-	-	1,270
14 Budget	199	179	187	177	184	176	190	-	-	-	-	-	1,292
13 Actual	200	225	177	160	188	178	193	-	-	-	-	-	1,341

Outpatient OR CASES

YTD	14 Actual	14 Budget	13 Actual
Total	2,855	3,084	2,847

YTD	14 Bud vs Act	14 vs 13 Act
Variance	(228)	9

YTD	14 Bud vs Act	14 vs 13 Act
Percent	-7%	0%



Trend	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Total
14 Actual	474	423	424	399	321	395	417	456	445	445	445	445	2,855
14 Budget	474	423	424	439	417	421	456	417	445	445	445	445	3,084
13 Actual	450	384	399	403	380	385	445	445	445	445	445	445	2,847

**Exhibit 7: Waterbury Hospital Operating Statistics for the Period Ending
September 30, 2012**

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING SEPTEMBER 30, 2012

OPERATING STATISTICS - Hospital Only

Inpatient Statistics

	CURRENT MONTH		YEAR TO DATE	
	Sept. 12 ACTUAL	Sept. 12 BUDGET	FY 12 ACTUAL	FY 11 ACTUAL
Discharges	1,013	1,117	12,364	12,758
Patient Days	4,519	5,189	57,548	58,780
Average Length of Stay	4.46	4.65	4.65	4.61
Occupancy Percentage (Staffed Beds)	0.90	1.03	3.85	3.36
Adjusted Discharges	1,756.06	1,805.13	21,077.33	20,393.97
Case Mix Index	1.28	1.35	1.31	1.34
>Medicare	1.59	1.57	1.53	1.56

Surgical Statistics

	Sept. 12 ACTUAL	Sept. 12 BUDGET	VARIANCE	Sept. 11 ACTUAL
Inpatient Surgery	186	221	(35)	239
Outpatient Surgery	384	402	(18)	402

Outpatient/ED statistics

	Sept. 12 ACTUAL	Sept. 12 BUDGET	VARIANCE	Sept. 11 ACTUAL
Outpatient Cases (Including ED & Cardiology)	14,754	16,131	(1,377)	16,033
Emergency Visits/Discharged	3,942	4,060	(118)	4,178
Emergency Visits/Admitted	694	735	(41)	750
Emergency Observation Cases	68	47	21	42
Percentage of ED Visits Admitted	14.75%	15.18%	-0.43%	15.09%

Cash Collected

	Sept. 12 ACTUAL	Sept. 12 BUDGET	VARIANCE	Sept. 11 ACTUAL
Patient Cash Collected	\$ 16,357,364	\$ 18,369,455	\$ (2,012,092)	\$ 17,854,729
Payor Mix (Based on Gross Revenue):				
Medicare	35.74%	40.40%	-11.53%	38.63%
Managed Medicare	10.59%	7.04%	50.43%	7.89%
Medicaid	23.78%	11.21%	112.13%	11.20%
Managed Medicaid	0.15%	7.00%	-97.86%	7.44%
Total Government	70.26%	65.65%	7.02%	65.16%
Commercial	15.03%	10.02%	50.00%	9.17%
Managed Care	14.72%	22.52%	-34.64%	23.70%
Self Pay	-0.01%	1.81%	-100.55%	1.97%
Total Non-Government	29.74%	34.35%	-13.42%	34.84%

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING SEPTEMBER 30, 2012

FINANCIAL RATIOS AND LABOR STATS

KEY FINANCIAL RATIOS CONSOLIDATED

Operating Performance

Operating Margin	0.39%	-0.03%	0.42%	-2.72%
Excess Margin	0.62%	0.55%	0.07%	-0.05%
Bad Debt as % Gross Revenue*	1.46%	1.90%	-0.44%	1.33%

* - net of recoveries (for hospital only)

Liquidity

Average Payment Period	51.92	45.00	6.92	48.80
Days Cash on Hand	55.16	47.00	8.16	47.55
Days in Net Accounts Receivable	60.18	48.00	12.18	55.39

Leverage

Long-Term Debt to Equity	101.06%	**	74.79%	40.0%
Long-Term Debt to Capitalization	50.26%	**	42.79%	32.7%
Unrestricted Cash to Debt	65.42%	**	47.75%	88.2%

Peer Group(s)	COMPARATOR GROUP			Moody's Baaz
	S&P BBB	Fitch BBB	Moody's Baaz	
	2.7%	2.3%	1.9%	1.5%
	2.6%	2.3%	2.3%	3.0%
	1.99%			
	65.00	NA	NA	NA
	61.00	125.1	122.2	101.9
	41.00	45.1	45.0	45.4

LABOR & PRODUCTIVITY STATS (HOSPITAL ONLY)

FTEs:

Routine (IP Nurse Units)	400.71	395.42	5.29	430.24
Ancillary (All Other Direct Patient Care Services)	489.30	505.87	(16.56)	518.82
Support (Overhead Departments)	344.91	425.18	(80.28)	509.04
Vacation Payout Severance Employees	-	-	-	1.88
Severance Paid	0.61	-	0.61	48.03
FTEs (excluding temporary help) ***	1,235.53	1,326.47	(90.94)	1,508.02

FTEs per Adjusted Occupied Bed	4.75	4.81	(0.06)	4.84
FTEs per Equivalent Discharge	0.70	0.73	(0.03)	0.84

(1) Data from Thomson Reuter Action OI system based on general acute care hospitals with similar CMI weighted adjusted discharges

	YEAR TO DATE			
	FY 12 ACTUAL	FY 12 BUDGET	VARIANCE	FY 11 ACTUAL
	408.91	404.85	4.07	424.92
	498.51	504.65	(6.15)	505.11
	384.47	423.04	(38.57)	572.37
	2.51	-	2.51	2.18
	5.45	-	5.45	8.12
	1,299.85	1,332.55	(32.71)	1,512.70

**Consolidated statements not available for this time period

	CURRENT MONTH			
	Sept 12 ACTUAL	Sept 12 BUDGET	VARIANCE	Sept 11 ACTUAL
	400.71	395.42	5.29	430.24
	489.30	505.87	(16.56)	518.82
	344.91	425.18	(80.28)	509.04
	-	-	-	1.88
	0.61	-	0.61	48.03
	1,235.53	1,326.47	(90.94)	1,508.02

**Exhibit 8: Waterbury Hospital Operating Statistics for the Period Ending
September 30, 2013**

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING SEPTEMBER 30, 2013

OPERATING STATISTICS - Hospital Only

Inpatient Statistics

	CURRENT MONTH		YEAR-TO-DATE	
	Sept 13 ACTUAL	Sept 13 BUDGET	FY 13 ACTUAL	FY 13 BUDGET
Discharges	984	997	11,847	11,969
Patient Days	4,607	4,732	55,089	56,788
Average Length of Stay	4.68	4.75	4.65	4.74
Case Mix Index	1.27	1.32	1.31	1.32
>Medicare	1.54	1.60	1.55	1.60

Surgical Statistics

	Sept 13 ACTUAL	Sept 13 BUDGET	FY 13 ACTUAL	FY 13 BUDGET
Inpatient Surgery	178	214	2,191	2,567
Outpatient Surgery	372	396	4,831	4,976

Outpatient/ER statistics

	Sept 13 ACTUAL	Sept 13 BUDGET	FY 13 ACTUAL	FY 13 BUDGET
Outpatient Cases (Including ED & Cardiology)	14,562	14,934	179,395	179,206
Emergency Visits/Discharged	3,831	3,791	45,618	47,626
Emergency Visits/Admitted	638	654	7,833	8,219
Emergency Observation Cases	168	36	1,426	448
Percentage of ED Visits Admitted	13.76%	14.59%	14.27%	14.80%

Cash Collected

Patient Cash Collected	16,735,223 \$	18,859,380	206,650,198	229,455,790
				(22,805,592) \$

Payor Mix (Based on Gross Revenue):

Medicare	36.28%	38.65%	36.50%	38.65%	38.03%
Managed Medicare	10.50%	8.48%	10.03%	8.48%	8.93%
Medicaid	21.92%	18.61%	19.88%	16.61%	17.75%
Managed Medicaid	0.16%	2.25%	0.05%	2.25%	1.73%
Total Government	68.86%	65.99%	66.46%	65.99%	66.44%
Commercial	13.37%	15.32%	14.94%	15.32%	15.28%
Managed Care	16.40%	17.24%	16.94%	17.24%	16.91%
Self Pay	1.38%	1.45%	1.65%	1.45%	1.37%
Total Non-Government	31.14%	34.01%	33.54%	34.01%	33.56%

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING SEPTEMBER 30, 2013

FINANCIAL RATIOS AND LABOR STATS

KEY FINANCIAL RATIOS CONSOLIDATED

Operating Performance

Operating Margin
Excess Margin
Bad Debt as % Gross Revenue*
> *net of recoveries (for hospital only)

Liquidity

Average Payment Period
Days Cash on Hand
Days in Net Accounts Receivable

Leverage

Long-Term Debt to Equity
Long-Term Debt to Capitalization
Unrestricted Cash to Debt

Peer Group (1)	COMPARATOR GROUP		
	S&P BBB	Fitch BBB	Moores Baa2

2.7%	2.3%	1.9%	1.5%
2.6%	2.3%	2.3%	3.0%
1.99%			
65.00	NA	NA	NA
61.00	125.1	122.2	101.9
41.00	45.1	45.0	45.4
40.0%			
32.7%	43.1%	50.1%	51.6%
	68.2%	75.9%	59.6%

FY-13 ACTUAL	YEAR TO DATE		FY-12	
	FY-13 BUDGET	VARIANCE	ACTUAL**	ACTUAL**

-1.27%	-0.28%	-0.99%	0.39%
-0.92%	0.34%	-1.27%	0.62%
1.84%	1.84%	0.00%	1.46%
48.36	35.50	12.86	51.92
59.25	48.40	10.85	55.16
49.84	50.00	(0.16)	46.24
128.99%	**	**	101.05%
56.33%	**	**	50.26%
0.99%	**	**	65.42%

(1) Data from Thomson Reuters Action OI system based on general acute care hospitals with similar CMI weighted adjusted discharges.

LABOR & PRODUCTIVITY STATS (HOSPITAL ONLY)

Sept 13 ACTUAL	CURRENT MONTH		Sept 12	
	Sept 13 BUDGET	VARIANCE	ACTUAL	ACTUAL

366.98	364.76	(17.78)	400.71
456.52	506.76	(50.23)	489.30
299.38	366.62	(67.24)	344.91
1.85	-	1.85	0.61
1,124.74	1,258.14	(133.40)	1,235.33
4.06	4.96	(0.91)	4.75

**Consolidated statements not available for this time period

FY 13 ACTUAL	YEAR TO DATE		FY 12	
	FY 13 BUDGET	VARIANCE	ACTUAL	ACTUAL

386.80	349.16	37.64	408.91
477.79	459.57	18.22	496.51
342.32	333.05	9.26	384.47
-	-	-	2.51
2.21	-	2.21	5.45
1,209.11	1,258.20	(49.08)	1,299.85
5.04	5.08	(0.04)	4.11

FTEs:

Routine (IP Nurse Units)
Ancillary (All Other Direct Patient Care Services)
Support (Overhead Departments)
Vacation Payout Severance Employees
Severance Paid
FTEs (excluding temporary help) ***

FTEs per Adjusted Occupied Bed

**Exhibit 9: Waterbury Hospital Operating Statistics for the Period Ending
April 30, 2014**

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2014

OPERATING STATISTICS - Hospital Only

Inpatient Statistics

	CURRENT MONTH		YEAR-TO-DATE	
	Apr 14 ACTUAL	Apr 14 BUDGET	FY 14 ACTUAL	FY 13 ACTUAL
Discharges	959	998	6,785	6,827
Patient Days	4,662	4,704	33,777	32,573
Average Length of Stay	4.86	4.71	4.97	4.77
Case Mix Index	1.26	1.34	1.34	1.34
>Medicare	1.34	1.53	1.54	1.53

Surgical Statistics

	Apr 14 ACTUAL	Apr 14 BUDGET	FY 14 ACTUAL	FY 13 ACTUAL
Inpatient Surgery	165	190	1,270	1,292
Outpatient Surgery	417	486	2,856	3,084
Total Surgical Encounters	582	676	4,126	4,376

Outpatient/ER statistics

	Apr 14 ACTUAL	Apr 14 BUDGET	FY 14 ACTUAL	FY 13 ACTUAL
Outpatient Cases (Including ED & Cardiology)	15,107	15,879	99,624	103,392
Emergency Visits/Discharged	3,799	3,765	24,724	25,087
Emergency Visits/Admitted	595	629	4,706	4,537
Emergency Observation Cases	167	118	1,060	962
Percentage of ED Visits Admitted	14.91%	13.94%	15.43%	14.83%
Total ED Encounters	4,661	4,513	30,490	30,565

Cash Collected

Patient Cash Collected	19,133,328	\$ 16,467,730	2,665,598	15,665,301	122,141,348	474,653	124,050,127
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Payor Mix (Based on Gross Revenue):

Medicare	35.91%	36.84%	36.84%	36.84%	36.84%	36.53%
Managed Medicare	9.43%	9.45%	9.48%	9.45%	9.45%	10.01%
Medicaid	19.08%	20.25%	19.36%	20.25%	20.25%	19.45%
Managed Medicaid	0.48%	0.03%	0.04%	0.03%	0.03%	0.05%
Total Government	64.91%	66.57%	65.66%	66.57%	66.57%	66.14%
Commercial	15.06%	15.48%	15.66%	15.48%	15.48%	15.47%
Managed Care	18.01%	17.02%	17.75%	17.02%	17.02%	16.96%
Self Pay	2.02%	0.93%	0.93%	0.93%	0.93%	1.44%
Total Non-Government	35.09%	33.43%	34.34%	33.43%	33.43%	33.96%

WATERBURY HOSPITAL
EXECUTIVE DASHBOARD
FOR THE PERIOD ENDING APRIL 30, 2014

FINANCIAL RATIOS AND LABOR STATS

KEY FINANCIAL RATIOS CONSOLIDATED

Operating Performance

Operating Margin -1.84%
Excess Margin -0.61%
Bad Debt as % Gross Revenue* 1.85%
> *net of recoveries (for hospital only)

Liquidity

Average Payment Period 42.43
Days Cash on Hand 55.26
Days in Net Accounts Receivable 45.90

Leverage

Long-Term Debt to Equity 143.16%
Long-Term Debt to Capitalization 58.88%
Unrestricted Cash to Debt 0.91%

LABOR & PRODUCTIVITY STATS (HOSPITAL ONLY)

FTEs:
Routine (IP Nurse Units) 383.82
Ancillary (All Other Direct Patient Care Services) 450.69
Support (Overhead Departments) 301.04
Vacation Payout Severance Employees -
Severance Paid -
FTEs (excluding temporary help) *** 1,135.55

FTEs per Adjusted Occupied Bed 3.78

	COMPARATOR GROUP			
	Peer Group (1)	S&P BBB	Fitch BBB	Moodys Baa2

Operating Margin	2.7%	2.3%	1.9%	1.5%
Excess Margin	2.6%	2.3%	2.3%	3.0%
Bad Debt as % Gross Revenue*	1.99%			
Average Payment Period	65.00	NA	NA	NA
Days Cash on Hand	61.00	125.1	122.2	101.9
Days in Net Accounts Receivable	41.00	45.1	45.0	45.4
Long-Term Debt to Equity	40.0%	43.1%	50.1%	51.6%
Long-Term Debt to Capitalization	32.7%	88.2%	75.9%	59.6%
Unrestricted Cash to Debt				

(1) Data from Thomson Reuter Actian CI system based on general acute care hospitals with similar CMI weighted adjusted discharges.

	YEAR TO DATE		FY 13 ACTUAL
	FY 14 BUDGET	VARIANCE	

Operating Margin	-3.39%	1.55%	-0.78%
Excess Margin	-2.65%	2.04%	-0.42%
Bad Debt as % Gross Revenue*	-0.80%	2.65%	1.50%
Average Payment Period	51.43	(8.00)	36.28
Days Cash on Hand	54.31	0.95	46.57
Days in Net Accounts Receivable	47.44	(1.54)	43.23
Long-Term Debt to Equity	--		131.97%
Long-Term Debt to Capitalization	--		56.89%
Unrestricted Cash to Debt	--		0.66%

	CURRENT MONTH		Apr 13 ACTUAL
	Apr 14 ACTUAL	VARIANCE	

Routine (IP Nurse Units)	367.88	15.94	408.50
Ancillary (All Other Direct Patient Care Services)	491.73	(41.04)	483.19
Support (Overhead Departments)	307.11	(6.08)	359.49
Vacation Payout Severance Employees	-	-	-
Severance Paid	-	-	1.21
FTEs (excluding temporary help) ***	1,166.72	(31.18)	1,252.40
FTEs per Adjusted Occupied Bed	3.86	(0.08)	4.36

	YEAR TO DATE		FY 13 ACTUAL
	FY 14 ACTUAL	BUDGET	

Routine (IP Nurse Units)	372.93	363.51	394.97
Ancillary (All Other Direct Patient Care Services)	456.22	485.75	482.24
Support (Overhead Departments)	301.47	307.14	355.16
Vacation Payout Severance Employees	-	-	-
Severance Paid	(0.10)	-	0.36
FTEs (excluding temporary help) ***	1,130.52	1,156.40	1,232.73
FTEs per Adjusted Occupied Bed	3.96	4.08	4.48

**Exhibit 10: GWHN Directors and Trustees and Joint Task Force Meetings
Timeline**

EXHIBIT 10

Joint Meetings of Directors and Trustees of Greater Waterbury Health Network, Inc. and The Waterbury Hospital

- August 8, 2013
- September 26, 2013
- November 14, 2013
- December 19, 2013
- January 9, 2014
- February 13, 2014
- March 13, 2014
- April 10, 2014
- May 8, 2014
- May 28, 2014 – Annual Meeting

Joint Task Force Meetings

- July 8, 2013
- March 27, 2014

Exhibit 11: GWHN Directors and Trustees and Joint Task Force Members

EXHIBIT 11

Directors and Trustees of Greater Waterbury Health Network, Inc. and The Waterbury Hospital elected at the June 2014 annual meeting

- Carl Contadini, Chairman
- Jack Kelly, Vice Chairman
- Andrew K. Skipp, Secretary
- Darlene Stromstad, ex officio, Treasurer
- Sundae Black
- Henry Borkowski, M.D.
- Ronald D'Andrea, M.D.
- James H. Gatling, Ph.D.
- Patricia McKinley
- John A. Michaels
- Neil Petersen, M.D., Chief of Staff, ex officio
- David J. Pizzuto, M.D.
- William J. Pizzuto, Ph.D.
- Frank Sherer, Esq.
- Carl Sherter, M.D.

Task Force Members

- Carl Contadini
- John Michaels
- Carl Sherter, M.D.
- Andrew K. Skipp
- Darlene Stromstad

Exhibit 12: Conflict of Interest Disclosures

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name:

John Carmos

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.
- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6-25-14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (*1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited*)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – ownership – Tenet Florida, Inc. (50%); other outside members (50%)
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name:

MICHAEL CEMENO

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.
- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

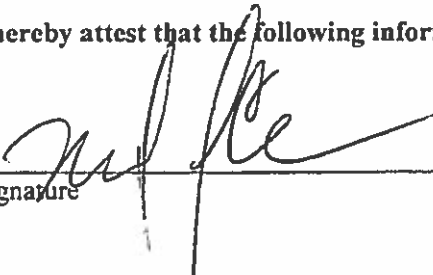
NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.

Signature



Date

6/25/2014

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – ownership – (49.836%)
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – ownership – (64.1%)
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – ownership – (1% GP and 93.03% LP)

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – *ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)*
- (f) Conroe Surgery Center 2, LLC – *ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)*
- (f) Houston Northwest Operating Company, L.L.C. – *ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)*
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – *ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)*
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – *ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)*
- (e) Lake Pointe Operating Company, L.L.C. – *ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)*
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – *ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)*
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – *ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)*
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – *ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)*
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name:

Sandra A. Iadarola

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. **Financial Interests**

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. **Beneficial and/or Employment Interests**

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

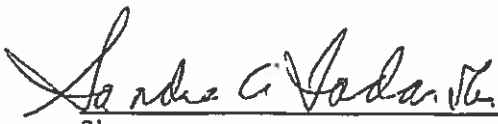
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

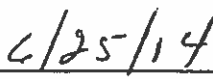

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
 - (c) Conifer HIM & Revenue Integrity Services, LLC
 - (c) Syndicated Office Systems, LLC
 - (c) Hospital RCM Services, LLC
 - (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
 - (c) InforMed Medical Management Services, LLC
 - (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
 - (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
 - (b) Centennial ASC, L.P. (*1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited*)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
 - (b) 601 N 30th Street III, Inc.
 - (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
 - (d) 601 N 30th Street II, L.L.C.
 - (b) American Medical (Central), Inc.
 - (c) Amisub (Heights), Inc.
 - (c) Amisub (Twelve Oaks), Inc.
 - (c) Lifemark Hospitals, Inc.
 - (d) Amisub of Texas, Inc.
 - (d) Houston Network, Inc.
 - (d) Houston Specialty Hospital, Inc.
 - (d) Lifemark Hospitals of Florida, Inc.
 - (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
 - (d) Lifemark Hospitals of Louisiana, Inc.
 - (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. (99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – Tenet HealthSystem Medical, Inc. (30%)
*Amisub of California, Inc. (26%); New H Acute, Inc. (12%)
AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – Amisub (Hilton Head), Inc. (79%)
Tenet Physician Services - Hilton Head, Inc. (21%)
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. (60.6061% member interest)
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – Amisub of South Carolina, Inc. (72%)
Surgical Center of Rock Hill (28%)
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. (53% member interest)
 - (c) Brookwood Home Health, LLC – ownership – Brookwood Center Development Corporation (51%);
other outside member (49%)
 - (c) BWP Associates, Ltd. – ownership – Brookwood Center Development Corporation (80%)
Brookwood Development, Inc. (20%)
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – Others (15%)
*Brookwood Center Development Corporation (8% GP,
73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex
Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – Tenet HealthSystem Medical, Inc. (99%),
Brookwood Garages, L.L.C. (1%)
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – East Cooper Community Hospital, Inc., managing member (55%);
other outside members (45%)

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – ownership – (49.836%)
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – ownership – (64.1%)
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – ownership – (1% GP and 93.03% LP)

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name: DANA J. PIZZUTO, MD

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

DANIS J. PIZZUTO, MS

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

DAVID J. PIZZUTO, MD

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

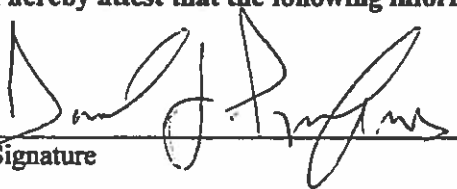
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6-25-14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – ownership – (49.836%)
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – ownership – (64.1%)
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – ownership – (1% GP and 93.03% LP)

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
 - (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)
 - (b) FMC Medical, Inc.
 - (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)
 - (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
 - (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – ownership – Tenet Florida, Inc. (50%); other outside members (50%)
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – *Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name: Ed Romero

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. **Financial Interests**

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. **Beneficial and/or Employment Interests**

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.



Signature



Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
 - (c) Conifer HIM & Revenue Integrity Services, LLC
 - (c) Syndicated Office Systems, LLC
 - (c) Hospital RCM Services, LLC
 - (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
 - (c) InforMed Medical Management Services, LLC
 - (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
 - (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
 - (b) Centennial ASC, L.P. (*1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited*)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
 - (b) 601 N 30th Street III, Inc.
 - (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
 - (d) 601 N 30th Street II, L.L.C.
 - (b) American Medical (Central), Inc.
 - (c) Amisub (Heights), Inc.
 - (c) Amisub (Twelve Oaks), Inc.
 - (c) Lifemark Hospitals, Inc.
 - (d) Amisub of Texas, Inc.
 - (d) Houston Network, Inc.
 - (d) Houston Specialty Hospital, Inc.
 - (d) Lifemark Hospitals of Florida, Inc.
 - (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
 - (d) Lifemark Hospitals of Louisiana, Inc.
 - (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – ownership – Tenet Florida, Inc. (50%); other outside members (50%)
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name:

THOMAS BURKE

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

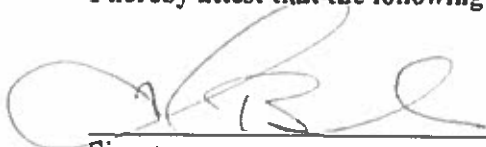
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.



Signature



Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (*1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited*)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
 - other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – ownership – Tenet Florida, Inc. (50%); other outside members (50%)
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – *Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women’s Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. **Instructions:**

- (a) This Disclosure Form is for GWHN management.

Please provide the following information:

Print Name:

Dorlene Stromstad

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.
- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. **Definitions:**

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

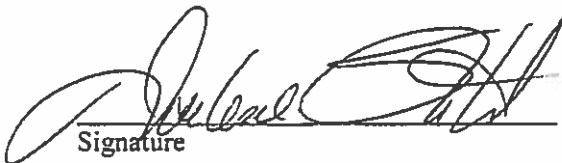
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6/25/14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by **Tenet Healthcare Corporation** unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. (99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – Tenet HealthSystem Medical, Inc. (30%)
*Amisub of California, Inc. (26%); New H Acute, Inc. (12%)
AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – Amisub (Hilton Head), Inc. (79%)
Tenet Physician Services - Hilton Head, Inc. (21%)
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. (60.6061% member interest)
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – Amisub of South Carolina, Inc. (72%)
Surgical Center of Rock Hill (28%)
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. (53% member interest)
 - (c) Brookwood Home Health, LLC – ownership – Brookwood Center Development Corporation (51%);
other outside member (49%)
 - (c) BWP Associates, Ltd. – ownership – Brookwood Center Development Corporation (80%)
Brookwood Development, Inc. (20%)
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – Others (15%)
Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – Tenet HealthSystem Medical, Inc. (99%),
Brookwood Garages, L.L.C. (1%)
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – East Cooper Community Hospital, Inc., managing member (55%);
other outside members (45%)

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%

GP);

*Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
other outside partners (49.001% LP)*

- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – ownership – Tenet Florida, Inc. (50%); other outside members (50%)
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – *Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: Andrew K. Skipp

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

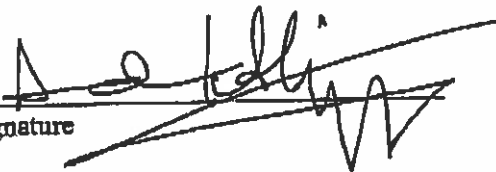
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6/17/14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – *ownership – Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – *ownership – Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – *ownership – Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – *ownership – Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – *ownership – Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – *ownership – Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – *ownership – Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – *ownership – East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: Henry Borkowski MD

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702.** If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

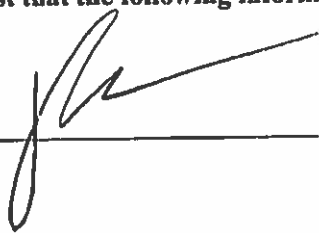
NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.

Signature



Date

6/19/14

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okcechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. (99% LP: *TH Healthcare, Ltd.*; 1% GP: *Tenet HealthSystem Nacogdoches ASC LP, Inc.*)
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – *ownership – Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – *ownership – Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. (60.6061% member interest)
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – *ownership – Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. (53% member interest)
 - (c) Brookwood Home Health, LLC – *ownership – Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – *ownership – Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – *ownership – Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – *ownership – Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – *ownership – East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
 - (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – *ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)*
 - (f) Conroe Surgery Center 2, LLC – *ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)*
 - (f) Houston Northwest Operating Company, L.L.C. – *ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members*
- (13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – *ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)*
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – *ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)*
 - (c) Lake Pointe Operating Company, L.L.C. – *ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members*
- (5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – *ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)*
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – *ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)*
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – *ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)*
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (c) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%)*

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (c) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name:

CARL COSTADINO

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6-17-2014
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
 - other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
- (c) SLUH Anesthesia Physicians, L.L.C.
- (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name:

RONALD SANDAK, MD

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

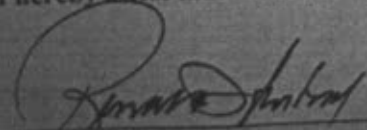
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

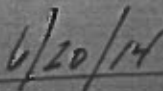

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – Tenet HealthSystem Medical, Inc. (30%)
*Amisub of California, Inc. (26%); New H Acute, Inc. (12%)
AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – Amisub (Hilton Head), Inc. (79%)
Tenet Physician Services - Hilton Head, Inc. (21%)
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – Amisub of South Carolina, Inc. (72%)
Surgical Center of Rock Hill (28%)
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – Brookwood Center Development Corporation
other outside member (49%)
 - (c) BWP Associates, Ltd. – ownership – Brookwood Center Development Corporation (80%)
Brookwood Development, Inc. (20%)
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – Others (15%)
*Brookwood Center Development Corporation (8% GP,
73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex
Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – Tenet HealthSystem Medical, Inc. (99%),
Brookwood Garages, L.L.C. (1%)
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – East Cooper Community
*Hospital, Inc., managing member (55%);
other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
 - (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
 - (b) Tenet California Nurse Resources, Inc.
 - (b) Tenet California Medical Ventures I, Inc.
 - (b) Tenet El Mirador Surgical Center, Inc.
 - (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: FRANK A. SHERER, JR

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. **Financial Interests**

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. **Beneficial and/or Employment Interests**

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

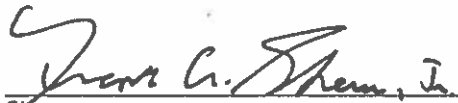
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

June 19, 2014
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
- (b) AHM Acquisition Co., Inc.
- (b) Commonwealth Continental Health Care, Inc.
- (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
 - (c) Captive Insurance Services, Inc.
 - (c) Hospital Underwriting Group, Inc.
 - (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – *ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: John A. Kelly, Jr.

