## Form 8453-EO

# Exempt Organization Declaration and Signature for Electronic Filing

		For calendar year 2014, or tax	year beginning UCT	. 2014	and ending SEP 3	20 15	2014
Department of tr internal Revenue	e Service		vith Forms 990, 99	00-EZ, 990-PF, 1	1120-POL, and 88	68	2014
Name of exe	empt organizatio	n GREENWICH HO	OSPITAL		·		identification number 0646659
Part I	Type of Re	turn and Return In	formation (Who	ole Dollars Only)			
whichever is than one line	3a, 4a, or 5a bel s applicable, blar e in Part I.	ow and the amount on the own the control of the con	at line of the return u entered -0- on the	n being filed with e return, then en	this form was blan ter -0- on the applic	nk, then leave lin cable line below.	Do not complete more
2a Form 99 3a Form 11 4a Form 99	30 check here 30-EZ check her 120-POL check l 30-PF check here 368 check here	b Total renere ► □ b Total renere ► □ b Total	venue, if any (Form tax (Form 1120-Posed on investment	n 990·EZ, line 9) DL, line 22) : income (Form 9	mn (A), line 12) 990-PF, Part VI, line II, line 8c)	2b 3b (5) 4b	
Part II	Declaration	of Officer					
(di ta) Tre ins	rect debit) entry kes owed on this easury Financial stitutions involve	to the financial institution return, and the financial Agent at 1-888-353-4537	n account indicate institution to debit ' no later than 2 bu	d in the tax preparations the entry to this siness days note.	aration software for account. To revoke to the payment (s	r payment of the (e a payment, I rettlement) date	lectronic funds withdrawal organization's federal nust contact the U.S. I also authorize the financia ssary to answer inquiries
UXI	ecuted the elect	um is being filed with a s ronic disclosure consent stified in Part I above) to t	contained within t	his return allowin	s as part of the IRS og disclosure by the	Fed/State prog IRS of this Fon	ram, I certify that I m 990/990-EZ/990-PF
electronic ret further decla intermediate	re that the amou service provider wiedgement of re	panying schedules and st int in Part I above is the a , transmitter, or electronic	tatements, and to t amount shown on t c return originator	the best of my kr the copy of the o (EBO) to send th	nowledge and belie rganization's electi e organization's re- son for any delay in	if, they are true, ronic return. I co turn to the IRS a n processing the	of the organization's 2014 correct, and complete. I nsent to allow my and to receive from the IRS return or refund, and (c)
Here	Signature of of	icer		Date	SR Title	VP	
Part III	Declaration	of Electronic Retu	ırn Originator	(ERO) and Pa	aid Preparer(se	ee instructions)	
knowledge. If return. The or filed with the for Business I accompanyin	I have reviewed I am only a colleganization office IRS, and have for Returns. If I am and schedules and	the above organization's actor, I am not responsible will have signed this for ollowed all other requiremals of the Paid Preparer, under the statements, and to the lamation of which I have	s return and that the le for reviewing the rm before I submit lents in Pub. 4163, nder penalties of p best of my knowle	e entries on For return and only the return. I will Modernized e-fi eriury I declare the	m 8453-EO are con declare that this fo give the officer a co le (MeF) Information nat I have examine ney are true, correc	nplete and corre orm accurately re opy of all forms a n for Authorized d the above organic t, and complete	effects the data on the and information to be IRS e-file Providers anization's return and This Paid Preparer
Jse Firm	's name (or s if self-employed), ess, and ZIP code	YALE NEW HA	VEN HEALT	H SERVICE	also paid if preparer es	self-mployed EIN 22	0's SSN 0' PTIN P00315411 2-2529464
	· · · · · ·	NEW HAVEN,	CT 06519			Phone no. 203 -	-688-9585
edge and bel	ier, triey are true	, correct, and complete.	Declaration of prep	parer is based on	nying schedules and all information of v	nd statements, a which the prepar	nd to the best of my know- er has any knowledge.
Paid Preparer Use Only	Mary-Evel Firm's name	yn Antonetti  KPMG LLP	Preparer's signature	adonth	7/21/2016	Check if self- employed Firm's EIN ▶	PTIN P00431862 13-5565207
	Firm's address	ONE FINANCIA HARTFORD, C		755 MAIN	N STREET	Phone no. 860 -	297-6085

860-297-6085

## \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Tax year beginning OCT 1 , 2014 and ending SEP 30 , 2015

Open to Public Inspection

OMB No. 1545-0047

Α	For the	$\simeq$ 2014 calendar year, or tax year beginning $$ OCT $1$ , $$ $2014$ $$ and ending	<u>S</u> ĔP 30,	2015	
	Check if applicable		D Employ	er identific	cation number
	Addres	GREENWICH HOSPITAL			
Ļ	chang	Doing business as			646659
E	Initial return Final return/	Number and street (or P.0. box if mail is not delivered to street address)  PERRYRIDGE ROAD  Room/s	uite <b>E</b> Telepho		863-3000
	termin ated	City or town, state or province, country, and ZIP or foreign postal code	<b>G</b> Gross reco		370,743,242.
Ļ	Ameno return	GREENWICH, CI 00050		a group re	
	Applic tion pendir	F Name and address of principal officer: NORMAN ROTH  5 PERRYRIDGE ROAD, GREENWICH, CT 06830		bordinates	? Yes X No cluded? Yes No
$\overline{}$	Tayaya	empt status: X 501(c)(3)			list. (see instructions)
		e: NWW.GREENWICHHOSPITAL.ORG		-	n number
					State of legal domicile: CT
		Summary	eai oi ioiiiiatioii.	1 J U J W	State of legal doffliche. C 1
		Briefly describe the organization's mission or most significant activities: TO PROVI	DE HEALT	HCARE	SERVICES.
Activities & Governance	'	briefly describe the organization of mission of most algernicant activities.			
rna	2	Check this box   if the organization discontinued its operations or disposed of i	nore than 25%	of its net as	sets.
ove		Number of voting members of the governing body (Part VI, line 1a)			24
Ğ		Number of independent voting members of the governing body (Part VI, line 1b)			18
Se		Total number of individuals employed in calendar year 2014 (Part V, line 2a)			2094
)ţţ		Total number of volunteers (estimate if necessary)			625
Ċţ		Total unrelated business revenue from Part VIII, column (C), line 12			7,982,037.
٩		Net unrelated business taxable income from Form 990-T, line 34			0.
			Prior Ye	ear	Current Year
Φ	8	Contributions and grants (Part VIII, line 1h)	10,299	,278.	8,402,281.
Revenue	9	Program service revenue (Part VIII, line 2g)	332,206		340,737,212.
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,835	,603.	5,155,848.
Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	15,135		11,612,471.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	359,476		365,907,812.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	445	,476.	397,291.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	155,513	,957.	164,159,732.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
χb	b	Total fundraising expenses (Part IX, column (D), line 25) 3,703,026.			
Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			167,474,118.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			332,031,141.
	19	Revenue less expenses. Subtract line 18 from line 12	35,698	,347.	33,876,671.
Net Assets or Find Balances	[		Beginning of Cu		End of Year
set	20	Total assets (Part X, line 16)	489,110		494,263,689.
at Ag	21	Total liabilities (Part X, line 26)	147,264		143,652,158.
		Net assets or fund balances. Subtract line 21 from line 20	341,846	,384.	350,611,531.
	art II	Signature Block			
		Ities of perjury, I declare that I have examined this return, including accompanying schedules and st		-	/ knowledge and belief, it is
true	e, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which pre	parer nas any knov	vieage.	
		Signature of officer	I Da	tο	
Sig			Da	10	
He	re	EUGENE COLUCCI, SR VP Type or print name and title			
			Date	Check	II PTIN
Pai	d	Print/Type preparer's name  MARY-EVELYN ANTONETTI  Preparer's signature		Checkif	
			l ri	self-employe	13-5565207
	parer Only	Firm's name	Thir	m's EIN 🛌	T2-2202701
USE	Unity	HARTFORD, CT 06103	D.	ono no 8 6 1	0-297-6085
N/a	v tho II	RS discuss this return with the preparer shown above? (see instructions)	[17]	0116 110.00	Yes X No
ivia	y uite ir	TO GISCUSS THIS IDICITE WITH THE PERPAISI SHOWIT ADDVE! (SEE HISTIACHOHS)			L 103 LAA_ NO

