

## Application Checklist

### Instructions:

1. Please check each box below, as appropriate; and
2. The completed checklist **must** be submitted as the first page of the CON application.

- Attached is the CON application filing fee in the form of a certified, cashier or business check made out to the "Treasurer State of Connecticut" in the amount of \$500.

### For OHCA Use Only:

Docket No.: \_\_\_\_\_ Check No.: \_\_\_\_\_  
OHCA Verified by: \_\_\_\_\_ Date: \_\_\_\_\_

- Attached is evidence demonstrating that public notice has been published in a suitable newspaper that relates to the location of the proposal, 3 days in a row, at least 20 days prior to the submission of the CON application to OHCA. (*OHCA requests that the Applicant fax a courtesy copy to OHCA (860) 418-7053, at the time of the publication*)
- Attached is a paginated hard copy of the CON application including a completed affidavit, signed and notarized by the appropriate individuals.
- Attached are completed Financial Attachments I and II.
- Submission includes one (1) original and four (4) hard copies with each set placed in 3-ring binders.

**Note:** A CON application may be filed with OHCA electronically through email, if the total number of pages submitted is 50 pages or less. In this case, the CON Application must be emailed to [ohca@ct.gov](mailto:ohca@ct.gov).

**Important:** For CON applications(less than 50 pages) filed electronically through email, the signed affidavit and the check in the amount of \$500 must be delivered to OHCA in hardcopy.

- The following have been submitted on a CD
1. A scanned copy of each submission in its entirety, including all attachments in Adobe (.pdf) format.
  2. An electronic copy of the documents in MS Word and MS Excel as appropriate.

**AFFIDAVIT**

Applicant: \_\_\_\_\_

Project Title: \_\_\_\_\_  
\_\_\_\_\_

I, \_\_\_\_\_, \_\_\_\_\_  
(Individual's Name) (Position Title – CEO or CFO)

of \_\_\_\_\_ being duly sworn, depose and state that  
(Hospital or Facility Name)

\_\_\_\_\_’s information submitted in this Certificate of  
(Hospital or Facility Name)

Need Application is accurate and correct to the best of my knowledge.

\_\_\_\_\_  
Signature

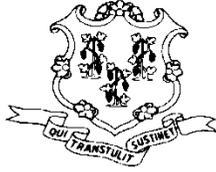
\_\_\_\_\_  
Date

Subscribed and sworn to before me on \_\_\_\_\_

\_\_\_\_\_

Notary Public/Commissioner of Superior Court

My commission expires: \_\_\_\_\_



# State of Connecticut Office of Health Care Access Certificate of Need Application

**Instructions:** Please complete all sections of the Certificate of Need (“CON”) application. If any section or question is not relevant to your project, a response of “Not Applicable” may be deemed an acceptable answer. If there is more than one applicant, identify the name and all contact information for each applicant. OHCA will assign a Docket Number to the CON application once the application is received by OHCA.

**Docket Number:**

**Applicant:**

**Applicant’s Facility ID\*:**

**Contact Person:**

**Contact Person’s  
Title:**

**Contact Person’s  
Address:**

**Contact Person’s  
Phone Number:**

**Contact Person’s  
Fax Number:**

**Contact Person’s  
Email Address:**

**Project Town:**

**Project Name:**

**Statute Reference:** Conn. Gen. Stat. § 19a-638

**Estimated Total  
Capital Expenditure:**

\*Please provide either the Medicare, Connecticut Department of Social Services (DSS), or National Provider Identifier (NPI) facility identifier.