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

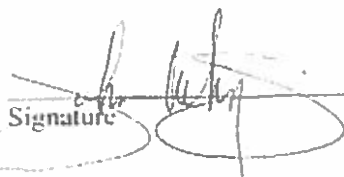
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

Jun 19, 2014
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – *ownership – Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – *ownership – Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – *ownership – Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – *ownership – Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – *ownership – Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – *ownership – Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – *ownership – Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – *ownership – East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
 - (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
 - (c) Captive Insurance Services, Inc.
 - (c) Hospital Underwriting Group, Inc.
 - (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: James H. Gatling Ph.D.

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702.** If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

X NO ____ YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

X NO ____ YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

X NO ____ YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

X NO ____ YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

X NO ____ YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

X NO ____ YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

 X NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

 X NO YES. If YES, please provide details.

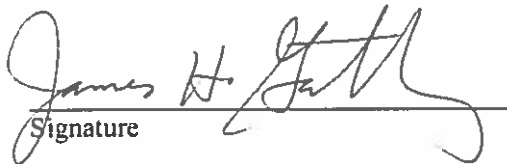
(iii) Been indebted to or loaned money to a Tenet Entity.

 X NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

 X NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

 6/23/14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
 - (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
 - (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
 - (c) Amisub (Heights), Inc.
 - (c) Amisub (Twelve Oaks), Inc.
 - (c) Lifemark Hospitals, Inc.
 - (d) Amisub of Texas, Inc.
 - (d) Houston Network, Inc.
 - (d) Houston Specialty Hospital, Inc.
 - (d) Lifemark Hospitals of Florida, Inc.
 - (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
 - (d) Lifemark Hospitals of Louisiana, Inc.
 - (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – *ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)*
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – *ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)*
 - (c) NMC Surgery Center, L.P. – *ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)*
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
 - (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women’s Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
 - (h) VHS Phoenix Health Plan, LLC
 - (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
 - (f) VHS Outpatient Clinics, Inc.
 - (g) Abrazo Medical Group Urgent Care, LLC
 - (e) VHS Valley Management Company, Inc.
 - (f) Harlingen Physician Network, Inc.
 - (f) Rio Grande Valley Indigent Health Care Corporation
 - (f) Valley Health Care Network
 - (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
 - (g) VHS Brownsville Hospital Company, LLC
 - (g) VHS Harlingen Hospital Company, LLC
 - (g) Valley Baptist Realty Company, LLC
 - (g) VHS Valley Holdings, LLC
 - (h) Valley Baptist Lab Services, LLC
 - (h) Valley Baptist Wellness Center, LLC
 - (h) VB Brownsville IMP ASC, LLC
 - (h) VB Brownsville LTACH, LLC
 - (h) VBOA ASC GP, LLC
 - (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
 - (e) VHS West Suburban Medical Center, Inc.
 - (f) West Suburban Radiation Therapy Center, LLC
 - (e) VHS Westlake Hospital, Inc.
 - (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
 - (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
 - (d) Healthcare Compliance, L.L.C.
 - (d) New Dimensions, LLC
 - (d) ProCare Health Plans, Inc.
 - (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates (“GWHN”) and Vanguard Health Systems, Inc. (“Vanguard”), a wholly owned subsidiary of Tenet Healthcare Corporation (“Tenet”) to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture (“Joint Venture”).

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: John A Michaels

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702.** If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

 NO XXX YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

My annuity or IRA accounts with Northwest Mutual may hold Tenet

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

 XXX NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

 XXX NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

 NO XX YES. If YES, please provide details.

 see a above

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

 XXX NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

 XXX NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

XXX NO YES. If YES, please provide details.

 subject to 3a above

(ii) Leased assets to or leased assets from a Tenet Entity.

XXX NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

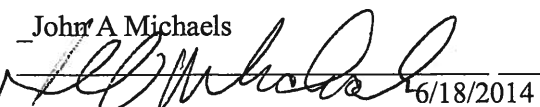
XXX NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

XXX NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.

John A Michaels


Signature

6/18/2014

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – *ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)*
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – *ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)*
 - (c) NMC Surgery Center, L.P. – *ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)*
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd.
managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership –
Houston Northwest Partners, Ltd. (86.6092%); other outside members
(13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%);
other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership –
Lake Pointe Partners, Ltd. (94.59%); other outside members
(5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%);
LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare
Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: Patricia A. McKinley

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

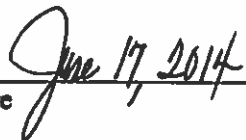

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
 - other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
- (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
- (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
- (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
- (g) Houston Northwest Concessions, L.L.C.
- (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
- (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
- (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
- (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: DAVID J. PIZZUTE, MD

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

DAVID J. PIZZUTO, MD

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

DANA J. PIZZUTO, MD

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.


(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

6-18-2014
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. *(1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)*
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMCM Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
- (b) AHM Acquisition Co., Inc.
- (b) Commonwealth Continental Health Care, Inc.
- (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – *ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)*
 - (f) Conroe Surgery Center 2, LLC – *ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)*
 - (f) Houston Northwest Operating Company, L.L.C. – *ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)*
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – *ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)*
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – *ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)*
 - (e) Lake Pointe Operating Company, L.L.C. – *ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)*
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – *ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)*
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – *ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)*
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – *ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)*
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – *ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women’s Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
- (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: Carl Sherter, MD

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

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(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.

Paul Steffen
Signature

6/18/14
Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. *(1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)*
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – *ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)*
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – *ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)*
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – *ownership – GP: Lifemark Hospitals, Inc. (1%);*

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – *Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – *Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – *Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – ownership – *Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – ownership – *Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – *Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – *Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – *East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
- (c) Good Samaritan Surgery, L.L.C.
- (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
- (c) AMC Acquisition Company, L.L.C.
- (c) AMC Community Physician Practices, L.L.C.
- (c) Atlanta Medical Billing Center, L.L.C.
- (c) Sheffield Educational Fund, Inc.
- (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
- (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
- (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP); Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
- (c) North Shore Medical Billing Center, L.L.C.
- (c) North Shore Physician Hospital Organization (50%)
- (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
- (c) HPS of PA, L.L.C.
- (c) Tenet HealthSystem Bucks County, L.L.C.
- (c) Tenet HealthSystem City Avenue, L.L.C.
- (c) Tenet HealthSystem Elkins Park, L.L.C.
- (c) Tenet HealthSystem Graduate, L.L.C.
- (c) Tenet HealthSystem Hahnemann, L.L.C.
- (c) Tenet HealthSystem Parkview, L.L.C.
- (c) Tenet HealthSystem Roxborough, LLC
- (c) Tenet HealthSystem Roxborough MOB, LLC
- (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
- (d) Center for the Urban Child, Inc.
- (d) SCHC Pediatric Anesthesia Associates, L.L.C.
- (d) SCHC Pediatric Associates, L.L.C.
- (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
- (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
- (d) StChris Care at Northeast Pediatrics, L.L.C.
- (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – *ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)*
 - (f) Conroe Surgery Center 2, LLC – *ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)*
 - (f) Houston Northwest Operating Company, L.L.C. – *ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)*
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – *ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)*
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – *ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)*
 - (e) Lake Pointe Operating Company, L.L.C. – *ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)*
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – *ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)*
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – *ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)*
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – *ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)*
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
 - (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
 - (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – *ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)*
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women’s Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
- (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: Sundae M. Black

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

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3. **Financial Interests**

- (a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

- (b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

- (c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

- (d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. **Beneficial and/or Employment Interests**

- (a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

- (b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(e) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.

 6/19/14
Signature Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – *ownership – Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – *ownership – Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – *ownership – Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – *ownership – Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – *ownership – Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – *ownership – Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – *ownership – Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – *ownership – East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC *(50% member interest)*
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. *(50% member interest)*
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – *ownership – (16.4078% LP)*
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – *ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)*
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – *ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)*
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher’s Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher’s Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
- (b) AHM Acquisition Co., Inc.
- (b) Commonwealth Continental Health Care, Inc.
- (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
 - (d) HNW LP, Inc.
 - (c) Northwest Houston Providers Alliance, Inc.
 - (b) Newhope Imaging Center, Inc.
 - (b) NWSC, L.L.C.
 - (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
 - (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
 - (b) SHL/O Corp.
 - (b) Tenet HealthSystem CFMC, Inc.
 - (b) Tenet HealthSystem CM, Inc.
 - (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
 - (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women’s Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
 - (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)

- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates (“GWHN”) and Vanguard Health Systems, Inc. (“Vanguard”), a wholly owned subsidiary of Tenet Healthcare Corporation (“Tenet”) to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture (“Joint Venture”).

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name: William J. Pizzuto, Ph.D.

- (b) **PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.**

- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

(a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

(b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

(c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

(d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

(a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.

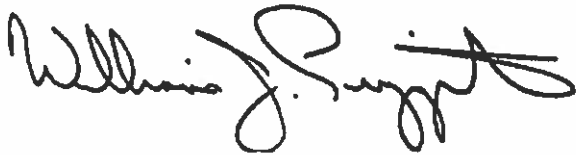
(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.



Signature

06-17-14

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
- (c) Conifer HIM & Revenue Integrity Services, LLC
- (c) Syndicated Office Systems, LLC
- (c) Hospital RCM Services, LLC
- (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
- (c) InforMed Medical Management Services, LLC
- (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP: TenetCare Frisco, Inc.; 99% LP: Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. *(99% LP: TH Healthcare, Ltd.; 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)*
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – *ownership – Tenet HealthSystem Medical, Inc. (30%) Amisub of California, Inc. (26%); New H Acute, Inc. (12%) AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – *ownership – Amisub (Hilton Head), Inc. (79%) Tenet Physician Services - Hilton Head, Inc. (21%)*
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. *(60.6061% member interest)*
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – *ownership – Amisub of South Carolina, Inc. (72%) Surgical Center of Rock Hill (28%)*
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. *(53% member interest)*
 - (c) Brookwood Home Health, LLC – *ownership – Brookwood Center Development Corporation (51%); other outside member (49%)*
 - (c) BWP Associates, Ltd. – *ownership – Brookwood Center Development Corporation (80%) Brookwood Development, Inc. (20%)*
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – *ownership – Others (15%) Brookwood Center Development Corporation (8% GP, 73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – *ownership – Tenet HealthSystem Medical, Inc. (99%), Brookwood Garages, L.L.C. (1%)*
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – *ownership – East Cooper Community Hospital, Inc., managing member (55%); other outside members (45%)*

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%); other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP); other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
- (c) HNMC, Inc.
- (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
- (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
- (f) Billing Center Lake Pointe Medical, L.L.C.
- (c) Lake Pointe ASC GP, Inc.
- (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
- (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
- (c) OHM Services, Inc.
- (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
- (c) Captive Insurance Services, Inc.
- (c) Hospital Underwriting Group, Inc.
- (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
- (b) Brookwood Primary Network Care, Inc.
- (c) Alabama Cardiovascular Associates, L.L.C.
- (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
- (b) Tenet California Nurse Resources, Inc.
- (b) Tenet California Medical Ventures I, Inc.
- (b) Tenet El Mirador Surgical Center, Inc.
- (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
 - (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women’s Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet Frisco, Ltd. – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – *ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)*
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – *ownership – PDN, LLC, managing member (61%); other outside members (39%)*
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
- (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - *ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)*
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - *ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners*
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - *ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)*
- (f) VHS San Antonio Imaging Partners, L.P. - *ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)*
- (f) VHS San Antonio Partners, LLC - *ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)*
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
- (f) VHS Acquisition Partnership Number 1, L.P. - *ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)*
- (e) VHS Acquisition Subsidiary Number 7, Inc.
- (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
- (f) Community Connection Health Plan, Inc.
- (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
- (f) MetroWest Accountable Health Care Organization, LLC - *ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)*
 - (g) Total Accountable Care Organization, LLC - *ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)*
- (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%),*

Conflict of Interest/Financial Disclosure Form

The Application of the Greater Waterbury Health Network, Inc. and its Affiliates ("GWHN") and Vanguard Health Systems, Inc. ("Vanguard"), a wholly owned subsidiary of Tenet Healthcare Corporation ("Tenet") to the Connecticut Attorney General and the Connecticut Department of Public Health requests permission to form a joint venture ("Joint Venture").

1. Instructions:

- (a) This Disclosure Form is for GWHN board members.

Please provide the following information:

Print Name:

Dorlene Stromsted

- (b) PLEASE COMPLETE AND RETURN THIS QUESTIONNAIRE NO LATER THAN June 20, 2014 to Ann Zucker at azucker@carmodylaw.com or Carmody Torrance Sandak & Hennessey LLP, Ann Zucker, 50 Leavenworth Street, Waterbury, CT 06702. If you have any questions regarding the questionnaire, please call her at 203-252-2652.
- (c) Retain a completed copy of this questionnaire for your files. If, following your return of the questionnaire, any events occur or information comes to your attention that would affect the accuracy of any of your answers in this questionnaire, please notify Ann Zucker of any such event or information as soon as possible.

2. Definitions:

- (a) **Related Person:** A person related to you by blood, law or marriage as a spouse, child, stepchild, parent, sibling, grandparent, grandchild or domestic partner (individual not related by blood or marriage, but currently in a committed relationship and residing in a common household sharing joint responsibility for the household), or an entity directly or indirectly controlled by you or any such person or in which you or any such person has a direct or indirect ownership interest of greater than thirty percent.
- (b) **Tenet Entity:** Entity includes Tenet Healthcare Corporation, Vanguard Health and the subsidiaries and affiliates listed on Exhibit A attached to this form.

3. Financial Interests

- (a) Do you or any Related Person (see definition on first page) have a direct or indirect ownership interest in any Tenet Entity (see definitions on first page)?

NO YES. If YES, please note the name of the entity, ownership percentage and any income generated from the ownership or investment interest.

- (b) Since January 1, 2012, did you or any Related Person have a compensation arrangement, including without limitation, as an employee, consultant, contractor, with any Tenet Entity?

NO YES. If you answered YES, please note the name of the entity and income generated from the entity.

- (c) Did or will you or any Related Person receive any payment or other financial benefit as a result of the proposed transaction?

NO YES. If YES, please provide details.

- (d) Do you or any Related Person own stock or options to purchase stock in any Tenet Entity?

NO YES. If YES, please provide details.

4. Beneficial and/or Employment Interests

- (a) Since January 1, 2012, were you or any Related Person offered a position as a director or trustee of a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

- (b) Since January 1, 2012, were you or any Related Person offered a consulting position or employment with a Tenet Entity or the Joint Venture?

NO YES. If YES, please provide details.

(c) Since January 1, 2012, have you or any Related Person engaged in any of the following transactions with a Tenet Entity?

(i) Sold or transferred assets to or purchased assets from or exchanged assets.

NO YES. If YES, please provide details.

(ii) Leased assets to or leased assets from a Tenet Entity.

NO YES. If YES, please provide details.


(iii) Been indebted to or loaned money to a Tenet Entity.

NO YES. If YES, please provide details.

(iv) Furnished or acquired goods, services or facilities to a Tenet Entity.

NO YES. If YES, please provide details.

I hereby attest that the following information is true and accurate to the best of my knowledge.


Signature

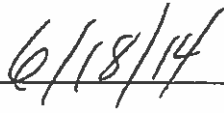

Date

Exhibit A

Tenet Subsidiaries List

All of the subsidiaries listed below are 100% owned by Tenet Healthcare Corporation unless otherwise indicated.

Conifer Holdings, Inc.

- (a) Conifer Ethics and Compliance, Inc.
- (a) Conifer Health Solutions, LLC – *ownership – Conifer Holdings, Inc., managing member (98%); Catholic Health Initiatives (2%)*
- (b) Conifer Patient Communications, LLC
- (b) Conifer Revenue Cycle Solutions, LLC
 - (c) Conifer HIM & Revenue Integrity Services, LLC
 - (c) Syndicated Office Systems, LLC
 - (c) Hospital RCM Services, LLC
 - (c) United Patient Financing, Inc.
- (b) Conifer Value-Based Care, LLC
 - (c) InforMed Medical Management Services, LLC
 - (c) InforMed Insurance Services, LLC

DigitalMed, Inc.

National Imaging Center Holdings, Inc.

- (a) DMC Imaging, L.L.C.

National Surgery Center Holdings, Inc.

- (a) Bluffton Okatie Surgery Center, L.L.C.
- (a) El Mirador Surgery Center, L.L.C.
- (a) El Paso Day Surgery, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (61%); other outside members (39%)*
- (a) GCSA Ambulatory Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Murdock Ambulatory Surgical Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Pacific Endoscopy and Surgery Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (55%); other outside members (45%)*
- (a) Pediatric Surgery Center - Odessa, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Pediatric Surgery Centers, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (60%); other outside members (40%)*
- (a) Surgery Center of Okeechobee, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Surgery Center of Pembroke Pines, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (67.5%); other outside members (32.5%)*
- (a) The Surgery Center at Jensen Beach, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (53.5%); other outside members (46.5%)*
- (a) Theda Oaks Gastroenterology & Endoscopy Center, LLC – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*
- (a) Winter Haven Ambulatory Surgical Center, L.L.C. – *ownership – National Surgery Center Holdings, Inc., managing member (51%); other outside members (49%)*

National Urgent Care Holdings, Inc.

- (a) AMC/North Fulton Urgent Care #2, L.L.C.
- (a) AMC/North Fulton Urgent Care #3, L.L.C.

- (a) AMC/North Fulton Urgent Care #4, L.L.C.
- (a) AMC/North Fulton Urgent Care #5, L.L.C.
- (a) AMC/North Fulton Urgent Care #6, L.L.C.
- (a) Camp Creek Urgent Care, L.L.C.
- (a) Des Peres Urgent Care, L.L.C.
- (a) Memphis Urgent Care #1, L.L.C.
- (a) Memphis Urgent Care #2, L.L.C.
- (a) NUCH of Texas
- (a) Olive Branch Urgent Care #1, LLC
- (a) Selma Carlson, Inc.
- (a) St. Louis Urgent Care #2, L.L.C.
- (a) St. Louis Urgent Care #3, L.L.C.
- (a) Walker Street Imaging Care, Inc.
- (a) West Boynton Urgent Care, L.L.C.

NME Headquarters, Inc.

NME Properties Corp.

- (a) NME Properties, Inc.
- (b) Lake Health Care Facilities, Inc.
- (a) NME Property Holding Co., Inc.
- (a) Tenet HealthSystem SNF-LA, Inc.

NME Psychiatric Hospitals, Inc.

- (a) The Huron Corporation

NME Rehabilitation Properties, Inc.

- (a) R.H.S.C. El Paso, Inc.

TenetCare, Inc.

- (a) National Diagnostic Imaging Centers, Inc.
- (a) TenetCare Frisco, Inc.
- (b) Centennial ASC, L.P. (1% GP; TenetCare Frisco, Inc.: 99% LP; Tenet Hospitals Limited)
- (a) TenetCare Tennessee, Inc.

Tenet Healthcare Foundation

Tenet HealthSystem Holdings, Inc.

- (a) Tenet HealthSystem Medical, Inc.
- (b) 601 N 30th Street III, Inc.
- (c) 601 N 30th Street I, L.L.C. – ownership – 601 N 30th Street II, Inc. (74.06%)
Tenet HealthSystem Medical, Inc. (25.94%)
- (d) 601 N 30th Street II, L.L.C.
- (b) American Medical (Central), Inc.
- (c) Amisub (Heights), Inc.
- (c) Amisub (Twelve Oaks), Inc.
- (c) Lifemark Hospitals, Inc.
- (d) Amisub of Texas, Inc.
- (d) Houston Network, Inc.
- (d) Houston Specialty Hospital, Inc.
- (d) Lifemark Hospitals of Florida, Inc.
- (e) Surgicare of Miramar, L.L.C. – ownership – Lifemark Hospitals of Florida, Inc.,
managing member (50.97%); other outside members (49.03%)
- (d) Lifemark Hospitals of Louisiana, Inc.
- (d) TH Healthcare, Ltd. – ownership – GP: Lifemark Hospitals, Inc. (1%);

- LP: Amisub of Texas, Inc. (70.1%); LP: Amisub (Heights), Inc. (10.3%); LP: Amisub (Twelve Oaks), Inc. (18.6%)*
- (e) NMC Lessor, L.P. (99% LP: TH Healthcare, Ltd.: 1% GP: Tenet HealthSystem Nacogdoches ASC LP, Inc.)
 - (e) Park Plaza Hospital Billing Center, L.L.C.
 - (c) Tenet Employment, Inc.
 - (b) AMI Diagnostic Services, Inc.
 - (b) AMI Information Systems Group, Inc.
 - (b) AMI/HTI Tarzana Encino Joint Venture – ownership – Tenet HealthSystem Medical, Inc. (30%)
*Amisub of California, Inc. (26%); New H Acute, Inc. (12%)
AMI Information Systems Group, Inc. (7%)*
 - (b) Amisub (Hilton Head), Inc.
 - (c) Hilton Head Health System, L.P. – ownership – Amisub (Hilton Head), Inc. (79%)
Tenet Physician Services - Hilton Head, Inc. (21%)
 - (b) Amisub (North Ridge Hospital), Inc.
 - (c) NRMC Physician Services, L.L.C.
 - (b) Amisub (SFH), Inc.
 - (c) Saint Francis Hospital Billing Center, L.L.C.
 - (c) Saint Francis Surgery Center, L.L.C. (60.6061% member interest)
 - (c) Tenet HealthSystem SF-SNF, Inc.
 - (b) Amisub of California, Inc.
 - (b) Amisub of North Carolina, Inc.
 - (c) Central Carolina Ambulatory Surgery Center, LLC
 - (b) Amisub of South Carolina, Inc.
 - (c) Rock Hill Surgery Center, L.P. – ownership – Amisub of South Carolina, Inc. (72%)
Surgical Center of Rock Hill (28%)
 - (c) Tenet Rehab Piedmont, Inc.
 - (b) Brookwood Center Development Corporation
 - (c) Alabama Digestive Health Endoscopy Center, L.L.C. (53% member interest)
 - (c) Brookwood Home Health, LLC – ownership – Brookwood Center Development Corporation (51%);
other outside member (49%)
 - (c) BWP Associates, Ltd. – ownership – Brookwood Center Development Corporation (80%)
Brookwood Development, Inc. (20%)
 - (c) C.K. of Birmingham, LLC
 - (c) Hoover Doctors Group, Inc.
 - (c) Medplex Outpatient Medical Centers, Inc.
 - (c) Medplex Outpatient Surgery Center, Ltd. – ownership – Others (15%)
*Brookwood Center Development Corporation (8% GP,
73.765% LP); Hoover Doctors Group, Inc. (1% LP); Medplex
Outpatient Medical Centers, Inc. (1% LP)*
 - (b) Brookwood Development, Inc.
 - (b) Brookwood Health Services, Inc.
 - (c) Brookwood Garages, L.L.C.
 - (b) Brookwood Parking Associates, Ltd. – ownership – Tenet HealthSystem Medical, Inc. (99%),
Brookwood Garages, L.L.C. (1%)
 - (b) Coastal Carolina Medical Center, Inc.
 - (c) Coastal Carolina Pro Fee Billing, L.L.C.
 - (b) Coastal Carolina Physician Practices, L.L.C.
 - (c) Hardeeville Medical Group, L.L.C.
 - (c) Hardeeville Primary Care, L.L.C.
 - (b) Cumming Medical Ventures, Inc.
 - (b) East Cooper Community Hospital, Inc.
 - (c) The Southeastern Spine Institute Surgery Center, L.L.C. – ownership – East Cooper Community Hospital, Inc., managing member (55%);
other outside members (45%)

- (b) Eastern Professional Properties, Inc.
- (b) Frye Regional Medical Center, Inc.
 - (c) FryeCare Outpatient Imaging, L.L.C.
 - (c) Frye Heart Excellence Team, LLC (50% member interest)
 - (c) Frye Home Infusion, Inc.
 - (c) Guardian Health Service, L.L.C. (50% member interest)
 - (c) Tate Surgery Center, L.L.C.
 - (c) Unifour Neurosurgery, L.L.C.
 - (c) Viewmont Surgery Center, L.L.C.
- (b) Magnetic Resonance Imaging of San Luis Obispo, Inc.
- (b) New H Acute, Inc.
- (b) North Fulton Medical Center, Inc.
 - (c) North Fulton GI Center, L.L.C.
 - (c) Northwoods Surgery Center, LLC
 - (c) NorthPoint Health System, Inc.
 - (c) Northwoods Member, Inc.
 - (c) Roswell Georgia Surgery Center, L.L.C.
- (b) North Fulton MOB Ventures, Inc.
 - (c) North Fulton Professional Building I, L.P. – ownership – (16.4078% LP)
- (b) Palm Beach Gardens Community Hospital, Inc.
 - (c) Palm Beach Gardens Cardiac and Vascular Partners, LLC – ownership – Palm Beach Gardens Community Hospital, Inc. (50%), other outside physician partners (50%)
- (b) Piedmont Urgent Care and Industrial Health Centers, Inc.
 - (c) Catawba-Piedmont Cardiothoracic Surgery, L.L.C.
 - (c) Imaging Center at Baxter Village, L.L.C.
 - (c) Piedmont Behavioral Medicine Associates, LLC
 - (c) Piedmont Cardiovascular Physicians, L.L.C.
 - (c) Piedmont Carolina OB/GYN of York County, L.L.C.
 - (c) Piedmont Carolina Vascular Surgery, L.L.C.
 - (c) Piedmont East Urgent Care Center, L.L.C.
 - (c) Piedmont Express Care at Sutton Road, L.L.C.
 - (c) Piedmont Family Practice at Baxter Village, L.L.C.
 - (c) Piedmont Family Practice at Rock Hill, L.L.C.
 - (c) Piedmont Family Practice at Tega Cay, L.L.C.
 - (c) Piedmont General Surgery Associates, L.L.C.
 - (c) Piedmont Internal Medicine at Baxter Village, L.L.C.
 - (c) Piedmont Internal Medicine and Family Practice at York, L.L.C.
 - (c) Piedmont Pulmonology, L.L.C.
 - (c) Piedmont Surgical Specialists, L.L.C.
 - (c) Piedmont Urgent Care Center at Baxter Village, LLC
 - (c) Piedmont West Urgent Care Center, L.L.C.
- (b) Physician Performance Network, L.L.C.
 - (c) Physician Performance Network of Georgia, L.L.C.
- (b) Professional Healthcare Systems Licensing Corporation
- (b) Roswell Medical Ventures, Inc.
 - (c) North Fulton Parking Deck, L.P. – ownership – Roswell Medical Ventures, Inc. (89.836%), other outside partners (10.164%)
- (b) Sierra Vista Hospital, Inc.
 - (c) San Dimas Surgery Center, L.L.C.
- (b) South Carolina Health Services, Inc.
 - (c) Bluffton Okatie Primary Care, L.L.C.
 - (c) Broad River Primary Care, L.L.C.
 - (c) Burnt Church Primary and Urgent Care, L.L.C.
 - (c) Cardiovascular & Thoracic Surgery, L.L.C.
 - (c) Okatie Surgical Partners, L.L.C.
 - (c) Hardeeville Hospitalists, L.L.C.

- (c) Heritage Medical Group of Hilton Head, L.L.C.
- (c) Hilton Head Occupational Medicine, L.L.C.
- (c) Hilton Head Regional Anesthesia Partners, L.L.C.
- (c) Hilton Head Regional Endocrinology Associates, L.L.C.
- (c) Hilton Head Regional OB/GYN Partners, L.L.C.
- (c) Mid-Island Primary and Urgent Care, L.L.C.
- (c) Nephrology Associates of Hilton Head, L.L.C.
- (c) Oncology Associates of the Low Country, L.L.C.
- (c) Orthopedic Associates of the Lowcountry, L.L.C.
- (c) Tenet Hilton Head Heart, L.L.C.
- (c) Tenet South Carolina Lowcountry OB/GYN, L.L.C.
- (b) Tenet Central Carolina Physicians, Inc.
- (b) Tenet DISC Imaging, Inc.
- (b) Tenet EKG, Inc.
- (b) Tenet Finance Corp.
- (b) Tenet Good Samaritan, Inc.
 - (c) Good Samaritan Surgery, L.L.C.
 - (c) Good Samaritan Cardiac & Vascular Management, LLC – ownership – Tenet Good Samaritan, Inc. (50%); other outside physician partners (50%)
- (b) Tenet HealthSystem Bartlett, Inc.
- (b) Tenet HealthSystem GB, Inc.
 - (c) AMC Acquisition Company, L.L.C.
 - (c) AMC Community Physician Practices, L.L.C.
 - (c) Atlanta Medical Billing Center, L.L.C.
 - (c) Sheffield Educational Fund, Inc.
 - (c) Tenet South Fulton Health Care Centers, Inc.
- (b) Tenet HealthSystem Nacogdoches ASC GP, Inc.
 - (c) NMC Lessor, L.P. – ownership – GP: Tenet HealthSystem Nacogdoches ASC GP, Inc. (1%); LP: TH Healthcare, Ltd. (99%)
 - (c) NMC Surgery Center, L.P. – ownership – Tenet HealthSystem Nacogdoches ASC GP, Inc. (1% GP);
 - Tenet HealthSystem Nacogdoches ASC, LP, Inc. (58.999% LP);
 - other outside partners (49.001% LP)
- (b) Tenet HealthSystem Nacogdoches ASC LP, Inc.
- (b) Tenet HealthSystem North Shore, Inc.
 - (c) North Shore Medical Billing Center, L.L.C.
 - (c) North Shore Physician Hospital Organization (50%)
 - (c) North Shore Physician Practices, L.L.C.
- (b) Tenet HealthSystem Philadelphia, Inc.
 - (c) HPS of PA, L.L.C.
 - (c) Tenet HealthSystem Bucks County, L.L.C.
 - (c) Tenet HealthSystem City Avenue, L.L.C.
 - (c) Tenet HealthSystem Elkins Park, L.L.C.
 - (c) Tenet HealthSystem Graduate, L.L.C.
 - (c) Tenet HealthSystem Hahnemann, L.L.C.
 - (c) Tenet HealthSystem Parkview, L.L.C.
 - (c) Tenet HealthSystem Roxborough, LLC
 - (c) Tenet HealthSystem Roxborough MOB, LLC
 - (c) Tenet HealthSystem St. Christopher's Hospital for Children, L.L.C.
 - (d) Center for the Urban Child, Inc.
 - (d) SCHC Pediatric Anesthesia Associates, L.L.C.
 - (d) SCHC Pediatric Associates, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center, L.L.C.
 - (e) St. Christopher's Pediatric Urgent Care Center - Allentown, L.L.C.
 - (d) StChris Care at Northeast Pediatrics, L.L.C.
 - (c) Tenet Home Services, L.L.C.