<u>Fo</u> rm	1 990 (2014) GREENWICH HOSPITAL	06-0646659 Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: TO PROVIDE HEALTHCARE SERVICES.	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.	Yes X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other recent of the seach program services reported.	ers, the total expenses, and
4a	revenue, if any, for each program service reported.  (Code:) (Expenses \$289 , 934 , 937 . including grants of \$397 , 291 . ) (Revenue)	352 196 521.
<del>-t</del> a	SEE SCHEDULE O	
4b	(Code:) (Expenses \$	ue \$ )
4c	(Code:) (Expenses \$	ue \$)
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
4e	Total program service expenses ▶ 289,934,937.	

# Form 990 (2014) GREENWICH HO Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		х	
2	If "Yes," complete Schedule A	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
3	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	•		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			37
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in		v	
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446	х	
100	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		
ıza	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		Х
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	ıza		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a		14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			7.
	complete Schedule G, Part III	19	37	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b	X	

# Form 990 (2014) GREENWICH HOSPITAL Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	х	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	270		
·		24c		х
لم	any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
		24u		- 25
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			x
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
UZ.		32		х
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	<del>     </del>		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
24	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33		
34			х	
0.5	Part V, line 1	34		
35a	, , , , , , , , , , , , , , , , , , , ,	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			<sub>V</sub>
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			٦,
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

# Form 990 (2014) GREENWICH HOSPITAL Part V Statements Regarding Other IRS Filings and Tax Compliance

1a Enter the number reported in Box 3 of From 1096. Enter -0 if not applicable   1a   3.3 4		Check if Schedule O contains a response or note to any line in this Part V					
be Enter the number of Forms W2G included in line 1a. Enter 0-if not applicable   10   10   10   10   10   10   10   1			1.1	2 2 4		Yes	No
Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (agambiling) winnings to prize winners?  2 Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  3 If all the calendar year ending with or within the year covered by this return  4 If all teads no is reported on line 2a, did the organization file all required federal employment tax returns?  5 Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  8 Jid the organization have unreturable obusiness gross income of \$10,000 or more during the year?  8 Jid 14 (***) That is filled a form 990-T for this year? If **No,** for line 8b, provide an explanation in Schedule O.  9 Jid 14 (***) That is filled a form 990-T for this year? If **No,** for line 8b, provide an explanation in Schedule O.  9 Jid 14 (***) That is filled a form 990-T for this year? If **No,** for line 8b, provide an explanation in Schedule O.  9 Jid 14 (***) That is filled account in a foreign country (such as a bank account, securities account, or other financial account).  9 Jid 14 (***) That is filled account in a foreign country (such as a bank account, securities account, or other financial account).  9 Jid 14 (***) That is filled account in a foreign country (such as a bank account, securities account, or other financial account).  9 Jid 15 Jid 14 (***) That is filled accounts (***) That is fill	1a		$\vdash$				
digamblingly winnings to prize winners?  2 Enter the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.  2 b if at least one is reported on line 2a, did the organization file all required federal employment tax returns?  3 b lot the organization have unrelated business gross income of \$1,000 or more during the year?  3 b lot the organization have unrelated business gross income of \$1,000 or more during the year?  4 b lif "Yes", is at filed a Form 990 For this year? If "Na," to line 8b, provide an explanation in Schedule 0  5 b lif "Yes", as it filed a Form 990 For this year? If "Na," to line 8b, provide an explanation in Schedule 0  5 b lif "Yes," enter the name of the foreign country; lew has a bank account, securities account, or other financial accountly?  5 b lif "Yes," enter the name of the foreign country; lew has a bank account, securities account, or other financial account (PSAF).  5 b lot any taxable party norbly the organization that it was or is a party to a prohibited tax shelter transaction?  5 b lot any taxable party norbly the organization that it was or is a party to a prohibited tax shelter transaction?  5 c lot be organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contribitions that were not tax deductible?  5 c lot the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contribitions that may receive deductible contributions on each solicit any contributions that may receive deductible contributions and party for goods and services provided to the payor?  5 c lot the organization receive a payment in excess of \$75 made party as a contribution of contract.  6 c lot the organization network and notify the donor of the value of the goods or services provided?  7 b lif the organization the service and party as a contribution of contract.  7 c lot the or							
28 Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements.  28 2094  b If at least one is reported on line Za, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  30 If the organization have unrelated business gross income of \$1,000 or more during the year?  3a X  b If "Yes," has it filed a Form 990 Tor this year? If "No," to fine 3b, provide an explanation in Schedule O  3b X  4a At any time during the calend year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accountly over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5b If "Yes," enter the name of the foreign country.  5c even instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  5c Was the organization a party to a prohibitod tax shelter transaction at any time during the tax year?  5c If "Yes," to line Sa or Sb, did the organization file Form 8886-17  6c Does the organization and an analy agross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6c If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible.  6c If "Yes," did the organization review a payment in excess of \$75 made party as a contribution of quality and party for goods and services provided to the payor?  6c If the organization review a payment in excess of \$75 made party as a contribution of year and party for goods and services provided to the payor?  7c If If the organization review a payment in excess of \$75 made party as a contribution of year and party as a contrib	С						
filed for the calendary year ending with or within the year covered by this return	٥-		i		10		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3	2a		0-	2094			
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  3 Did the organization have unrelated business gross isonome of \$1,000 or more during the year?  4 At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  5 Price, *enter the name of the foreign country; ▶  5 Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year?  5 Use instructions for filing requirements for FinCEN Form 11.4, Report of Foreign Bank and Financial Accounts (FBAR).  5 Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  6 If 'Yes, 'in line 5a or 55, old the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  7 Organization stant may receive deductible contributions under section 170(c).  8 If If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  8 If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  9 If 'Yes,' did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?  1 If 'Yes,' did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required?  1 If 'Yes,' did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  7 If If If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?  8 Sponsoring organization have excess business holdings at					OL	y	
3a   Dit the organization have unrelated business gross income of \$1,000 or more during the year?  4b   If "Yes," has it field a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O  4c   At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5c   If "Yes," the the relament of the foreign country (such as a bank account, securities account, or other financial accounts (FBAR).  5c   If "Yes," to line 3e or 5b, did the organization that it was or is a party to a prohibited tax shetler transaction?  5d   Does the organization a party to a prohibited tax shetler transaction?  5d   Does the organization around that it was or is a party to a prohibited tax shetler transaction?  5d   Does the organization around pross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  5d   If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  5d   If "Yes," did the organization include with every solicitation and express statement that such contributions or gifts were not tax deductible?  5d   If "Yes," did the organization stat may receive deductible contributions under section 170(c).  5d   Did the organization receive any apment in excess of \$5's made parity as a contribution and parity for goods and services provided to the payor?  7d   To granizations that may receive day of the value of the goods or services provided?  7d   To granization state and the good or services provided?  7d   To granization state and the good or services provided?  7d   To granization state and the good or services provided?  7d   To granization state and the good or services provided?  7d   To granization state and the good or services provided?  7d   To granization sta	D				20	21	
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f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?  g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?  9 Sponsoring organizations maintaining donor advised funds.  a Did the sponsoring organization make any taxable distributions under section 4966?  b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  9 Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  b Gross income from members or shareholders  b Gross income from members or shareholders  b Gross income from members or shareholders  b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  11a  12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  b If "Yes," enter the amount of tax-exempt interest received or accrued during the year  12b  13 Section 501(c)(29) qualified nonprofit health insurance issuers.  a Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O.  b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  c Enter the amount of reserves on hand  13b  c Enter the amount of reserves on hand	d		-				
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14a Did the organization receive any payments for indoor tanning services during the tax year? 14a			13b				
The block and enganization received any playments for master tanking controls daming the tank year.			13c				
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b							X
	b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	e O		14b	000	/o.c : :

