PRICEWATERHOUSECOOPERS LLP 101 SEAPORT BOULEVARD BOSTON, MA 02210

INSTRUCTIONS FOR FILING

LAWRENCE & MEMORIAL CORPORATION

FORM 8453-EO - EXEMPT ORG. DECLARATION & SIGNATURE FOR E-FILING

FOR THE PERIOD ENDED SEPTEMBER 30, 2015

SIGNATURE...

THE ORIGINAL FORM 8453-EO SHOULD BE SIGNED (USE FULL NAME) AND DATED BY THE TAXPAYER.

FILING...

RETURN YOUR SIGNED FORM 8453-EO DECLARATION TO:

PRICEWATERHOUSECOOPERS LLP 101 SEAPORT BLVD, SUITE 500 BOSTON MA 02210

PAYMENT OF TAX...

NO PAYMENT OF TAX IS REQUIRED.

DO NOT SEPARATELY FILE FORM 990 WITH THE INTERNAL REVENUE SERVICE. DOING SO WILL DELAY THE PROCESSING OF YOUR RETURN.

WE MUST RECEIVE YOUR SIGNED FORM BEFORE WE CAN ELECTRONICALLY TRANSMIT YOUR RETURN WHICH IS DUE ON AUGUST 15, 2016. WE WOULD APPRECIATE YOUR RETURNING THIS FORM AS SOON AS POSSIBLE AS THIS WILL EXPEDITE THE PROCESSING OF YOUR RETURN. THE INTERNAL REVENUE SERVICE WILL NOTIFY US WHEN YOUR RETURN IS ACCEPTED. YOUR RETURN IS NOT CONSIDERED FILED UNTIL THE INTERNAL REVENUE SERVICE CONFIRMS THEIR ACCEPTANCE, WHICH MAY OCCUR AFTER THE DUE DATE OF YOUR RETURN.

Form **8453-EO**

Exempt Organization Declaration and Signature for Electronic Filing

For calendar year 2014, or tax year beginning -10/01, 2014, and ending -09/30, 20 15

19/30, 2015

Department of the Treasury
Internal Revenue Service

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

2014

OMB No. 1545-1879

name or exempt						mpioyer idem		
LAWRENCE	E & MEMORIAL CORPORATION					22-255	3028	3
Part I	ype of Return and Return Information ((Whole Dollars Only)						
check the bolleave line 1b	ox for the type of return being filed with Fox on line 1a, 2a, 3a, 4a, or 5a below and th 2b, 3b, 4b, or 5b, whichever is applicable, be below. Do not complete more than one line	e amount on that line blank (do not enter -0	of the	return beir	ng filed	with this fo	orm w	as blank, then
2a Form 99 3a Form 11 4a Form 99	0-EZ check here ► b Total reven 20-POL check here ► b Total ta 0-PF check here ► b Tax based or	any (Form 990, Part vue, if any (Form 990-Eax (Form 1120-POL, ling investment income (IForm 8868, Part I, line	Z, line 9 ne 22) Form 99)	t VI, line	2b		46,940.
Part II	eclaration of Officer							
with orga I mu date infor	thorize the U.S. Treasury and its designated drawal (direct debit) entry to the financial ir nization's federal taxes owed on this return, an est contact the U.S. Treasury Financial Agent a I also authorize the financial institutions involved mation necessary to answer inquiries and resolve is copy of this return is being filed with a state a	nstitution account indicated the financial institution to 1-888-353-4537 no labored in the processing ssues related to the payments.	ated in note the note that the note that the note that the ent.	the tax p bit the ent 2 busines electronic	reparation ry to this s days p payment	n software s account. orior to the of taxes to	for p To rev paymo o rece	payment of the oke a payment, ent (settlement) sive confidential
exec	uted the electronic disclosure consent containe is specifically identified in Part I above) to the selec	d within this return allo						
organization's correct, and oreturn. I cons to the IRS and delay in proces	es of perjury, I declare that I am an office 2014 electronic return and accompanying scheomplete. I further declare that the amount in ent to allow my intermediate service provider, d to receive from the IRS (a) an acknowledge sing the return or refund, and (c) the date of any re	edules and statements, a Part I above is the a transmitter, or electron ment of receipt or reas	and to t mount s ic returr	he best of hown on originator	my kno the copy (ERO) t	wledge and of the orgonic of the	belief ganiza orgar	, they are true, tion's electronic nization's return
Sign				VICE	PRES	SIDENT/	CFO	1
Here 💌	Signature of officer	Date	_	Title				
Part III	eclaration of Electronic Return Originat	or (ERO) and Paid F	repare	er (see ins	struction	ns)		
my knowledge on the return information to IRS <i>e-file</i> Prov organization's	I have reviewed the above organization's returnal of I am only a collector, I am not responsible the organization officer will have signed this be filed with the IRS, and have followed all oriders for Business Returns. If I am also the Preturn and accompanying schedules and state Paid Preparer declaration is based on all information.	for reviewing the return form before I submit ther requirements in Pu laid Preparer, under pen ements, and to the bes	and on the retu b. 4163 alties of t of my	ly declare f rn. I will g Modernize perjury I knowledge	that this give the ed e-File declare	form accur officer a c (MeF) Infor that I have	ately ropy of mation exam	eflects the data f all forms and for Authorized ined the above
	O's nature Cottue.	Date 08/09/2016	Check if	sel		ERO's S		
ERO's	PRICEWATERHOUSEC	OOPERS LLP	preparer	EIII	ployed	EIN 13-4		
VOI	m's name (or urs if self-employed), 101 SEAPORT BLVD	, SUITE 500				LIIV		
Only add	dress, and ZIP code BOSTON		M	02210		Phone no. 6	17-5	30-5000
	of perjury, I declare that I have examined the above true, correct, and complete. Declaration of preparer is b						best o	of my knowledge
Paid	Print/Type preparer's name	Preparer's signature		Date		Check	if P	TIN
Preparer						self-employed		
Use Only	Firm's name ► Firm's address ►					Firm's EIN Phone no.		
200 01119	3 dadroos					. 110110 110.		
For Privacy A	t and Paperwork Reduction Act Notice, see back	of form.				F	orm 8 4	453-EO (2014)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

AF	or th	e 201	4 calendar year, or tax year beginning 10/01, 2014, a	ına enaing				0, 20 15
B cr	eck if an	oplicable:	C Name of organization			Employer iden		n number
_	Addre		LAWRENCE & MEMORIAL CORPORATION			22-2553	028	
	chang		Doing business as	/:		* Talaahaaa a		
	Name	change	· · · · · · · · · · · · · · · · · · ·	oom/suite		Telephone nun		1
	Initial	return return/	365 MONTAUK AVENUE			(860) 442	2-0/1	<u> </u>
	termin	nated	City or town, state or province, country, and ZIP or foreign postal code		۔ ا		•	17 002 700
	return	1	NEW LONDON, CT 06320			Gross receipt		17,083,700.
	pendir		F Name and address of principal officer: SETH VAN ESSENDELFT			I(a) Is this a grou subordinates?	•	
			365 MONTAUK AVENUE NEW LONDON, CT 06320			(b) Are all subordi		
		empt st	1 2 (2)(2)	527			•	e instructions)
		te: 🕨		Τ.		(c) Group exemp		
			nization: X Corporation Trust Association Other	L Year of f	ormatio	n: 1912 M :	State of I	egal domicile: CT
Pa	rt I		ummary					
	1	Briefly	y describe the organization's mission or most significant activities: $\underbrace{\mathtt{SEE}}_{}$ $\underbrace{\mathtt{SCH}}_{}$	EDOTE O				
<u> </u>								
Ja Ja								
Governance			k this box 🕨 🔛 if the organization discontinued its operations or disposed			1	1	
			per of voting members of the governing body (Part VI, line 1a)				3	14.
Activities &			per of independent voting members of the governing body (Part VI, line 1b)				4	12.
jŧ.	5	Total	number of individuals employed in calendar year 2014 (Part V, line 2a)				5	0
휹			number of volunteers (estimate if necessary)				6	10.
⋖			unrelated business revenue from Part VIII, column (C), line 12				7a	0
	b	Net u	nrelated business taxable income from Form 990-T, line 34	<u> </u>			7b	0
						Prior Year		Current Year
<u>a</u>			ibutions and grants (Part VIII, line 1h)			2,958,30		4,964,959.
enn	9	Progra	am service revenue (Part VIII, line 2g)				0	0
Revenue	10	Invest	tment income (Part VIII, column (A), lines 3, 4, and 7d)	L		355,10		2,175,069.
-	11	Other	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	L		93,57	_	106,912.
	12	Total	revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			3,406,976	5.	7,246,940.
	13	Grant	s and similar amounts paid (Part IX, column (A), lines 1-3)	L			0	0
	14	Benef	fits paid to or for members (Part IX, column (A), line 4)	L			0	0
S.	15	Salari	ies, other compensation, employee benefits (Part IX, column (A), lines 5-10)	L			0	0
Expenses	16a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)	L			0	0
жbе	b	Total	fundraising expenses (Part IX, column (D), line 25) ▶0					
ш			expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			633,97	1.	2,015,386.
			expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			633,97	1.	2,015,386.
			nue less expenses. Subtract line 18 from line 12			2,773,00	5.	5,231,554.
ces					Beginni	ng of Current Y	ear	End of Year
sets	20	Total	assets (Part X, line 16)	[6	9,741,384	4.	65,797,684.
Net Assets or Fund Balances	21	Total	liabilities (Part X, line 26)	[2,028,40	4.	2,030,884.
Fe	22	Net as	ssets or fund balances. Subtract line 21 from line 20.		6	7,712,980	0.	63,766,800.
Pai	t II	Si	gnature Block					
Und	er per	nalties o	of perjury, I declare that I have examined this return, including accompanying schedules complete. Declaration of preparer (other than officer) is based on all information of which	s and stateme	ents, and	d to the best of	my know	wledge and belief, it is
true	corre	ct, and	complete. Declaration of preparer (other than officer) is based on all information of which	preparer has	any kno	wieage.		
Sigi			Signature of officer			Date		
Her	е		SETH VAN ESSENDELFT VICE PRE	SIDENT/	CFO			
			Type or print name and title					
		Print/	/Type preparer's name Preparer's signature	Date		Check	if PTIN	I
Paid		ERII	n couture fur little	08/09/		self-employe		201390592
Prep Use			sname PRICEWATERHOUSECOOPERS LLP		F	irm's EIN ▶ 1	3-400	8324
	•		saddress ▶101 SEAPORT BLVD, SUITE 500 BOSTON, MA 02					0-5000
May	the IF		ccuss this return with the preparer shown above? (see instructions)					X Yes No
			Reduction Act Notice, see the separate instructions.					Form 990 (2014)