- (c) Tenet Medical Equipment Services, L.L.C.
- (c) The Healthcare Underwriting Company, a Risk Retention Group
- (c) TPS of PA, L.L.C.
 - (d) TPS II of PA, L.L.C.
 - (d) TPS III of PA, L.L.C.
 - (d) TPS IV of PA, L.L.C.
 - (d) TPS V of PA, L.L.C.
 - (d) TPS VI of PA, L.L.C.
- (c) MidAtlantic MedEvac, L.L.C.
- (b) Tenet HealthSystem SGH, Inc.
- (b) Tenet HealthSystem SL, Inc.
 - (c) SLUH Anesthesia Physicians, L.L.C.
 - (c) Tenet SLUH Physicians, L.L.C.
- (b) Tenet HealthSystem SL-HLC, Inc.
 - (c) Concentra St. Louis, L.L.C. – *ownership – Tenet HealthSystem SL-HLC, Inc. (49%)
Concentra Health Services, Inc. (51%)*
- (b) Tenet HealthSystem Spalding, Inc.
 - (c) Griffin Imaging, LLC – *ownership – Tenet HealthSystem Spalding, Inc.,
managing member (50.5%); other outside members (49.5%)*
 - (c) Spalding GI, L.L.C.
 - (c) Spalding Health System, L.L.C. – *ownership – (49.836%)*
 - (c) Spalding Medical Ventures, L.P.
 - (c) Tenet EMS/Spalding 911, LLC – *ownership – (64.1%)*
- (b) Tenet Healthcare - Florida, Inc.
- (b) Tenet Investments, Inc.
- (b) Tenet Physician Services - Hilton Head, Inc.
- (b) Tenet Practice Resources, LLC
- (b) Tenet St. Mary's, Inc.
 - (c) The Heart and Vascular Clinic, L.L.C.
- (b) Tenet Ventures, Inc.
- (b) Tenet West Palm Real Estate, Inc.
 - (c) G.S. North, Ltd. – *ownership – (1% GP and 93.03% LP)*

Tenet HealthSystem Hospitals, Inc.

- (a) Alvarado Hospital Medical Center, Inc.

Tenet HealthSystem HealthCorp

- (a) OrNda Hospital Corporation
 - (b) AHM Acquisition Co., Inc.
 - (b) Commonwealth Continental Health Care, Inc.
 - (b) Coral Gables Hospital, Inc.
 - (c) CGH Hospital, Ltd. – *ownership – GP: Coral Gables Hospital, Inc. (99.913%)
LP: FMC Medical, Inc. (0.087%)*
 - (d) Coral Gables Physician Services, L.L.C.
 - (d) Universal Medical Care Center, L.L.C.
- (b) Cypress Fairbanks Medical Center, Inc.
 - (c) New Medical Horizons II, Ltd. – *ownership – GP: Cypress Fairbanks Medical Center, Inc. (5%)
LP: Tenet HealthSystem CFMC, Inc. (95%)*
- (b) FMC Medical, Inc.
- (b) Fountain Valley Regional Hospital and Medical Center
 - (c) Specialty Surgery Center at Fountain Valley Regional Hospital, L.L.C. – *ownership –
Fountain Valley Regional Hospital and Medical Center (51%);
other outside members (49%)*
- (b) GCPG, Inc.
 - (c) Garland MOB Properties, LLC
- (b) Gulf Coast Community Hospital, Inc.

- (c) Gulf Coast Community Health Care Systems, Inc.
- (b) Houston Northwest Medical Center, Inc.
 - (c) HNMC, Inc.
 - (d) HNW GP, Inc.
 - (e) Houston Northwest Partners, Ltd. – ownership – GP: HNW GP, Inc. (1%)
LP: HNW LP, Inc. (99%)
 - (f) Conroe Surgery Center 2, LLC – ownership – Houston Northwest Partners, Ltd. managing member (50.89%); other outside members (49.11%)
 - (f) Houston Northwest Operating Company, L.L.C. – ownership – Houston Northwest Partners, Ltd. (86.6092%); other outside members (13.3908%)
 - (g) Houston Northwest Concessions, L.L.C.
 - (f) Northwest Surgery Center, Ltd – ownership – Houston Northwest Partners, Ltd. (51%); other outside partners (49%)
- (d) HNW LP, Inc.
- (c) Northwest Houston Providers Alliance, Inc.
- (b) Newhope Imaging Center, Inc.
- (b) NWSC, L.L.C.
- (b) Republic Health Corporation of Rockwall County
 - (c) Lake Pointe GP, Inc.
 - (d) Lake Pointe Partners, Ltd. – ownership – GP: Lake Pointe GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
 - (e) Lake Pointe Operating Company, L.L.C. – ownership – Lake Pointe Partners, Ltd. (94.59%); other outside members (5.41%)
 - (f) Billing Center Lake Pointe Medical, L.L.C.
 - (c) Lake Pointe ASC GP, Inc.
 - (c) Lake Pointe Investments, Inc.
 - (d) Lake Pointe Rockwall ASC, LP – ownership – GP: Lake Pointe Rockwall ASC GP, Inc. (1%); LP: Lake Pointe Investments, Inc. (99%)
- (b) RHC Parkway, Inc.
 - (c) North Miami Medical Center, Ltd. – ownership – RHC Parkway, Inc. (85.91%)
Commonwealth Continental Health Care, Inc. (14.09%)
- (b) Saint Vincent Healthcare System, Inc.
 - (c) OHM Services, Inc.
 - (c) Saint Vincent Hospital, L.L.C.
- (b) SHL/O Corp.
- (b) Tenet HealthSystem CFMC, Inc.
- (b) Tenet HealthSystem CM, Inc.
- (a) Tenet MetroWest Healthcare System, Limited Partnership

Tenet HealthSystem International, Inc.

- (a) N.M.E. International (Cayman) Limited
- (b) HUG Services, Inc. – ownership – N.M.E. International (Cayman) Limited (67%); Tenet Healthcare Corporation (30%); Tenet HealthSystem Medical, Inc. (3%)
 - (c) Captive Insurance Services, Inc.
 - (c) Hospital Underwriting Group, Inc.
 - (d) Professional Liability Insurance Company
- (a) The Healthcare Insurance Corporation

Tenet Hospitals, Inc.

- (a) National ASC, Inc.
- (a) Tenet Alabama, Inc.
 - (b) Brookwood Primary Network Care, Inc.
 - (c) Alabama Cardiovascular Associates, L.L.C.
 - (c) Alabama Hand and Sports Medicine, L.L.C.

- (c) Brookwood - Maternal Fetal Medicine, L.L.C.
- (c) Brookwood Medical Partners - ENT, L.L.C.
- (c) Brookwood Occupational Health Clinic, L.L.C.
- (c) Brookwood Primary Care Cahaba Heights, L.L.C.
- (c) Brookwood Primary Care - Homewood, L.L.C.
- (c) Brookwood Primary Care Hoover, L.L.C.
- (c) Brookwood Primary Care - Inverness, L.L.C.
- (c) Brookwood Primary Care - Mountain Brook, L.L.C.
- (c) Brookwood Primary Care - Oak Mountain, L.L.C.
- (c) Brookwood Primary Care - Red Mountain, L.L.C.
- (c) Brookwood Primary Care The Narrows, L.L.C.
- (c) Brookwood Primary Care - Trussville, L.L.C.
- (c) Brookwood Primary Care - Vestavia, L.L.C.
- (c) Brookwood Primary Care Network - Homewood, L.L.C.
- (c) Brookwood Primary Care Network - McCalla, L.L.C.
- (c) Brookwood Sports and Orthopedics, L.L.C.
- (c) Brookwood Specialty Care - Endocrinology, L.L.C.
- (c) Brookwood Women's Care, L.L.C.
- (c) Cardiovascular Associates of the Southeast, L.L.C.
- (c) Greystone Internal Medicine - Brookwood, L.L.C.
- (c) Norwood Clinic of Alabama, L.L.C.
- (b) Brookwood Retail Pharmacy, L.L.C.
- (a) Tenet California, Inc.
 - (b) Anaheim MRI Holding, Inc.
 - (b) Community Hospital of Los Gatos, Inc.
 - (c) Los Gatos Multi-Specialty Group, Inc.
 - (b) Doctors Hospital of Manteca, Inc.
 - (b) Doctors Medical Center of Modesto, Inc.
 - (c) Modesto On-Call Services, L.L.C.
 - (c) Modesto Radiology Imaging, Inc.
 - (c) Yosemite Medical Clinic, Inc.
 - (b) First Choice Physician Partners
 - (b) Golden State Medicare Health Plan
 - (b) JFK Memorial Hospital, Inc.
 - (c) SSC Holdings, L.L.C.
 - (b) Lakewood Regional Medical Center, Inc.
 - (b) Los Alamitos Medical Center, Inc.
 - (c) Reagan Street Surgery Center, L.L.C. – *ownership – Los Alamitos Medical Center, Inc (52%); other outside members (48%)*
 - (b) National Medical Ventures, Inc.
 - (b) Network Management Associates, Inc.
 - (b) PHPS-CHM Acquisition, Inc.
 - (c) CHM Merger Subsidiary, LLC
 - (c) PHPS Merger Subsidiary, Inc.
 - (b) Placentia-Linda Hospital, Inc.
 - (c) Anaheim Hills Medical Imaging, L.L.C.
 - (b) San Ramon ASC, L.P.
 - (b) San Ramon Surgery Center, L.L.C.
 - (b) SRRMC Management, Inc.
 - (c) San Ramon Regional Medical Center, LLC – *ownership – SRRMC Management, Inc (51%); John Muir Health (49%)*
 - (d) Pleasanton Diagnostic Imaging, Inc.
 - (b) Tenet California Nurse Resources, Inc.
 - (b) Tenet California Medical Ventures I, Inc.
 - (b) Tenet El Mirador Surgical Center, Inc.
 - (b) Tenet HealthSystem Desert, Inc.

- (b) Tenet HealthSystem KNC, Inc.
- (b) Twin Cities Community Hospital, Inc.
- (c) Templeton Imaging, Inc.
- (a) Tenet Florida, Inc.
 - (b) Advantage Health Network, Inc. – *ownership – Tenet Florida, Inc. (50%); other outside members (50%)*
 - (b) Delray Medical Center, Inc.
 - (b) Florida Regional Medical Center, Inc.
 - (b) FMCC Network Contracting, L.L.C.
 - (b) FREH Real Estate, L.L.C.
 - (b) FRS Imaging Services, L.L.C.
 - (b) Hollywood Medical Center, Inc.
 - (b) International Health and Wellness, Inc.
 - (b) National Medical Services II, Inc.
 - (b) National Urgent Care, Inc.
 - (b) Tenet Florida Physician Services, L.L.C.
 - (c) Center for Advanced Research Excellence, L.L.C.
 - (c) Sunrise Medical Group I, L.L.C.
 - (c) Sunrise Medical Group II, L.L.C.
 - (c) Sunrise Medical Group III, L.L.C.
 - (c) Sunrise Medical Group IV, L.L.C.
 - (c) Sunrise Medical Group V, L.L.C.
 - (c) Sunrise Medical Group VI, L.L.C.
 - (c) Tenet Florida Physician Services II, L.L.C.
 - (c) Tenet Florida Physician Services III, L.L.C.
 - (b) Tenet Hialeah HealthSystem, Inc.
 - (c) Hialeah Real Properties, Inc.
 - (c) Tenet Hialeah (ASC) HealthSystem, Inc.
 - (b) Tenet Network Management, Inc.
 - (b) West Boca Medical Center, Inc.
 - (c) West Boca Health Services, L.L.C.
- (a) Tenet Georgia, Inc.
 - (b) AMC Neurosurgical Associates, L.L.C.
 - (b) Atlanta Medical Center Interventional Neurology Associates, L.L.C.
 - (b) Atlanta Medical Center Neurosurgical & Spine Specialists, L.L.C.
 - (b) Atlanta Medical Center Physician Group, L.L.C.
 - (b) Buckhead Orthopedic Surgery Center, L.L.C.
 - (b) Gastric Health Institute, L.L.C.
 - (b) Georgia Gifts From Grace, L.L.C.
 - (b) Georgia North Fulton Healthcare Associates, L.L.C.
 - (b) Georgia Northside Ear, Nose and Throat, L.L.C.
 - (b) Georgia Spectrum Neurosurgical Specialists, L.L.C.
 - (b) Jackson Medical Center, L.L.C.
 - (b) North Fulton Cardiovascular Medicine, L.L.C.
 - (b) North Fulton Hospitalist Group, L.L.C.
 - (b) North Fulton Primary Care Associates, L.L.C.
 - (b) North Fulton Primary Care - Windward Parkway, L.L.C.
 - (b) North Fulton Primary Care - Wylie Bridge, L.L.C.
 - (b) North Fulton Pulmonary Specialists, L.L.C.
 - (b) North Fulton Regional Medical Center Pro Fee Billing, L.L.C.
 - (b) North Fulton Women's Consultants, L.L.C.
 - (b) Rock Bridge Surgical Institute, L.L.C.
 - (b) Roswell Orthopedic Specialists, L.L.C.
 - (b) Rheumatology Associates of Atlanta Medical Center, L.L.C.
 - (b) Spalding Regional Ambulatory Surgery Center, L.L.C.
 - (b) Spalding Regional OB/GYN, L.L.C.
 - (b) Spalding Regional Physician Services, L.L.C.

- (b) Spalding Regional Urgent Care Center at Heron Bay, L.L.C.
- (b) SouthCare Physicians Group Neurology, L.L.C.
- (b) SouthCare Physicians Group Obstetrics & Gynecology, L.L.C.
- (b) South Fulton Regional Medical Center Pro Fee Billing, L.L.C.
- (b) Surgical & Bariatric Associates of Atlanta Medical Center, L.L.C.
- (a) Total Health PPO, Inc. – ownership – Tenet Hospitals, Inc (49%); HealthScope (51%)
- (a) Tenet Louisiana, Inc.
 - (b) Meadowcrest Hospital, LLC
 - (b) Meadowcrest Multi-Specialty Clinic, L.L.C.
 - (b) Tenet 100 Medical Center Slidell, L.L.C.
 - (b) Tenet HealthSystem Memorial Medical Center, Inc.
 - (c) Tenet Mid-City Medical, LLC
- (a) Tenet Missouri, Inc.
 - (b) Cedar Hill Primary Care, L.L.C.
 - (b) Premier Emergency Physicians, L.L.C.
 - (b) Premier Medical Specialists, L.L.C.
 - (b) St. Louis University Hospital Ambulatory Surgery Center, L.L.C.
 - (b) Tenet HealthSystem DI, Inc.
 - (c) Bridgeton Imaging, L.L.C.
 - (c) U.S. Center for Sports Medicine, L.L.C.
- (a) Tenet Nebraska, Inc.
- (a) Tenet North Carolina, Inc.
 - (b) Cardiology Physicians Associates, L.L.C.
 - (b) Cardiology Physicians Corporation, L.L.C.
 - (b) Central Carolina-CIM, L.L.C.
 - (b) Central Carolina-IMA, L.L.C.
 - (b) Central Carolina Hospital Pro Fee Billing, L.L.C.
 - (b) Central Carolina Physicians - Sandhills, L.L.C.
 - (b) FryeCare Appalachian, L.L.C.
 - (b) FryeCare Boone, L.L.C.
 - (b) FryeCare Morganton, L.L.C.
 - (b) FryeCare Northwest Hickory, L.L.C.
 - (b) FryeCare Physicians, L.L.C.
 - (b) FryeCare Valdese, L.L.C.
 - (b) FryeCare Watauga, L.L.C.
 - (b) FryeCare Women's Services, L.L.C.
 - (b) Frye Physicians - Tenet NC, L.L.C.
 - (b) Graystone Family Healthcare - Tenet North Carolina, L.L.C.
 - (b) Hallmark Family Physicians - Tenet North Carolina, L.L.C.
 - (b) Healthpoint of North Carolina, L.L.C.
 - (b) Hickory Family Practice Associates - Tenet North Carolina, L.L.C.
 - (b) North Carolina Community Family Medicine, L.L.C.
 - (b) Parkway Internal Medicine - Tenet North Carolina, L.L.C.
 - (b) Southern States Physician Operations, Inc.
 - (b) Tenet Claremont Family Medicine, L.L.C.
 - (b) Tenet Unifour Urgent Care Center, L.L.C.
 - (b) Viewmont Internal Medicine - Tenet North Carolina, L.L.C.
- (a) Tenet Physicians, Inc.
- (a) Tenet South Carolina, Inc.
 - (b) East Cooper Coastal Family Physicians, L.L.C.
 - (b) East Cooper Hyperbarics, L.L.C.
 - (b) East Cooper OBGYN, L.L.C.
 - (b) Hilton Head Hospital Pro Fee Billing, L.L.C.
 - (b) Hilton Head Regional Healthcare, L.L.C.
 - (b) South Carolina East Cooper Surgical Specialists, L.L.C.
 - (b) South Carolina SeWee Family Medicine, L.L.C.

- (b) Southern Orthopedics and Sports Medicine, L.L.C.
- (b) Tenet Fort Mill, Inc.
- (b) Tenet SC East Cooper Hospitalists, L.L.C.
- (b) Tenet South Carolina Gastrointestinal Surgical Specialists, L.L.C.
- (b) Tenet South Carolina Island Medical, L.L.C.
- (b) Tenet South Carolina Mt. Pleasant OB/GYN, L.L.C.
- (a) Tenet Tennessee, Inc.
 - (b) Saint Francis Behavioral Health Associates, L.L.C.
 - (b) Saint Francis Cardiology Associates, L.L.C.
 - (b) Saint Francis Cardiovascular Surgery, L.L.C.
 - (b) Saint Francis Center for Surgical Weight Loss, L.L.C.
 - (b) Saint Francis Hospital Inpatient Physicians, L.L.C.
 - (b) Saint Francis Hospital Pro Fee Billing, L.L.C.
 - (b) Saint Francis Medical Partners, East, L.L.C.
 - (b) Saint Francis Medical Specialists, L.L.C.
 - (b) Saint Francis Surgical Associates, L.L.C.
- (a) Tenet Texas, Inc.
 - (b) Eastside ASC GP, Inc.
 - (c) Eastside Surgery, L.P.
 - (b) EPHC, Inc.
 - (b) Greater Dallas Healthcare Enterprises
 - (b) Greater Northwest Houston Enterprises
 - (b) Houston Sunrise Investors, Inc.
 - (b) Physicians Performance Network of Houston
 - (b) Practice Partners Management, L.P. – ownership – GP: Tenet Texas, Inc. (1%);
LP: Tenetsub Texas, Inc. (99%)
 - (b) Sierra Providence Healthcare Enterprises
 - (b) Sierra Providence Health Network, Inc.
 - (b) Tenet El Paso, Ltd. – ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)
 - (b) Tenet Frisco, Ltd. – ownership – GP: Tenet Texas, Inc. (1%); LP: Tenetsub Texas, Inc. (99%)
 - (b) Tenet HealthSystem Hospitals Dallas, Inc.
 - (b) Tenet Hospitals Limited – ownership – GP: Tenet Texas, Inc. (1%);
LP: Tenetsub Texas, Inc. (99%)
 - (c) Billing Center Doctors Hospital at White Rock Lake, L.L.C.
 - (c) PDN, L.L.C.
 - (d) Surgery Affiliate of El Paso, LLC – ownership – PDN, LLC, managing member (61%);
other outside members (39%)
 - (c) Tenet Sun View Imaging, L.L.C.
 - (b) Tenet Relocation Services, L.L.C.
 - (b) Tenetsub Texas, Inc.

T.I. GPO, Inc.

Vanguard Health Systems, Inc.

- (a) Vanguard Health Holding Company I, LLC
 - (b) Vanguard Holding Company I, Inc.
- (b) Vanguard Health Holding Company II, LLC
 - (c) Vanguard Health Management, Inc.
 - (d) Vanguard Health Financial Company, LLC
 - (e) C7 Technologies, LLC
 - (e) Central Texas Corridor Hospital Company, LLC
 - (e) Hospital Development of West Phoenix, Inc.
 - (e) MacNeal Management Services, Inc.
 - (f) Chicago Health System ACO, LLC
 - (f) MacNeal Health Providers, Inc.
 - (f) Midwest Pharmacies, Inc.

- (f) Primary Care Physicians Center, LLC - ownership - MacNeal Management Services, Inc. (94% of capital interests) and Thomas Mizen (6% of capital interests)
- (f) Pros Temporary Staffing, Inc.
- (f) The 6300 West Roosevelt Partnership - ownership - MacNeal Management Services, Inc. 50.326% (29.876% GP interest and 20.450% LP interest) and numerous limited partners
- (f) Watermark Physician Services, Inc.
- (e) MacNeal Medical Records, Inc.
- (e) Resolute Hospital Company, LLC
- (e) Southwest Children's Hospital, LLC
- (e) V-II Acquisition Co., Inc.
- (e) Valley Baptist Insurance Company
- (e) Vanguard IT Services, LLC
- (e) VHS Acquisition Corporation
- (e) VHS Acquisition Subsidiary Number 1, Inc.
- (e) VHS Acquisition Subsidiary Number 2, Inc.
- (e) VHS Acquisition Subsidiary Number 3, Inc.
- (f) LakeFront Medical Associates, LLC
- (e) VHS Acquisition Subsidiary Number 4, Inc.
- (e) VHS Acquisition Subsidiary Number 5, Inc. - ownership - Vanguard Health Financial Company, LLC (100% voting common - 8,010 common shares) and Baptist Health Foundation of San Antonio (3,582 preferred)
- (f) VHS San Antonio Imaging Partners, L.P. - ownership - VHS Acquisition Subsidiary Number 5, Inc. General Partner (2%), Imaging Center Partners, L.P., Limited Partner (50%) and VHS San Antonio Partners, LLC, Limited Partner (48%)
- (f) VHS San Antonio Partners, LLC - ownership - VHS Acquisition Subsidiary Number 5, Inc., Managing Member (2%) and VHS Holding Company, Inc. (98%)
 - (g) Baptist Medical Management Service Organization, LLC
 - (g) BHS Accountable Care, LLC
 - (g) BHS Integrated Physician Partners, LLC
 - (g) BHS Physicians Alliance For ACE, LLC
 - (g) Home Health Partners of San Antonio, LLC
 - (h) Journey Home Healthcare of San Antonio, LLC
- (e) VHS Acquisition Subsidiary Number 6, Inc.
 - (f) VHS Acquisition Partnership Number 1, L.P. - ownership - VHS Acquisition Subsidiary Number 6, Inc., General Partner (2%) and VHS Holding Company, Inc., Limited Partner (98%)
- (e) VHS Acquisition Subsidiary Number 7, Inc.
 - (f) Saint Vincent Physician Services, Inc.
- (e) VHS Acquisition Subsidiary Number 8, Inc.
 - (f) Community Connection Health Plan, Inc.
 - (f) Advantage Health Care Management Company, LLC
- (e) VHS Acquisition Subsidiary Number 9, Inc.
 - (f) MetroWest Accountable Health Care Organization, LLC - ownership - VHS Acquisition Subsidiary Number 9, Inc. (50%) and MetroWest Health Care Alliance, Inc. (50%)
 - (g) Total Accountable Care Organization, LLC - ownership - MetroWest Accountable Health Care Organization, LLC (70%) and VHS Acquisition Subsidiary Number 7, Inc. (30%)
 - (f) VHM Services, Inc.
- (e) VHS Acquisition Subsidiary Number 10, Inc.
- (e) VHS Acquisition Subsidiary Number 11, Inc.
- (e) VHS Acquisition Subsidiary Number 12, Inc.
- (e) VHS Genesis Labs, Inc.

- (e) VHS Holding Company, Inc.
 - (f) BHS Physicians Network, Inc.
 - (f) BHS Specialty Network, Inc.
 - (g) Heart & Vascular Institute of Texas, Inc.
 - (f) Resolute Health Family Urgent Care, Inc.
 - (f) Resolute Health Physicians Network, Inc.
- (e) VHS Imaging Centers, Inc.
- (e) VHS New England Holding Company I, Inc.
- (e) VHS of Illinois, Inc.
 - (f) HCM/CV, LLC - *ownership - VHS of Illinois, Inc. (50%), HeartCare Centers of Illinois, S.C. (25%) and Cardiac Surgery Associates, S.C. (25%)*
 - (f) MacNeal Physicians Group, LLC
 - (f) Vanguard Medical Specialists, LLC
 - (f) VHS Chicago Market Procurement, LLC
- (e) VHS of Michigan, Inc.
 - (f) CRNAS of Michigan
 - (f) Detroit Education and Research
 - (f) DMC Education & Research
 - (f) Heart & Vascular Institute of Michigan
 - (f) Southeast Michigan Physicians Insurance Company
 - (f) VHS Children's Hospital of Michigan, Inc.
 - (f) VHS Detroit Businesses, Inc.
 - (f) VHS Detroit Receiving Hospital, Inc.
 - (f) VHS Detroit Ventures, Inc.
 - (g) DMC Shared Savings ACO, LLC
 - (g) Michigan Pioneer ACO, LLC - *ownership - VHS Detroit Ventures, Inc. (99.875%), George E. Evans (0.25%), Murtaza Hussain (0.25%), Muhammad Y. Karim (0.25%), Michael G. Taylor (0.25%) and Carl D. Fowler (0.25%)*
 - (f) VHS Harper-Hutzel Hospital, Inc.
 - (f) VHS Huron Valley-Sinai Hospital, Inc.
 - (f) VHS of Michigan Staffing, Inc.
 - (f) VHS Physicians of Michigan
 - (f) VHS Rehabilitation Institute of Michigan, Inc.
 - (f) VHS Sinai-Grace Hospital, Inc.
 - (f) VHS University Laboratories, Inc.
- (e) VHS of Orange County, Inc.
 - (f) VHS Acquisition Partnership Number 2, L.P. - *ownership - VHS of Orange County, Inc., General Partner (1%), VHS of Orange County, Inc., Limited Partner (58.4%), VHS Holding Company, Inc., Limited Partner (35%), Physician Investors, Limited Partners (5.6%)*
 - (f) VHS of Anaheim, Inc.
 - (g) North Anaheim Surgicenter, Ltd. - *ownership - VHS of Anaheim, Inc., General Partner (76.5%) and Physician Investors, Limited Partners (23.5%)*
 - (f) VHS of Huntington Beach, Inc.
 - (g) Magnolia Surgery Center Limited Partnership - *ownership - VHS of Huntington Beach, Inc., General Partner (1%), VHS Holding Company, Inc., Limited Partner (82.6%) and Third Parties (physicians), Limited Partner (16.4%)*
- (e) VHS of Phoenix, Inc.
 - (f) VHS Arizona Heart Institute, Inc.
 - (f) VHS of Arrowhead, Inc.
 - (f) VHS of South Phoenix, Inc.
 - (g) Arizona Health Partners, LLC
 - (g) Palm Valley Medical Center Campus Association - *ownership - VHS of South Phoenix, Inc. (72.38%), Palm Valley Med Bldg L.P. (Plaza) (5.72%)*

- Palm Valley Med Bldg L.P. (Ruiz) (12.60%) and Palm Valley Nursing Facility L.P. (Nursing Home) (9.30%)*
- (g) Phoenix Health Plans, Inc.
- (h) VHS Phoenix Health Plan, LLC
- (g) VHS Acquisition Company Number 1, LLC - *ownership - VHS of South Phoenix, Inc. (60%) and Medical Professional Associates of Arizona, P.C. (40%)*
- (f) VHS Outpatient Clinics, Inc.
- (g) Abrazo Medical Group Urgent Care, LLC
- (e) VHS Valley Management Company, Inc.
- (f) Harlingen Physician Network, Inc.
- (f) Rio Grande Valley Indigent Health Care Corporation
- (f) Valley Health Care Network
- (f) VHS Valley Health System, LLC - *ownership - VHS Valley Management Company, Inc., Manager (51%) and VB Medical Holdings (49%)*
- (g) VHS Brownsville Hospital Company, LLC
- (g) VHS Harlingen Hospital Company, LLC
- (g) Valley Baptist Realty Company, LLC
- (g) VHS Valley Holdings, LLC
- (h) Valley Baptist Lab Services, LLC
- (h) Valley Baptist Wellness Center, LLC
- (h) VB Brownsville IMP ASC, LLC
- (h) VB Brownsville LTACH, LLC
- (h) VBOA ASC GP, LLC
- (i) VBOA ASC Partners, L.P. - *ownership - VBOA ASC GP, LLC General Partner (1%), Various physicians, Class A Limited Partners (38%) and VB Brownsville IMP ASC, LLC, Class B Limited Partner (61%)*
- (e) VHS West Suburban Medical Center, Inc.
- (f) West Suburban Radiation Therapy Center, LLC
- (e) VHS Westlake Hospital, Inc.
- (e) VHS-Volunteer Insurance Ltd. (Cayman Islands Company)
- (d) Vanguard Physician Services, LLC - *ownership - Vanguard Health Management, Inc. (60%) and MedSynergies, Inc. (40%)*
- (d) Healthcare Compliance, L.L.C.
- (d) New Dimensions, LLC
- (d) ProCare Health Plans, Inc.
- (c) Vanguard Holding Company II, Inc.