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to line ba, bb, or rob below, describe the circumstances, processes, or changes in schedule of see instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 1			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	Ť		
, ,	more members of the governing body?	7a	Х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
b		7b	Х	
	persons other than the governing body?  Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7.0	21	
8		0-	Х	
	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Λ	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			v
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		<u> </u>
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	Х	
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	iou		
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
		16b	Х	
<u>Sac</u>	exempt status with respect to such arrangements?	100		
17 10		weil-!-	lo	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and the security inspection, indicate have provided these explicitly contained and the security of the security	avaliab	ie	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	KEITH TANDLER - 203-688-9642			
	789 HOWARD AVENUE, NEW HAVEN, CT 06519			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Leave this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

C2   MILLIAM BERKLEY	(A)	(B)	J. 3.		((	<del>)</del>			(D)	(E)	(F)
Week	Name and Title			not c	heck	more	than		· ·	·	
Compensation from the organization with plows for related organization and related organization (W.2/1099-MISC)   Compensation from the organization and related organiza										·	
1, 00			ctor								
1, 00		hours for	or dire				ted			(W-2/1099-MISC)	from the
Table J. Apostolides			stee (	truste		ap.	beusa		(W-2/1099-MISC)		•
Table J. Apostolides		~	ualtri	tional		) ploye	st com	L			
Table J. Apostolides			ndivid	nstitui	)fficer	(ey en	Highes m plo	orme			organizations
C2   MILLIAM BERKLEY	(1) PAUL J. APOSTOLIDES	· · · · · · · · · · · · · · · · · · ·	_	_		<u> </u>	T 80	-			
DIRECTOR   1.00	DIRECTOR	1.00	х						0.	0.	0.
Color	(2) WILLIAM BERKLEY	1.00									
DIRECTOR (END 12/14)	DIRECTOR		Х						0.	0.	0.
(1) ALAN BREED	(3) RICHARD BRAUER, M.D.										_
Director   1.00	DIRECTOR (END 12/14)		Х						0.	0.	0.
1.00	(4) ALAN BREED									_	_
Director   1.00   X   0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0			Х						0.	0.	0.
GAYLE CAPOZZALO											
Director (end 10/14)   36.00 x   132,393. 1,191,535. 37,933.			X						0.	0.	0.
Color   Colo									120 202	1 101 525	25 022
Director (end 12/14)			X						132,393.	1,191,535.	37,933.
S	·		\ \							0	0
Res. & Ceo (END 12/14)   Res. & X			A						0.	0.	<u> </u>
O			v		<sub>v</sub>				1 151 220	207 022	61 252
DIRECTOR			^		^				1,131,320.	201,032.	01,252.
1.00   DAVID EVANS, M.D.   1.00   X   0.0   0.			v						<b>1</b>	n	n
DIRECTOR (END 12/14)			<u> </u>						0.	0.	
1.00	-		x						0.	0.	0.
SECRETARY   1.00   X   X   X   0.											
TREASURER (START 12/14)   2.00 X X X   0.			x		$ _{\mathbf{x}} $				0.	0.	0.
Cochair   Coch									_		
Cochair   Coch	TREASURER (START 12/14)	2.00	Х		х				0.	0.	0.
Cochair   Coch	(13) ROBIN KANAREK	1.00									
DIRECTOR   1.00   X   0. 0. 0.	DIRECTOR	1.00	Х						0.	0.	0.
(15) SALLY LOCHNER       1.00       X       0.0.0.0.         DIRECTOR (START 10/14)       1.00       X       0.0.0.0.         (16) ARTHUR MARTINEZ       1.00       0.0.0.0.         CO CHAIR       2.00       X       X       0.0.0.0.         (17) BARBARA MILLER       1.00       X       X       0.0.0.0.         VICE CHAIR       2.00       X       X       0.0.0.0.	(14) DONALD KIRK										
DIRECTOR (START 10/14)   1.00   X   0. 0. 0.	DIRECTOR		Х						0.	0.	0.
(16) ARTHUR MARTINEZ       1.00       X       X       0.       0.       0.       0.         co Chair       2.00       X       X       0.       0.       0.       0.         (17) BARBARA MILLER       1.00       X       X       0.       0.       0.       0.         VICE CHAIR       2.00       X       X       0.       0.       0.       0.	(15) SALLY LOCHNER										
CO CHAIR 2.00 X X 0. 0. 0. (17) BARBARA MILLER 1.00 X X 0. 0. 0. 0.			Х						0.	0.	0.
(17) BARBARA MILLER         1.00           VICE CHAIR         2.00           X         X   0. 0. 0.											
VICE CHAIR         2.00 X         X         X         0.         0.			X		X				0.	0.	0.
					,_					_	•
		_ ∠.00	X		X				0.	0.	