Form 886	88 (Rev. 1-2014)				Page 2			
• If you	Lare filing for an Additional (Not Automatic) 3-Mo	onth Exten	sion, complete on	nly Part II and check this box	▶ X			
Note. C	Only complete Part II if you have already been gra	nted an au	tomatic 3-month ex	xtension on a previously filed Form	8868.			
• If vo	are filing for an Automatic 3-Month Extension, o	complete o	nly Part I (on page	e 1).				
Part I		xtension c	of Time. Only file	the original (no copies needed)				
				Enter filer's identifying numbe	r, see instructions			
	Name of exempt organization or other filer, see in	structions.		Employer identification numb	er (EIN) or			
Туре с	or I							
print	LAWRENCE & MEMORIAL CORPORAT:	ION		22-2553028				
princ	Number, street, and room or suite no. If a P.O. bo	ctions.	Social security number (SSN))				
File by the due date	for 365 MONTAUK AVENUE							
filing you	City, town or post office, state, and ZIP code. For	a foreign ad	dress, see instructions	S.				
return. Se instructio	ns. NEW LONDON, CT 06320							
Enter t	he Return code for the return that this application	is for (file a	a separate applicat	ion for each return)	0 1			
Applic		Return	Application		Return			
Is For		Code	Is For		Code			
	990 or Form 990-EZ	01			300			
	990-BL	02	Form 1041-A		08			
100000000000000000000000000000000000000	4720 (individual)	03	Form 4720 (other	r than individual)	09			
	990-PF	04	Form 5227		10			
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11			
Form	990-T (trust other than above)	06	Form 8870					
STOPI	Do not complete Part II if you were not already	granted ar	automatic 3-mor	nth extension on a previously filed	Form 8868.			
 If the If the If the Ist with 4 I 5 F 6 If 7 S 	e organization does not have an office or place of is is for a Group Return, enter the organization's for whole group, check this box	our digit Gro If it is for pa In is for. Intil Intil	pup Exemption Numer of the group, chemption 10/01, 20 : ck reason:	nber (GEN) and	If this is d attach a			
r	f this application is for Forms 990-BL, 990-PF, 9 nonrefundable credits. See instructions.			8a \$	0			
6	b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.							
c E	Balance Due. Subtract line 8b from line 8a. Include	your payn	nent with this form	, if required, by using EFTPS				
(Electronic Federal Tax Payment System). See instru	uctions.		8c \$	0			
	Signature and Verific	ation mu	st be complete	ed for Part II only.				
Under knowle	penalties of perjury, I declare that I have examined adge and belief, it is true, correct, and complete, and that	this form, ir I am authori:	ncluding accompany zed to prepare this fo	ing schedules and statements, and trm. Date ► 5	the best of my $\sqrt{2/16}$			
Signatu				Form 8	3868 (Rev. 1-2014)			

Form **8868**

(Rev. January 2014)

Application for Extension of Time To . .le an Exempt Organization Return

OMB No. 1545-1709

File a separate application for each return.

nternal Revenue	Information about 1 of the	868 and its if	istructions is at www.irs.	govijorinosos			▶ X		
	Month Extension	complete o	nly Part I and check th	is box			• 🔼		
	Sur San Additional (Not Automatic) 3-M	onth Extens	sion, complete only Pa	art II (on page 2 of this io	1111/				
Do not comp	<i>lete Part II unless</i> you have already been gra	inted an aut	omatic 3-month extens	sion on a previously med	1 011	11 000	8.		
a corporation 8868 to req Return for T	ing (e-file). You can electronically file Form required to file Form 990-T), or an addition uest an extension of time to file any of the transfers Associated With Certain Person. For more details on the electronic filing of total tomatic 3-Month Extension of Time.	nai (not aut forms liste al Benefit (his form, vis	d in Part I or Part II w Contracts, which mus sit www.irs.gov/efile an	ith the exception of Form t be sent to the IRS in d click on e-file for Charit	m 8	870, aper 1	Information format (see		
Part Au	n required to file Form 990-T and requesting	a an automa	atic 6-month extension	- check this box and com	plete	9			
A corporation	n required to file Form 990-1 and requesting	y an automic	and o-month extension	Official and sometimes			>		
Part I only .	porations (including 1120-C filers), partners	hins REMIC	cs and trusts must use	Form 7004 to request an e	exte	nsion	of time		
		mps, remi	o, and nacto mast are	Enter filer's identifying	j nun	ber, s	ee instructions		
to file incom	e tax returns. Name of exempt organization or other filer, see it	nstructions.		Employer identification nur	nber	(EIN)	or		
Type or	Name of exempt organization of the								
print	LAWRENCE & MEMORIAL CORPORAT	TION		22-2553028	3				
File by the	Number, street, and room or suite no. If a P.O. b	ox, see instruc	ctions.	Social security number (SS	N)				
due date for	365 MONTALIK AVENUE								
filing your return. See	City, town or post office, state, and ZIP code. For	or a foreign ad	dress, see instructions.						
instructions.	NEW LONDON, CT 06320								
	eturn code for the return that this application	is for (file a	separate application f	or each return)			. 0 1		
Enter the Re	eturn code for the return that the appropria	Additional Association							
Application		Return	Application				Return		
Is For		Code	Is For				Code		
	r Form 990-EZ	01	Form 990-T (corpora	tion)			07		
Form 990-B		02	Form 1041-A		_		08		
Form 4720		03	Form 4720 (other the	an individual)	_		09		
Form 990-P		04	Form 5227				10		
Form 990-7	(sec. 401(a) or 408(a) trust)	05	Form 6069			A 2011 (9.42	11		
Form 990-7	Γ (trust other than above)	06	Form 8870		200	0.65	12		
Telephor If the org If this is for the who a list with the I request	ne No. ▶ 860 442-0711 ganization does not have an office or place of the formula of the formul	f business in four digit Great for the four digit Great for the four digit for the four d	FAX No. In the United States, che oup Exemption Number art of the group, check equired to file Form 99 aganization return for the	eck this box (GEN) this box	oove		this is attach		
	tax year entered in line 1 is for less than 12 Change in accounting period s application is for Form 990-BL, 990-PF,			return Final return					
	r I I I dita Coo instructions				За	\$	C		
1. 15 Ala	is application is for Form 990-PF, 990-	T, 4720, c	or 6069, enter any	refundable credits and					
	to made Include any prior v	ear overnay	ment allowed as a cred	111.	3b	\$	C		
c Bala	estimated tax payments made. Include any prior year overpayment and the second of the								

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

(Electronic Federal Tax Payment System). See instructions.