Wilshire Rental Corp.

- (a) Hitchcock State Street Real Estate, Inc.

Exhibit 13: First Proposed Amendment of the Contribution Agreement

**FIRST AMENDMENT TO
CONTRIBUTION AGREEMENT**

This FIRST AMENDMENT TO CONTRIBUTION AGREEMENT (this “**First Amendment**”) is made and entered into effective as of the ____ day of _____, 2014 (the “**Effective Date**”) by and between Greater Waterbury Health Network, Inc., a Connecticut non-stock corporation (“**GWHN**”), VHS Waterbury Health System, LLC, a Delaware limited liability company (the “**Company**”), VHS Waterbury Management Company, LLC, a Delaware limited liability company (“**VHS Sub**”), and Vanguard Health Systems, Inc., a Delaware corporation (“**VHS**”).

WHEREAS, the parties executed that certain Contribution Agreement, dated as of _____, 2014 (the “**Contribution Agreement**”); and

WHEREAS, the parties desire to amend the Contribution Agreement pursuant to the terms set forth herein.

NOW THEREFORE, in consideration of the premises and the amendments set forth below, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows:

1. **Defined Terms.** Unless otherwise expressly set forth herein, all capitalized terms contained herein shall have the meanings ascribed thereto in the Contribution Agreement.

2. **Amendments to Contribution Agreement.**

(a) Section 2.2 (o) of the Contribution Agreement is amended and restated as follows:

“(o) all interests in, and assets related to, (i) the Children’s Center of Greater Waterbury Health Network, Inc., Health Alliance Insurance Company Inc., the Harold Leever Regional Cancer Center, Inc. and Heart Center of Greater Waterbury, Inc. and (ii) the phrase “Waterbury Hospital Foundation” and similar designations and phrases;”

(b) **Section 11.10** of the Contribution Agreement is amended and restated as follows:

“11.10 Employee Matters. As of the Closing Date, GWHN shall terminate all of its employees at the Facilities, and VHS Sub (or an Affiliate thereof) shall offer employment to all active employees in good standing as of the Closing Date in positions similar to those then being provided by GWHN. Nothing herein shall be deemed to affect or limit in any way normal management prerogatives of VHS Sub or its Affiliate with respect to employees or to create or grant to any such employees third party beneficiary rights or claims of any kind or nature. In respect of the employees employed by VHS Sub or its Affiliate, and except as limited by

the terms of applicable collective bargaining agreements, VHS Sub or its Affiliate shall provide such employees with regionally competitive wages and employee benefits comparable to the benefits generally offered to employees of other hospitals owned and operated by VHS or its Affiliates and shall honor prior length of service for purposes of determining eligibility and vesting in its benefit plans; provided, however, that no such prior service credit need be given in respect of any new plan commenced or participated in by VHS or its Affiliates and generally applicable to other hospitals owned and operated by VHS or its Affiliates in which no prior service credit is given to or recognized for other plan beneficiaries. In extending such benefits, VHS or its Affiliate shall give such employees credit for the satisfaction of pre-existing condition limitations in its welfare benefit plans to the same extent that such employees have satisfied such limitations under the current welfare benefit plans of GWHN. VHS Sub or its Affiliate shall lease the employees to the Company on a "cost" basis. Notwithstanding anything to the contrary contained in this Section 11.10, neither VHS Sub nor any Affiliate thereof shall have any obligation to offer employment to, or continue to employ, any employee at the Facilities who has been excluded from participation in federal health care programs.

VHS Sub (or an Affiliate thereof) shall accept the terms of the collective bargaining agreements in place between Waterbury Hospital and New England Health Care Employees, District 1199, SEIU, (with the effective dates of March 6, 2013 through February 29, 2016) and Connecticut Health Care Associates (nurses unit) with an expiration date of September 30, 2017) by written notice, which notice shall be provided to each Union respectively, at least thirty (30) days prior to the effective date of the transfer.

In addition, VHS Sub (or an Affiliate thereof) shall employ all employees covered by the collective bargaining agreement between Waterbury Hospital and Connecticut Health Care Associates (nurses unit) with an expiration date of September 30, 2017, who are employed on the Closing Date and shall recognize each such employee's seniority. VHS Sub (or an Affiliate thereof) may require certain pre-employment administrative processes and other forms to be filled out. If VHS Sub (or an affiliate thereof) alleges that any bargaining unit employee is ineligible to be employed, it shall be considered a termination of employment by VHS Sub (or affiliate) and subject to grievance and arbitration under the collective bargaining agreement between CHCA and VHS Sub (or its applicable Affiliate)."

3. **Governing Law.** The parties agree that this Amendment shall be governed by and construed in accordance with the laws of the State of Connecticut without regard to conflict of laws principles.

4. **Counterparts.** This Amendment may be executed in two (2) or more counterparts, each and all of which shall be deemed an original and all of which together shall constitute but one and the same instrument. This Amendment, and any executed counterpart of a signature page to this Amendment, may be transmitted by fax or e-mail, and

delivery of an executed counterpart of a signature page to this Amendment by fax or e-mail shall be effective as delivery of a manually executed counterpart of this Amendment.

5. **Successor and Assigns.** The terms and provisions of this Amendment shall inure to the benefit of, and shall be binding upon, the parties and their successors and permitted assigns.

6. **Continuing Effect of Contribution Agreement.** Except as modified by this Amendment, the Contribution Agreement shall continue in full force and effect in accordance with its terms. To the extent of any conflicts between the terms of the Contribution Agreement and the terms hereof, the terms of this Amendment shall control.

[Remainder of Page Left Blank]

IN WITNESS WHEREOF, the undersigned have executed and acknowledged this Amendment as of the Effective Date.

GREATER WATERBURY HEALTH NETWORK, INC.

VHS WATERBURY MANAGEMENT, COMPANY, INC.

By: _____
Title: _____

By: _____
Title: _____

VHS WATERBURY HEALTH SYSTEM, LLC

VANGUARD HEALTH SYSTEMS, INC.

By: _____
Title: _____

By: _____
Title: _____

Exhibit 14: Tenet's FY 2014 VBP Factors

UPWARD ADJUSTMENTS

	Number of Hospitals	FY2014 VBP Factor
<u>Alabama</u>		
Brookwood Medical Center	1	1.0001
<u>Arizona</u>		
Maryvale	1	1.0033
Phoenix Baptist	1	1.0018
Arizona Heart	1	1.0018
Paradise Valley	1	1.0039
Arrowhead	1	1.0023
<u>California</u>		
Twin Cities Community Hospital	1	1.0026
San Ramon Regional Medical Center	1	1.0007
<u>Florida</u>		
Coral Gables Hospital	1	1.0029
Palmetto General Hospital	1	1.0005
<u>Georgia</u>		
North Fulton Hospital	1	1.0001
<u>Illinois</u>		
West Suburban	1	1.0001
MacNeal	1	1.0008
Weiss	1	1.0017
<u>Massachusetts</u>		
MetroWest	2	1.0026
St Vincent	1	1.0003
<u>Michigan</u>		
Sinai Grace	1	1.0023
Harper Hospital	2	1.0024
Detroit Receiving	1	1.0019
Huron Valley	1	1.0026
<u>Missouri</u>		
St. Louis University Hospital	1	1.0010
Des Peres Hospital	1	1.0011
<u>South Carolina</u>		
Hilton Head Hospital	1	1.0035
East Cooper Medical Center	1	1.0032
Coastal Carolina Hospital	1	1.0006
<u>Tennessee</u>		
Saint Francis Hospital	1	1.0014
<u>Texas</u>		
Valley Baptist Brownsville	1	1.0004
Valley Baptist Harlingen	1	1.0010
Houston Northwest Medical Center	1	1.0037
Park Plaza Hospital	1	1.0008
Cypress Fairbanks Medical Center	1	1.0007
Lake Pointe Medical Center	1	1.0008
TRMC Sunnyvale	1	1.0005

DOWNWARD ADJUSTMENTS

California

Doctors Hospital of Manteca	1	0.9993
Desert Regional Medical Center	1	0.9953
Doctors Medical Center of Modesto	1	0.9997
Sierra Vista Regional Medical Center	1	0.9999
John F. Kennedy Memorial Hospital	1	0.9991
Los Alamitos Medical Center	1	0.9980
Fountain Valley Regional Hospital	1	0.9998
Lakewood Regional Medical Center	1	0.9981
Placentia - Linda Hospital	1	0.9970

Florida

North Shore Medical Center	1	0.9941
Hialeah Hospital	1	0.9986
Palm Beach Gardens Medical Center	1	0.9995
Delray Medical Center	1	0.9999
West Boca Medical Center	1	0.9980
Good Samaritan Medical Center	1	0.9958
Saint Mary's Medical Center	1	0.9958
Florida Medical Center	1	0.9941
Spalding Regional Medical Center	1	0.9967
Atlanta Medical Center	1	0.9982

Illinois

West Valley	1	0.9980
Westlake	1	0.9993

North Carolina

Central Carolina Hospital	1	0.9984
Frye Regional Medical Center	1	0.9977

Pennsylvania

Hahnemann University Hospital	1	1.0000
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South Carolina

Piedmont Medical Center	1	0.9979
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Tennessee

Saint Francis Hospital - Bartlett	1	0.9959
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Texas

Baptist San Antonio	5	0.9982
Providence Memorial Hospital	1	0.9989
Nacogdoches Medical Center	1	0.9989
Sierra Medical Center	1	0.9945
Doctors Hospital at White Rock Lake	1	0.9967
Centennial Medical Center	1	0.9985
Sierra Providence East Medical Center	1	0.9999

**Exhibit 15: Waterbury Hospital 2013 CHNA Implementation Summary
Report**

**WATERBURY HOSPITAL: 2013 Community Health Needs Assessment
Summary Report of Strategies to Address Community Health Needs**

Approved 9/26/13

ACCESS TO CARE		MENTAL HEALTH & SUBSTANCE ABUSE	OVERWEIGHT & OBESITY	TOBACCO USE
CHNA GOALS	<ul style="list-style-type: none"> Improve access to comprehensive, culturally competent, quality health services. Increase the proportion of persons with health insurance Increase the proportion of persons who have a specific source of ongoing care Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines Increase the number of health providers that accept Medicaid and Medicare 	<ul style="list-style-type: none"> Improve mental health and reduce substance abuse through awareness, access to services, and promoting positive environments. Increase the proportion of adults with mental health disorders and/or substance abuse who receive treatment Increase mental health and substance abuse screening by primary care providers Increase cultural competency among mental health and substance abuse providers Increase number of points of access for referral to services Reduce stigma of mental health and substance abuse disorders Increase community support structures and individual resiliency skills Increase the proportion of adolescents never using substances Reduce illegal substance use 	<ul style="list-style-type: none"> Promote health and reduce chronic disease through healthy(ful) eating and physical activity Reduce percent of overweight and obese residents Increase access and consumption of healthy foods Increase food security by addressing/reducing hunger Increase access to and use of safe areas for physical activity Increase residents knowledge/awareness of a balanced diet and physical activity Reduce risk factors for chronic disease 	<ul style="list-style-type: none"> Reduce illness, disability, and death related to tobacco use and secondhand smoke exposure. Reduce smoking and overall tobacco use among adults, adolescents and children Reduce the initiation of tobacco use among children, adolescents, and young adults Increase smoking cessation attempts and recent successes by smokers Increase tobacco screening, counseling, and education about health risks of using tobacco Increase tobacco free environments
WH STRATEGIES	<ul style="list-style-type: none"> Increase the number of patients screened and enrolled in insurance programs by WHAP case managers by 10% at the 6 sites in the City of Waterbury by utilizing Certified Assistants to access the CT Health Exchange in response to the Affordable Care Act. Increase the number of patients enrolled in Project care, reduced prescriptions and Medicare copay assistance, and donated lab and radiology hospital-based services. Provide technical assistance to WHAP sites at St. Mary's Hospital and Staywell Health Center to enable them to track recidivism in the ED for non-emergency codes. Offer 2 onsite bi-lingual medical Spanish classes for 15 clinical staff per class to improve communication with patients Introduce the Culture/vision database to enable healthcare professionals and facilities to provide culturally competent patient care 	<ul style="list-style-type: none"> Establish bi-annual education/family support seminars which would be available to clients, families and community members. Expand student/intern program to provide clinical training rotations throughout the Department of Behavioral Health. Up to 5 academic year internships would be offered annually to master's level students pursuing education in addictions and mental health. Initiate specialized programming on the inpatient adolescent unit to incorporate Dialectical Behavior Therapy (DBT) skills as well as goal setting to decrease the rates of seclusion and restraint. Maximize resources within the Access Center to increase number of individuals served by 10% by providing assistance and "bridge" treatment to ensure continuity of care between services, and urgent/emergent assistance where needed to prevent decompensation and unnecessary hospitalization. 	<ul style="list-style-type: none"> The WH Wellness Committee initiates events and activities focused at supporting the physical and mental wellbeing of the WH staff and residents in the county. Initiatives include: (1) Establish a weekly Farmer's Market in conjunction with Waterbury's Brass City Harvest on Hospital grounds to increase access to and encourage consumption of healthful foods. (2) Establish a "Get Moving" program to encourage physical fitness for employees, patients, and community members. Increase nutritional education within the child and adolescent Behavioral Health program as well as the implementation of a "low ropes" program to increase self-awareness, skill building, and physical fitness. Increase the number of patients receiving nutritional counseling and self-management education at WH ID Clinic, and WH DDM Clinic by 10%. Referrals to the WH outpatient dietitian are made when clinically indicated. Publish calorie counts for all foods in the WH Cafeteria by December 2014. Conduct an employee health risk assessment in January 2015 to 100% of WH employees with health insurance through WH to encourage positive health engagement with a discount deductible incentive. Expand the physical fitness program in collaboration with the Waterbury YMCA at the DDM Clinic to include 20 patients of the WH ID Clinic. 	<ul style="list-style-type: none"> Provide tobacco screening to 100% of patients and education to 100% of patients who smoke before their discharge from WH. Increase tobacco screening and education to 100% of outpatients seen in the primary care medical practice for continuity visits at the Chase Outpatient Center. Provide smoking cessation education and information about the CT Quitline (1-800-QUIT-NOW) to 100% of tobacco users. Screen 100% of patients in the WH ID Clinic for tobacco use. Provide smoking cessation education and information about the CT Quitline (1-800-QUIT-NOW) to 100% of tobacco users. Participate in the American Lung Foundation's annual "Great American Smoke Out" program through the WH Wellness Committees.

Exhibit 16: Waterbury Hospital CHNA Implementation Strategy

Waterbury Hospital

CHNA IMPLEMENTATION STRATEGY

BACKGROUND

Waterbury Hospital was the first hospital in the city of Waterbury and has served the area since 1890. In its first year, Waterbury Hospital served 85 patients and had a staff of 21. It is now licensed for 357 beds and employs more than 2,000 people. The hospital serves approximately 15,000 inpatients, 160,000 outpatients, and 58,000 emergency department visits annually. The mission of Waterbury Hospital is to provide compassionate high quality health care services through a family of professionals and services. The vision of Waterbury Hospital is to be the health care organization of choice by providing superior customer service to patients and physicians.

Waterbury Hospital primarily serves the city of Waterbury and its' surrounding towns. In 2013, Waterbury Hospital conducted a comprehensive Community Health Needs Assessment (CHNA) to evaluate the health needs of individuals living in these communities. The CHNA was done in collaboration with the Greater Waterbury Health Improvement Partnership. The partnership consists of Waterbury Hospital, Saint Mary's Hospital, Waterbury Department of Public Health, City of Waterbury, StayWell Health Center, Connecticut Community Foundation, United Way, and other community organizations. Waterbury Hospital views community health improvement as an ongoing effort that requires leadership through example and partnership with other community organizations to improve the health status and quality of life of community residents.

The purpose of the assessment was to gather information about health needs and behaviors. A variety of indicators were examined including risky health behaviors (alcohol use, tobacco use) and chronic health conditions (diabetes, heart disease). The current assessment will guide Waterbury Hospital's ongoing work to improve community health and comply with new requirements for tax-exempt health care organizations to conduct a CHNA and adopt an Implementation Strategy aligned with identified community needs. Waterbury Hospital contracted with Holleran, an independent research and consulting firm located in Lancaster, Pennsylvania, to conduct research in support of the CHNA.

THE CHNA PROCESS

A comprehensive CHNA was conducted and included a variety of quantitative and qualitative research components. These components included the following:

1. Secondary Data Profile
2. Statistical Household Survey
3. Focus Groups
4. Key Informant Interviews
5. Prioritization of Identified Community Needs

Holleran compiled a **Secondary Data Profile** using data collected from sources such as the U.S. Census Bureau, Connecticut Department of Public Health, and Centers for Disease Control and Prevention. The information profiles the most recent year health indicators, census figures, household statistics, morbidity and mortality rates, and socioeconomic measures for the city.

A **Statistical Household Survey** was completed with 1,100 community residents. The survey aligns with the Behavioral Risk Factor Surveillance System) study promoted by the Centers for Disease Control and Prevention (CDC). The survey assessed indicators such as general health status, prevention activities (screenings, etc.), and risky behaviors (alcohol use, etc.). The results were examined by a variety of demographic indicators including age and gender. Special attention was given to identifying the needs of underserved individuals, including low-income, minority, and chronic condition populations in the county.

Holleran conducted six **Focus Groups** to better understand health issues related to access to care, health education/communication, healthy behaviors, and community health infrastructure. A total of 24 health care providers and 33 community residents participated in the six focus groups. Holleran analyzed the results of the findings to determine commonalities between populations and uncover themes to aid Waterbury Hospital in addressing the identified barriers.

Key Informant Interviews were collected via an online survey administered by Holleran. A total of 205 community leaders, including public health experts, health and human services providers, and representatives of underserved populations participated in the survey. The content of the questionnaire focused on perceptions of community needs and strengths across three key domains: Perceived quality of care, key health issues prominent in the community, and quality of life issues.

A **Prioritization Session** was held on June 18, 2013. Approximately 40 individuals representing the Greater Waterbury Health Improvement Partnership gathered to review the results of the 2013 CHNA and prioritize key health needs. Among the attendees were representatives from local health and human service agencies, area non-profit organizations, health providers, and public health representatives. Please see Appendix A for a listing of individuals who attended the session.

SELECTION OF THE COMMUNITY HEALTH PRIORITIES

In June 2013, individuals from healthcare organizations, community agencies, social service organizations, and area non-profits gathered to review the results of the CHNA data. The planning meeting was initiated and facilitated by the Greater Waterbury Health Improvement Partnership. The goal of the meeting was to discuss CHNA findings in an effort to prioritize key community health issues.

The objectives for the day were outlined as follows:

- To review recently compiled community health data and highlight key research findings;
- To initiate discussions around additional key health issues not represented in the CHNA;
- To prioritize the community health needs based on select criteria

Prioritization Process

The prioritization meeting was facilitated by Holleran Consulting. The meeting began with an abbreviated research overview. This overview presented the results of the primary and secondary research and key findings of the CHNA.

Following the research overview, participants were provided with information regarding the prioritization process, criteria to consider when evaluating key areas of focus, and other aspects of health improvement planning, such as goal setting and developing strategies and measures. In a large-group format, attendees were then asked to share openly what they perceived to be the needs and areas of opportunity in the city. Through facilitated discussion, attendees developed the following “master list” of potential priority areas for the implementation plans.

Master list of community priorities (Presented in alphabetical order.):

- | | |
|-------------------------------------|---------------------------------|
| ➤ Access To Care | ➤ Mental Health/Substance Abuse |
| ➤ Cancer | ➤ Overweight/Obesity |
| ➤ Diabetes | ➤ Respiratory Disease |
| ➤ Heart Disease | ➤ Smoking |
| ➤ Infant Mortality/Low Birth Weight | |

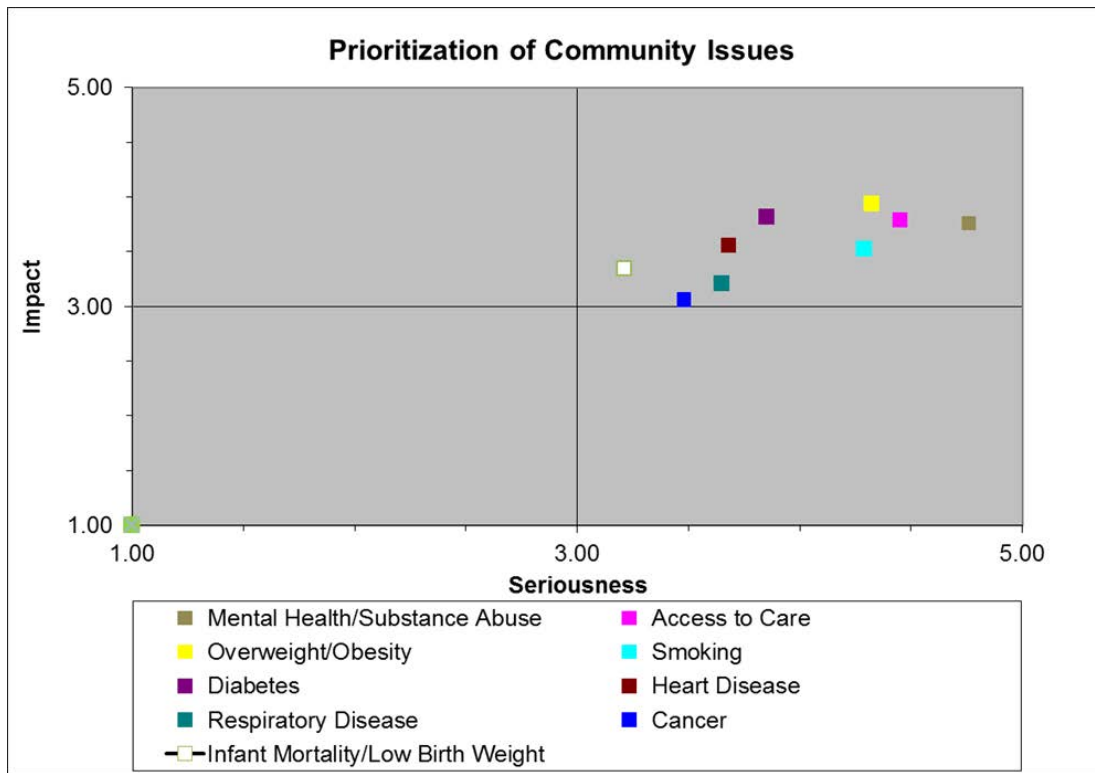
Key Community Health Issues

Once the master list was compiled, participants were asked to rate each need based on two criteria. The two criteria included the seriousness of the issue and the community’s ability to impact the issue. Respondents were asked to rate each issue on a 1 (not at all serious; no ability to impact) through 5 (very serious; great ability to impact) scale. The ratings were gathered instantly and anonymously through a wireless audience response system. Each attendee received a keypad to register their vote. The following table reveals the results of the voting exercise.

Master List	Seriousness Rating (average)	Impact Rating (average)	Average Total Score
Mental Health/Substance Abuse	4.76	3.76	4.25
Overweight/Obesity	4.32	3.94	4.13
Access to Care	4.45	3.79	4.12
Smoking	4.29	3.53	3.91
Diabetes	3.85	3.82	3.84
Heart Disease	3.68	3.56	3.62
Respiratory Disease	3.65	3.21	3.43
Infant Mortality/Low Birth Weight	3.21	3.35	3.28
Cancer	3.48	3.06	3.27

The priority area that was perceived as the most serious was Mental Health and Substance Abuse (4.25 average rating), followed by Overweight and Obesity (4.13 average rating), and Access to Care (4.12 average rating). The ability to impact Overweight and Obesity was rated the highest at 3.94, followed by Diabetes with an impact rating of 3.82.

The matrix below outlines the intersection of the seriousness and impact ratings. Those items in the upper right quadrant are rated the most serious and with the greatest ability to impact.



Identified Health Priorities

Attendees reviewed the findings from the voting and discussed cross-cutting approaches to further hone the priority areas. Ultimately, the following five priority areas for Waterbury were adopted:

- A. Access to Care
- B. Mental Health/Substance Abuse
- C. Overweight/Obesity
- D. Smoking

WATERBURY HOSPITAL'S STRATEGIES TO ADDRESS COMMUNITY HEALTH NEEDS

Waterbury Hospital's Implementation Strategy illustrates the hospital's specific programs and resources that will support ongoing efforts to address the identified community health priorities. This work will be supported by community-wide efforts and leadership from the executive team and board of directors. The goal statements, related objectives and strategies, and inventory of existing community assets and resources for each of the four priority areas are listed below.

A. ACCESS TO CARE

Goal: Improve access to comprehensive, culturally competent, quality health services.

Objectives:

- Increase the proportion of persons with health insurance
- Increase the proportion of persons who have a specific source of ongoing care
- Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines
- Increase the number of health providers that accept Medicaid and Medicare

Strategies:

1. Increase the number of patients screened and enrolled in insurance programs by WHAP case managers by 10% at the 6 sites in the City of Waterbury by utilizing Certified Assistants to access the CT Health Exchange in response to the Affordable Care Act.
2. Increase the number of patients enrolled in Project Access by 10% for donated, primary and specialty care, reduced prescriptions and Medicare copay assistance, and donated lab and radiology hospital-based services.
3. Provide technical assistance to WHAP sites at St. Mary's Hospital and StayWell Health Center to enable them to track recidivism in the ED for non-emergency codes.
4. Offer 2 onsite bi-lingual medical Spanish classes for 15 clinical staff per class to improve communication with patients.

5. Introduce the CultureVision database to enable healthcare professionals and facilities to provide culturally competent patient care.

Existing Resources:

Underserved Populations

Waterbury Hospital works closely with local healthcare providers and community-based organizations to identify healthcare needs for underserved patients throughout the Waterbury community. Through these collaborations, Waterbury Hospital works to develop key programming for the city's vulnerable populations such as: the Waterbury Hospital Infectious Disease Clinic, which provides comprehensive HIV care to ~500 People Living with HIV/AIDS; and The Waterbury Health Access Program, which provides comprehensive case management services to over 3,000 uninsured and underinsured patients annually; and the Waterbury Hospital Chase Diabetes Disease Management Clinic, is one of the many free clinics offered at Chase Outpatient Center; others include Rheumatology, Surgery, Gastroenterology, Dermatology, Podiatry, and Psychiatry.

During 2012, Waterbury Hospital's spectrum of services continued to have a positive impact on the welfare of Waterbury's citizens. To remain consistent with Waterbury Hospital's mission, many of our services are targeted for vulnerable members of our community, including those who are uninsured or underinsured. In order to provide access to continuing high quality professional health care in the Greater Waterbury area, Waterbury Hospital is a site for 40 clinical programs for new health professionals including: Primary Care Residents, Surgical Residents, Nurses, Physician Assistants, Pharmacy Residents, and Radiology Techs. In addition the Waterbury Hospital Youth Pipeline Initiatives target the emerging workforce in area elementary, middle and high schools.

Health Professions Education

Yale Primary Care Internal Medicine Residency Program

During 2012, our Yale Primary Care Internal Medicine Resident activities included:

- Participation in research days at Yale and Waterbury/St. Mary's Hospitals;
- ACP regional and national meetings;
- The annual Health Fair held at the Waterbury YMCA;
- Home/office visits for clinic patients; and
- Educational seminars held at Waterbury Hospital and Yale University.

At Waterbury Hospital, we seek to train physicians who desire a generalist background to their careers in medicine. This program is unique in that it provides the medical residents the opportunity to work each year in a tertiary medical center at Yale-New Haven Hospital, a community hospital at Waterbury Hospital, and outpatient practice sites that include private practice offices and community health centers is unique in residency training. Our graduates are

highly sought after by private practice offices, hospitalist programs, and fellowship programs throughout the country.

Student Nurse Intern Program (SNI)

The SNI program is available for nursing students entering their senior year. The program provides these student nurses with shadowing opportunities so they can apply their content knowledge to authentic patient care situations. Staff RNs serve as the students' mentors as the students accompany them on their medical rounds. The goals of the program are: (1) to provide the student nurses with the knowledge and skills necessary to pass the NCLEX exam and (2) to socialize the student nurse in an attempt to decrease the stress of assimilating into the hospital's work environment, should they be hired as Graduate Nurses at Waterbury Hospital.

Physician's Assistant (PA) Students

P.A. students from Quinnipiac University completed clinical rounds in several departments around the hospital, including the Operating Room, Emergency Department, Behavioral Health, and Radiology. The experience is designed for the student to learn to apply the knowledge gained from didactic course work in medicine, surgery, and the basic and behavioral sciences into the clinical arena resulting in the ability to successfully manage patients in a thorough and comprehensive manner. The primary goal of clinical rotations is to expose the student to patients of all ages, patients in a variety of different settings, and patients with a broad range of medical, surgical, and psychosocial problems.

The P.A. students participate in:

- History taking;
- Examining the patient;
- Assisting in and/or performing diagnostic testing;
- Assisting in and/or performing therapeutic tasks;
- Oral presentations;
- Medical documentation of the patient encounter;
- Formulating a differential diagnosis and problem list;
- Formulating a treatment plan; and
- Counseling of patients regarding medication, diet, and lifestyle changes such as smoking cessation, exercise, and well-being.

Radiology Students from NVCC

The Naugatuck Valley Community College (NVCC) Radiology students are involved with many activities while assigned to Waterbury Hospital. Under the supervision of a NVCC clinical instructor and hospital radiologic technologists, the students are assigned to the various radiographic suites and modalities. During their assignment, students are performing or assisting with radiographic procedures, including chest x-rays, skeletal exams, fluoroscopic procedures, mobile x-rays in the various patient units, and surgical cases. The students also increase the number of individuals available in the department to assist in moving and transporting patients as well as chaperoning sensitive exams. In addition to the diagnostic

radiology the students are assigned to experiences in Interventional Radiology, CT, MRI, Nuclear Medicine, and Ultrasound. Students work in these modalities under the direct supervision of the hospital staff.