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Part VII Section A. Officers, Directors, True	stees, Key Em	ploy	ees,	, and	d Hi	ghe	st C	ompensated Employe	es (continued)	
(A)	(B)			(0	<b>C)</b>			(D)	(E)	(F)
Name and title	Average	age Position (do not check more than one					one	Reportable	Reportable	Estimated
	hours per	box	unle	ss pe	rson i	is bot	h an	compensation	compensation	amount of
	week	_	er an	a a a	irecto	r/trus	tee)	from	from related	other
	(list any	rector						the	organizations	compensation
	hours for related	or di	æ			ated		organization	(W-2/1099-MISC)	from the
	organizations	ustee	trust		e)	suadı		(W-2/1099-MISC)		organization and related
	below	ual tr	ional		ploye	t con /ee				organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(18) AMY MINELLA	1.00									
DIRECTOR	2.00	Х						0.	0.	0.
(19) JACK MITCHELL	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(20) DANIEL MOSLEY	1.00									
CHAIRMAN (END 10/14)	4.00	Х		Х				0.	0.	0.
(21) CHRISTOPHER O'CONNOR	1.00									
DIRECTOR (START 10/14)	39.00	Х						35,936.	1,161,907.	379,455.
(22) VENITA OSTERER	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(23) THOMAS PELLECHI	1.00									
DIRECTOR (START 1/15)	1.00	Х						0.	0.	0.
(24) NORMAN ROTH	32.00									
PRESIDENT (START 1/15)	8.00	Х		Х				2,913,189.	728,297.	94,724.
(25) JIM SABETTA	39.00									
DIRECTOR (START 1/15)	1.00	Х						380,023.	0.	82,974.
(26) JOHN SCHMELTZER, III	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
1b Sub-total										
c Total from continuation sheets to Part VII, Section A 6,314,667. 336,629. 1,196,002.										
d Total (add lines 1b and 1c) 10,927,536. 3,706,200. 1,852,340.										
compensation from the organization   308										

	•		Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes," complete Schedule J for such person	5		X

### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	. 3	
(A)	(B)	(C)
Name and business address	Description of services	Compensation
GREENWICH ULTRASOUND ASSOC.		
67 HOLLY HILL RD, GREENWICH, CT 06830	ULTRASOUND SERVICE	3,074,109.
NURSEFINDERS, INC, 524 EAST LAMAR BLVD,		
STE 300, ARLINGTON, TX 76011	TRAVELING NURSES	1,662,563.
UNITEX TEXTILE RENTAL, 161 SOUTH MACQESTEN		
PARKWAY, MOUNT VERNON, NY 10550	UNIFORM LAUNDERING	1,402,707.
QUEST DIAGNOSTIC, 15 CAMPUS BOULEVARD,		
NEWTOWN SQUARE, PA 19073	MEDICAL COMPLIANCE	576,086.
M&M LAWN MAINTENANCE		
22 ARTHUR STREET, GREENWICH, CT 06831	MAINTENANCE	496,158.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	
\$100,000 of compensation from the organization   62		

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average			Pos	ition	l		Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	app	ly)	compensation	compensation	amount of
	per					au au		from	from related	other
	week (list any	jo.				ploye		the organization	organizations (W-2/1099-MISC)	compensation from the
	hours for	direct				d em		(W-2/1099-MISC)	(***2/1099*****130)	organization
	related	ee or	stee			nsate		(** 2) 1000 (***)		and related
	organizations	trust	nal fru		o yee	ompe				organizations
	below	Individual trustee or director	Institutional trustee	Je.	Key employee	Highest compensated employee	Former			
	line)	Indi	Inst	Officer	Key	High	Forr			
(27) JOHN TOWNSEND, III	1.00									
TREASURER/CO CHAIR	3.00	Х		Х				0.	0.	0.
(28) BRUCE WARWICK	1.00							_	_	_
DIRECTOR	1.00	Х						0.	0.	0.
(29) FELICE ZWAS	1.00								_	_
DIRECTOR (START 1/15)	1.00	Х						0.	0.	0.
(30) CHRISTINE BEECHNER	39.00									
VP	1.00			Х				201,556.	0.	38,728.
(31) SUSAN BROWN	39.00							265 401	0	F0 360
SENIOR VP	1.00			Х				367,481.	0.	58,369.
(32) EUGENE COLUCCI	32.00	1		,,				F00 440	120 110	000 410
SENIOR VP	8.00			Х				520,442.	130,110.	208,413.
(33) DEBORAH HODYS	39.00	-		\ \ **				445 700	0	20 602
VP	1.00			Х				445,709.	0.	38,692.
(34) MARC KOSAK	1.00	-		x				299,491.	0.	12 772
(35) NANCY LEVITT-ROSENTHAL	1.00			^				499,491.	0.	42,772.
SENIOR VP	39.00	1		x				425,164.	0.	150,143.
(36) SPIKE LIPSCHUTZ, M.D.	39.00			^				423,104.	0.	130,143.
VP	1.00	1		x				497,130.	0.	34,925.
(37) MELISSA TURNER	20.00							451,150.	•	34,523.
SENIOR VP	20.00	1		x				206,519.	206,519.	140,548.
(38) BRIAN DORAN	40.00							200/3131	20073230	110/3100
SENIOR VP (END 5/2015)	0.00	1		x				596,437.	0.	223,383.
(39) VICKI ALTMEYER	40.00							000,100		
DIRECTOR OF PATHOLOGY	0.00	1				x		601,116.	0.	55,484.
(40) RICHARD EISEN	40.00							70-7-20		33,2323
DIRECTOR OF PATHOLOGY	0.00	1				х		552,489.	0.	55,702.
(41) ERIC DIAMOND	40.00									-
PATHOLOGIST	0.00					Х		461,807.	0.	57,272.
(42) DOROTHY BLACKMUN	40.00									-
PATHOLOGIST	0.00	1				Х		469,981.	0.	29,966.
(43) STEPHEN JONES	40.00									
CHIEF SAFETY OFFICER/DIRECTOR	0.00					Х		390,661.	0.	61,605.
(44) QUINTON FRIESEN	0.00									
FORMER OFFICER (9/2012)	0.00						Х	278,684.	0.	0.
		1								
								6 214 665	226 6201	106 000
Total to Part VII, Section A, line 1c								6,314,667.	336,6291	,196,002.