Form 8868 (Rev. 1-2014)

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

Form 990 (2014) Page 2

	Briefly describe the organization's mission:										
	SEE SCHEDULE	0									
	prior Form 990 o	r 990-EZ?	ficant program services during the year		Yes X No						
		these new services on S ation cease conducting	chedule O. , or make significant changes in h	ow it conducts, any program							
	services?				Yes X No						
	expenses. Section	n 501(c)(3) and 501(c)	rvice accomplishments for each of it (4) organizations are required to report each program service reported.								
) (Revenue \$)						
			ON UPHOLDS, PROMOTES, AND								
			CTIVITIES OF LAWRENCE & MEM STERLY HOSPITAL), AND L & M								
			RIAL CORPORATION ALSO PROVI								
			RENCE & MEMORIAL FOUNDATION								
	SYSTEMS, L &	M INDEMNITY AND	TO L & M HEALTHCARE, INC.	ITS							
	PRINCIPAL AC	TIVITIES INCLUDE	SUPERVISING THE DEVELOPMEN	T AND							
	INVESTMENT A	CTIVITIES OF THES	SE ENTITIES.								
4b	(Code:) (Expenses \$	including grants of \$) (Revenue \$)						
	(Code:) (Evnences \$	including grants of \$) (Ravenue \$							
70	(Oodc.		microding grants or \$\psi) (πονοιίαο ψ	/						
4d	Other program so	ervices (Describe in Sche including gra									

JSA 4E1020 1.000 1648FG 7377

V 14-7.16

Form 990 (2014)
Part IV Chacklist of Paguired Schodules

-art	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A.	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		3.7
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			v
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		Х
6	Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	5		
6	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
•	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"			
Ū	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
•	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			37
	complete Schedule D, Parts XI and XII	12a		X
D	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	406	Х	
13	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	12b 13	21	X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	174		
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
-	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Page 4 Form 990 (2014)

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
-	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete</i>			
	Schedule L. Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
·	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
00	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N</i> ,			
J 1	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
-	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
J 4	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	Ju		
D	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	200		
50	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
31	and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R,</i>			
	Part VI	37		Х
20	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	31		
38		20	х	
	19? Note . All Form 990 filers are required to complete Schedule O	38	Δ	

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Part V Statements Regarding Other IRS Filings and Tax Compliance 0 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable. 1a 0 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable ________1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . 2a b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X 4a b If "Yes," enter the name of the foreign country: \blacktriangleright <code>CAYMAN ISLANDS</code> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Χ **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ organization solicit any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a and services provided to the payor? Χ **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand Χ 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 14			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
. 1	organization's exempt status with respect to such arrangements?	16b		<u> </u>
sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(0	c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request X Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest of the conflict of interest of the conflict of the conflic	erest	policy	, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s:▶		
	SETH VAN ESSENDELFT 365 MONTAUK AVENUE NEW LONDON, CT 06320 (860)442-0711			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

L	Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.										
			(C)								

	Average hours per week (list any	box,	unles	neck ss pe	erson	e than c is both tor/trust	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Highest compensated employee Key employee Officer		ional		Former Highest compensated employee Key employee		the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)GRANVILLE MORRIS	2.00											
CHAIRMAN 12/13-12/14	2.00	Х		Х				0	0	0		
(2)MARILYNN MALERBA	2.00											
SECRETARY UNTIL 12/14	0	Х		Х				0	0	0		
(3)R. ALAN HUNTER	2.00											
TREAS UNTIL 12/14 CHAIR 12/14	4.00	Х		Х				0	0	0		
(4)KATHLEEN STEAMER, CPA	2.00											
DIRECTOR	0	Х						0	0	0		
(5)BRUCE D. CUMMINGS	2.00											
PRESIDENT/CEO	38.00	Х		Х				0	619,828.	112,426.		
(6)KATHLEEN CROOK	2.00											
DIRECTOR	.30	Х						0	0	0		
(7)CHRISTOPHER R. JALBERT, M.D.	2.00											
DIRECTOR	0	X						0	0	0		
(8)JON T. KODAMA	2.00											
DIRECTOR	0	Х						0	0	0		
(9)LISA KONICKI	2.00											
DIRECTOR	0	X						0	0	0		
(10)R. PRESTON LAMBERTON, M.D.	2.00											
DIRECTOR	38.00	Х						0	210,781.	25,972.		
(11)ROBERT NARDONE	2.00											
DIRECTOR	0	X						0	0	0		
(12)ROSS J. SANFILIPPO, DMD	2.00											
DIRECTOR	0	X						0	0	0		
(13)SCOTT D. BATES	2.00											
VICE CHAIRMAN 12/13-12/14	0	X		X				0	0	0		
(14)STEPHEN M. GREENE, CPA	2.00											
DIRECTOR	4.00	Х						0	0	0		

Part VII Section A. Officers, Directors, Tr	(B)	ĺ			C)			(D)	(E)		(F)
Name and title	Average				ition			Reportable	Reportable		timated
	hours per	,				e than o		compensation	compensation from		ount of other
	week (list any hours for	1				or/trust		from the	related organizations		pensation
	related	Ind or o	Ins	Officer	Ke)	Hig em	Forme	organization	(W-2/1099-MISC)		om the
	organizations below dotted	ividu	tituti	cer	em	hest	mer	(W-2/1099-MISC)		_	anization I related
	line)	tor tr	onal		Key employee	ee					nizations
		Individual trustee or director	Institutional trustee		ee) 					
		Ф	tee			Highest compensated employee					
5) REV. CATHERINE ZALL	2.00										
DIRECTOR	0	Х						0	o		
6) B. MICHAEL RAUH	2.00										
TREASURER/SECRETARY BEG. 12/14	2.00	Х		Х				0	o		
7) KATHLEEN HOLT	2.00										
DIRECTOR AS OF 12/14	0	Х					L	0	0		
8) MAUREEN ANDERSON	2.00										
ASSISTANT SECRETARY	38.00			Х				0	273,321.		54,018
9) SETH VAN ESSENDELFT	2.00										
VP/CFO	38.00			Х				0	125,051.		15,61
0) LUGENE INZANA	0										
VP/CFO UNTIL 2/14	0						Х	0	114,456.		8,72
1) HENRY AMDUR, MD	0							_			
EX-OFFICIO, UNTIL 12/12/12	40.00						Х	0	302,502.		21,840
2) DAVID REISFELD, MD	0								201 602		24 60
EX-OFFICIO UNTIL 12/12/12	40.00						Х	0	321,603.		34,62
3) JIM MOYLAN 2/14 - 7/14 INTERIM VP/CFO	0								124,500.		
INIERIM VP/CFO	0						Х	C	124,500.		
4.0.1								0	830,609.	1 .	38,398
1b Sub-total	Continu A							0	·		34,824
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	•				• •			0	2,092,042.		$\frac{34,02}{73,222}$
2 Total number of individuals (including but not								coived more than			75,222
reportable compensation from the organization			11316)	u ai	DOVE	s) Wild	J 16	ceived more man	\$100,000 01		
· · · · · · · · · · · · · · · · · · ·											Yes N
3 Did the organization list any former offi	cer. directo	r. or	tru	ıste	e.	kev e	ame	lovee, or highes	t compensated		
employee on line 1a? If "Yes," complete Scheo										3	Х
4 For any individual listed on line 1a, is the	sum of rer	ortab	ole d	com	ner	satio	n ai	nd other compens	sation from the		
organization and related organizations gi											
individual										4	Х
5 Did any person listed on line 1a receive or											
for services rendered to the organization? If "Y	∕es," comple	te Sch	nedu	ıle J	l for	such	per	son		5	Х
Section B. Independent Contractors											
1 Complete this table for your five highest con											
compensation from the organization. Report year.	compensati	011 101	uie	· ud	ie i iC	ıaı ye	aı E	muling with or with	iiii tii e organizatior	ıs lax	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 0

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Part VIII Statement of Revenue

		Check if Schedule O contains a response or note to an	y line in this Part V	III	<u> </u>	
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns	4,964,959.			
Program Service Revenue	2a b c d e f	All other program service revenue	0			
	3 4 5 6a b c	Investment income (including dividends, interest, and other similar amounts)	447,868.			447,868
	d 7a b	Net rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses Gain or (loss) (i) Securities (ii) Other 11,458,466. 11,727,201.	0			
Other Revenue	d 8a b	Net gain or (loss) Gross income from fundraising events (not including \$	1,727,201.			1,727,201
Ö	9a	Net income or (loss) from fundraising events. Gross income from gaming activities. See Part IV, line 19	106,912.			106,912
	b c	Less: direct expenses	0			
	10a	Gross sales of inventory, less returns and allowances				
	b b	Less: cost of goods sold	0			
	11a b c	All other revenue				
	d e	Total. Add lines 11a-11d	0			
	12	Total revenue. See instructions	7,246,940.			2,281,981.