Waterbury Hospital's affiliation with NVCC as a clinical site for students has many benefits. Perhaps the single most important benefit is the hospital has a continuous stream of potential radiology employees. Students are in the program for 22 months and in that time become very familiar with the hospital equipment, routines, personal, and mission. This provides Waterbury Hospital with new employees who have a strong skill set and proven dedication to the hospital community.

Waterbury Hospital Youth Pipeline Initiatives

The Waterbury Hospital Youth Pipeline Initiatives were established in 2001 as a partnership between Waterbury Hospital and Waterbury Public Schools. The mission of the program is: "to close the achievement gap for minority and economically disadvantaged students in Waterbury so they can matriculate and compete nationally for placement in post-secondary education programs in preparation for health careers". Waterbury Hospital is committed to enhancing and enriching the academic opportunities and personal journeys of our youth, who are the emerging workforce of tomorrow. To this end, during 2012, Waterbury Hospital continued to provide 383 students and parents in Greater Waterbury with unique educational programs that will enhance the overall welfare of our community. The WH Youth Pipeline Initiatives had four focus areas during FY 2012, including:

Providing Early Acquaintance with Careers in Healthcare (PEACH)

Since its inception in 2004, Waterbury Hospital's Providing Early Acquaintance with Careers in Healthcare (PEACH) Program has engaged administrators, teachers, and students at Waterbury's North End Middle School and West Side Middle School to address projected shortages of healthcare workers and to close the achievement gap for students in Waterbury Public Schools. Through the PEACH Program, students engage with healthcare workers in a non-emergency setting and are informed of the variety of healthcare career opportunities available in our community. Each spring, approximately 100 seventh graders from Waterbury take part in a day-long PEACH tour at Waterbury Hospital, during which they visit at least six hospital departments and complete hands-on learning activities with hospital staff. Annually, Waterbury Hospital also offers its PEACH Spring Break Exploration Camp, this year 38 middle school students from Waterbury took part in: shadowing and hands-on learning activities at the hospital; CPR certification; and educational sessions at Bridgeport's Discovery Museum.

Parent Leadership Training Institute (PLTI)

In 2012, twenty four individuals from Greater Waterbury successfully completed Waterbury's PLTI, a 20-week curriculum teaching leadership and advocacy skills. Waterbury Hospital has hosted the Waterbury PLTI since 2000, and the program has trained and graduated over 175 area parents. PLTI's core mission is to impart leadership and advocacy skills to parents while simultaneously educating them about volunteerism, civic life, and the process by which state

and local governments enact and change laws. Each participant completes and implements a community project; examples of projects from 2012 include: a “High School Driving Education” program (a City-wide initiative to introduce safe driving techniques in high schools) and “The C.H.I.P. Forum” (Children Having Involved Parents—a series of workshops to underline the importance of giving encouragement and support to our children so they can succeed in life).

Parents Supporting Educational Excellence (PSEE)

In 2012, twenty-one individuals from Greater Waterbury successfully completed Waterbury’s PSEE, a 13-week curriculum co-created by the Connecticut Center for School Change and the Connecticut Commission on Children for parents (defined broadly as parents, guardians, family members and grandparents) to instill leadership skills in education and to facilitate partnerships between school staff and parents to improve student learning.

WH Summer Bridge Program

During the summer of 2012, twenty-eight students from Waterbury, grades 6-11, participated in the WH Summer Bridge Program. 100% of meals were secured for the program from City of Waterbury Summer Food Program and 8 local restaurants/businesses. Students completed the following modules:

- 78.5 hours of Academic preparation
- 15 hours of job shadowing sessions (Radiology, Nuclear Medicine, Nursing, MRI, Case Management, Dr. S. Aronin (ID Inpatient Rounding), ICU Medical Rounds, Health Information Management, Access Rehab, Behavioral Health, Respiratory Therapy, Finance, WH ID Clinic, Security, Orthopedics, Pharmacy, Infection Control and Surgery.
- 14 hours of Photography instruction
- 4 hours of computer sessions
- 2 full-day field trips completed: one to Yale University for an admissions info session and campus tour and one to Hammonasset State Park including three educational sessions at Meigs Point Nature Center
- 3 hours of healthcare career searches
- 3 hours of college admissions presentations completed by UCONN Waterbury & Yale ROTC
- 1 hour of individual academic advising
- 2 hours of team building activities
- 2 hours of health topics presentations completed, including HIV 101 and Healthcare Jeopardy.

Waterbury Health Access Program

Waterbury Hospital is aware of the economic needs many patients in our community, and, as a result, we remain committed to the Waterbury Health Access Program. Founded in 2003 as a partnership between Waterbury Hospital, St. Mary’s Hospital, StayWell Health Center (FQHC), and the Waterbury Health Department, the Waterbury Health Access Program improves access to high-quality medical care by providing comprehensive case management, pharmacy

assistance, and access to primary and sub-specialty medical care for the uninsured and underinsured residents of the Greater Waterbury region. During FY 2012, the Waterbury Health Access Program had over 4,700 active clients. Additionally, Waterbury Hospital provided \$784,879 worth of donated services to WHAP's patients.

Waterbury Hospital Infectious Disease Clinic (WHIC)

The WHIC offers a comprehensive "one-stop shopping" model that provides patients with on-site primary and specialty services, medical case management, individualized medication adherence services, mental health and substance abuse services, nutrition counseling, individualized HIV education, laboratory testing, and radiology services. WHIC's providers include three board-certified/board-eligible Infectious Disease specialists as well as an Advanced Practitioner Nurse and a Registered Dietician, all with expertise in the management of patients with HIV/AIDS. In FY 2012, WHIC served around 500 People Living with HIV/AIDS (PLWHA).

WHIC's staff members actively participate in statewide and area collaboratives, such as the Connecticut HIV Planning Consortium (CHPC) and the Ryan White Part A Planning Council, and WHIC facilitates the Greater Waterbury HIV Consortium. WHIC has a very active Consumer Advisory Group (CAG), which organizes social and testing events for the community and facilitates the Waterbury Hospital Photography Group.

The WHIC also has a Hepatitis C clinic, run by an Advanced Practitioner Nurse. From October 2004 to Present, nearly 200 Hepatitis C mono- and co-infected (Hepatitis C and HIV) patients have been evaluated at the ID Clinic. The Hepatitis C clinic provides a consultation with a nutritionist to advise on healthy eating; coordination with mental health services; and educational sessions on side effect management, the importance of hydration and adherence, and positive coping strategies.

Be Well Bus

In order to ensure that patients have access to medical appointments, at the hospital and at local physicians' offices, Waterbury Hospital's Be Well Bus provides transportation services to patients from Waterbury and eleven of its surrounding towns. During FY 2012, the Be Well Bus completed over 4,170 transports to and from medical appointments. Waterbury Hospital has contracted with a transportation provide to offer the bus service, and area providers pay a small fee to participate.

Diabetes Disease Management (DDM) Clinic

The DDM utilizes a multidisciplinary case management approach to develop treatment plans and monitor patient progress. The DDM Clinic provides >150 diabetics with self-management skills and clinical care. The clinical team meets weekly on Wednesdays to develop treatment plans for new patients and collaborate on the progress of existing patients.

Evergreen 50 Club

Waterbury Hospital's Evergreen 50 Club is an organization comprised of over 15,000 members over the age of 50. The Club offers wellness programming, Medicare counseling, and health education presentations on a variety of topics are presented by health care professionals. Presentation topics include: holistic health, varicose vein treatment, heart disease, summer skin care, weight loss, blood pressure, bladder screenings, joint care and replacement, nutrition, and resolving adverse outcomes with patients and families. Annually, the Evergreen 50 Club hosts a health fair for its members, which provides free flu shots and healthcare screenings.

Family Birthing Center

Providing a child-centered focus, Waterbury Hospital's Family Birthing Center offers expectant parents a variety of classes to prepare them for their baby's arrival. Between breast feeding, childbirth, infant care classes, and nutritional presentations at our Family Birthing Center provided vital instruction to over 120 persons last year.

Heart Center of Greater Waterbury

Formed in collaboration with Saint Mary's Hospital, the Heart Center of Greater Waterbury provides diverse medical support initiatives to help educate residents in the Greater Waterbury community about pertinent health and wellness issues. This past year, the Heart Center conducted a series of health fairs and various health and wellness education sessions, including "Ask the Nurse," which provides patients with complimentary blood pressure screenings and health awareness education and a "Freedom from Smoking" series to help our residents kick the habit. During FY 2012, the Heart Center's programs served over 3,280 residents from the Greater Waterbury Area.

Thank God I'm Female

For the past 20 years, Waterbury Hospital's "Thank God I'm Female" has served as an annual women's wellness forum that features 40 educational booths and health-related giveaways. The ultimate goal of the forum is to educate attendees about stress, mental well-being, heart health, diet, healthy cooking, osteoporosis and bone health, change of life, and more. In 2012, over 400 area residents attended the event.

Waterbury Research Day

Through collaboration with St. Mary's Hospital in Waterbury, CT, Waterbury Hospital hosted its annual Waterbury Research Day. During the day, resident physicians, pharmacy residents, and medical students present research projects to the physician community. High school students are also encouraged to participate in the activities.

B. MENTAL HEALTH AND SUBSTANCE ABUSE

Goal: Improve mental health and reduce substance abuse through awareness, access to services, and promoting positive environments.

Objectives:

- Increase the proportion of adults with mental health disorders and/or substance abuse who receive treatment
- Increase mental health and substance abuse screening by primary care providers
- Increase cultural competency among mental health and substance abuse providers
- Increase number of points of access for referral to services
- Reduce stigma of mental health and substance abuse disorders
- Increase community support structures and individual resiliency skills
- Increase the proportion of adolescents never using substances
- Reduce illegal substance use

Strategies:

1. Establish bi-annual education/family support seminars which would be available to clients, families and community members.
2. Expand student/intern program to provide clinical training rotations throughout the Department of Behavioral Health. Up to 5 academic year internships would be offered annually to master's level students pursuing education in addictions and mental health.
3. Initiate specialized programming on the inpatient adolescent unit to incorporate Dialectical Behavior Therapy (DBT) skills as well as goal setting to decrease the rates of seclusion and restraint.
4. Maximize resources within the Access Center to increase number of individuals served by 10% by providing assistance and "bridge" treatment to ensure continuity of care between services, and urgent/emergent assistance where needed to prevent decompensation and unnecessary hospitalization.

Existing Resources:

Behavioral Health

Waterbury Hospital's Behavioral Health Department is one of the region's largest service providers offering a full continuum of care for children, adolescents and adults. Our services also outreach to the community through regular participation in health fairs, elected membership in the Northwest Regional Mental Health Board, as a host site to numerous twelve-step meetings and the provision of case management as well as acute services to the homeless within the City of Waterbury.

Grandview Adult Behavioral Health

Grandview Adult Behavioral Health is the adult component of the Behavioral Health Department ambulatory care services. Comprehensive psychiatric treatment is offered to individuals ages eighteen and up who suffer from a variety of psychiatric or emotional disorders including, but not limited to, affective disorders, psychotic disorders, anxiety disorders, and adjustment disorders. Specialty services include the use of evidence based interventions in particular; gender specific programming, cognitive therapy and DBT (Dialectical Behavior Therapy). Services provided in the Intensive Outpatient and traditional Outpatient Programs include comprehensive psycho diagnostic assessment and evaluation, group therapy, milieu therapy, and pharmacotherapy

West Main Behavioral Health

West Main Behavioral Health is a component of the Behavioral Health Department ambulatory care services. Comprehensive psychiatric treatment is offered to individuals' age eighteen and up who suffer from a variety of substance use disorders as well as concurrent psychiatric or emotional disorders including, but not limited to, affective disorders, psychotic disorders, anxiety disorders, and adjustment disorders. Specialty services include the use of evidence based interventions in particular; motivational interviewing, cognitive therapies and suboxone induction/maintenance.

Services provided in the Partial Hospital include comprehensive psycho diagnostic assessment and evaluation, ambulatory detoxification, group therapy, milieu therapy, and pharmacotherapy. Individual therapy, family therapy and multifamily therapy are also provided when clinically indicated. The Partial Hospital Program provides a minimum of four hours of direct clinical service per day.

Center for Geropsychiatry

The Center for Geropsychiatry is one of the adult components of the Behavioral Health Department ambulatory care service. Comprehensive psychiatric treatment is offered to individuals age sixty and up who suffer from a variety of psychiatric or emotional disorders including, but not limited to, affective disorders, psychotic disorders, cognitive/dementia, anxiety disorders, and adjustment disorders.

Services provided in the Outpatient Program include comprehensive psycho diagnostic assessment and evaluation, family therapy, group therapy, milieu therapy, and pharmacotherapy. Individual and Family Therapy is provided as needed.

Child and Adolescent Behavioral Health

Child and Adolescent Behavioral Health is a component of the Behavioral Health Department ambulatory care services. Comprehensive psychiatric treatment is offered to individuals' age ten to eighteen who suffer from a variety of psychiatric or emotional disorders including, but not limited to, affective disorders, psychotic disorders, anxiety disorders, and adjustment disorders.

Limited outpatient services are provided to individuals aged 12-21 who are transitioning to outpatient and/or adult services. Intensive ambulatory services are organized to promote recovery from psychiatric disorders through active treatment outside of an inpatient setting. Services provided in the Partial Hospital include comprehensive psycho diagnostic assessment and evaluation, group therapy, milieu therapy, and pharmacotherapy. Individual therapy, marital, family therapy and multifamily therapy are also provided when clinically indicated. Transportation services are available to patients for partial hospital visits as needed. The Partial Hospital Program provides a minimum of four hours of direct clinical service per day.

Services provided in the Intensive Outpatient Program and Outpatient Service include comprehensive psycho diagnostic assessment and evaluation; group therapy; milieu therapy; and pharmacotherapy. Individual therapy, marital, family therapy and multifamily therapy are provided when clinically indicated.

Crisis Center/ Access Center

The Crisis Center provides urgent/emergent evaluations and short term treatment to all individuals presenting to the Emergency Department and/or Crisis offices with immediate and acute behavioral health needs. Consultation services are provided on the inpatient medical floors when ordered by an attending physician. Evaluative services are provided for any individual regardless of their age.

Services are provided to individuals who suffer from a variety of psychiatric or emotional disorders including, but not limited to, affective disorders, psychotic disorders, substance use disorders, cognitive/dementia, anxiety disorders, and adjustment disorders. Active collaboration and coordination of care occur with the patients, the crisis clinicians and community providers to ensure a smooth transition from crisis services to the next appropriate treatment setting.

Program hours are Seven days per week between 8 am and midnight. Services are open and available 365 days per year.

Center for Behavioral Health

Behavioral Health Services provided include psychiatric evaluations, OT/AT evaluations, family therapy, group therapy, didactic educational groups, individual counseling and recreational services all within a milieu framework offering twenty four hours services within an inpatient hospital setting. Inpatient services are available within separate subunits to adolescents (ages 12- 18) as well as adults age 18 and over. Diagnostic services are available when indicated within the general hospital and include clinical laboratory, radiology and medical/service allowing for comprehensive consultations.

Our efforts are aimed at promoting the benefits of clinical treatment as well as positive lifestyle choices. Every effort is made to educate clients, their families and the community about mental

illness and the impact treatment can have on one's illness. The ultimate goal is to help people feel better, reduce or resolve symptoms and to minimize the stigma of mental illness.

Support Groups

During 2012, Waterbury Hospital hosted several support groups for its patients and their families, including:

- Behavioral Health's parent and sibling support group, which offers emotional assistance to families who have children in treatment; and
- Alcoholics Anonymous, serves over 4,000 people annually, meets weekly throughout the year, and is coordinated by our Behavioral Health Department.

C. OVERWEIGHT AND OBESITY

Goal: Promote health and reduce chronic disease through healthy(ful) eating and physical activity

Objectives:

- Reduce percent of overweight and obese residents
- Increase access and consumption of healthy foods
- Increase food security by addressing/reducing hunger
- Increase access to and use of safe areas for physical activity
- Increase residents knowledge/awareness of a balanced diet and physical activity
- Reduce risk factors for chronic disease

Strategies:

1. The WH Wellness Committee initiates events and activities focused at supporting the physical and mental wellbeing of the WH staff and residents in the county. Initiatives include: (1) Establish a weekly Farmer's Market in conjunction with Waterbury's Brass City Harvest on Hospital grounds to increase access to and encourage consumption of healthful foods. (2) Establish a "Get Moving" program to encourage physical fitness for employees, patients, and community members.
2. Increase nutritional education within the child and adolescent Behavioral Health program as well as the implementation of a "low ropes" program to increase self-awareness, skill building, and physical fitness.
3. Increase the number of patients receiving nutritional counseling and self-management education at WH ID Clinic, and WH DDM Clinic by 10%. Referrals to the WH outpatient dietitian are made when clinically indicated.
4. Publish calorie counts for all foods in the WH Cafeteria by December 2014.

5. Conduct an employee health risk assessment in January 2015 to 100% of WH employees with health insurance through WH to encourage positive health engagement with a discount deductible incentive.
6. Expand the physical fitness program in collaboration with the Waterbury YMCA at the DDM Clinic to include 20 patients of the WH ID Clinic.

Existing Resources:

Nutritional Counseling

Patients admitted to WH (inpatient) are screened within 24 hours to assess for nutrition risk; those patients that are at high nutrition risk trigger a consult to the Registered Dietitian. MDs and other providers can order an RD consult for any patient they feel should be seen by an RD (including diet education). In addition, all patients of WH DDM Clinic and WH ID Clinic are seen by a Registered Dietitian and are provided with appropriate nutritional counseling and self-management training. Patients at both clinics are seen as often as necessary to teach nutrition concepts and help them to make desired lifestyle changes; these patients are seen at least annually.

Supporting Community Need

The WH ID Clinic runs a Food Pantry for HIV patients. WH also routinely responds to requests from the community through organized campaigns for specific items run by its employees ie the annual Thanksgiving Turkey drive in November and the annual Cereal drive in May, to help families prepare to feed children breakfast during the summer months when school is out.

Patient Fitness

The DDM Clinic has established an arrangement with the Greater Waterbury YMCA to provide monthly memberships to DDM patients to promote a regular exercise regime; 21 patients were referred from January through November 2012.

Employee Fitness

WH maintains an onsite Fitness Center for employee use, open 24 hours a day, seven days a week. Employees pay a one-time, \$10 life-time membership fee. WH employees also receive a discount on Waterbury YMCA memberships. Additionally, WH supports on-line participation in Weight Watchers programs for its employees.

Community Fitness

The Evergreen 50 Club offers multiple 'keep fit' programs for community members and staff over 50 years old. Classes include Pilates and weight training.

D. TOBACCO USE

Goal: Reduce illness, disability, and death related to tobacco use and secondhand smoke exposure.

Objectives:

- Reduce smoking and overall tobacco use among adults, adolescents and children
- Reduce the initiation of tobacco use among children, adolescents, and young adults
- Increase smoking cessation attempts and recent successes by smokers
- Increase tobacco screening, counseling, and education about health risks of using tobacco
- Increase tobacco free environments

Strategies:

1. Provide tobacco screening to 100% of patients and education to 100% of patients who smoke before their discharge from WH.
2. Increase tobacco screening and education to 100% of outpatients seen in the primary care medical practice for continuity visits at the Chase Outpatient Center. Provide smoking cessation education and information about the CT Quitline (1-800-QUIT-NOW) to 100% of tobacco users.
3. Screen 100% of patients in the WH ID Clinic for tobacco use. Provide smoking cessation education and information about the CT Quitline (1-800-QUIT-NOW) to 100% of tobacco users.
4. Participate in the American Lung Foundation's annual 'Great American Smoke Out' program through the WH Wellness Committee.

Existing Resources:

WH successfully transitioned to a Tobacco free campus in November 2010.

Tobacco screening is provided to 100% of patients in the WH Behavioral Health Department and education is provided to 100% of patients who tobacco users. Resource information on smoking cessation is provided in all patient waiting areas.

WH is collaborating with the Regional Mental Health Board and will be providing smoking cessation groups along with one to one telephonic coaching.

RATIONALE FOR COMMUNITY HEALTH NEEDS NOT ADDRESSED

Waterbury Hospital plans to address all four of the prioritized community health needs identified through the 2013 Community Health Needs Assessment and prioritized by community representatives.

APPROVAL FROM GOVERNING BODY

The Waterbury Hospital Board of Directors met on September 26, 2013 to review the findings of the CHNA and the recommended Implementation Strategy. The board voted to adopt the **2013 Waterbury CHNA Final Report**, the **2013 CHNA WH Implementation Plan**, and the **2013 CHNA WH Implementation Plan Summary**, and provide the necessary resources and support to carry out the initiatives therein.

Appendix E: Prioritization Session Participants

Name	Title	Organization
Maryangela Amendola	Director	Chase Family Resource Center
John Bayusik	Emergency Preparedness Coordinator	Waterbury Health Department
Christine Bianchi, MSW, LCSW	Chief Development Officer	StayWell Health Center, Inc.
Kathy Caiazzo	Commissioner	Waterbury Board of Public Health
Ellen Carter	Program Officer	Connecticut Community Foundation
Juana Clarke	Director of Grants & Operations Audit	Waterbury Hospital
Dawn Crayco	Deputy Director	End Hunger Connecticut
Anthony Cusano, MD	Physician	Waterbury Hospital
Sam D'Ambrosi	President	Board of Health
Jennifer DeWitt	Director	CNV Regional Action Council
John DiCarlo	Public Policy, Economic Development Director	Chamber of Commerce
Rachel DiVenere	Public Health Educator	Waterbury Health Department
Doreen J. Elnitsky	Administrative Director of Behavioral Health	Waterbury Hospital
Pat Evans	Grants Manager	Saint Mary's Hospital
Blair Foley	Director	Home-to-Home Foundation
Natalie Forbes	Grant Writer	Waterbury Hospital
Anne Marie Garrison	VP Clinical Operations	VNA Health-at-Home
Elizabeth George	Student Intern	Yale University School of Public Health
Michael A. Gurecka	Director of Business Development	New Opportunities, Inc.
Lori Hart	Director	Bridge to Success
Silvia Hutcheson	Director of Strategic Planning & Business Development	Saint Mary's Hospital
Celeste Karpow	Student Intern	UCONN School of Public Health
Michele Kieras	Provider Liaison	VNA Healthcare
Kevin Kniery	Director	Harold Leever Cancer Center
Kathy Lang	Clinical Director, Meriden, Waterbury	Catholic Charities Archdiocese of Hartford
Shpetim Mete	Physical Education Teacher	Driggs Elementary School Waterbury
Sandra Micalizzi, APRN	Clinical Nurse Specialist	Heart Center of Greater Waterbury
Justine Micalizzi	Community Engagement Coordinator	Benchmark Senior Living
Lois Mulhern	Nursing Supervisor	Waterbury Health Department of Public Health
Kathleen Novak	Policy Development	Waterbury Health Department
Deb Parkinson	Operations Manager	Harold Leever Cancer Center
Sandy Porteus	Director	Family Services of Greater Waterbury
Owen Quinn	Director of Housing	New Opportunities, Inc.
Bill Quinn	Director	Waterbury Health Department
JoAnn Reynolds-Balanda	VP Community Impact	United Way of Greater Waterbury
Darlene Stromstad	President & Chief Executive Officer	Waterbury Hospital
Peg Tentoni	Regional Director Clinical Op	VNA Healthcare
Nicole Theriault	Nutritionist	Brass City Harvest
Paula Van Ness	President & Chief Executive Officer	Connecticut Community Foundation
Yadiris Vega	Volunteer	Bridge to Success
Barbara White	Marketing Manager	Saint Mary's Hospital

Exhibit 17: Tenet's Compact with the Uninsured Patients

Compact With Uninsured Patients

- Patients without insurance at Tenet hospitals will be treated fairly and with respect during and after their treatment, and regardless of their ability to pay for the services they receive.
- Tenet hospitals will provide financial counseling to uninsured patients. This will include help in understanding and applying for local, state and federal health care programs such as Medicaid.
- After uninsured patients* receive treatment at Tenet hospitals and are provided with financial counseling, they will be offered discounted pricing for the services provided at rates equivalent to the hospital's current managed care rates, which are substantially discounted from retail or "gross" charges.
- All patients without insurance at Tenet hospitals will be offered reasonable payments and payment schedules and, subject to their acceptance of the offer, will be billed at discounted local market rates. Whenever possible, this will occur before the patients leave the hospital, as part of the financial counseling process.
- Tenet hospitals will not pursue legal action for non-payment of bills against any patient who is unemployed or without other significant income. Before taking legal action for non-payment, our hospitals will assure that the patient is not eligible for any assistance program and does not qualify under the hospitals' charity care policy. Nor will our hospitals pursue legal action if the only recovery available would be to place a lien on the patient's home.

Exhibit 18: Cain Brothers' June 27, 2013 Presentation



**Information Related to Tenet Healthcare's
Acquisition of Vanguard Health Systems**

June 27, 2013

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Tenet Healthcare's Acquisition of Vanguard Health Systems

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Overview of Tenet Healthcare



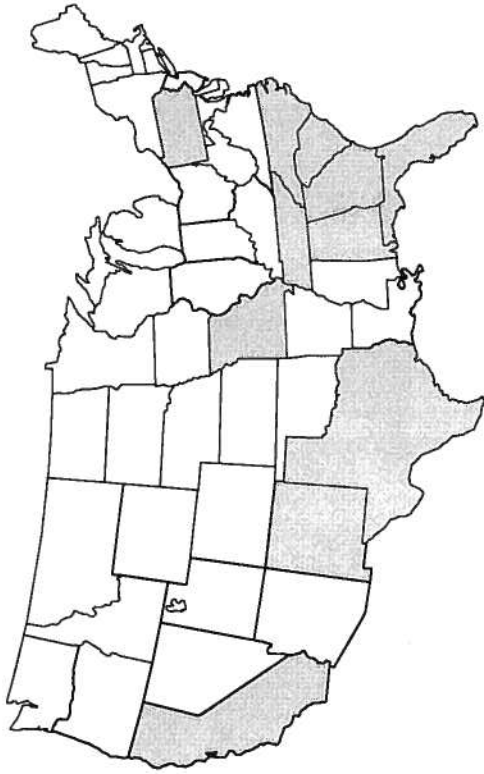
Overview of Tenet Healthcare Company Overview



Company Overview

- Tenet Healthcare Corporation ("Tenet") (NYSE: THC), is an investor-owned health care services company which owns and operates acute care hospitals, ambulatory surgery centers, diagnostic imaging centers, urgent care centers, and related health care facilities across the United States
- As of March 31, 2013, Tenet and its subsidiaries operated 49 hospitals with a total of 13,180 licensed beds, 122 outpatient centers, and Conifer Health Solutions, which provides business process solutions to more than 600 hospital and other clients nationwide
- The majority of Tenet's facilities are located in urban and suburban areas throughout the Southeast, Texas and California
- Tenet also operates a California based health plan with approximately 52,200 covered lives

Geographic Footprint



Basic Information

- Headquarters: Dallas, TX
- Acute Care Hospitals: 49
- Total Licensed Beds: 13,180
- Overall Employees: More than 59,000
- Physicians: N/A
- Admissions (CY2012): 506,485
- Outpatient Visits (CY2012): Over 4 million

Financial Information (LTM Mar 13)

- Total Operating Revenue: \$9.2 billion
- EBITDA: \$1.2 billion
- Operating Margin: 7.8%
- EBITDA Margin: 12.6%
- Debt-to-Cap: 83.4%
- Debt-to-EBITDA: 4.7x
- Rating: B1 (neg) / B (stb) / B (neg)

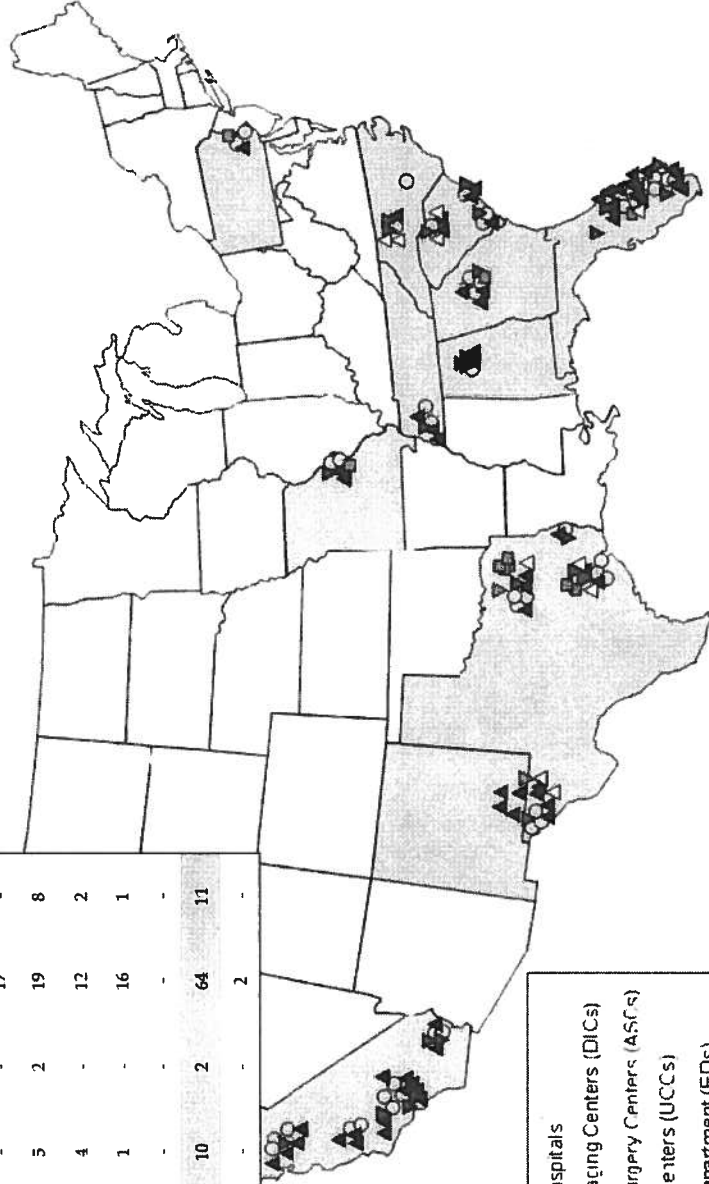
Management

Name	Position
Trevor Fetter	Chief Executive Officer
Daniel J. Cancelmi	Chief Financial Officer
R. Scott Ramsey	Chief Accounting Officer

