

Anchor Institutions

About OHS

- Fully established in 2018 - Conn. Gen. Stat. § 19a-754a
- Charge:
 - Developing and implementing a comprehensive and cohesive health care vision for Connecticut – *including a statewide cost containment strategy*
 - Promoting effective health care planning and quality of care for the state
 - Coordinating state's health information technology initiatives, including All-Payer Claims database
 - Overseeing multi-payer care delivery and payment reforms

Mission

Implement comprehensive, data driven strategies that:

- Promote equal access to high quality health care
- Control costs
- Ensure better health outcomes for all Connecticut residents



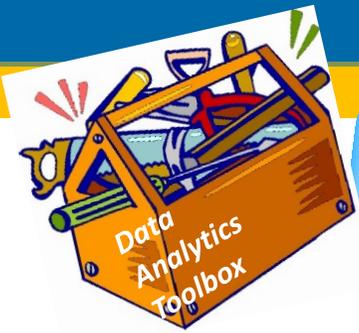
Innovation Lab

**Health
Innovation**

*Equal Access
Control Costs
Better Health*

**Health
Information
Technology**

**Health
Systems
Planning**



**Data
Analytics
Toolbox**



Oversight

Transparency

Health Policy

What are Anchor Institutions?

- *“Anchor institutions” are enterprises such as universities and hospitals that are rooted in their local communities by mission, invested capital, or relationships to customers, employees, and vendors. As place-based entities that control vast economic, human, intellectual, and institutional resources, anchor institutions have the potential to bring crucial, and measurable, benefits to local children, families, and communities.**

* Democracy Collaborative --

<https://democracycollaborative.org/democracycollaborative/anchorinstitutions/Anchor%20Institutions>

What is the Anchor Mission?

- “Anchor mission”—consciously applying their long-term, place-based economic power, in combination with their human and intellectual resources, to better the long-term welfare of the communities in which they reside.

* *Democracy Collaborative --*

<https://democracycollaborative.org/democracycollaborative/anchorinstitutions/Anchor%20Institutions>

How Can CT Help?

- Work with Regional Plan Association (RPA) – Anchor Organization Network (NY, NJ, CT)—effort to catalyze anchor institution strategies
- Work with Hospitals* to help support changes that leverage the institutions to benefit community –
 - Health and Well-Being
 - Procurement
 - Employment
 - Housing
 - Climate
 - Addressing upstream factors

* Starting with hospitals, but can also partner with universities/others

Why Begin with Hospitals?

- Natural anchor institution partners-
 - Changes to care delivery and payment models recognize broader reach than the four walls of institutions
 - Partnerships funded and begun through grant award such as prevention savings initiative and work to reshape primary care
 - Emphasis is moving to social, economic and environmental conditions that affect health outcomes, increase health care costs and impact well-being
 - Among other benefits, can help improve health systems' quality. Improve cost effectiveness and benefit society at large
 - Large institutions with purchasing, investment, employment opportunities
 - Ultimate form of community benefit

How does this work in Practice

- Mission changes at leadership level and throughout institution
- Community organization engagement as partners
- Collaboration with municipal and state leadership
- Re-orienting use of community benefit dollars in line with the Affordable Care Act community health needs assessments
- Alignment of investment/procurement/job training and other activities to meet anchor mission

Local Examples

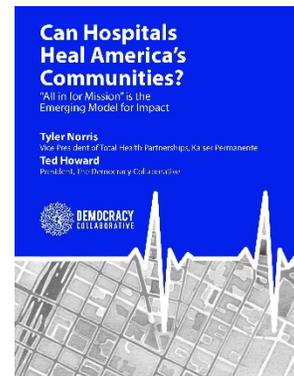
- **Stamford VITA Health and Wellness District**
 - Partnership of Stamford Hospital, City of Stamford and Charter Oak Communities.
 - Mixed income housing, health care services, community farm, supportive services, early childhood education to enhance health and well-being of community
 - Needs identified in the hospital's 2012 CHNA – obesity, BH, diabetes, heart disease, cancer and lack of access though close to the hospital.
 - Formed Stamford Community Collaborative that established goals to improve health of vulnerable population, reduce excessive spending due to inefficient delivery of services, strengthen the neighborhood – food, workforce, economic development, physical activity
 - More info: <http://vitastamford.com/>

Local Examples (cont'd)

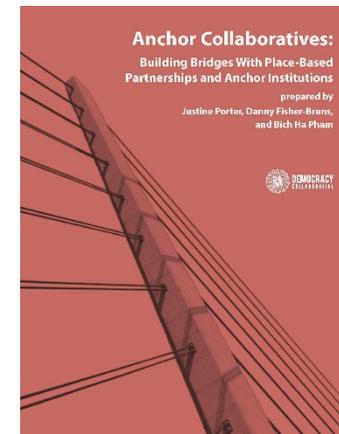
- **Southside Institutions Neighborhood Alliance (SINA)**
 - Partnership between CT Children's, Hartford Hospital and Trinity College
 - Mission "to work cooperatively with community stakeholders to restore economic vitality and improve the quality of life for the benefit of the people who live, work, visit, study, and play in the neighborhoods of South Central Hartford"
 - Sustainable housing
 - REACH – promotes recognition, education, achievement and community health
 - Public safety collaboration with HPD and others to increase communication
 - Economic Development – efforts to ensure local hiring among the SINA anchors – SINA Institutions Hiring Program
 - Community Life
 - More info: <http://www.sinainc.org/>

More information

- Recommended reading –



<https://democracycollaborative.org/content/can-hospitals-heal-americas-communities>



<https://community-wealth.org/sites/clone.community-wealth.org/files/downloads/Anchor%20Collaboratives%20Report%20-%20FINAL-updated.pdf>

Nest Steps

- Meet with VITA Health and Wellness District—Governor's office, OHS, DPH and DSS
- Coordinate discussions with CHA and hospitals
- Expand discussion to additional agencies

To know more about OHS visit

<https://portal.ct.gov/OHS>