LAWRENCE & MEMORIAL CORPORATION

 $\mathsf{Form}~\mathbf{990}~(2014)$

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response	onse or note to any line	in this Part IX		
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	0			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors,				
	trustees, and key employees	0			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	0			
	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	0			
9	Other employee benefits	0			
10	Payroll taxes	0			
11	Fees for services (non-employees):				
а	Management	0			
	Legal	720,767.		720,767.	
c	Accounting	16,287.		16,287.	
d	I Lobbying	0			
	Professional fundraising services. See Part IV, line 17	0			
f	f Investment management fees	109,771.		109,771.	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.) ATCH 1	1,064,876.	182,145.	882,731.	
12	Advertising and promotion	0			
13	Office expenses	372.	372.		
14	Information technology	0			
15	Royalties	0			
16	Occupancy	0			
17	Travel	25,408.	25,408.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
	Interest	0			
	Payments to affiliates	0	61 600		
	Depreciation, depletion, and amortization	61,692.	61,692.		
23	Insurance	0			
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	6 001	6 001		
_	PURCHASED SERVICES	6,991.	6,991.		
b	PENALTIES & ASSESSMENT	9,222.	9,222.		
C	:				
d					
	All other expenses	2 015 206	205 020	1 720 EE6	
	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	2,015,386.	285,830.	1,729,556.	
∠0	organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)	0			

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Part X Balance Sheet

		Chack if Cahadula O contains a response or	noto	to any line in this Do	rt V		
		Check if Schedule O contains a response or	note	to any line in this Pa			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	С	1	0		
	2	Savings and temporary cash investments			480,780.	2	225,593.
	3	Pledges and grants receivable, net			2,740,022.	3	2,141,117.
	4	Accounts receivable, net			С	4	0
	5	Loans and other receivables from current and t	forme	r officers, directors,			
		trustees, key employees, and highest co	ompei	nsated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified personal schedule.			C	5	0
	6	Loans and other receivables from other disqualified personal					
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary					
		organizations (see instructions). Complete Part II of Sche			C	6	0
ets	7	Notes and loans receivable, net			34,899.	7	29,803.
Assets	8	Inventories for sale or use			C	8	0
`	9	Prepaid expenses and deferred charges			C	9	0
	10 a	Land, buildings, and equipment: cost or					
			10a				
	b	Less: accumulated depreciation	12,242,961.	10c	12,181,269.		
	11	Investments - publicly traded securities		34,961,275.	11	31,938,455.	
	12	Investments - other securities. See Part IV, line 11		C	12	0	
	13	Investments - program-related. See Part IV, line 11	C	13	0		
	14	Intangible assets	С	14	0		
	15	Other assets. See Part IV, line 11		19,281,447.	15	19,281,447.	
_	16	Total assets. Add lines 1 through 15 (must equal		69,741,384.	16	65,797,684.	
	17	Accounts payable and accrued expenses		C	17	0	
	18	Grants payable	C	18	0		
	19	Deferred revenue	C	19	0		
	20	Tax-exempt bond liabilities	C	20	0		
Liabilities	21	Escrow or custodial account liability. Complete Pa			С	21	U
ij	22	Loans and other payables to current and for					
Lia		trustees, key employees, highest compen			C	00	0
_		disqualified persons. Complete Part II of Schedule				22	0
	23 24	Secured mortgages and notes payable to unrelate Unsecured notes and loans payable to unrelated				23 24	0
	25	Other liabilities (including federal income tax,				24	
	23	parties, and other liabilities not included on lines					
		of Schedule D		, ,	2,028,404.	25	2,030,884.
	26	Total liabilities. Add lines 17 through 25			2,028,404.	26	2,030,884.
		Organizations that follow SFAS 117 (ASC 958),	chec				
Sec	0.7	complete lines 27 through 29, and lines 33 and			67 560 541		62 657 520
alar	27 28	Unrestricted net assets			67,562,541. 150,439.	27 28	63,657,520.
Ä	29	Temporarily restricted net assets Permanently restricted net assets			130,439.	28	109,280.
Ĕ	23	Organizations that do not follow SFAS 117 (ASC 958)				29	0
Assets or Fund Balances		complete lines 30 through 34.	, cnec	k nere			
ts	30	Capital stock or trust principal, or current funds				30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	ıipmer	nt fund		31	
Ţ	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
Net	33	Total net assets or fund balances		[67,712,980.	33	63,766,800.
	34	Total liabilities and net assets/fund balances			69,741,384.	34	65,797,684.

Form **990** (2014)

Form 990 (2014) Page **12**

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1			46,9	
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,015,386.		886.
3	Revenue less expenses. Subtract line 2 from line 1	3		5,231,554.		
4						
5	Net unrealized gains (losses) on investments	5		-3,912,099.		
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				О
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-5,2	65,6	35.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10		63,7	66,8	300.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					Ш
					Yes	No
1	Accounting method used to prepare the Form 990: CashX Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplair	n in			
	Schedule O.					
2a	a Were the organization's financial statements compiled or reviewed by an independent accountant?					Х
	If "Yes," check a box below to indicate whether the financial statements for the year were con-	piled	d or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or					
	of the audit, review, or compilation of its financial statements and selection of an independent acc	ounta	ant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplai	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t fort	h in			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	_	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b		

Form **990** (2014)

1648FG 7377 V 14-7.16

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public

Inspection

Employer identification number Name of the organization LAWRENCE & MEMORIAL CORPORATION 22-2553028 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the 4 hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of 11 one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of support (see (described on lines 1-9 listed in your governing other support (see above or IRC section document? instructions) instructions) (see instructions)) Yes No (A) (B) (C) (D) (E)

Schedule A (Form 990 or 990-EZ) 2014 Page **2**

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	4,913,892.	2,850,055.	2,685,385.	2,958,303.	4,964,959.	18,372,594.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	4,913,892.	2,850,055.	2,685,385.	2,958,303.	4,964,959.	18,372,594.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						7,559,844.
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support						10,812,750.
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4	4,913,892.	2,850,055.	2,685,385.	2,958,303.	4,964,959.	18,372,594.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	951,666.	845,772.	583,972.	428,812.	447,868.	3,258,090.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . ATCH 1	388,878.	719,027.	271,009.	199,506.	212,407.	1,790,827.
11	Total support. Add lines 7 through 10						23,421,511.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	
13	First five years. If the Form 990 is forganization, check this box and stop here	<u></u>					
	tion C. Computation of Public Sup		_				46 17
14	Public support percentage for 2014 (li		•		E	14	46.17 % 51.15 %
15	Public support percentage from 2013					15	
16a	331/3% support test - 2014. If the o	-					
	this box and stop here. The organization	-		_			
b	331/3% support test - 2013. If the co	-					
47-	check this box and stop here. The orga	-					
17a	10%-facts-and-circumstances test - 2 10% or more, and if the organization	-					
	Part VI how the organization meets t					-	•
	organization						>
b	10%-facts-and-circumstances test - 2	-					
	15 is 10% or more, and if the orga						•
	Explain in Part VI how the organizati supported organization						. ▶ □
18	Private foundation. If the organization instructions						