Overview of Tenet Healthcare Tenet Healthcare's National Presence

- Tenet has nearly doubled the number of its outpatient facilities since 2008, from 63 to 102**
- Its recent focus on outpatient services has allowed the company to capture more of the healthcare-spend dollar, grow market share, and gain leverage with payers
 - With outpatient facilities in each of its major markets, Tenet enjoys the #1 market position in 11 of its 24 markets, with an average market share across the company of 21%

Q2 2012 Regions	ASCs	UCCs	EDs	DICs	OP Cls in Dev't
California	6	-	-	17	-
Central States	7	5	2	19	8
Southern States/Philly	9	4	-	12	2
Florida	4	1	-	16	1
Other	-	-	-	-	-
TOTAL	26	10	2	64	11
JVs	16	-	-	2	-



○ Acute Care Hospitals
 ▲ Diagnostic Imaging Centers (DICs)
 ▼ Ambulatory Surgery Centers (ASCs)
 △ Urgent Care Centers (UCCs)
 ◆ Emergency Department (EDs)
 ◻ DIC in development

Source: Company documents

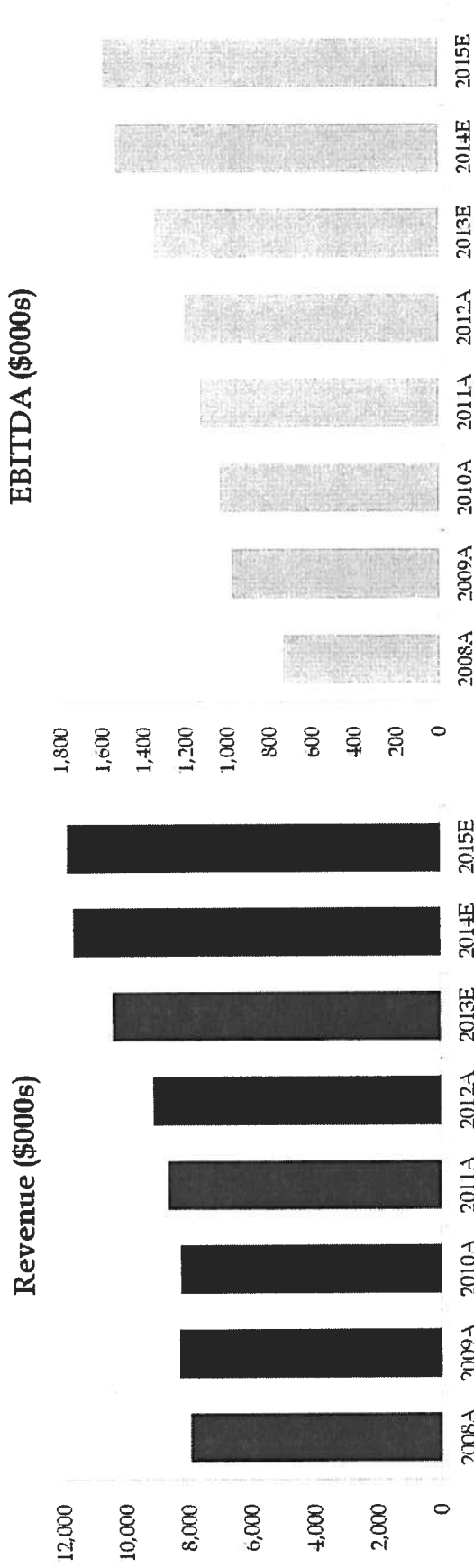


Overview of Tenet Healthcare

Historical Financial Performance

Tenet has demonstrated strong revenue growth since 2010 and generally maintained its EBITDA margin

- Since 2008, Tenet’s revenue has grown at a compounded annual growth rate (“CAGR”) of nearly 3.5 percent
- Tenet has consistently had EBITDA margins of approximately 13 percent, which are forecast to continue into the future



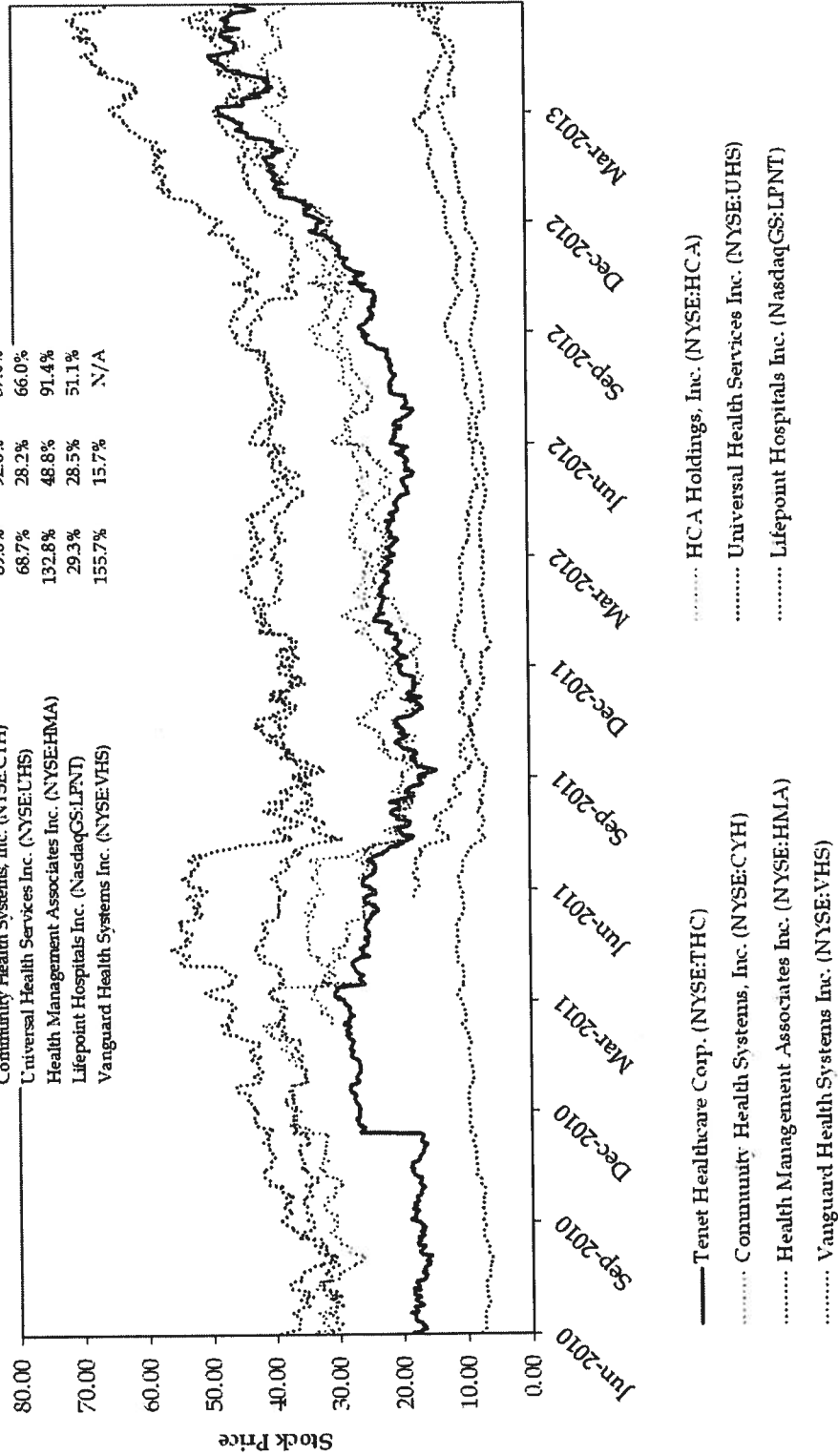
Source: CapitalIQ. 2013E, 2014E and 2015E financial metrics taken from Consensus Estimates



Overview of Tenet Healthcare Historical Stock Performance

Relative to other major publicly traded hospital companies, Tenet's stock has shown relatively impressive returns over the past three years

Stock Performance (Return)	1-yr	2-yr	3-yr
Tenet Healthcare Corp. (NYSE:THC)	144.2%	87.6%	141.1%
HCA Holdings, Inc. (NYSE:HCA)	43.0%	13.6%	N/A
Community Health Systems, Inc. (NYSE:CYH)	89.6%	92.0%	37.0%
Universal Health Services Inc. (NYSE:UHS)	68.7%	28.2%	66.0%
Health Management Associates Inc. (NYSE:HMA)	132.8%	48.8%	91.4%
Lifepoint Hospitals Inc. (Nasdaq:LPNT)	29.3%	28.5%	51.1%
Vanguard Health Systems Inc. (NYSE:VHS)	155.7%	15.7%	N/A



Source: CapitalIQ.

CAIN BROTHERS



Overview of Tenet Healthcare

Equity Research Analyst Outlook

Wall Street's outlook for Tenet Healthcare is largely positive

		Deutsche Bank June 6, 2013	Wells Fargo May 7, 2013	J.P. Morgan May 1, 2013	BMO May 1, 2013	Credit Suisse April 30, 2013
Recommendation / Action	Upgraded to Buy from Hold	Outperform	Overweight	Perform	Outperform	Outperform
Price Target	\$55	\$50 - 55	\$55	\$48	\$52	
Confirming Factors	<ul style="list-style-type: none"> • "Strong growth profile due to PPACA readiness, cost savings, improving FCF and accretive capital development" • "Enhanced earnings visibility for Conifer over next 12-24 months" • "Confidence in terms of ACA positioning vis-a-vis exchange enrollment and patient eligibility expertise" 	<ul style="list-style-type: none"> • "Increased confidence in 2014 margin expansion opportunity" • "Tenet no longer expects to see a cut of about \$100 million annually to its DSH payments in 2014" • "Likely to refinance \$925 million of 8.875% notes due to attractive rates, which could save about \$35 million of interest expense per year" 	<ul style="list-style-type: none"> • "Low cost position in terms of commercial rates positions it well for inclusion in narrow network of exchange products and market share gains" • "Best risk/reward in the hospital sector" • "Project double-digit EBITDA growth benefit from [healthcare] reform" • "Conifer revenue cycle management business is another distinct avenue for growth" 	<ul style="list-style-type: none"> • "Conifer contribution and cost containment largely offsets soft volume trends weighing on hospital operations industry wide" • "About 60% of the company facilities are now engaged in exchange contracts with Blues plans and commanding Blue commercial rates from these payers" 	<ul style="list-style-type: none"> • "Surgeries continued strongly, up 8.8%, an encouraging result considering several other providers have shown significant deterioration in surgery growth for 1Q" • "Company appears to be making progress in exchange contracting, negotiating rates near current commercial levels" • "Solid 1Q despite macro pressures; reform commentary upbeat" 	
Risk Factors	<ul style="list-style-type: none"> • "THC's Q2 volumes tracking pretty flat, with decent April volumes but somewhat disappointing May volumes" • "Medicare/Medicaid cuts remain a risk going forward" 	<ul style="list-style-type: none"> • "Challenges or delays in the implementation of healthcare reform, declining managed care admissions, and rising number of uninsured" • "Weak volumes experienced in Q1 2013" 	<ul style="list-style-type: none"> • "Free cash flow yield remains below most peers" • "Medicaid comprises ~9% of the company's patient revenues, with particular exposure to any budget pressure in Florida, Texas and California (combined 55% of Medicaid revenues)" 	<ul style="list-style-type: none"> • "BMO continues to struggle with valuation in the hospital sector and believes the lethargic fundamentals could weigh on the group as [it] waits for the arrival of reform clarity (and more importantly, what it will be worth)" 	<ul style="list-style-type: none"> • "Same-facility admissions and adjusted admissions showed deterioration in the quarter, down -4% and -2.5% year-over-year, respectively" 	

Source: CapitalIQ.

CAIN BROTHERS



Overview of Tenet Healthcare Commitment to Quality

Tenet has demonstrated strong performance on key quality indicators, known as “core measures” by the Centers for Medicare and Medicaid Services

- On publicly reported core measures data covering Q3 2010 – Q2 2011, Tenet’s overall performance at 98.2 percent outperformed the national average of 96.9 percent
- Tenet’s expanded goal is for 50 percent of eligible Tenet hospitals to be in the top decile and 90 percent of its eligible hospitals to be in the top quartile across all core measures by the end of 2015
- In 2011, Tenet also improved its performance on infection control by 17 percent over 2010, and 36 hospitals reported no serious reportable health care events, an improvement of 38 percent over prior year results

Quality Metrics	2011*	2010**
Tenet Performance on Core Measures	98.2%	97.0%
National Average on Core Measures	96.9%	95.5%
Number of Tenet Hospitals in Top 25% Across all Measures	24	25
Number of Tenet Hospitals in Top 10% Across all Measures	7	8

Source: Transaction Press Release, Company Filings, JPMorgan, CapitalIQ.
*Latest available data covers Q3 2010 – Q2 2011
** Latest available data covers Q4 2009 – Q3 2010

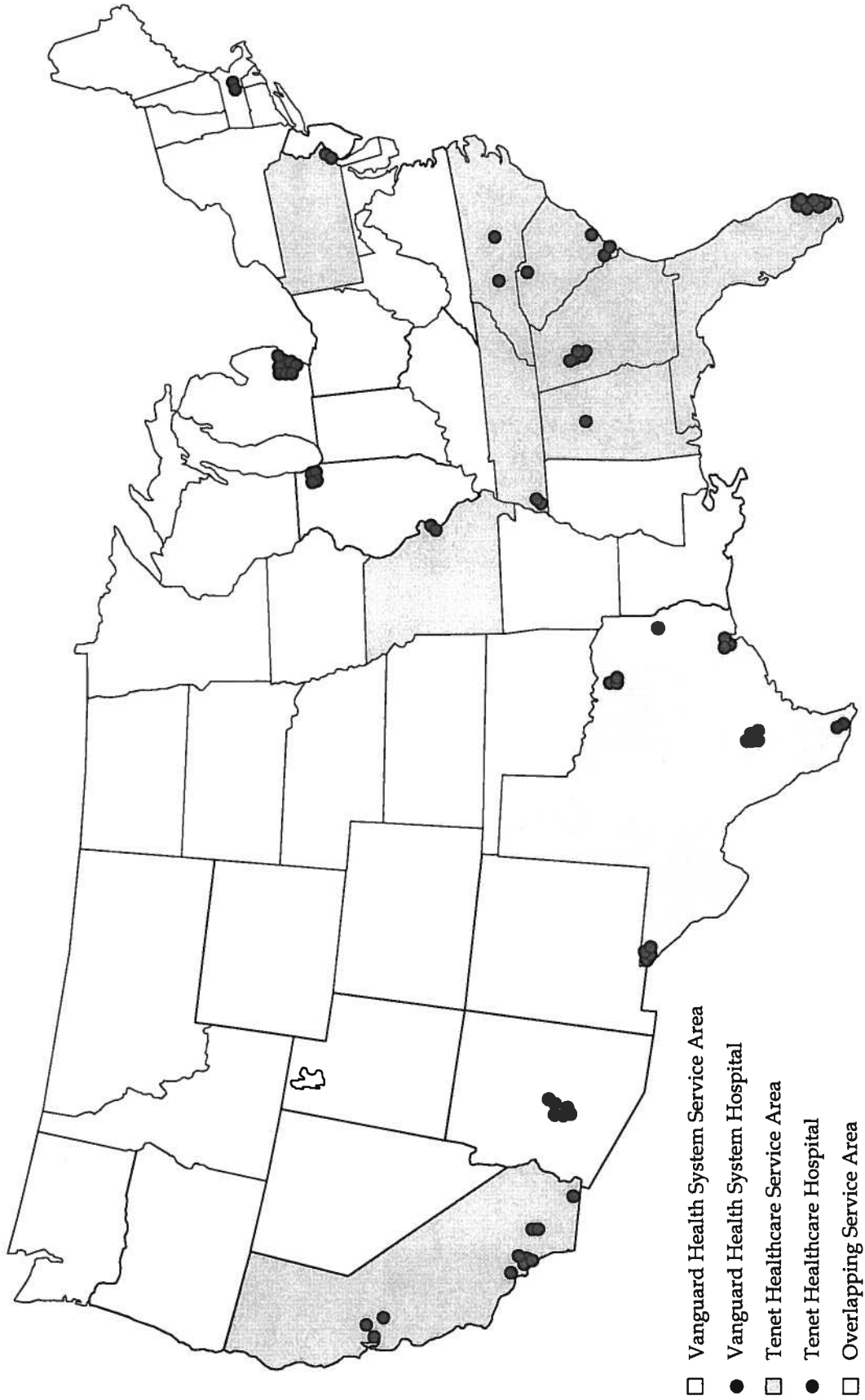
**Tenet Healthcare's Acquisition of
Vanguard Health Systems**



Tenet Healthcare's Acquisition of Vanguard Health Systems

National Presence – Acute Care Inpatient Hospitals

Tenet Healthcare and Vanguard Health Systems generally operate in discrete markets



Source: Transaction Press Release, Company Filings, JPMorgan, CapitalIQ.

CAIN BROTHERS



Tenet Healthcare's Acquisition of Vanguard Health Systems

Impact of Proposed Merger

Vanguard and Tenet combined will create the fourth largest U.S. health system on a revenue basis

- Tenet will acquire Vanguard for \$21 per share (all cash) resulting in a total valuation of \$4.3 billion, including the assumption of Vanguard's \$2.5 billion in debt
- The merger would create a health system that serves patients in 16 states across the continental United States
 - The combined entity would include 79 hospitals and 157 outpatient facilities
 - The combined company will have a leading share in above-average growth markets (#1 or #2 position in 19 markets)
 - Adds both geographic diversification with expansion into additional states as well as develops important markets in Texas (San Antonio and South Texas)
- Post transaction, Tenet will be the second largest publicly traded health system behind HCA (~\$33.0 billion in LTM revenue)

Fifteen Largest Multi-Market Health Systems

System	Number of		Total Revenue (\$000)	EBITDA (\$000)	EBITDA		Current Ratio	Debt to Cap
	Hospitals	Beds			Margin	Operating Margin		
Kaiser Foundation Hospitals	32	7,346	\$51,771	\$4,488	8.7%	2.5%	0.9x	46%
HCA	146	35,106	33,048	6,255	18.9%	8.3%	1.3x	138%
Ascension Health	77	15,753	17,072	1,804	10.6%	3.7%	0.9x	29%
TENET Healthcare (post-acquisition)	79	20,244	15,141	1,686	11.1%	2.6%	1.7x	85%
Community Health System	132	17,730	13,029	1,845	14.2%	14.9%	1.7x	75%
Dignity Health	37	7,980	10,835	1,127	10.4%	-1.0%	1.4x	52%
Providence Health & Services	26	5,457	10,823	1,124	10.4%	1.9%	1.4x	36%
Catholic Health Initiatives	55	7,626	10,017	1,092	10.9%	3.3%	1.2x	41%
Sutter Health	24	5,184	9,665	1,141	11.8%	4.9%	3.7x	30%
Mayo Clinic Health System	23	3,150	9,136	1,124	12.3%	3.1%	1.2x	46%
Trinity Health	35	7,525	9,056	967	10.7%	2.9%	1.7x	42%
Adventist Health System Sunbelt	32	6,925	7,324	1,049	14.3%	7.6%	4.0x	37%
Universal Health Services	134	17,178	7,000	1,267	18.1%	11.1%	1.6x	54%
Health Management Associates	68	8,532	5,876	932	15.9%	5.0%	1.7x	77%
Banner Health	22	4,336	4,735	670	14.1%	5.0%	1.4x	45%
Average	61	11,338	\$14,302	\$1,771	12.8%	5.1%	1.7x	56%
Median	37	7,626	\$10,017	\$1,127	11.8%	3.7%	1.4x	46%
High	146	35,106	\$51,771	\$6,255	18.9%	14.9%	4.0x	138%
Low	22	3,150	\$4,735	\$670	8.7%	-1.0%	0.9x	29%

Source: Transaction Press Release, Company Filings, JPMorgan, CapitalIQ.



Tenet Healthcare's Acquisition of Vanguard Health Systems

Impact of Proposed Merger (Cont'd)

The proposed acquisition of Vanguard by Tenet provides scale and geographic expansion which is expected to generate between \$100 and \$200 million in annual synergies

- A large portion of the synergies produced by the transaction will result from the application of Conifer's revenue cycle management capacities to Vanguard's operations
 - The transaction will result in a 28% increase in Conifer revenues due to the incremental \$250 million added by Vanguard annually
- The transaction is expected to close before the end of 2013
 - Upon closing, Charlie Martin, Vanguard's founder, chairman and chief executive officer, will join Tenet's Board of Directors, while Keith Pitts, Vanguard's vice chairman, will join the Tenet senior management team as vice chairman

Key Financial Stats (\$000)	LTM as of 3/31/2013			Moody's 2011 System Medians	
	Tenet	Vanguard	Pro Forma	Aa	A
Total Operating Revenue	\$9,204	\$5,937	\$15,141	\$7,246	\$3,799
EBITDA	\$1,164	\$522	\$1,686	\$715	\$340
EBITDA Margin	12.65%	8.80%	11.14%	9.60%	6.70%
Debt to Capitalization	83.38%	87.86%	84.92%	35.20%	35.50%

Exhibit 19: Tenet's Investor Presentation

Acquisition of Vanguard Health Systems

A New Company for a New Healthcare Environment



June 24, 2013

Disclosures / Forward-Looking Statements

Certain statements in our presentation are “forward-looking statements” under Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are based on current expectations. However, actual results may differ materially from expectations due to the risks, uncertainties and other factors that affect our business and Vanguard Health Systems’ (“Vanguard”) business. These factors include, among others, the occurrence of any event, change or other circumstances that could give rise to the termination of the merger agreement; the failure to satisfy conditions to completion of the merger, including receipt of regulatory approvals; changes in the business or operating prospects of Vanguard; changes in health care and other laws and regulations; economic conditions; adverse litigation or regulatory developments; competition; our success in implementing our business development plans and integrating newly acquired assets; our ability to hire and retain health care professionals; our ability to meet our capital needs, including our ability to manage our indebtedness; and our ability to grow our Conifer Health Solutions business segment (“Conifer”). We and Vanguard provide additional information about these and other factors in the reports filed with the Securities and Exchange Commission, including, but not limited to, those described in “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our and Vanguard’s annual reports on Form 10-K for the year ended December 31, 2012 and June 30, 2012, respectively. We disclaim any obligation to update any forward-looking statement in this presentation, whether as a result of changes in underlying factors, new information, future events or otherwise.

Non-GAAP Information

Our presentation includes certain financial measures such as Adjusted EBITDA, which are not calculated in accordance with generally accepted accounting principles (GAAP). Reconciliation between non-GAAP measures and related GAAP measures can be found at the end of this presentation.

Acquisition Highlights

- Tenet acquiring Vanguard for \$21 cash per share, or an aggregate of \$4.3 billion^(a)
- Unanimously approved by both Boards of Directors
- Accretive to Tenet's earnings in year one
- \$100-200 million in annual synergies expected – revenue cycle management efficiency and improvement, overhead reduction, and supply chain management and other operating improvement
- Ed Kangas, Non-Executive Chairman of Tenet, to continue as Non-Executive Chairman; Charlie Martin, Vanguard CEO, to join Tenet board
- Trevor Fetter to continue as President and CEO; Keith Pitts, Vice Chairman of Vanguard, to join Tenet as Vice Chairman
- Tenet intends to complete existing share repurchase program in 2013
- Leverage ratio projected to return to 4.75x-5.0x by year end 2014
- Expected to close by year end 2013

^(a) Includes \$2.5 billion in Vanguard debt



Well-Positioned for the New Healthcare Environment

Increased Scale

- 79 hospitals and 157 outpatient centers
- Applies proven cost management, quality improvement, care integration and network development strategies across a broader platform
- Enhances portfolio management opportunities



Enhanced Geographic Breadth

- Expands market leader position – #1 or #2 position in 19 important markets
- Adds geographic diversification with expansion into additional states
- Adds important markets in Texas – San Antonio and South Texas



Integrated Service Offering

- Leverages Conifer Health Solutions across broader portfolio
- Adding Vanguard health plan expertise expands Conifer value-based care and population health management capabilities



Broader Physician Platform

- Physician alignment, recruitment and employment strategies applied across broader network
- Leverages Vanguard's health plan experience developing successful clinical integration and ACO models



Complementary Management Teams

- Combines two organizations with similar values, priorities and demonstrated cultures of ethics and compliance
- Tenet's proven management capabilities augmented by Vanguard turnaround expertise and experience in health plan operations



Complementary Operational Strengths and Shared Values

Tenet

Successful track record of generating organic growth

Systematic approach to cost management (Performance Excellence Program)

Excellent centralized managed care contracting and outpatient development strategies

Highly technology-enabled and scalable revenue cycle operation

Vanguard

Successful track record of generating growth by acquisition and strategic partnerships

Innovative approaches to cost management

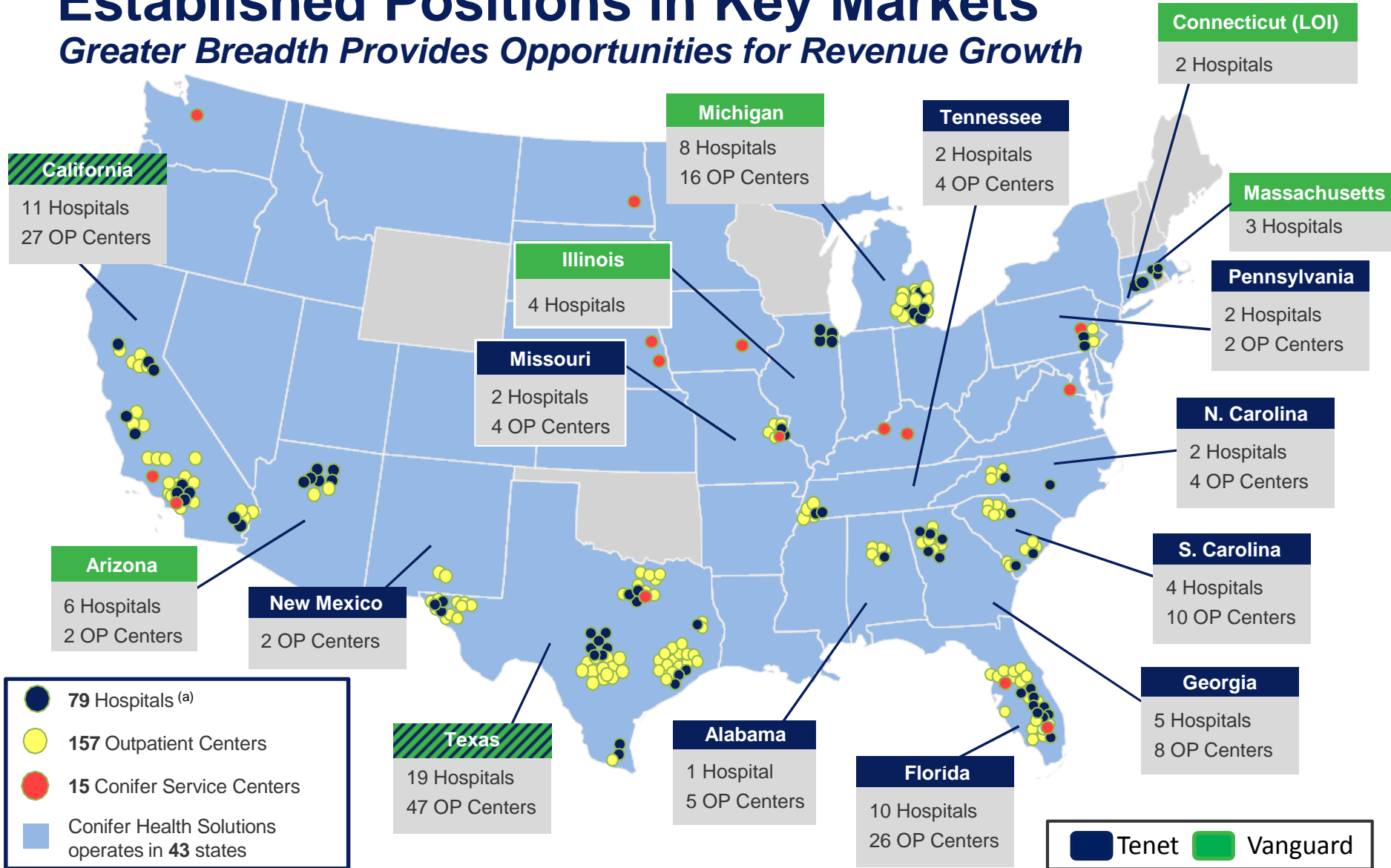
Expertise in health plan operations and innovative payment models