Form 990 (2014) GREENWI OF Part VIII Statement of Revenue

		Check if Schedule O cont	aine a reenonee	or note to any lin	e in this Part \/III			
		Check il Scheddie O conti	airis a response	or note to any iii	(A)	(B)	(C)	(D)
					Total revenue	Related or	Unrelated	Revenue excluded from tax under
						exempt function	business	sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts						revenue	revenue	512 - 514
		Federated campaigns						
9		Membership dues						
ts,		Fundraising events		1,323,948.				
를 를	d	Related organizations	1d					
ns,	е	Government grants (contributi	ions) <b>1e</b>	173,735.				
를 들는	f	All other contributions, gifts, grant						
호		similar amounts not included abov	/e <b>1f</b>	6,904,598.				
do	g	Noncash contributions included in lines	1a-1f: \$	648,113.				
<u>8 0</u>	h	Total. Add lines 1a-1f		<b>&gt;</b>	8,402,281.			
				<b>Business Code</b>				
e l	2 a	OUTPATIENT PROGRAM SERV	VICES	621400	190,323,237.	190,323,237.		
اه چَ	b	INPATIENT PROGRAM SERV	ICES	612990	142,431,880.	142,431,880.		
Sal	С	OUTREACH LAB		621500	7,982,095.		7,982,095.	
am	d							
Program Service Revenue	е							
P	f	All other program service reve	nue					
	a	Total. Add lines 2a-2f		<b></b>	340,737,212.			
$\neg$	3	Investment income (including			, ,			
		other similar amounts)			875,413.		-58.	875,471.
	4	Income from investment of tax			,			,
	5	Royalties						
	J	Hoyanies	(i) Real	(ii) Personal				
	6 2	Gross rents	1,000,855	<u> </u>				
			75,760	_				
		Less: rental expenses	925,095					
		Rental income or (loss)	923,093	· <del>'</del>	025 005			025 005
		Net rental income or (loss)	(*) 6 :::		925,095.			925,095.
	/ a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	8,065,742	23,530.				
	b	Less: cost or other basis	2 000 025					
		and sales expenses	3,808,837					
	С	Gain or (loss)	4,256,905	23,530.				
		Net gain or (loss)		······	4,280,435.			4,280,435.
ne	8 a	Gross income from fundraising	•					
len			,948. of					
Re		contributions reported on line	•					
Other Reven		Part IV, line 18						
₽		Less: direct expenses		950,833.				
-		: Net income or (loss) from fund		<b>_</b>	-771,933.			-771,933.
	9 a	Gross income from gaming ac						
		Part IV, line 19	a					
		Less: direct expenses						
	С	Net income or (loss) from gam	ing activities					
	10 a	Gross sales of inventory, less	returns					
		and allowances	a					
	b	Less: cost of goods sold	b					
	С	Net income or (loss) from sales	s of inventory					
Ī		Miscellaneous Revenu		Business Code				
İ	11 a	PATHOLOGY SERVICES		900099	2,735,495.	2,735,495.		
	b			900099	1,437,258.	1,437,258.		
	c	IVF SERVICE INCOME		900099	1,367,403.	1,367,403.		
	d	All other revenue		900099	5,919,153.	5,919,153.		
					11,459,309.	, , ,		
	12	Total revenue See instructions		····· [	365 907 812.	344 214 426.	7 982 037.	5 309 068.

# Part IX | Statement of Functional Expenses

Sect	on 501(c)(3) and 501(c)(4) organizations must con			omplete column (A).	[1
	Check if Schedule O contains a respo			/ <u>@</u>	<u>X</u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	397,291.	397,291.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	10,544,110.		10,544,110.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	<u> 116,865,962.</u>	112,371,915.	2,907,051.	1,586,996.
8	Pension plan accruals and contributions (include		4.0.000		
	section 401(k) and 403(b) employer contributions)	10,543,973.	10,273,367.	125,518.	145,088.
9	Other employee benefits		17,385,955.	285,318.	245,537.
10	Payroll taxes	8,288,877.	7,970,130.	206,187.	112,560.
11	Fees for services (non-employees):				
а	Management	4,883,994.		1,074,479. 1,118.	101
b	Legal	127,016.		1,118.	121,933.
	Accounting	231,250.		50,875.	
d	Lobbying	116,429.	116,429.		
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	F2 F02 400	40 446 452	10 040 001	000 225
	column (A) amount, list line 11g expenses on Sch O.)	53,503,489.	42,446,153.	10,849,001.	208,335.
12	Advertising and promotion	C 000 141	2 040 050	1 111 255	1 046 500
13	Office expenses		3,940,258.	1,111,355.	1,046,528.
14	Information technology	9,355,018.	7,296,914.	2,058,104.	
15	Royalties	16,140,380.	12 405 270	2 400 052	226 040
16	Occupancy	10,140,380.	12,405,378.	3,498,953.	236,049.
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	666,108.	519,564.	146,544.	
19	Conferences, conventions, and meetings	334,145.	260,633.	73,512.	
20	Interest	334,143.	200,033.	13,314.	
21	Payments to affiliates	18,765,214.	14,636,867.	4,128,347.	
22		1,812,189.		398,682.	
23 24	Other expenses. Itemize expenses not covered	1,012,103.	1,415,5076	330,0021	
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	PHARMECEUTICAL SUPPLIES	25,982,689.	25,982,689.	0.	0.
b	MEDICAL SUPPLY EXPENSE	25,212,496.	25,212,496.	0.	0.
c	EDUCATION & OTHER EMPL	3,440,766.	2,683,797.	756,969.	0.
d	MEMBERSHIP DUES & FEES	804,794.	627,739.	177,055.	0.
-	All other expenses	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , ,	
25	Total functional expenses. Add lines 1 through 24e	332,031,141.	289,934,937.	38,393,178.	3,703,026.
26	<b>Joint costs.</b> Complete this line only if the organization		<u> </u>	- ,	
-	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
		_	_		