Schedule A (Form 990 or 990-EZ) 2014 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	·			, ,	•	,	
	tion A. Public Support	(-) 0040	(1-) 0044	(-) 0040	(4) 0040	(-) 004.4	(0 T-1-1
	ndar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
<i>,</i> u	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b.						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		T	T	1	T	T = .
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
40	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
13	(Explain in Part VI.) Total support. (Add lines 9, 10c, 11,		+				
13							
	and 12.)	the ermonimetic	nia firat accord	thind formath on	fifth toy your	no a continu FO1	(~)(2)
14	First five years. If the Form 990 is for	-			•		
<u> </u>	organization, check this box and stop here						
	tion C. Computation of Public Sup			(0)		T T	
15	Public support percentage for 2014 (line 8,					15	%
16	Public support percentage from 2013 Sche					16	%
sec	tion D. Computation of Investmer					T T	
17	Investment income percentage for 2014 (lin					17	%
18	Investment income percentage from 2013	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2014. If the org					re than 331/3 %,	and line
	17 is not more than 331/3%, check this	is box and sto	p here. The org	anization qualifie	s as a publicly	supported organ	ization 🕨 🔙
b	331/3% support tests - 2013. If the orga	anization did not	check a box on	line 14 or line 19	9a, and line 16 i	s more than 331/	3 %, and
	line 18 is not more than 331/3 %, check						
20	Private foundation. If the organization		•	•			
-							

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9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2014 Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in			
	Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		

b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.

c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2014 Page **5**

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secur	on B. Type i Supporting Organizations		Yes	No
			163	NO
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	_		
Cooti	, and the second	2		
Section	on C. Type II Supporting Organizations		Yes	No
	Manager and the control of the control of the discount of the		163	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
	Did the annulation provide to each of its annual advantage by the less done of the fifth result of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior			
	tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?	_		
•		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how</i>			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a	_		
•	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons):	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b C	The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	tions)		
·	The organization supported a governmental charg. Bosonia in a art vinow year supported a government orang too manage	uono).	Yes	No
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	01		
_	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2014 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nizations	3	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970. See ir	structions. All
other Type III non-functionally integrated supporting organizations must con	nplete Se	ections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		(3)
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionall	y-integra	ted Type III supporting	organization (see
instructions).			

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 Page 7

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)								
Secti	on D - Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish ex	xempt purposes						
2	Amounts paid to perform activity that directly furthers exer	ed						
	organizations, in excess of income from activity							
3	Administrative expenses paid to accomplish exempt purpo	zations						
4	Amounts paid to acquire exempt-use assets							
5	Qualified set-aside amounts (prior IRS approval required)							
6	Other distributions (describe in Part VI). See instructions.							
7	Total annual distributions. Add lines 1 through 6.							
8	Distributions to attentive supported organizations to which	the organization is resp	onsive					
	(provide details in Part VI). See instructions.	o.gaa	0.10.10					
9	Distributable amount for 2014 from Section C, line 6							
10	Line 8 amount divided by Line 9 amount							
	Line o amount divided by Line o amount		/ii\	(iii)				
	Section E - Distribution Allocations (see instructions)	(ii) Underdistributions Pre-2014	Distributable Amount for 2014					
1	Distributable amount for 2014 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2014							
	(reasonable cause required-see instructions)							
3	Excess distributions carryover, if any, to 2014:							
а								
b								
С								
d								
е	From 2013							
f	Total of lines 3a through e							
g	Applied to underdistributions of prior years							
h	Applied to 2014 distributable amount							
i	Carryover from 2009 not applied (see instructions)							
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2014 from Section							
	D, line 7: \$							
а	Applied to underdistributions of prior years							
b	Applied to 2014 distributable amount							
С	Remainder. Subtract lines 4a and 4b from 4.							
5	Remaining underdistributions for years prior to 2014, if							
	any. Subtract lines 3g and 4a from line 2 (if amount							
	greater than zero, see instructions).							
6	Remaining underdistributions for 2014. Subtract lines 3h							
	and 4b from line 1 (if amount greater than zero, see							
	instructions).							
7	Excess distributions carryover to 2015. Add lines 3j							
•	and 4c.							
8	Breakdown of line 7:							
a	2.00.00 mil of milo fi							
b								
C								
	Excess from 2013							
	Excess from 2014							

Schedule A (Form 990 or 990-EZ) 2014

Page 8 Schedule A (Form 990 or 990-EZ) 2014

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE A, PART II - OTHER INCOME								
DESCRIPTION	2010	2011	2012	2013	2014	TOTAL		
GOLF TOURNAMENTS	235,509.	189,820.	226,224.	199,506.	211,657.	1,062,716.		
AUXILIARY FUNDRAISER	153,369.	529,207.	44,785.		750.	728,111.		
TOTALS	388,878	719,027.		199,506.	212,407.	1,790,827.		

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047
2014
Open to Public Inspection

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization Employer identification number LAWRENCE & MEMORIAL CORPORATION 22-2553028 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2b 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ ______ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

\$___

▶ \$

Revenue included in Form 990, Part VIII, line 1

Page 2 Schedule D (Form 990) 2014

Par	t III Organizations Maintaini	ng Collections of	Art, Histo	orical T	reasures,	or Oth	ner Similar	Assets	(conti	nued)
3	Using the organization's acquisition	on, accession, and o	other record	ds, check	any of the	e follow	ring that are	a signific	ant us	e of its
	collection items (check all that app	ly):								
а	Public exhibition		d] Loan o	r exchange	prograr	ms			
b	Scholarly research		e	Other						
С	Preservation for future gene	rations		-						
4	Provide a description of the orga	nization's collections	and expla	in how t	hey further	the org	ganization's e	exempt pu	ırpose	in Part
	XIII.		-		-		-		·	
5	During the year, did the organization	on solicit or receive o	Ionations of	f art, histo	orical treasu	ires, or	other similar			
	assets to be sold to raise funds rath							🔲	Yes	No
Par	t IV Escrow and Custodial A								Part IV	, line 9,
	or reported an amount of	n Form 990, Part X	(, line 21.	J						
	·	•								
1a	Is the organization an agent, truste	ee, custodian or othe	er intermedi	iary for co	ontributions	or other	r assets not			
	included on Form 990, Part X?							🔲	Yes	No
b	If "Yes," explain the arrangement i									
				Ü			Amo	unt		
С	Beginning balance				1c					
	Additions during the year									
е	Distributions during the year									
f	Ending balance									
2a	Did the organization include an am					ıstodial	account liabilit	ty?	Yes	No
	If "Yes," explain the arrangement i									
	art V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.									
		(a) Current year	(b) Prior		(c) Two year		(d) Three years) Four ye	ears back
1a	Beginning of year balance	3,565,741.		0,081.	2,947		2,598,9			4,154
	Contributions	25,159.							•	
	Net investment earnings, gains,									
	and losses	-194,063.	264	4,025.	387	,154.	385,3	153.	_	-2,909
d	Grants or scholarships			,			,			<u> </u>
	Other expenditures for facilities									
	and programs		-8	8,775.	26	,996.	33,0	652.	13	36,438
f	Administrative expenses	9,085.		7,140.		,105.		398.		5,882
g	End of year balance	3,387,752.		5,741.	3,300		2,947,0		2.59	8,925
2	Provide the estimated percentage								_,-,	-,
	Board designated or quasi-endown	,		(σοιω (ω//		•			
h	Permanent endowment	<u></u>	-							
С	Temporarily restricted endowment	%								
	The percentages in lines 2a, 2b, a	nd 2c should equal 1	00%.							
3a	Are there endowment funds not in	•		tion that a	are held an	d admir	istered for the)		
	organization by:	•	Ü						Ye	s No
	(i) unrelated organizations							3	a(i)	X
	(ii) related organizations								a(ii)	X
b	If "Yes" to 3a(ii), are the related or								3b	
4	Describe in Part XIII the intended	_	•							
	t VI Land, Buildings, and Equ									
· ai	Complete if the organiza	ntion answered "Ye		1 990, Pa	art IV, line	11a. Se	ee Form 990			
	Description of property	(a) Cost or (invest			r other basis ther)		cumulated eciation	(d) Bo	ook value	•
1a	Land		unent)		96,790.	uepr	COIGUOII	1	1.096	790.
	Buildings			,0	,				_, 5, 0	,
	Leasehold improvements									
d	Equipment				17,010.		12,146.			1,864.
	Other				33,845.		54,230.			,615.
	I Add lines 1a through 1e (Column		1 000 Part				21,230.			.269.