Experienced in not-for-profit partnerships and turn-around management



Established Positions in Key Markets

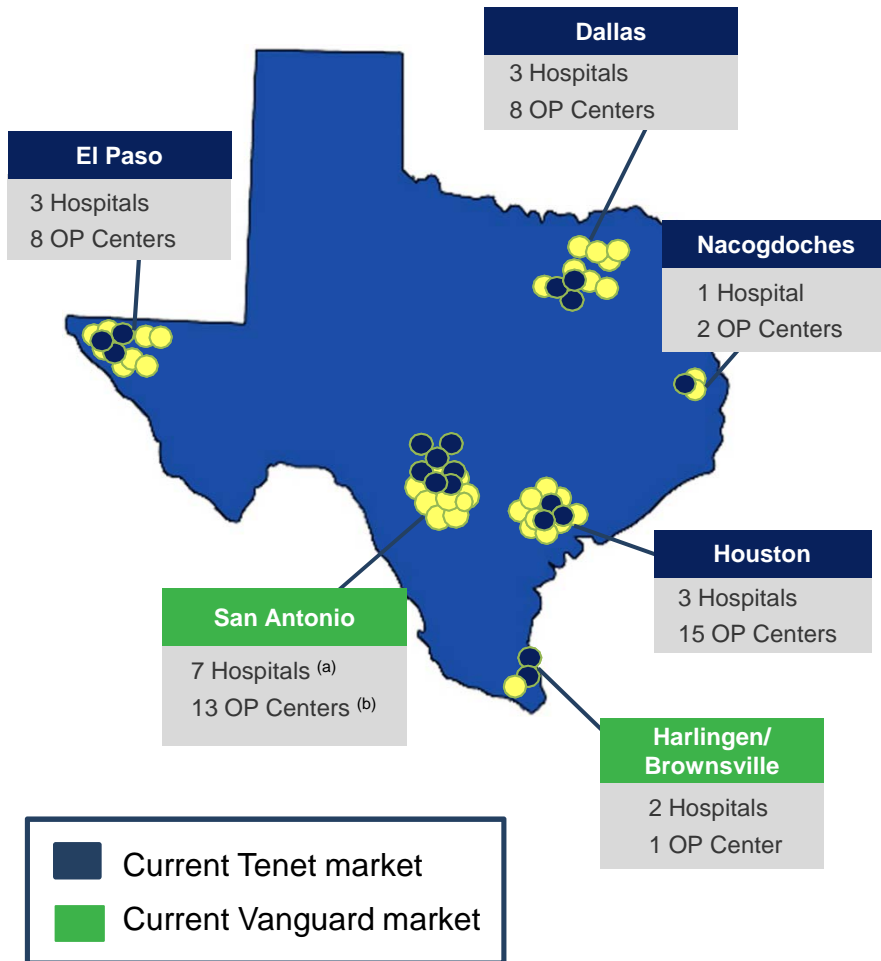
Greater Breadth Provides Opportunities for Revenue Growth



^(a) Excludes 2 Connecticut hospitals currently under LOI



Adds Important New Markets in Texas



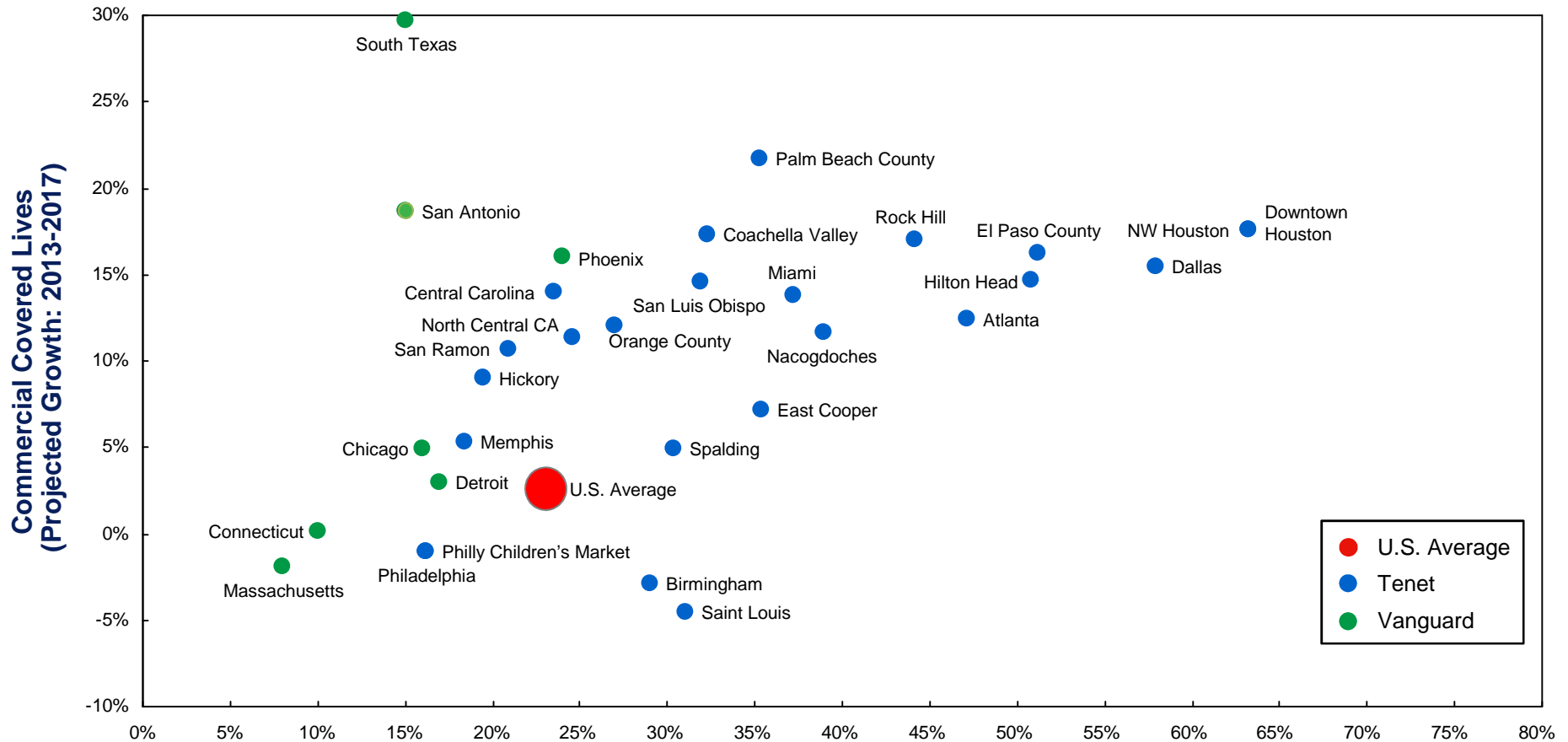
^(a) Includes 2 Vanguard hospitals under development

^(b) Includes 3 freestanding OP facilities recently acquired by Tenet

- Complements established Tenet positions in El Paso, Houston, Nacogdoches and Dallas
- Both new markets demonstrate underlying population growth
- Vanguard showing strong organic growth in its own operations/market share
- San Antonio
 - #2 system in Texas' 3rd largest market
 - Opportunities for additional growth
- Harlingen / Brownsville
 - Opportunities for further earnings improvement in strong market
- Pro forma revenue doubles from \$1.5B to \$3.0B
- Vanguard's health plan and ACE pilot program provide platform for innovative contracting models
- Positioned for significant upside from ACA

Geographic Presence Creates Substantial Benefit from Affordable Care Act

Projected Expansion of Insurance Coverage with Healthcare Reform^(a)



(a) Projections assume all Tenet states implement Medicaid expansion; does not include Texas expansion for Vanguard

Source: MPACT 5.0, PRISM 4.1, McKinsey Health Reform Team



**Medicare and Medicaid Covered Lives
(Projected Growth: 2013-2017)**

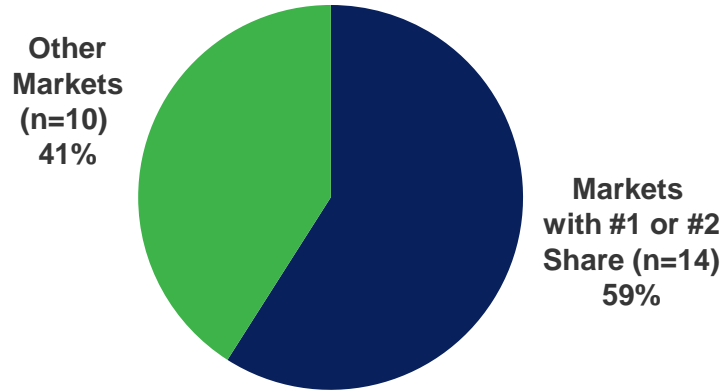
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Established Positions in Key Markets

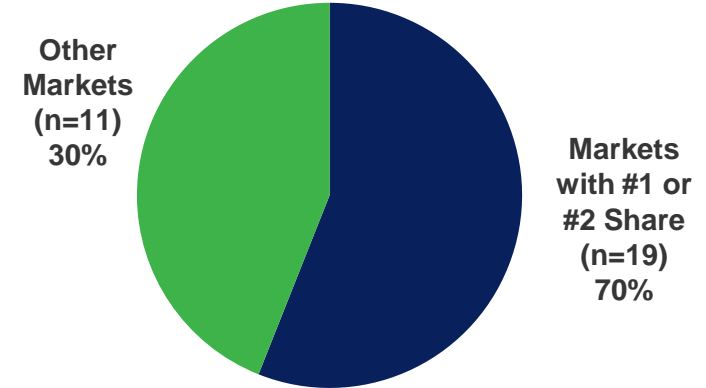
Greater Geographic Diversification Balances Revenue Sources

% of Revenues from #1 or 2 Market Share (CY 2012)

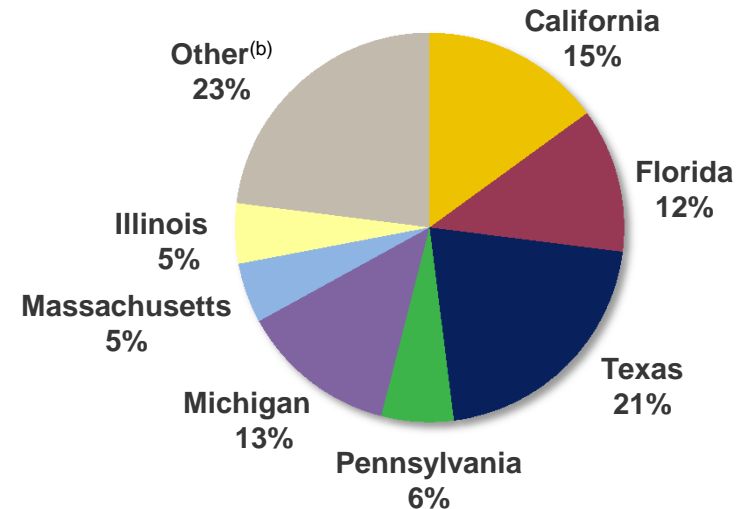
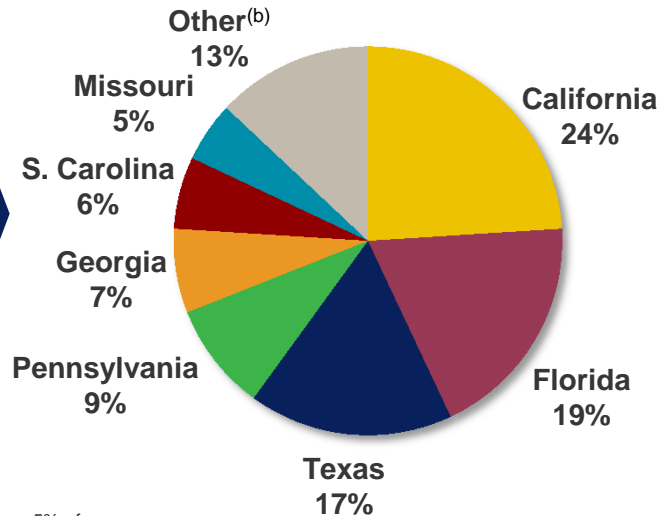
Tenet Standalone



Tenet Post-Acquisition^(a)



% of Revenues by State (CY 2012)

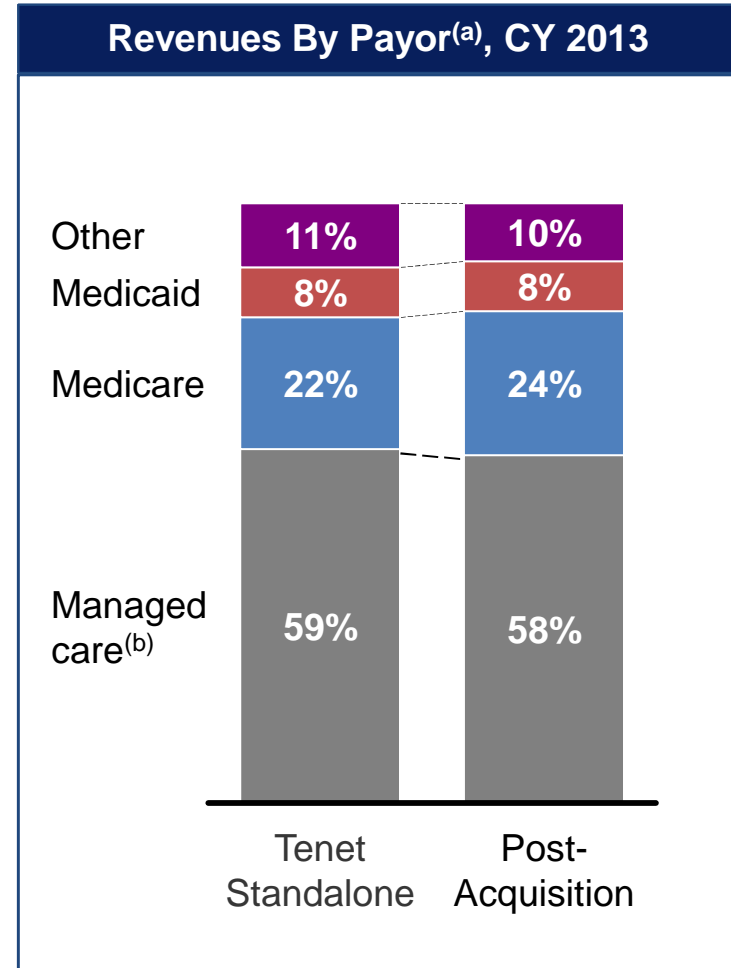
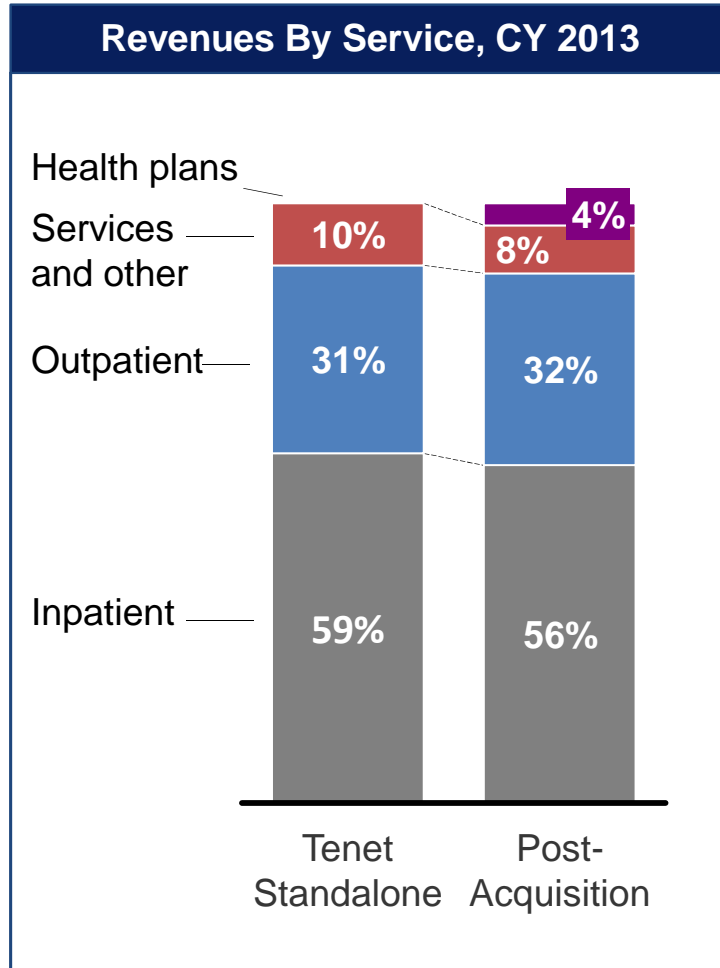


(a) For Vanguard, acute care only.
 (b) Represents markets with less than 5% of revenue
 Source: Vanguard and Tenet company financials



Revenue Breakdown

Broader Service Offering and Well-Balanced Payor Mix




(a) Vanguard revenue payor mix is based on Q3YTD actual payor mix
 (b) Managed care includes Managed Medicare and Managed Medicaid
 Source: Vanguard and Tenet company financial projections



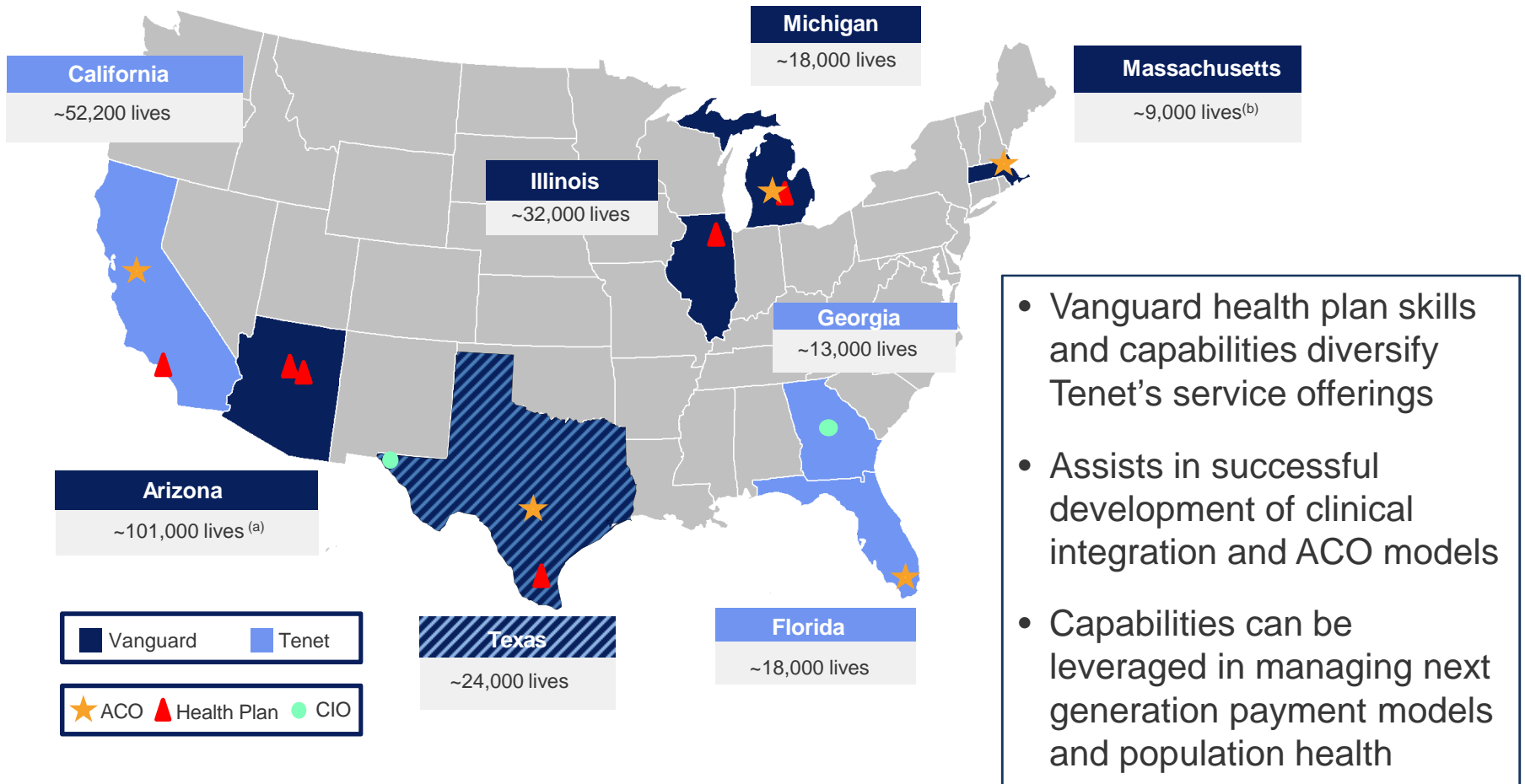
Builds Conifer's Position in Fast-Growing Healthcare Business Services Industry

- 28% increase in Conifer revenues (incremental \$250 million added by Vanguard annually)
- Health plans operations augment Conifer's value-based care capabilities

	Conifer Current ^(a)	Conifer Post-Acquisition	% Increase
Net Client Revenue Processed Annually	\$21B	\$26B	24%
Patient Accounts Processed Annually	10M	12M	20%
Revenues	\$890M	\$1,140M	28%

^(a) 2013 est. pro-forma for integration of Catholic Health Initiatives

Enhanced Health Plan Expertise Creates Greater Scale and New Opportunities



- Vanguard health plan skills and capabilities diversify Tenet’s service offerings
- Assists in successful development of clinical integration and ACO models
- Capabilities can be leveraged in managing next generation payment models and population health

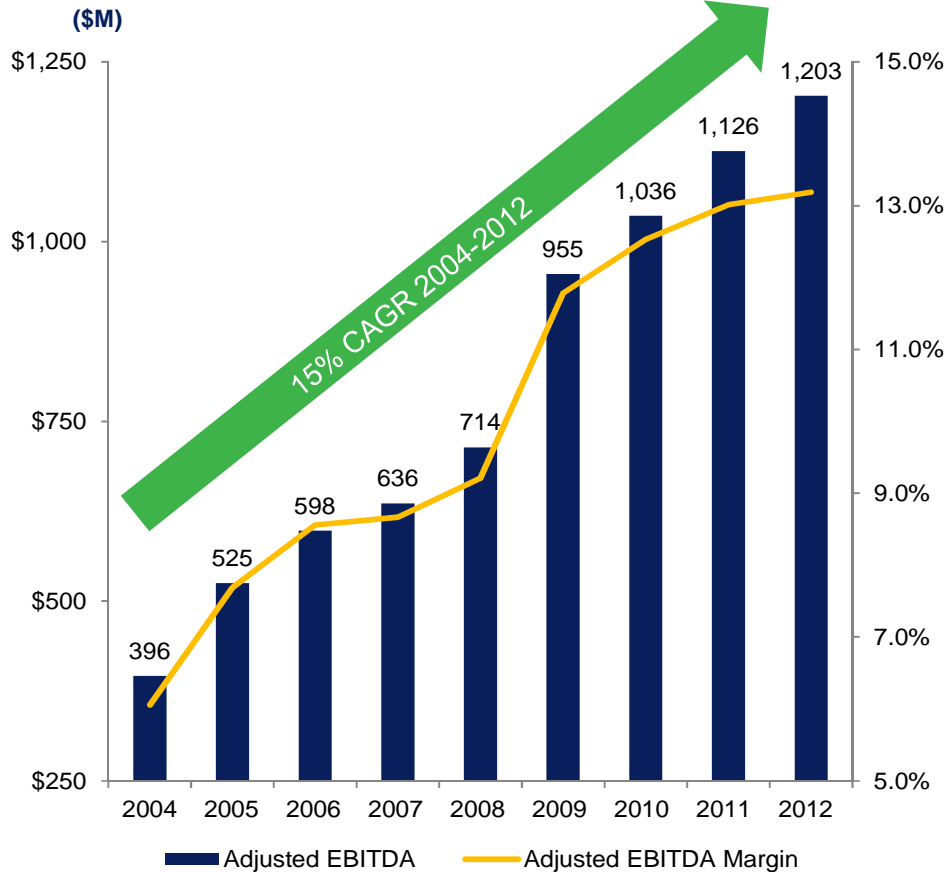
(a) Excludes member lives lost from Phoenix Health Plan, with exception of Maricopa
 (b) To be launched in 2014

Source: Company website, Company financials, Vanguard management presentation

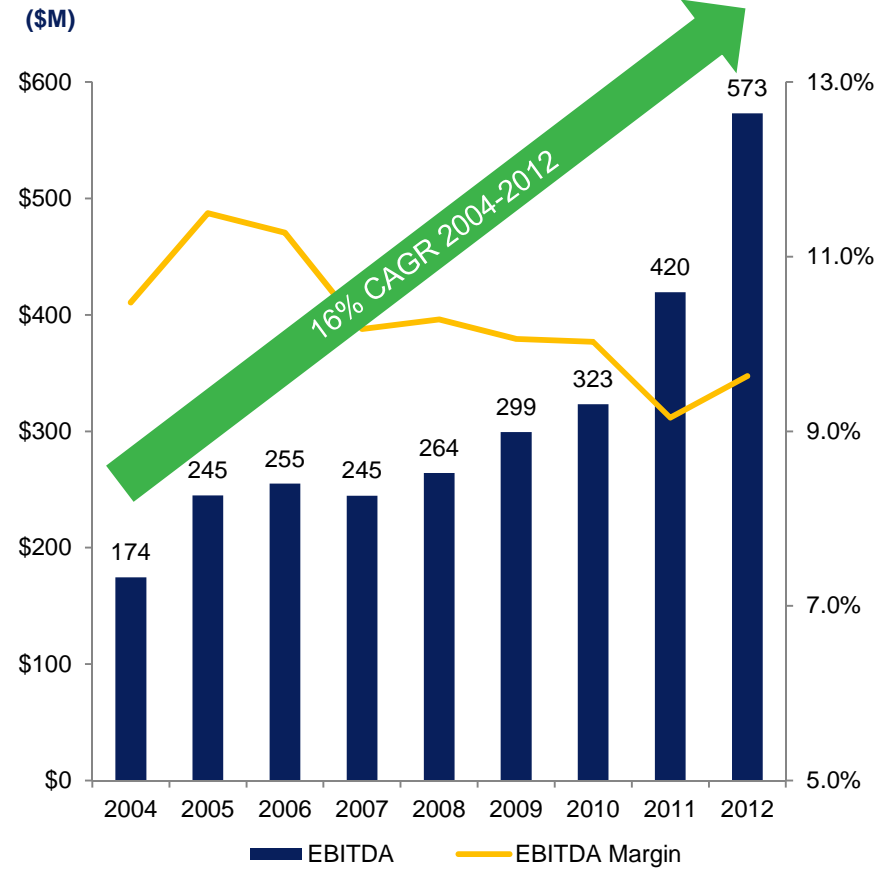


Both Management Teams Bring Strong Growth Track Records to Combination

Tenet



Vanguard (a)



(a) Source: Vanguard Management.
 Figures shown on fiscal year basis.
 Vanguard EBITDA does not reflect the effect of stock based compensation.