Form 990 (2014)
Part X Balance Sheet

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	40,011,451.	1	24,997,890.
	2	Savings and temporary cash investments	36,350,555.	2	74,483,889.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	37,984,141.	4	38,149,419.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
S		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
As	8	Inventories for sale or use	2,126,798.	8	1,636,165.
	9	Prepaid expenses and deferred charges	7,645,355.	9	6,244,397.
	-	Land, buildings, and equipment: cost or other	7020700		3,222,33
		basis. Complete Part VI of Schedule D			
	h	Less: accumulated depreciation 10b 231,814,752.	223,222,919.	10c	215,976,202.
	11	Investments - publicly traded securities	16,241,456.	11	9,085,610.
	12	Investments - other securities. See Part IV, line 11	76,034,299.	12	88,158,568.
	13	Investments - program-related. See Part IV, line 11	,	13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	49,493,718.	15	35,531,549.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	489,110,692.	16	494,263,689.
	17	Accounts payable and accrued expenses	32,649,839.	17	31,776,164.
	18	Grants payable	, ,	18	, ,
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	37,710,000.	20	35,105,000.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ý	22	Loans and other payables to current and former officers, directors, trustees,			
ij		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
Ĩ	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	76,904,469.	25	76,770,994.
	26	Total liabilities. Add lines 17 through 25	147,264,308.	26	143,652,158.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
S		complete lines 27 through 29, and lines 33 and 34.			
ŭ	27	Unrestricted net assets	287,992,251.	27	298,677,899.
Sale	28	Temporarily restricted net assets	44,115,410.	28	41,782,451.
ğ	29	Permanently restricted net assets	9,738,723.	29	10,151,181.
Ξ		Organizations that do not follow SFAS 117 (ASC 958), check here			
ō		and complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
ASS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
Z	33	Total net assets or fund balances	341,846,384.	33	350,611,531.
	34	Total liabilities and net assets/fund balances	489,110,692.	34	494,263,689.

Ра	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,90		
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,03		
3	Revenue less expenses. Subtract line 2 from line 1	3		8,87		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		.,84		
5	Net unrealized gains (losses) on investments	5	-7	,03	5,4	16.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-18	3,07	6,1	08.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	350	,61	1,5	31.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					Ш
					Yes	No
1	Accounting method used to prepare the Form 990:  Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	5,			
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	,			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule (	<b>D</b> .			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Au	ıdit			
	Act and OMB Circular A-133?			3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired au	ıdit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3h	Х	

Form **990** (2014)

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

GREENWICH HOSPITAL

**Employer identification number** 06-0646659

Pai	rt I	Reason for Public (	Charity Status (	All organizations must co	omplete th	is part.) Se	ee instructions.	
he o	organi	zation is not a private found	ation because it is: (	For lines 1 through 11, o	check only	one box.)		
1		A church, convention of ch					I)(A)(i).	
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)						
3	37	A hospital or a cooperative		•	ection 170	(b)(1)(A)(ii	i).	
4		A medical research organiz					-	the hospital's name.
		city, and state:		· ·				,
5		An organization operated for	or the benefit of a co	llege or university owne	d or opera	ted by a go	overnmental unit describ	ned in
Ŭ		section 170(b)(1)(A)(iv). (C		maga ar armvaranty aversa	a or opera	iou by u g	overnmental and accord	, od 111
6		A federal, state, or local gov		nental unit described in	section 17	70(5)(1)(4)	(v)	
7		An organization that norma	-					public described in
′		section 170(b)(1)(A)(vi). (Co	•	intial part of its support	iioiii a gov	emmemai	unit or norm the general	public described in
0			• •	(4)(A)(vi) (Complete Der	+ II \			
8		A community trust describe						
9		An organization that norma	•	•	-			-
		activities related to its exen	•	•				-
		income and unrelated busin		(less section 511 tax) fr	om busine	sses acqu	ired by the organization	after June 30, 1975.
		See section 509(a)(2). (Cor						
10		An organization organized a	•	•	•			_
11		An organization organized a	•	•	-		· · · · · · · · · · · · · · · · · · ·	
		more publicly supported or	~					Check the box in
		lines 11a through 11d that	• •			•		
а		Type I. A supporting orga	•	•	•			
		the supported organization			a majority	of the dire	ctors or trustees of the s	supporting
	_	organization. <b>You must c</b>	omplete Part IV, Se	ections A and B.				
b		Type II. A supporting organic	anization supervised	d or controlled in connec	tion with it	s supporte	ed organization(s), by ha	ving
		control or management o	f the supporting org	anization vested in the s	ame perso	ons that co	ontrol or manage the sup	ported
		organization(s). You mus	t complete Part IV,	Sections A and C.				
С		Type III functionally inte	grated. A supporting	g organization operated	in connec	tion with, a	and functionally integrate	ed with,
		its supported organization	n(s) (see instructions	s). You must complete I	Part IV, Se	ections A,	D, and E.	
d		Type III non-functionally	<b>integrated.</b> A supp	orting organization oper	rated in co	nnection v	vith its supported organi	zation(s)
		that is not functionally int	egrated. The organiz	zation generally must sa	tisfy a dist	ribution re	quirement and an attent	iveness
		requirement (see instruct	ions). <b>You must con</b>	nplete Part IV, Sections	s A and D,	and Part	V.	
е		Check this box if the orga	nization received a	written determination fro	om the IRS	that it is a	Type I, Type II, Type III	
		functionally integrated, or	Type III non-functio	nally integrated support	ing organi	zation.		
f	Ente	r the number of supported o	organizations					
g	Prov	ide the following information	about the supporte					
	(i	Name of supported	(ii) EIN		(iv) Is the o listed i		(v) Amount of monetary	(vi) Amount of
		organization		(described on lines 1-9 above or IRC section	governing	document?	support (see Instructions)	other support (see Instructions)
				(see instructions))	Yes	No	instructions)	instructions)
					ļ			
ota	1							

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	(6)						
6	Public support. Subtract line 5 from line 4.						
	etion B. Total Support						<u> </u>
	ndar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Amounts from line 4	(4) 2010	(6) 2011	(0) 2012	(4) 2010	(6) 2014	(i) rotai
	Gross income from interest,						_
Ü	dividends, payments received on						
	securities loans, rents, royalties						
•	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on			-			
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10					40	
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	J	,		•	` , ` ,	▶□
Sec	organization, check this box and stop ction C. Computation of Publi	c Support Pe	rcentage				·····
	Public support percentage for 2014 (li			column (f))		14	%
	Public support percentage from 2013						
	33 1/3% support test - 2014. If the or						
	<b>stop here.</b> The organization qualifies a	•		•		•	
h	<b>33 1/3% support test - 2013.</b> If the o						
_	and <b>stop here.</b> The organization qualit						<b>▶</b>
17a	10% -facts-and-circumstances test						or more
	and if the organization meets the "fact						
	meets the "facts-and-circumstances" t					~	
h	10% -facts-and-circumstances test						
IJ	more, and if the organization meets th	-					
	organization meets the "facts-and-circ				-		
18	<b>Private foundation.</b> If the organization						
		. s.a not oncor a	20% On mile 10, 10	-a, 100, 114, 01 11	2, 3110011 tillo DOX t		