## **1. Project Description: Transfer of Ownership of a Group Practice**

- a. Please provide a narrative detailing the proposal.
- b. Is the proposed transfer the result of a request for proposal or other similar voluntary offer for sale? Please explain in detail and provide dates and documentation.
- c. Explain how each Applicant determined the public's need for the proposal to occur and discuss the benefits of this proposal for the public and each Applicant (discuss each separately).
- d. Provide a history and timeline of the proposal (i.e., When did discussions begin between the Applicants? What have the Applicants accomplished so far?).
- e. List any changes to the clinical services offered by the Applicants that may result from an approval of this proposal and provide an explanation.
- f. Describe the existing population served by the facility changing ownership or control, and how the proposal will impact these populations. Include demographic information as appropriate.
- g. Describe the transition plan and how the Applicants will ensure continuity of services to the patient population. Provide a copy of any transition plan, if available.
- h. For each Applicant (and any new entities to be created as a result of the proposal), provide the following information as it would appear prior and subsequent to approval of this proposal:
  - i. Legal chart of corporate or entity structure including all affiliates.
  - ii. List of owners and the % ownership and shares of each.
- i. Provide copies of all signed written agreements or memorandum of understanding, including all exhibits/attachments, between the Applicants related to the proposal. Note: If a final version is not available, provide a draft with an estimated date by which the final agreement will be available.

## **2. Quality Measures**

- a. Submit a list of all key professional, administrative, clinical, and direct service personnel related to the proposal. Attach a copy of their Curriculum Vitae.
- b. Explain how the proposal will improve quality, accessibility and cost effectiveness of health care delivery in the region, including but not limited to, (1) provision of or any change in the access to services for Medicaid recipients and indigent persons, and (2)

the impact upon the cost effectiveness of providing access to services provided under the Medicaid program.

- c. How will this proposal help improve the coordination of patient care? Explain in detail regardless of whether your answer is in the negative or affirmative.
- d. Will the proposal negatively impact the diversity of health care providers and patient choice or reduce competition in the geographic region? Explain in detail regardless of whether your answer is in the negative or affirmative.
- e. Will the proposal adversely affect patient health care costs in any way? Quantify and provide the rationale for any changes in price structure that will result from this proposal, including, but not limited to, the addition of any imposed facility fees.

**3. Historical and Projected Volume**

- a. In table format, provide historical volumes (three **full** years and the current year-to-date) by service as applicable to the proposal.

**TABLE 1**  
HISTORICAL UTILIZATION BY SERVICE

Service**	Actual Volume (Last 3 Completed FYs)			CFY Volume*
	FY***	FY***	FY***	FY***
<b>Total</b>				

\*For periods greater than 6 months, report annualized volume, identifying the number of actual months covered and the method of annualizing. For periods less than six months, report actual volume and identify the period covered.

\*\*Identify each service type and add lines as necessary. Provide the number of visits or discharges as appropriate for each service listed.

\*\*\*Fill in years. In a footnote, identify the period covered by the Applicant’s FY (e.g. July 1-June 30, calendar year, etc.).

- b. Complete the following table for the first three **full** fiscal years (“FY”), for the projected volumes by service as applicable to the proposal (if the first year is a partial year, include that as well).

**TABLE 2**  
PROJECTED UTILIZATION BY SERVICE

Service*	Projected Volume		
	FY**	FY**	FY**
<b>Total</b>			

\*Identify each service type by location and add lines as necessary. Provide the number of visits/discharges as appropriate for each service listed.  
 \*\*If the first year of the proposal is only a partial year, provide the first partial year and then the first three full FYs. Add columns as necessary. In a footnote, identify the period covered by the Applicant's fiscal year FY (e.g. July 1-June 30, calendar year, etc.).

- c. Explain any increases and/or decreases in historical volumes reported in the tables above.
- d. Provide a detailed explanation of all assumptions used in the derivation/ calculation of the projected volume.