Schedule D (Form 990) 2014

Page 3 Schedule D (Form 990) 2014

Part VII	Investments - Other Securities. Complete if the organization answered	l "Yes" to Form 990	. Part IV. line 11b. See Form 990). Part X. line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of value Cost or end-of-year ma	ation:
(1) Financia	al derivatives			
	-held equity interests			
/ / / /				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.		D . N . II	. D. ()/ !! . 40
	Complete if the organization answered			
	(a) Description of investment	(b) Book value	(c) Method of valu Cost or end-of-year ma	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	I "Yes" to Form 990	, Part IV, line 11d. See Form 990), Part X, line 15.
		scription	•	(b) Book value
(1) INVE	STMENTS IN SUBSIDIARIES			19,281,447.
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	umn (b) must equal Form 990, Part X, col. (B) I	ine 15.)		19,281,447
Part X	Other Liabilities.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	Complete if the organization answered line 25.	d "Yes" to Form 990	, Part IV, line 11e or 11f. See Fo	rm 990, Part X,
		42.5.1.1		
1. (4) Fada	(a) Description of liability	(b) Book valu	<u>je</u>	
	al income taxes	0.0	003	
	ANNUITY PAYABLE		903.	
	TO L&M HOSPITAL	1,941,	981.	
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	nn (b) must equal Form 990, Part X, col. (B) line 25.)			
2. Liability for	or uncertain tax positions. In Part XIII, provide the	text of the footnote to	the organization's financial statements	that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2014 Page 4

Part 2		n.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains (losses) on investments 2a	
b	Donated services and use of facilities 2b	
С	Recoveries of prior year grants 2c	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
С	Add lines 4a and 4b	4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part 1	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	ırn.
1	Total among and leaves and with differential electrons and	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	•
– a	Donated services and use of facilities 2a	
b	Prior year adjustments 2b	
C		
d	Other (Describe in Part XIII.) 2c 2d	
	Add lines 22 through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b	
b	Other (Describe in Part XIII.)	
	(=	
С	Add lines 4s and 4h	4c
с 5	Add lines 4s and 4h	4c 5
5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	4c 5
5 Part Provide	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b a	5 art V, line 4; Part X, line
5 Part Provide	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) XIII Supplemental Information.	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1b a	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line
5 Part Provide 2; Part	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5 art V, line 4; Part X, line

JSA 4E1271 1.000 Schedule D (Form 990) 2014

Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

ENDOWMENT FUNDS PROVIDE UNRESTRICTED FUNDS FOR L & M HOSPITAL.

SCHEDULE D, PART X, LINE 2

THE ORGANIZATION'S CONSOLIDATED FINANCIAL STATEMENTS DO NOT INCLUDE A FIN 48 FOOTNOTE.

LAWRENCE & MEMORIAL CORPORATION

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990. ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 **Open to Public** Inspection

22-2553028

Department of the Treasury Internal Revenue Service Name of the organization

Part I

LAWRENCE & MEMORIAL CORPORATION

Employer identification number

General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

	For grantmakers. Does the orga assistance, the grantees' eligibili grants or assistance?	ty for the grant			=	Yes No
	For grantmakers. Describe in assistance outside the United Sta		ganization's p	rocedures for monitoring	the use of its grants a	and other
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		8,360,496.
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
10)						
11)						
12)						
13)						
14)						
15)						
16)						
17)						
	Sub-total					8,360,496.
b	Total from continuation					
	sheets to Part I					
С	Totals (add lines 3a and 3b)					8,360,496.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

22-2553028 LAWRENCE & MEMORIAL CORPORATION

Page 2 Schedule F (Form 990) 2014

Part II	Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
(1)										
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										
by t	er total number of recipient or he IRS, or for which the grant er total number of other organ	ee or counsel has provide	ed a section 501(c)(3) e	quivalency lette	r		.			

LAWRENCE & MEMORIAL CORPORATION 22-2553028

Schedule F (Form 990) 2014

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (h) Method of valuation (e) Manner of (f) Amount of (g) Description (a) Type of grant or assistance (b) Region (c) Number of (d) Amount of non-cash of non-cash cash disbursement recipients cash grant assistance assistance (book, FMV. appraisal, other) (1) (2) (3) _(4) (5) (6) (7) (8)

(9)

(10)

(11)

(12)

(13)

(14)

(15)

(16)

(17)

(18)

Schedule F (Form 990) 2014

Part IV Foreign Forms Page 4

I alt	1 oreign i orinis				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)		Yes	X	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)		Yes	X	No

Schedule F (Form 990) 2014

JSA

^{4E1277} 1.000 1648FG 7377

Page 5 Schedule F (Form 990) 2014

Part V

Supplemental Information
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F (Form 990) 2014

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization					Employer identification	on number		
LAWRENCE & MEMORIAL CORPORATIO					22-2553028			
Part I Fundraising Activities. Com Form 990-EZ filers are not i				"Yes" to Form 9	90, Part IV, line	17.		
1 Indicate whether the organization rais				activities. Check a	all that apply.			
a Mail solicitations	е	Solic	itation of i	non-government g	rants			
b Internet and email solicitations	f	Solic	itation of	government grants	3			
c Phone solicitations	g							
d In-person solicitations								
 2a Did the organization have a written of or key employees listed in Form 990, b If "Yes," list the ten highest paid indicompensated at least \$5,000 by the organization. 	Part VII) or entity viduals or entities	in connec	tion with p	rofessional fundra	ising services?	Yes No fundraiser is to be		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization		
		Yes	No		V			
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
「otal			•					
3 List all states in which the organizat registration or licensing.	ion is registered o	r licensed	to solicit	contributions or	has been notified	it is exempt from		

 Schedule G (Form 990 or 990-EZ) 2014
 Page 2

Part II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,00	JO.			
			(a) Event #1 GOLF TOURNAMENT	(b) Event #2 AUXILIARY	(c) Other events	(d) Total events (add col. (a) through
4			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	211,657.	750.	0	212,407
		Less: Contributions Gross income (line 1 minus line 2)	211,657.	750.	0	212,407
	4	Cash prizes				
	5	Noncash prizes				
Expenses	6	Rent/facility costs				
oct Exp	7	Food and beverages				
Direct	8	Entertainment				
	9	Other direct expenses	105,495.			105,495
	10 11	Direct expense summary. Add lines 4 Net income summary. Subtract line 1	through 9 in column (d) 0 from line 3, column (d))		105,495. 106,912.
Pa			anization answered "Y			rted more
		than \$15,000 on Form 990-E	,	(b) Dull tabe/instant		(d) Total gaming (add
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Rev	1	Gross revenue				
ses	2	Cash prizes				
Expen	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes% No	Yes% No	Yes% No	
	7	Direct expense summary. Add lines 2	through 5 in column (d)		▶	
	8	Net gaming income summary. Subtra	act line 7 from line 1, col	umn (d)		
	ıls	nter the state(s) in which the organizat the organization licensed to conduct of "No," explain:		of these states?		Yes No
		ere any of the organization's gaming I "Yes," explain:	icenses revoked, suspe	ended or terminated durin	ng the tax year?	. Yes No

Sched	ule G (Form 990 or 990-EZ) 2014 Page 3
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
b	amount of gaming revenue retained by the third party > \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ►\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2014

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

LAWRENCE & MEMORIAL CORPORATION

Employer identification number 22-2553028

Part	Questions Regarding Compensation							
			Yes	No				
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form							
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.							
	First-class or charter travel Housing allowance or residence for personal use							
	Travel for companions Payments for business use of personal residence							
	Tax indemnification and gross-up payments Health or social club dues or initiation fees							
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)							
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment							
~	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to							
	explain	1b						
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all							
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line							
	1a?	2						
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the							
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a							
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.							
	Compensation committee Written employment contract Independent compensation consultant Compensation survey or study							
	Independent compensation consultant Form 990 of other organizations Compensation survey or study Approval by the board or compensation committee							
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing							
а	organization or a related organization: Receive a severance payment or change-of-control payment?	4a		Х				
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х					
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х				
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.							
	The second secon							
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.							
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any							
	compensation contingent on the revenues of:							
а	The organization?	5a		Х				
b	Any related organization?	5b		X				
	If "Yes" to line 5a or 5b, describe in Part III.							
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any							
	compensation contingent on the net earnings of:							
а	The organization?	6a		X				
b	Any related organization?	6b		X				
	If "Yes" to line 6a or 6b, describe in Part III.							
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed							
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X				
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject							
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe							
-	in Part III	8		X				
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	9						
	Regulations section 53.4958-6(c)?							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