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	now, piedee com	proto r ure m.				
	endar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	Gifts, grants, contributions, and		, ,	, ,			,,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🖊	<b>(a)</b> 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a secti	on 501(c)(3) organi:	zation,
	check this box and stop here						<b>_</b>
	ction C. Computation of Publi					1 1	
	Public support percentage for 2014 (li					15	<u>%</u>
	Public support percentage from 2013					16	<u>%</u>
	ction D. Computation of Inves					14-1	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from 2					18   22.1/20/ and line:	% 17 is not
198	a 33 1/3% support tests - 2014. If the						
	more than 33 1/3%, check this box ar						
k	33 1/3% support tests - 2013. If the	•			•	•	
20	line 18 is not more than 33 1/3%, che <b>Private foundation.</b> If the organization						······· <b>[</b>

# Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### **Section A. All Supporting Organizations**

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **p**<sub>art VI</sub> what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <code>part VI</code>, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- **8** Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
	103	140
1		
2		
3a		
3b		
3c		
4-		
4a		
4b		
40		
4c		
5a		
5b		
5c		
6		
_		
7		
8		
0		
9a		
9b		
9с		
10a		
10b		
n 990 or 99	0-EZ)	2014

Par	t IV   Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
		_	Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. Type III Supporting Organizations		1	
			Yes	No
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax			
	year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	tion E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instruction	5).		
а	The organization satisfied the Activities Test. Complete line 2 below.	-y·		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in	structions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	_		
	trustees of each of the supported organizations? Provide details in <i>Part VI</i> .	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	25		
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	i .	

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	anizations	¥		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All					
	other Type III non-functionally integrated supporting organizations must co	mplete :	Sections A through E.			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
_3_	Other gross income (see instructions)	3				
4	Add lines 1 through 3	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
c	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other					
	factors (explain in detail in <b>Part VI</b> ):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
_3	Subtract line 2 from line 1d	3				
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,					
	see instructions).	4				
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
_6	Multiply line 5 by .035	6				
_7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
4	Enter greater of line 2 or line 3	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions)	6				
7	Check here if the current year is the organization's first as a non-functional	y-integra	ated Type III supporting org	anization (see		
	instructions).	_				

Schedule A (Form 990 or 990-EZ) 2014

Par	t V	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued)</sub>			
Secti	on D -	Distributions		<u> </u>	Current Year		
1	Amounts paid to supported organizations to accomplish exempt purposes						
2	Amounts paid to perform activity that directly furthers exempt purposes of supported						
	organ	izations, in excess of income from activity					
3	Admir	nistrative expenses paid to accomplish exempt purpose	es of supported organization	ns			
4	Amou	nts paid to acquire exempt-use assets					
5	Qualif	ied set-aside amounts (prior IRS approval required)					
6	Other	distributions (describe in Part VI). See instructions.					
7	Total	annual distributions. Add lines 1 through 6.					
8	Distrik	outions to attentive supported organizations to which the	ne organization is responsive	Э			
	(provi	de details in <b>Part VI</b> ). See instructions.					
9	Distrib	outable amount for 2014 from Section C, line 6					
10	Line 8	amount divided by Line 9 amount					
Secti	on E -	Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions	(iii) Distributable		
_	Diatrik	system of the constraint of th		Pre-2014	Amount for 2014		
1		outable amount for 2014 from Section C, line 6					
2		rdistributions, if any, for years prior to 2014					
		onable cause required-see instructions)					
3	Exces	s distributions carryover, if any, to 2014:					
a							
	b						
C							
d	From	2012					
		of lines 3a through e					
		ed to underdistributions of prior years ed to 2014 distributable amount					
		over from 2009 not applied (see instructions)					
÷		inder. Subtract lines 3g, 3h, and 3i from 3f.					
4		outions for 2014 from Section D,					
•	line 7:						
		ed to underdistributions of prior years					
		ed to 2014 distributable amount					
		inder. Subtract lines 4a and 4b from 4.					
5		ining underdistributions for years prior to 2014, if					
•		Subtract lines 3g and 4a from line 2 (if amount					
		er than zero, see instructions).					
6		ining underdistributions for 2014. Subtract lines 3h					
-		b from line 1 (if amount greater than zero, see					
		ctions).					
7		ss distributions carryover to 2015. Add lines 3j					
	and 4	-					
8		down of line 7:					
а							
b							
С							
	Exces	ss from 2013					
		es from 201 <i>4</i>					

Schedule A (Form 990 or 990-EZ) 2014

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors** 

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 ·

OMB No. 1545-0047

Name of the organization

**Employer identification number** 

GREENWICH HOSPITAL 06-0646659

Organiz	ation type (check or	ne):
Filers of	:	Section:
Form 99	0 or 990-EZ	$\overline{X}$ 501(c)( $\overline{3}$ ) (enter number) organization
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
		527 political organization
Form 99	0-PF	501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
	nly a section 501(c)(	s covered by the <b>General Rule</b> or a <b>Special Rule.</b> (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
X		on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special	Rules	
	sections 509(a)(1) a any one contributo	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II.
	year, total contribu	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for ruelty to children or animals. Complete Parts I, II, and III.
	year, contributions is checked, enter h purpose. Do not co	a described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box here the total contributions that were received during the year for an exclusively religious, charitable, etc., complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year \ \bigsim \frac{\bigsim}{\bigsim} \frac\
but it mu	ust answer "No" on	nat is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization Employer identification number

### GREENWICH HOSPITAL

06-0646659

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$38,804.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Name, address, and Zir + +	\$6,300.	Person X Payroll Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$13,711.	Person X Payroll Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	Name, audiess, and ZIF T T	\$ 410,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

### GREENWICH HOSPITAL

06-0646659

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7			Person X Payroll X Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	Name, address, and ZIF + 4	\$8,000 <b>.</b>	Person X Payroll Noncash (Complete Part II for
(a)	(b)	(c)	noncash contributions.) (d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9			Person X Payroll
(a)	(b)	(c)	(d)
No. 10	Name, address, and ZIP + 4		Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	Tamby dudices; and En TT	\$7,035.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	Name, audiess, and ZIF + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	Name, audiess, and ZiF + 4	\$ 5,510.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 16	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	Talley and oddy ulid all 1 1	\$ 50,675.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$10,135.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$30,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$18,454 <b>.</b>	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$39,060.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$10,020.	Person X Payroll

GKEEN	WICH HOSPITAL	00	-0646659
Part I	Contributors (see instructions). Use duplicate copies of Part I if addi	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$31,706.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$11,400.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$5,150.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36			Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$5,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$12,750.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$ <u>15,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$	Person X Payroll

GREEN	WICH HOSPITAL	l 0
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.	