**4. Organizational and Financial Information**

- a. Identify the Applicant's ownership type(s) (e.g. Corporation, PC, LLC, etc.).
- b. Does the Applicant have non-profit status?  
 Yes (Provide documentation)  No
- c. Provide a copy of the State of Connecticut, Department of Public Health license(s) currently held by the Applicant and indicate any additional licensure categories being sought in relation to the proposal.
  - i. Provide audited financial statements for the most recently completed fiscal year. If audited financial statements do not exist, in lieu of audited financial statements, provide other financial documentation (e.g. unaudited balance sheet, statement of operations, tax return, or other set of books).
- d. Submit a final version of all capital expenditures/costs as follows:

**TABLE 3**  
 TOTAL PROPOSAL CAPITAL EXPENDITURE

Purchase/Lease	Cost
Equipment (Medical, Non-medical Imaging)	
Land/Building Purchase*	
Construction/Renovation**	
Land/Building Purchase*	
Other (specify)	
<b>Total Capital Expenditure (TCE)</b>	
Lease (Medical, Non-medical Imaging)***	
<b>Total Capital Cost (TCO)</b>	
<b>Total Project Cost (TCE+TCO)</b>	

\*If the proposal involves a land/building purchase, attach a real estate property appraisal including the amount; the useful life of the building; and a schedule of depreciation.

\*\*If the proposal involves construction/renovations, attach a description of the proposed building work, including the gross square feet; existing and proposed floor plans; commencement date for the construction/

renovation; completion date of the construction/renovation; and commencement of operations date.

\*\*\*If the proposal involves a capital or operating equipment lease and/or purchase, attach a vendor quote or invoice; schedule of depreciation; useful life of the equipment; and anticipated residual value at the end of the lease or loan term.

- e. List all funding or financing sources for the proposal and the dollar amount of each. Provide applicable details such as interest rate; term; monthly payment; pledges and funds received to date; letter of interest or approval from a lending institution.
- f. Demonstrate how this proposal will impact the financial strength of the health care system in the state or that the proposal is financially feasible for the Applicant.

**5. Payer Mix: Current and Projected**

- a. Provide the current and projected volume (and corresponding percentages) by payer mix.

**TABLE 4**  
**APPLICANT'S CURRENT & PROJECTED PAYER MIX**

Payer	Most Recently Completed FY**		Projected					
			FY**		FY**		FY**	
	Volume	%	Volume	%	Volume	%	Volume	%
Medicare*								
Medicaid*								
CHAMPUS & TriCare								
<b>Total Government</b>								
Commercial Insurers								
Uninsured								
Workers Compensation								
<b>Total Non-Government</b>								
<b>Total Payer Mix</b>								

\*Includes managed care activity.

\*\*Fill in years. Ensure the period covered by this table corresponds to the period covered in the projections provided.

Note: The patient population mix should be based on patient volumes, not patient revenues.

- b. Provide the basis for/assumptions used to project the payer mix.
- c. For the Medicaid population only, provide the assumptions and actual calculation used to determine the projected patient volume.

- d. If the proposal fails to provide or reduces access to services by Medicaid recipients or indigent persons, provide an explanation of good cause for doing so. Note: good cause shall not be demonstrated solely on the basis of differences in reimbursement rates between Medicaid and other health care payers.

## 6. Financial Attachment I

- a. Provide a summary of revenue, expense, and volume statistics, without the CON project, incremental to the CON project, and with the CON project. **Complete Financial Attachment I.** (Note that the actual results for the fiscal year reported in the first column must agree with the Applicant's audited financial statements.) The projections must include the first three full fiscal years of the project.
- b. Provide the assumptions utilized in developing **Financial Attachment I** (e.g., full-time equivalents, volume statistics, other expenses, revenue and expense % increases, project commencement of operation date, etc.).
- c. Identify the entity that will be billing for the proposed service(s).
- d. As a result of the proposal, will there be any change to existing reimbursement contracts between the Applicants and payers (e.g. Medicare, Medicaid, commercial)? Explain.
- e. Provide the minimum number of units required to show an incremental gain from operations for each fiscal year.
- f. Explain any projected incremental losses from operations contained in the financial projections that result from the implementation and operation of the CON proposal.
- g. Describe how this proposal is cost effective and provide an itemization of anticipated cost savings that will result from this proposal.