LAWRENCE & MEMORIAL CORPORATION 22-2553028

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
MAUREEN ANDERSON	(i)	0	0	C	0	0	0	0
1 ASSISTANT SECRETARY	(ii)	272,511.	0	810.	30,694.	23,324.	327,339.	0
BRUCE D. CUMMINGS	(i)	0	0	C	0	0	0	0
2 PRESIDENT/CEO	(ii)	600,546.	0	19,282.	91,492.	20,934.	732,254.	0
LUGENE INZANA	(i)	0	0	C	0	0	0	0
3 VP/CFO UNTIL 2/14	(ii)	61,251.	0	53,205.	4,002.	4,722.	123,180.	0
R. PRESTON LAMBERTON, M.	(i)	0	0	C	0	0	0	0
4 DIRECTOR	(ii)	188,011.	14,037.	8,733.	8,479.	17,493.	236,753.	0
HENRY AMDUR, MD	(i)	0	0	C	0	0	0	0
5 EX-OFFICIO, UNTIL 12/12/12	(ii)	227,051.	73,471.	1,980.	10,400.	11,440.	324,342.	0
DAVID REISFELD, MD	(i)	0	0	C	0	0	0	0
6 EX-OFFICIO UNTIL 12/12/12	(ii)	296,462.	23,851.	1,290.	10,400.	24,225.	356,228.	0
JIM MOYLAN 2/14 - 7/14	(i)	0	0	C	0	0	0	0
7 INTERIM VP/CFO	(ii)	124,500.	0	C	0	0	124,500.	0
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
_11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
_15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2014

LAWRENCE & MEMORIAL CORPORATION 22-2553028

Schedule J (Form 990) 2014

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

THE PRESIDENT/CEO OF LAWRENCE & MEMORIAL CORPORATION RECEIVES NO

COMPENSATION FROM THE ORGANIZATION. HE IS AN EMPLOYEE AT LAWRENCE &

MEMORIAL HOSPITAL, A RELATED ORGANIZATION, AND HIS COMPENSATION IS SET BY

THE HOSPITAL. THE HOSPITAL, IN DETERMINING COMPENSATION RELIES UPON A

COMPENSATION COMMITTEE; AN INDEPENDENT COMPENSATION CONSULTANT,

COMPENSATION SURVEYS OR STUDIES, AND APPROVAL BY ITS BOARD OR

COMPENSATION COMMITTEE.

SCHEDULE J, PART I, LINE 4B

LAWRENCE & MEMORIAL HOSPITAL, A RELATED ORGANIZATION, ESTABLISHED A

SECTION 457(F) SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN FOR THE HOSPITAL'S

SENIOR MANAGEMENT. AMOUNTS FOR BRUCE CUMMINGS ARE CREDITED TO THE

RETIREMENT ACCOUNT IN MONTHLY INSTALLMENTS THROUGHOUT EACH PLAN YEAR, AND

AMOUNTS FOR ALL OTHER MEMBERS OF SENIOR MANAGEMENT ARE CREDITED ANNUALLY.

PLAN AMOUNTS ARE SUBJECT TO FORFEITURE AND/OR PAYMENT ONLY IF CERTAIN

CONDITIONS ARE MET, INCLUDING REMAINING EMPLOYED BY THE HOSPITAL THROUGH

AGE 65, AS OUTLINED IN THE PLAN AGREEMENT. SECTION 457(F) CONTRIBUTIONS

ARE REPORTED ON SCHEDULE J PART II COLUMN C. SECTION 457(F)

LAWRENCE & MEMORIAL CORPORATION 22-2553028

Schedule J (Form 990) 2014

Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CONTRIBUTIONS FOR THE CALENDAR YEAR 2014 WERE CREDITED AS FOLLOWS TOWARDS

THE PLAN:

BRUCE D. CUMMINGS \$81,092

SETH VAN ESSENDELFT \$8,884

MAUREEN ANDERSON \$20,294

SCHEDULE J, PART II

DURING THE CALENDAR YEAR 2014, LAWRENCE & MEMORIAL HOSPITAL PAID COMPENSATION TO JIM

MOYLAN CONSULTING IN THE AMOUNT OF \$124,500 FOR SERVICES RENDERED BY JIM MOYLAN IN HIS

ROLE AS INTERIM VP/CFO FROM 2/14 - 8/14.

SCHEDULE M (Form 990)

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 **Open To Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

LAWRENCE & MEMORIAL CORPORATION

Employer identification number

22-2553028

Par	Types of Property			·			
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of deter noncash contributio		
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property	X	0	101 505	MADIZDE TATUE		
9	Securities - Publicly traded	Λ	9.	181,585.	MARKET VALUE		
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
40	or trust interests						
12 13	Qualified conservation						
13	contribution - Historic						
	structures						
14	Qualified conservation						
	contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ►()						
26	Other ►()						
27	Other ►()						
28	Other ►()						
29	Number of Forms 8283 received				20		
	which the organization completed I	-orm 8283,	Part IV, Donee Acknowledg	jement	29	Yes	No
302	During the year, did the organizat	ion rocoivo	by contribution any propo	rty reported in Part I line	e 1 through	163	NO
Jua	28, that it must hold for at least th				_		
	to be used for exempt purposes for						Х
b	If "Yes," describe the arrangement in		ording portod.				
31	Does the organization have a		ance policy that require	s the review of any r	non-standard		
	contributions?	•	· · · · · · · · · · · · · · · · · · ·	•		Х	
32a	Does the organization hire or use						
	contributions?	=	-	=			Х
b	If "Yes," describe in Part II.						
33	If the organization did not report ar	amount in	column (c) for a type of pro	perty for which column (a) is checked,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2014)

Schedule M (Form 990) (2014) Page **2**

Part II Supple

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

L & M CORPORATION IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED

DURING THE YEAR.

Schedule M (Form 990) (2014)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

LAWRENCE & MEMORIAL CORPORATION

Employer identification number 22-2553028

FORM 990, PART I, LINE 1 & PART III, LINE 1

LAWRENCE & MEMORIAL CORPORATION UPHOLDS, PROMOTES, AND FURTHERS THE

WELFARE, PROGRAMS, AND ACTIVITIES OF LAWRENCE & MEMORIAL HOSPITAL, LMW

HEALTHCARE AND LAWRENCE & MEMORIAL PHYSICIAN ASSOCIATION. LAWRENCE &

MEMORIAL CORPORATION ALSO PROVIDES OVERALL DIRECTION AND CONTROL TO

LAWRENCE & MEMORIAL FOUNDATION, LAWRENCE & MEMORIAL SYSTEMS, LAWRENCE &

MEMORIAL INDEMNITY AND TO LAWRENCE & MEMORIAL HEALTHCARE, INC. ITS

PRINCIPAL ACTIVITIES INCLUDE SUPERVISING THE DEVELOPMENT AND INVESTMENT

ACTIVITIES OF THESE ENTITIES.

FORM 990, PART VI, LINE 1

THE BYLAWS GRANT THE EXECUTIVE COMMITTEE OF THE BOARD (MADE UP OF BOARD OFFICERS) THE RIGHT TO EXERCISE THE POWER OF THE BOARD IF A TIME-SENSITIVE MATTER EXISTS THAT IS CONTRARY TO THE ORGANIZATION'S INTEREST IF NOT ADDRESSED BEFORE THE NEXT REGULAR MEETING. ALL ACTS OF THE EXECUTIVE COMMITTEE MUST BE RATIFIED BY THE BOARD AT THE NEXT REGULAR BOARD MEETING.

FORM 990, PART VI, LINE 2

BOARD MEMBER R. ALAN HUNTER AND OFFICERS SETH VAN ESSENDELFT AND MAUREEN ANDERSON ARE ALSO MEMBERS OF LAWRENCE & MEMORIAL INDEMNITY.

FORM 990, PART VI, LINE 6

THE BOARD MEMBERS ARE ELECTED BY THE CORPORATORS OF LAWRENCE & MEMORIAL

Name of the organization

LAWRENCE & MEMORIAL CORPORATION

22-2553028

CORPORATION.

FORM 990, PART VI, LINE 7A

THE BOARD MEMBERS ARE ELECTED BY THE CORPORATORS OF LAWRENCE & MEMORIAL CORPORATION.

FORM 990, PART VI, LINE 11C

THE FORM 990 IS PREPARED BY THE ORGANIZATION AND REVIEWED BY EXTERNAL TAX CONSULTANTS. A DRAFT VERSION OF THE RETURN IS PROVIDED TO MANAGEMENT FOR REVIEW. ANY NECESSARY CHANGES ARE MADE PRIOR TO THE FINAL REVIEW AND SIGNING OF THE RETURN BY THE ORGANIZATION'S INDEPENDENT TAX CONSULTANTS. THE FINAL FORM 990 IS PROVIDED TO THE BOARD PRIOR TO FILING.