Synergies are Significant and Achievable

Clearly Identified Through Cost Savings, Benefits of Scale and Operating Opportunities

	Synergy Area	Estimated Timing
Projected Synergies \$100 - 200 million	• Revenue Cycle Management Efficiency and Improvement	12-24 months
	• Overhead Reduction	6-18 months
	• Supply Chain Management and Other Operational Improvement	12-24 months

50% Projected to be Achieved Within the First Year Post-Closing

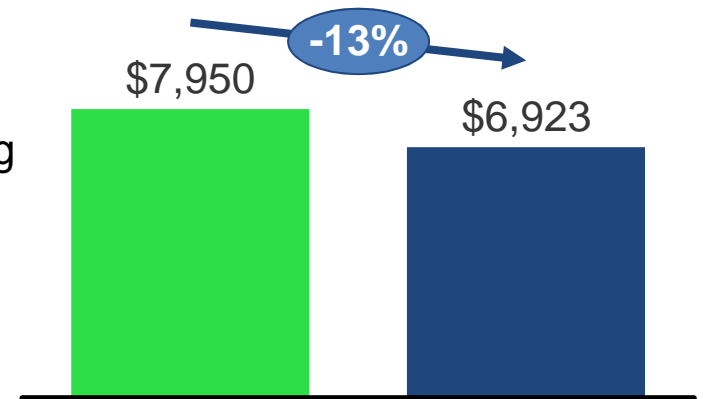
Analysis Shows Clear Synergy Opportunities

Opportunities exist within Vanguard's acute care portfolio to capture synergies through cost optimization

- A large Vanguard market shows potential for cost reduction in operating expenses when compared to a set of Tenet comparable facilities

Cost metric	Example Vanguard market (Q3 FY2013 YTD)	Tenet comparable facilities (FY2012)
-------------	---	--------------------------------------

Total operating expense per adj. discharge (\$, acuity-adjusted)



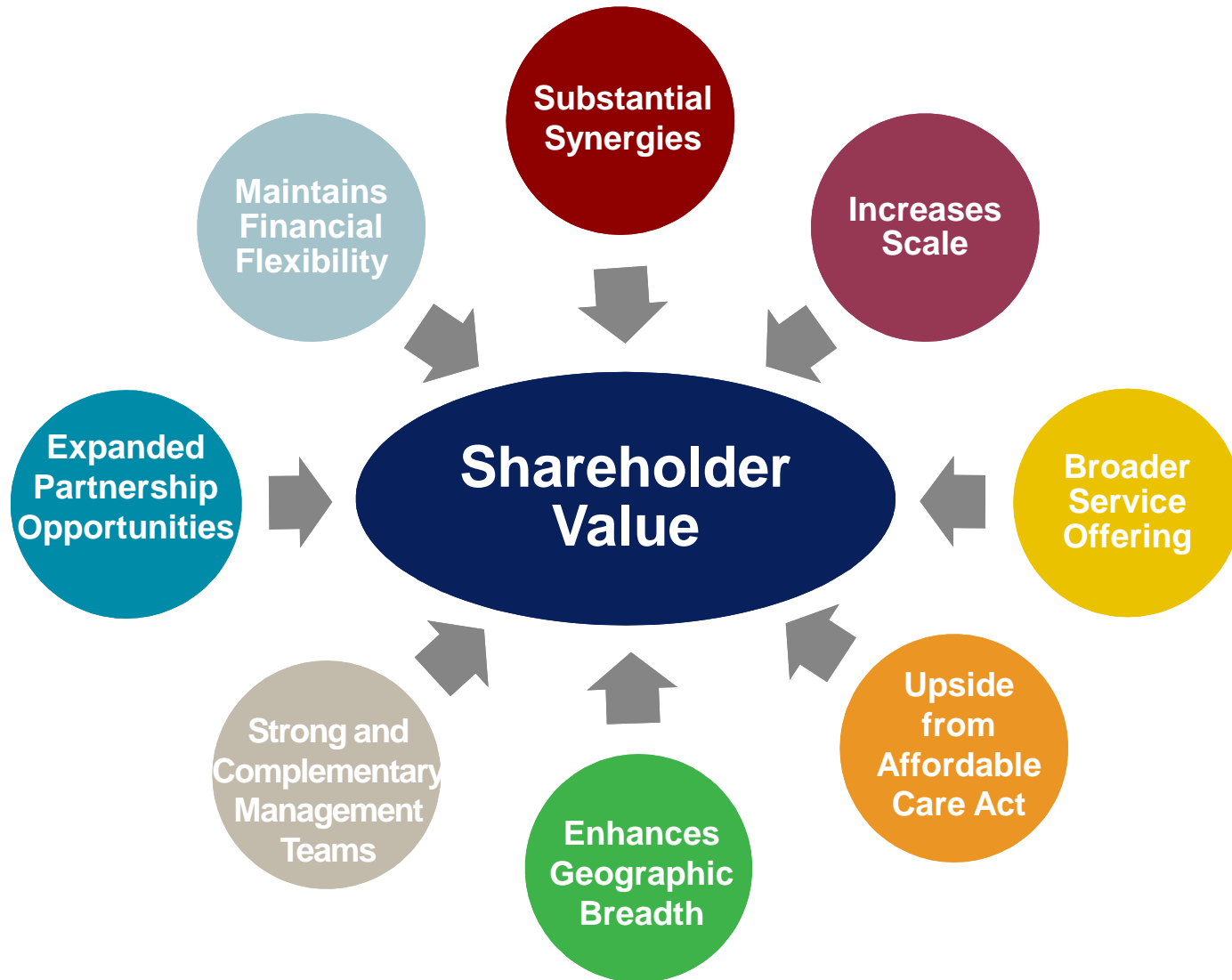
Tenet Retains Significant Financial Flexibility

- Modest multiple compared to historical industry transactions
- NPV of expected synergies of approximately \$1.4 billion
- Committed financing in place from Bank of America Merrill Lynch
 - Tenet to refinance Vanguard debt at attractive rates
- Pro forma debt/EBITDA leverage ratios to decrease within first year after closing
 - Projected at 4.75x-5.0x by year-end 2014
 - Longer term post-acquisition leverage target of 4.25x-4.75x
- Tenet's existing share repurchase program to continue uninterrupted
- Existing NOLs of approximately \$1.5 billion to be utilized across the earnings of the combined organization

Next Steps and Road to Completion

- Definitive agreement – no Tenet shareholder vote; voting commitments received from Vanguard controlling shareholders
- Regulatory approvals expected
 - Hart-Scott-Rodino
 - State and local approvals as required
- Tenet intends to complete existing share repurchase program in 2013
- Integration team assembled and ready to be deployed immediately upon closing
- Closing expected by year end 2013

Transaction Enhances Shareholder Value



Reconciliation of EBITDA

Adjusted EBITDA, a non-GAAP term, is defined by the Company as net income (loss) attributable to Tenet Healthcare Corporation common shareholders before (1) the cumulative effect of changes in accounting principle, net of tax; (2) net loss (income) attributable to noncontrolling interests; (3) preferred stock dividends; (4) income (loss) from discontinued operations, net of tax; (5) income tax benefit (expense); (6) investment earnings (loss); (7) gain (loss) from early extinguishment of debt; (8) net gain (loss) on sales of investments; (9) interest expense; (10) litigation and investigation benefit (costs), net of insurance recoveries; (11) hurricane insurance recoveries, net of costs; (12) impairment and restructuring charges, and acquisition-related costs; and (13) depreciation and amortization. The Company's Adjusted EBITDA may not be comparable to EBITDA reported by other companies.

The Company provides this information as a supplement to GAAP information to assist itself and investors in understanding the impact of various items on its financial statements, some of which are recurring or involve cash payments. The Company uses this information in its analysis of the performance of its business excluding items that it does not consider as relevant in the performance of its hospitals in continuing operations. In addition, from time to time we use this measure to define certain performance targets under our compensation programs. Adjusted EBITDA is not a measure of liquidity, but is a measure of operating performance that management uses in its business as an alternative to net income (loss) attributable to Tenet Healthcare Corporation common shareholders. Because Adjusted EBITDA excludes many items that are included in our financial statements, it does not provide a complete measure of our operating performance. Accordingly, investors are encouraged to use GAAP measures when evaluating the Company's financial performance. The reconciliation of net income (loss) attributable to Tenet Healthcare Corporation common shareholders, the most comparable GAAP term, to Adjusted EBITDA, is set forth below.

Dollars in Millions

	2004	2005	2006	2007	2008	2009	2010	2011	2012
Net Income (Loss) Attributable to Common Shareholders	\$ (2,806)	\$ (724)	\$ (803)	\$ (89)	\$ 25	\$ 181	\$ 1,119	\$ 58	\$ 141
Less: Net income (loss) from noncontrolling interests	3	(2)	(7)	(4)	(7)	(10)	(9)	(12)	19
Preferred stock dividends	0	0	0	0	0	(6)	(24)	(24)	(11)
Income (loss) from cumulative effect of accounting change	0	(18)	2	0	0	0	0	0	0
Income (loss) from discontinued operations, net of tax	(1,024)	(422)	52	(39)	(36)	(17)	17	(9)	(76)
Income (loss) from continuing operations	(1,785)	(284)	(850)	(46)	68	214	1,136	103	209
Income tax benefit (expense)	(300)	82	258	59	25	23	977	(61)	(125)
Income (loss) from continuing operations, before income taxes	(1,485)	(366)	(1,108)	(105)	43	191	158	164	334
Net gain on sales of investments	8	4	5	0	139	15	0	0	0
Investment earnings	20	59	62	47	22	0	5	3	1
Interest expense	(333)	(403)	(408)	(419)	(418)	(445)	(424)	(375)	(412)
Net gain (loss) from extinguishment of long-term debt	(13)	(15)	0	0	0	97	(57)	(117)	(4)
Operating income (loss)	(1,167)	(11)	(767)	267	300	524	634	653	749
Litigation and investigation costs	(74)	(212)	(766)	(12)	(41)	(31)	(12)	(55)	(5)
Hurricane insurance recoveries, net of costs	0	(7)	14	3	0	0	0	0	0
Impairment and restructuring charges, and acquisition-related costs	(1,208)	(26)	(312)	(36)	(16)	(27)	(10)	(20)	(19)
Depreciation and amortization	(281)	(291)	(301)	(324)	(357)	(373)	(380)	(398)	(430)
Adjusted EBITDA	\$ 396	\$ 525	\$ 596	\$ 636	\$ 714	\$ 955	\$ 1,036	\$ 1,126	\$ 1,203

For a presentation of Vanguard's reconciliation of Adjusted EBITDA to financial measures calculated in accordance with GAAP, see Exhibits 99.1 and 99.2 to Vanguard's Reports on Form 8-K filed with the SEC on August 23, 2012, August 25, 2011, August 26, 2010, September 1, 2009, September 22, 2008, September 18, 2007, September 19, 2006, September 12, 2005 and August 9, 2004.





Exhibit 20: Revised Financial Attachments 1A, 1B, 1C

Greater Waterbury Health Network, Inc. (Not-For Profit)

Please provide one year of actual results and three years of Total Hospital Health System projections of revenue, expense, ratios and volume statistics without the CON proposal, in the following reporting format:

<u>Description</u>	<u>FY 12</u>		<u>FY 13</u>		<u>FY 14</u>		<u>FY 15</u>		<u>FY 16</u>	
	<u>Actual Results</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>	<u>Projected W/out CON</u>
Total Hospital Health System:										
NET PATIENT REVENUE										
Non-Government	\$121,753,453	\$121,554,093	\$118,893,224	\$118,731,223	\$121,402,653	\$118,893,224	\$118,731,223	\$121,402,653	\$118,893,224	\$118,731,223
Medicare	\$112,518,145	\$95,591,467	\$93,498,930	\$83,371,531	\$86,472,373	\$93,498,930	\$83,371,531	\$86,472,373	\$93,498,930	\$83,371,531
Medicaid and Other Medical Assistance	\$39,212,500	\$42,251,697	\$41,328,790	\$41,270,479	\$42,198,057	\$41,328,790	\$41,270,479	\$42,198,057	\$41,328,790	\$41,270,479
Other Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net Patient Patient Revenue	\$273,484,098	\$259,397,257	\$253,718,944	\$253,373,233	\$259,074,084	\$253,718,944	\$253,373,233	\$259,074,084	\$253,718,944	\$253,373,233
Other Operating Revenue	\$13,227,694	\$12,423,300	\$9,524,851	\$8,610,100	\$9,698,201	\$13,227,694	\$12,423,300	\$9,524,851	\$8,610,100	\$9,698,201
Revenue from Operations	\$286,711,792	\$271,820,557	\$263,243,796	\$261,983,333	\$267,770,285	\$263,243,796	\$261,983,333	\$267,770,285	\$263,243,796	\$261,983,333
OPERATING EXPENSES										
Salaries and Fringe Benefits	\$164,634,663	\$152,117,220	\$148,922,679	\$151,360,423	\$153,881,212	\$148,922,679	\$151,360,423	\$153,881,212	\$148,922,679	\$151,360,423
Professional / Contracted Services	\$45,267,639	\$46,350,974	\$45,680,625	\$46,594,237	\$47,526,122	\$45,680,625	\$46,594,237	\$47,526,122	\$45,680,625	\$46,594,237
Supplies and Drugs	\$35,319,374	\$37,493,786	\$38,288,882	\$38,582,421	\$40,905,810	\$38,288,882	\$38,582,421	\$40,905,810	\$38,288,882	\$38,582,421
Bad Debts	\$10,966,628	\$11,368,671	\$9,338,684	\$8,512,228	\$9,689,441	\$9,338,684	\$8,512,228	\$9,689,441	\$9,338,684	\$8,512,228
Other Operating Expense	\$16,638,637	\$14,899,914	\$15,901,086	\$16,219,087	\$16,543,469	\$15,901,086	\$16,219,087	\$16,543,469	\$15,901,086	\$16,219,087
Subtotal	\$273,024,941	\$262,227,565	\$257,141,935	\$262,268,365	\$267,546,054	\$257,141,935	\$262,268,365	\$267,546,054	\$257,141,935	\$262,268,365
Depreciation/Amortization	\$9,421,601	\$8,996,581	\$9,086,547	\$9,177,412	\$9,268,186	\$9,086,547	\$9,177,412	\$9,268,186	\$9,086,547	\$9,177,412
Interest Expense	\$1,237,949	\$1,125,827	\$1,137,085	\$1,148,456	\$1,159,941	\$1,137,085	\$1,148,456	\$1,159,941	\$1,137,085	\$1,148,456
Lease Expense	\$2,825,478	\$2,955,957	\$2,784,179	\$2,839,862	\$2,886,660	\$2,784,179	\$2,839,862	\$2,886,660	\$2,784,179	\$2,839,862
Total Operating Expense	\$286,509,669	\$275,305,930	\$270,149,746	\$275,454,126	\$280,871,840	\$270,149,746	\$275,454,126	\$280,871,840	\$270,149,746	\$275,454,126
Gain/(Loss) from Operations	\$201,923	(\$3,465,373)	(\$6,905,950)	(\$13,470,793)	(\$13,101,555)	(\$6,905,950)	(\$13,470,793)	(\$13,101,555)	(\$6,905,950)	(\$13,470,793)
Plus: Non-Operating Revenue	\$2,087,588	\$2,568,897	\$2,594,566	\$2,620,532	\$2,646,737	\$2,087,588	\$2,620,532	\$2,646,737	\$2,087,588	\$2,620,532
Revenue Over/(Under) Expense	\$2,289,511	(\$916,476)	(\$4,311,384)	(\$10,850,261)	(\$10,454,818)	(\$4,311,384)	(\$10,850,261)	(\$10,454,818)	(\$4,311,384)	(\$10,850,261)
Profit Margins:										
Operating	0.1%	-1.3%	-2.6%	-5.1%	-4.9%	-2.6%	-5.1%	-4.9%	-2.6%	-5.1%
Non-Operating	0.7%	0.9%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Total Margin	0.8%	-0.3%	-1.6%	-4.1%	-3.9%	-1.6%	-4.1%	-3.9%	-1.6%	-4.1%
Debt Principal Payments										
	\$1,030,933	\$1,163,408	\$1,186,685	\$942,200	\$797,032	\$1,186,685	\$942,200	\$797,032	\$1,186,685	\$942,200
Capital Structure Ratios:										
Capital Expense	372%	368%	376%	375%	371%	376%	375%	371%	376%	371%
Times Interest Earned	2.85	0.19	-2.79	-8.45	-8.01	-2.79	-8.45	-8.01	-2.79	-8.01
Debt Service Coverage	5.71	4.02	2.57	-0.25	-0.01	2.57	-0.25	-0.01	2.57	-0.01
FTEs	1,730	1,585	1,562	1,549	1,540	1,562	1,549	1,540	1,562	1,540
IP Cases	12,364	10,863	10,717	10,864	10,810	10,717	10,864	10,810	10,717	10,810
OP Cases	184,631	179,395	180,292	181,193	182,099	180,292	181,193	182,099	180,292	181,193

Projections to be complete prior to and 3 years past the joint venture. Add columns as necessary.

*Volume Statistics:

Provide projected inpatient and/or outpatient statistics for any new services and provide actual and projected inpatient and/or outpatient statistics for any existing services which will change due to the proposal.

1 B

Future Joint Venture "LLC" (For Profit)
 Please provide three years of Total Hospital Health System projections of revenue, expense, ratios and volume statistics with the CON and incremental to the proposal in the following reporting format:

<u>Total Hospital Health System:</u>	FY 14	FY 15	FY 16
<u>Description</u>	Projected Incremental	Projected Incremental	Projected With CON
NET PATIENT REVENUE			
Non-Government	\$119,927,423	\$120,823,136	\$124,804,727
Medicare	\$94,312,236	\$95,016,634	\$97,880,519
Medicaid and Other Medical Assistance	\$41,888,273	\$41,997,619	\$43,312,085
Other Government	\$0	\$0	\$0
Total Net Patient Revenue	\$255,925,932	\$257,837,389	\$265,907,331
Other Operating Revenue	\$3,715,855	\$2,743,013	\$2,770,443
Revenue from Operations	\$259,641,786	\$260,580,403	\$268,677,774
OPERATING EXPENSES			
Salaries and Fringe Benefits	\$146,261,791	\$147,310,906	\$150,766,127
Professional / Contracted Services	\$45,680,825	\$46,584,237	\$47,526,122
Supplies and Drugs	\$38,920,310	\$40,549,074	\$42,241,199
Bad Debts	\$7,385,402	\$6,578,410	\$6,777,243
Other Operating Expense	\$13,724,489	\$13,486,471	\$13,728,883
Subtotal	\$251,972,615	\$254,519,099	\$261,037,573
Depreciation/Amortization	\$3,761,224	\$4,322,449	\$4,883,673
Interest Expense	\$344,651	\$648,980	\$1,249,302
Lease Expense	\$2,784,179	\$2,839,862	\$2,898,660
Total Operating Expenses	\$258,862,669	\$262,330,390	\$270,067,209
Income (Loss) from Operations	\$779,117	(\$1,749,987)	(\$1,389,435)
Non-Operating Income	(\$5,210,882)	(\$5,245,795)	(\$5,403,765)
Income before provision for income taxes	(\$4,431,766)	(\$6,995,782)	(\$6,793,200)
Provision for income taxes	(\$1,772,708)	(\$2,798,313)	(\$2,717,280)
Net Income	(\$2,659,058)	(\$4,197,469)	(\$4,075,920)
Retained earnings, beginning of year	\$0	(\$2,659,059)	(\$6,856,629)
Retained earnings, end of year	(\$2,659,058)	(\$4,197,469)	(\$10,932,448)
Profit Margins:			
Operating	0%	-1%	-1%
Non-Operating	0.3%	-0.7%	-0.5%
Total Margin	-2%	-2%	-2%
Debt Principal Payments	-1%	-2%	-1.5%
Capital Structure Ratios:			
Capital Expense	\$0	\$0	\$0
Times Interest Earned	1.59	1.90	2.27
Debt Service Coverage	-672%	-547%	-226%
	420%	119%	165%
FTEs	1,574	1,573	1,576
IP Cases	10,771	10,771	10,771
OP Cases	180,292	181,183	182,089

First 3 years of the new joint venture LLC and use the W/O CON from FA1(A)
 *Volume Statistics:
 Provide projected inpatient and/or outpatient statistics for any new services and provide actual and projected inpatient and/or outpatient statistics for any existing services which will change due to the proposal.

1 C

Waterbury Hospital ONLY (Prior & Post Joint Venture)
 Please provide one year of actual results and three years of projections of Total Facility revenue, expense and volume statistics without, incremental to and with the CON proposal in the following reporting format:

HOSPITAL ONLY; AFFILIATES EXCLUDED

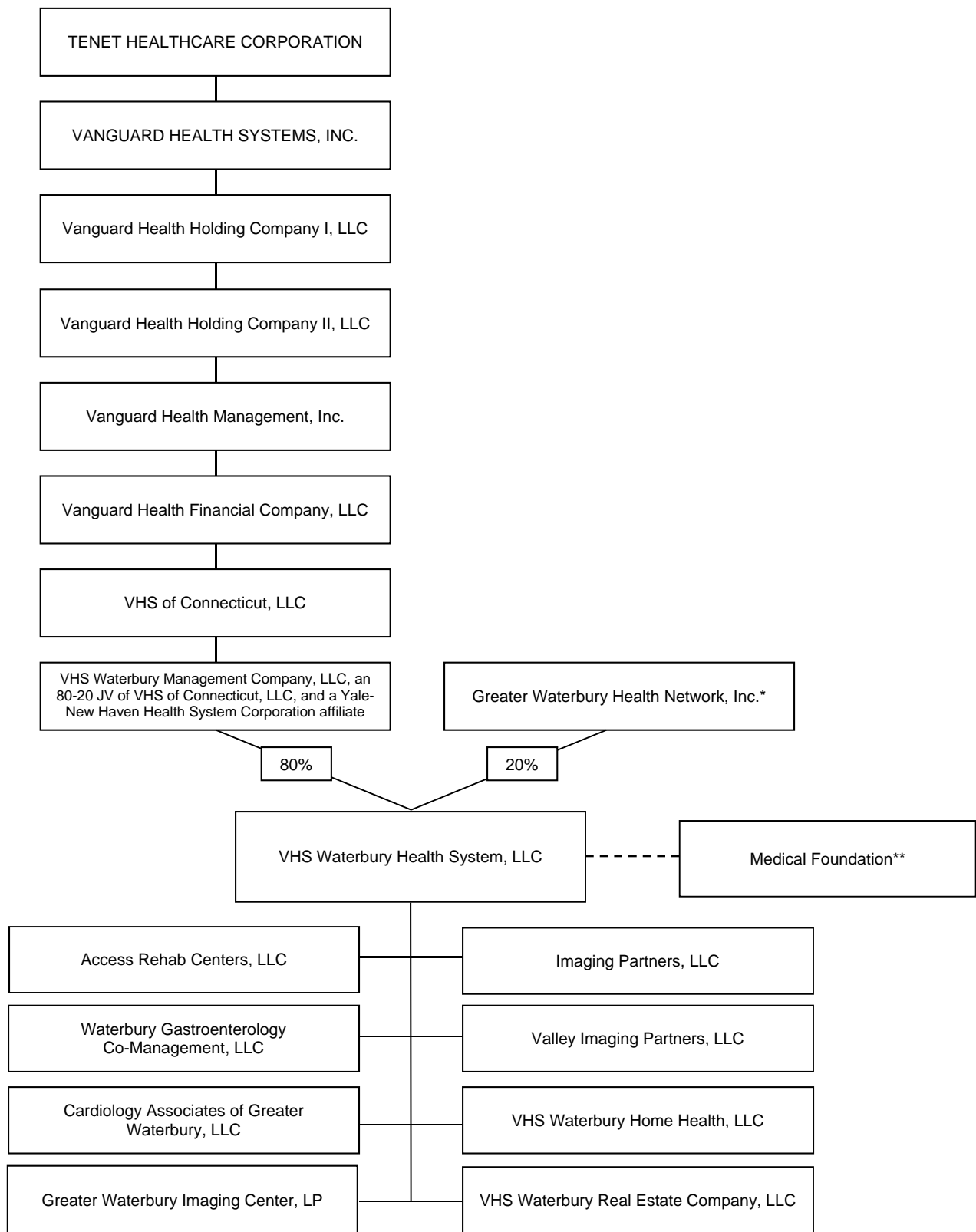
Total Facility: Description	FY 12 Actual Results	FY 13 Actual Results	FY 14		FY 14		FY 15		FY 15		FY 16		FY 16	
			Projected Without CON	Projected Incremental	Projected Without CON	Projected Incremental	Projected Without CON	Projected Incremental	Projected Without CON	Projected Incremental	Projected Without CON	Projected Incremental	Projected With CON	Projected With CON
NET PATIENT REVENUE														
Non-Government	\$87,170,786	\$102,381,014	\$89,275,751	\$1,034,199	\$100,309,950	\$98,505,944	\$2,081,913	\$100,597,857	\$100,551,125	\$3,202,074	\$105,783,198	\$105,783,198	\$3,202,074	\$105,783,198
Medicare	\$101,422,629	\$90,513,548	\$78,071,555	\$813,305	\$78,884,841	\$77,466,156	\$1,645,103	\$79,111,254	\$79,074,500	\$2,516,146	\$81,592,849	\$81,592,849	\$2,516,146	\$81,592,849
Medicaid and Other Medical Assistance	\$32,187,298	\$35,587,214	\$34,507,638	\$359,483	\$34,867,321	\$34,240,256	\$727,140	\$34,967,398	\$34,951,152	\$1,113,027	\$36,064,180	\$36,064,180	\$1,113,027	\$36,064,180
Other Government	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net Patient Revenue	\$230,780,700	\$218,481,776	\$211,855,124	\$2,206,987	\$214,062,111	\$210,212,350	\$4,464,157	\$214,676,506	\$214,576,780	\$6,633,247	\$221,410,026	\$221,410,026	\$6,633,247	\$221,410,026
Other Operating Revenue	\$10,662,189	\$9,034,648	\$7,838,856	\$5,808,897	\$2,029,860	\$6,907,245	\$5,867,087	\$1,040,158	\$6,976,317	\$5,925,750	\$1,050,560	\$1,050,560	\$5,925,750	\$1,050,560
Revenue from Operations	\$241,442,889	\$227,516,424	\$219,693,980	\$3,602,009	\$216,091,971	\$217,119,595	\$1,402,930	\$215,716,664	\$221,553,097	\$907,489	\$222,460,586	\$222,460,586	\$907,489	\$222,460,586
OPERATING EXPENSES														
Salaries and Fringe Benefits	\$117,842,167	\$108,811,417	\$106,734,023	\$2,660,889	\$104,073,134	\$108,321,651	\$4,089,517	\$104,252,135	\$109,932,866	\$3,115,085	\$106,817,810	\$106,817,810	\$3,115,085	\$106,817,810
Professional / Contracted Services	\$46,903,266	\$46,350,974	\$45,680,625	\$0	\$45,680,625	\$46,594,237	\$0	\$46,594,237	\$47,526,122	\$0	\$47,526,122	\$47,526,122	\$0	\$47,526,122
Supplies and Drugs	\$33,801,228	\$30,489,244	\$31,310,520	\$318,247	\$31,628,766	\$32,249,029	\$654,376	\$32,903,406	\$33,215,670	\$1,013,743	\$34,229,413	\$34,229,413	\$1,013,743	\$34,229,413
Bad Debts	\$10,435,502	\$10,763,760	\$7,672,373	\$953,283	\$6,719,090	\$7,825,625	\$1,933,816	\$5,981,807	\$7,981,938	\$1,912,189	\$6,098,739	\$6,098,739	\$1,912,189	\$6,098,739
Other Operating Expense	\$10,721,392	\$14,896,914	\$15,901,068	\$2,176,577	\$13,724,489	\$16,219,087	\$2,732,616	\$13,486,471	\$16,543,469	\$3,056,998	\$13,726,863	\$13,726,863	\$3,056,998	\$13,726,863
Subtotal	\$219,703,555	\$212,312,309	\$207,298,605	\$5,472,501	\$201,826,104	\$211,209,629	\$9,081,374	\$203,128,066	\$215,200,093	\$12,071,927	\$208,369,967	\$208,369,967	\$12,071,927	\$208,369,967
Depreciation/Amortization	\$6,028,339	\$7,674,744	\$7,751,491	\$4,621,139	\$3,130,353	\$7,829,006	\$4,250,747	\$3,578,259	\$7,907,296	\$4,328,037	\$4,043,598	\$4,043,598	\$4,328,037	\$4,043,598
Interest Expense	\$1,101,603	\$1,011,979	\$1,021,695	\$734,853	\$266,842	\$1,031,912	\$494,666	\$537,246	\$1,042,231	\$7,830	\$1,034,401	\$1,034,401	\$7,830	\$1,034,401
Lease Expense	\$2,825,478	\$2,955,957	\$2,784,179	\$0	\$2,784,179	\$2,839,862	\$0	\$2,839,862	\$2,886,960	\$0	\$2,886,960	\$2,886,960	\$0	\$2,886,960
Total Operating Expense	\$233,658,975	\$223,954,589	\$218,855,970	\$10,828,483	\$208,027,478	\$222,910,410	\$12,826,986	\$210,083,423	\$227,046,280	\$10,701,654	\$216,344,626	\$216,344,626	\$10,701,654	\$216,344,626
Gain/(Loss) from Operations	\$9,763,914	\$3,561,635	\$838,010	\$7,226,483	\$8,064,493	\$5,790,815	\$11,424,056	\$5,633,241	\$5,483,183	\$11,608,144	\$6,115,961	\$6,115,961	\$11,608,144	\$6,115,961
Plus: Non-Operating Revenue	\$2,035,841	\$1,938,525	\$1,958,920	\$6,280,760	\$4,321,839	\$1,978,509	\$6,292,643	\$4,314,333	\$1,988,295	\$6,447,505	\$4,449,212	\$4,449,212	\$6,447,505	\$4,449,212
Revenue Over/(Under) Expense	\$11,819,755	\$5,501,360	\$2,796,930	\$845,723	\$3,742,654	\$3,812,306	\$5,131,213	\$1,318,908	\$3,484,889	\$5,161,637	\$1,566,740	\$1,566,740	\$5,161,637	\$1,566,740
Profit Margins:														
Operating	4%	1.6%	0.4%	3.4%	3.8%	-2.6%	5.3%	2.7%	-2.5%	5.3%	2.8%	2.8%	5.3%	2.8%
Non-Operating	1%	0.8%	0.9%	-2.9%	-2.0%	0.9%	-2.9%	-2.0%	0.9%	-2.9%	-2.0%	-2.0%	-2.9%	-2.0%
Total Margin	5%	2.4%	1.3%	0.5%	1.8%	-1.7%	2.4%	0.6%	-1.6%	2.3%	0.8%	0.8%	2.3%	0.8%
Debt Principal Payments	\$820,060	\$949,860	\$877,632	\$877,632	\$0	\$910,223	\$910,223	\$0	\$797,032	\$797,032	\$0	\$0	\$797,032	\$0
Capital Structure Ratios:														
Capital Expense	384%	388%	401%	-205%	164%	388%	-163%	190%	364%	-156%	235%	235%	-156%	235%
Times Interest Earned	11,729,959,587	6.44	3.74	-0.28	14.05	-2.68	5.31	3.45	-2.35	4.98	2.61	2.61	4.98	2.61
Debt Service Coverage	10,901,857,92	7.23	6.09	4.02	24.96	2.60	3.92	10.12	2.97	3.55	6.52	6.52	3.55	6.52
FTEs	1,654	1,209	1,199	12	1,211	1,188	24	1,212	1,182	36	1,218	1,218	36	1,218
IP Cases	12,364	10,963	10,717	54	10,771	10,664	107	10,771	10,610	161	10,771	10,771	161	10,771
OP Cases	184,631	179,395	180,292	897	181,189	181,193	1,807	183,001	182,099	2,731	184,631	184,631	2,731	184,631

Please complete Actual Year for Hospital and projections for all years of the proposal including 3 years post joint venture. Please add columns as necessary.

*Volume Statistics:

Provide projected inpatient and/or outpatient statistics for any new services and provide actual and projected inpatient and/or outpatient statistics for any existing services which will change due to the proposal.

Exhibit 21: Second Revised Joint Venture Organizational Chart



*to be merged into Waterbury Hospital with Waterbury Hospital as the surviving entity and renamed Waterbury Hospital Foundation, Inc.

** The parties will work to restructure GWHN's medical foundation, Alliance Medical Group, Inc., in a manner consistent with Public Act No. 14-168 either by (i) a member substitution, pursuant to which Tenet Healthcare Corporation ("Tenet") or an affiliate of Tenet will become the sole member of Alliance Medical Group, Inc., or (ii) a transfer of the assets and liabilities of Alliance Medical Group, Inc., to a new medical foundation, the sole member of which will be Tenet or an affiliate of Tenet.