FORM 990, PART VI, LINES 12C

LAWRENCE & MEMORIAL CORPORATION HAS ADOPTED A CONFLICT OF INTEREST POLICY
AT THE CORPORATE LEVEL WHICH APPLIES TO ALL OF ITS AFFILIATES. LAWRENCE
& MEMORIAL CORPORATION REQUIRES ALL BOARD MEMBERS, OFFICERS, AND KEY
EMPLOYEES TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE.

QUESTIONNAIRES ARE COMPLETED ANNUALLY AND ARE REVIEWED BY LAWRENCE &
MEMORIAL CORPORATION'S GENERAL COUNSEL. ANY ACTUAL OR POTENTIAL CONFLICTS
DISCLOSED ARE PRESENTED TO THE BOARD. APPROPRIATE CORRECTIVE ACTIONS ARE
DECIDED ON A CASE BY CASE BASIS.

FORM 990, PART VI, LINE 15

THE OFFICER'S COMPENSATION AND BENEFITS REPORTED IN PART VII ARE

DETERMINED BY LAWRENCE & MEMORIAL HOSPITAL. LAWRENCE & MEMORIAL

HOSPITAL'S EXECUTIVE COMPENSATION COMMITTEE ANNUALLY REVIEWS THE SALARIES

Schedule O (Form 990 or 990-EZ) 2014 Page 2

Name of the organization	Employer identification number
LAWRENCE & MEMORIAL CORPORATION	22-2553028

OF ITS EXECUTIVE MANAGMENT AND KEY EMPLOYEES. UTILIZING INDEPENDENT

COMPENSATION CONSULTANTS THE EXECUTIVE COMPENSATION COMMITTEE MAKES ITS

RECOMMENDATIONS. THE COMMITTEE'S DELIBERATIONS ARE REFLECTED IN ITS

MINUTES.

FORM 990, PART VI, LINE 18

FORM 990 WILL ALSO BE MADE AVAILABLE THROUGH GUIDESTAR.ORG.

FORM 990, PART VI, LINE 19

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART IX, LINE 11 & PART I, LINE 16

FUNDRAISING EXPENSES ARE REPORTED ON THE FORM 990 FOR LAWRENCE & MEMORIAL HOSPITAL (EIN 06-0646704). CONTRIBUTIONS ARE REPORTED ON THE FORMS 990

FOR BOTH LAWRENCE & MEMORIAL HOSPITAL AND LAWRENCE & MEMORIAL CORPORATION (EIN 22-2553028). CONTRIBUTIONS AND FUNDRAISING EXPENSES FOR LMW

HEALTHCARE, INC. ARE REPORTED ON THE FORM 990 FOR THE WESTERLY HOSPITAL

FORM 990, PART XI, LINE 9

FOUNDATION (EIN 05-0508064).

TRANSFER TO/FROM AFFILIATES (\$5,265,635)

ATTACHMENT	1

FORM 990, PART IX - OTHER FEES

	(A)	(B)	(C)	(D)
	TOTAL	PROGRAM	MANAGEMENT	FUNDRAISING
DESCRIPTION	FEES	SERVICE EXP.	AND GENERAL	EXPENSES
CONSULTING	1,064,876.	182,145.	882,731.	
TOTALS	1,064,876.	182,145.	882,731.	

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
െ 4 4
2014
Open to Public
Inspection

Name of the organization

Employer identification number 22-2553028

LAWRENCE & MEMORIAL CORPORATION Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13 controlled entity?	
							Yes	No
(1) LAWRENCE & MEMORIAL HEALTHCARE	22-2553031							
365 MONTAUK AVENUE	NEW LONDON, CT 06320	HEALTHCARE	CT	501(C)(3)	9	L&M CORP	X	
(2) LAWRENCE & MEMORIAL HOSPITAL	06-0646704							
365 MONTAUK AVENUE	NEW LONDON, CT 06320	HEALTHCARE	CT	501(C)(3)	3	L&M CORP	X	
(3) LAWRENCE & MEMORIAL FOUNDATION	22-2553026							
365 MONTAUK AVENUE	NEW LONDON, CT 06320	FUNDRAISING	CT	501(C)(3)	PF	L&M CORP	X	
(4) ASSOCIATED SPECIALISTS OF SOUTHEASTE	ERN C 20-8006123							
365 MONTAUK AVENUE	NEW LONDON, CT 06320	PHYSICIAN PRA	CT	501(C)(3)	11 A-I	L&M HOSP	X	
(5) VNA OF SOUTHEASTERN CONNECTICUT	06-0646616							
200 BOSTON POST ROAD	WATERFORD, CT 06386	HOME HEALTHCA	CT	501(C)(3)	9	L&M CORP	X	
(6) L&M PHYSICIAN ASSOCIATION	27-1094375							
365 MONTAUK AVENUE	NEW LONDON, CT 06320	PHYSICIAN PRA	CT	501(C)(3)	11 A-I	L&M CORP	X	
(7) LMW HEALTHCARE, INC.	46-0543230							
25 WELLS STREET	WESTERLY, RI 02879	HEALTHCARE	RI	501(C)(3)	3	L&M CORP	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

JSA 4E1307 1.000

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014
Open to Public Inspection

Name of the organization

LAWRENCE & MEMORIAL CORPORATION

22-2553028

Name, address, and E	(a) IN (if applicable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
Part II Identification of Related one or more related tax-	d Tax-Exempt Organizations exempt organizations during	Complete if the countries the tax year.	organization answ	ered "Yes" on Fo	orm 990, Part IV,	line 34 because	it had
(a) Name, address, and EIN o	f related organization	(b) Primary activity	(c) Legal domicile (stat		(e) Public charity status	(f) Direct controlling	(g) Section 512(b)(13 controlled

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled ity?
						Yes	No
(1) THE WESTERLY HOSPITAL FOUNDATION 05-0508064	<u> </u>						
25 WELLS STREET WESTERLY, RI 02891	FUNDRAISING	RI	501(C)(3)	11 A-I	LMW HEALTH	Х	
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514) (f) Share of total income		f) (g) of total Share of end-of-		n) portionate ations?	amount in box 20 managing of Schedule K-1 (Form 1065)		(k) Percentage ownership	
		country)		000000000000000000000000000000000000000			Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)	_											
(6)	_											
(7)	_											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

	<u> </u>				,					
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sect 512(b) contro entit	olled
									Yes I	No
(1) L&M HOMECARE	06-1389272									
365 MONTAUK AVENUE NEW LONDON, CT 06320		HOME THERAPY	CT	L&M SYSTEMS	C CORP	555,279.	3,064,065.	100.0000	х	
(2) L&M SYSTEMS, INC.	22-2553037									
365 MONTAUK AVENUE NEW LONDON, CT 06320		PHYSICIAN PRA	CT	L&M CORP	C CORP	25,782.	2,537,203.	100.0000	х	
(3) L&M INDEMNITY	98-1021436									
PO BOX 1159 KY1-1102 GRAND CAYMAN, CJ		INSURANCE	CJ	L&M CORP	C CORP		22,509,136.	100.0000	х	
(4) CHARITABLE REMAINDER TRUSTS (3)										
		SUPPORT	CT	L&M HOSP	TRUST				х	
(5)										
(6)										
(7)										

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Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.											
	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?											
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X								
		1b		X								
С		1c	Х									
d	Loans or loan guarantees to or for related organization(s)	1d		X								
е		1e		X								
f	Dividends from related organization(s).	1f	Х									
g		1g		X								
		1h		X								
i	Exchange of assets with related organization(s)	1i		X								
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X								
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X								
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		X								
m		1m		X								
n		1n		X								
0		10		Х								
р	Reimbursement paid to related organization(s) for expenses	1p	Х									
q	Reimbursement paid by related organization(s) for expenses	1q	Х									
r	Other transfer of cash or property to related organization(s)	1r		Х								
s		1s		Х								
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.												

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	L&M HOSPITAL	Р	91,859.	CASH
<u>(2)</u>	L&M HOSPITAL	Q	93,484.	CASH
<u>(3)</u>	L&M PHYSICIAN ASSOCIATION	P	4,500.	CASH
<u>(4)</u>	L&M HOSPITAL	С	17,334,711.	CASH
<u>(5)</u>	CHARITABLE REMAINDER TRUST	С	4,000,986.	CASH
<u>(6)</u>				

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) (c) Primary activity Legal domi (state or for country)		(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			sections 512-514)	Yes				Yes	No	(FOIII 1005)	Yes	No		
1)														
2)														
3)														
4)														
5)														
6)														
7)														
8)														
9)														
10)														
11)														
(2)														
(3)														
14)														
15)														
16)								1						

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Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

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