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$ 319,600.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$14,060.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$50,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50	Name, audress, and ZiF + 4	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$13,250.	Person X Payroll
(a)	(b)	(c)	(d)
No. 52	Name, address, and ZIP + 4	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54	Traine, addi 500, dila Eli TT	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

GREEN	WICH HOSPITAL	06	0-0646659
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$12,640.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# GREENWICH HOSPITAL Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

		. opass is installar	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$ <u>105,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$ 25,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)

Name of organization Employer identification number

GREEN	WICH HOSPITAL	06-0646659
Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
67		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
68		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
69		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
70		Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
71		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
72		Person X Payroll Noncash (Complete Part II for

noncash contributions.)

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### GREENWICH HOSPITAL

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Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$400,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		_ \$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 76	Name, address, and ZIP + 4	Total contributions  - \$ 162,480.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77			Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$\$63,250.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
80	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$\$\$	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 82	Name, address, and ZIP + 4	* \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		- - - - - - - - - - - - - -	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84 84	Ivallie, audi 655, dilu ZIF + 4	- \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

GREEN	WICH HOSPITAL	06	-0646659
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		- \$\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		- - \$\$11,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88		- - \$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		- - \$\$000.	Person X Payroll Noncash (Complete Part II for

noncash contributions.)

GREEN	WICH HOSPITAL	06	-0646659
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional and the copies of	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$5,025.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96			Person X Payroll Noncash (Complete Part II for

noncash contributions.)

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#### GREENWICH HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
97		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$	Person X Payroll
(a)	(b)	(c)	(d)
99	Name, address, and ZIP + 4	Total contributions  \$ 11,611.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 100	Name, address, and ZIP + 4	\$ 5,650.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$6,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102	Ivalile, duul ess, diiu ZIF + 4	\$3,750.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$9,825.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$5,750.	Person X Payroll   Noncash   (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$9,580.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a)	(b)	(c)	(d)
No. 109	Name, address, and ZIP + 4	Total contributions  5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		* 7,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$ 30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 112	Name, address, and ZIP + 4	Total contributions  14,400.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$\$26,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$\$6,000 <b>.</b>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118		\$ <u>1,500,000</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$8,250.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122	Name, audress, and ZIF + 4	\$ 20,064.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 124	Name, address, and ZIP + 4	\$ 7,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125	runio, audi 655, una ElF T T	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126	Haine, audiess, and ZIF T T	\$ 10,050.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 128	Name, address, and ZIP + 4	\$ 17,500.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$19,150.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 130	Name, address, and ZIP + 4	\$ 8,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131	Trumo, addi 505, dila Eli TT	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132	Name, audiess, and ZIF + 4	\$5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$\$, 5,125.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
136		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$ 20,454.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$ 33,326.	Person X Payroll Noncash X  (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$\$11,800.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140	Name, address, and ZIF + 4	\$ 7,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 142	Name, address, and ZIP + 4	* 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143	Tainey addi eee a T T	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144	Hame, audi 655, aliu ZIF + 4	\$ 50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 146	Name, address, and ZIP + 4	\$ 500,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$8,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 148	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149	Tuning additional 1 1	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c)	(d)
No. 150	Name, address, and ZIP + 4	\$ 23,650.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
151		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
152		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
153		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
154	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
155		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
156		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

## GREENWICH HOSPITAL 06-0646659

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a)	(b)	(c)	(d)
No. 157	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158		\$9,796.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159		\$ 6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
160	Name, audiess, and Zir + +	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
161		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162		\$11,000.	Person X Payroll

# Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

		. opass is installar	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$31,630.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$32,900.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$10,000.	Person X Payroll

Name of organization Employer identification number

### GREENWICH HOSPITAL 06-0646659

Parti	Contributors (see instructions). Use duplicate copies of Part I if addition	nai space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169		\$\$0,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
170		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
171		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
172		- \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
173		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
174		\$ 25,000.	Person X Payroll

Name of organization Employer identification number

#### GREENWICH HOSPITAL

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
175			Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
176			Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
177			Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
178	Name, address, and ZIP + 4	- \$ 7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
179		\$20,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
180			Person X Payroll		

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
181		\$5,250.	Person X Payroll X Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
182		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
183		\$53,004.	Person X Payroll X Noncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
184		\$35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
185		\$500,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
186		\$10,000.	Person X Payroll Noncash (Complete Part II for

#### Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
190		\$ <u>11,750.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
191		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$ 10,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a)	(b)	(c)	(d)		
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution		
193			Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a)	(b)	(c)	(d)		
No. 194	Name, address, and ZIP + 4	Total contributions - \$ 18,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
195		\$27,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a)	(b)	(c)	(d)		
No. 196	Name, address, and ZIP + 4	Total contributions - \$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
197		- \$\$40,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
198	Name, audress, and ZIF + 4	- \$ 10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)		

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200	Name, address, and ZIP + 4	\$ 10,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
201		\$ 45,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 202	Name, address, and ZIP + 4	Total contributions  - \$ 159,998.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
203		\$ 13,737.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	Ivaille, duul ess, diiu ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

#### GREENWICH HOSPITAL

Part I	(d) Date received 01/23/15 (d) Date received
	(d)
(a) \$ 300. O	(d)
(a) (c)	(d)
(c)	
NO. (D) FMV (or estimate)	
TWO BOTTLES OF 1990 PICHON LONGUEVILLE	
5 CONTESSE DE LALANDE	
\$\\$\\$	1/13/14
(a) No. from Part I  (b) FMV (or estimate) (see instructions)	(d) Date received
SPORTING EVENT TICKETS - DELTA SKY 360	
\$\$\$	1/13/14
(a) (c)	
No. (b) EMV (or optimate)	(d)
from Description of noncash property given (see instructions)	Date received
SIGNED GOOSE GOSSAGE COLLECTOR'S BOX; GIFT CERTIFICATES TO UNION SQUARE HOSPITALITY GROUP; TWO BOTTLES OF 2012 WILLAMETTE VALEY VINEYARDS WINE. \$ 410.	1/13/14
(a) (c)	
NO. (D) FMV (or estimate)	(d) Date received
ZENZII NECKLACE; SPORTING EVENT TICKETS; NAVY SEAL OUTING; 2004 LIMITED DOM PERIGNON GIFT BOX.	
\$\\$\$0	08/07/15
(a)	
No. (b) FMV (or estimate)	(d)
Trom Description of noncash property given (see instructions)	Date received
Part I (55 mol details)  5-DAY PURIFY CLEANSE AT GREEN & TONIC;	
27 WINE AND VODKAS; 2010 SHAFER "HILLSIDE	
SELECT" STAGS LEAP	
\$ 1,214. 0	08/07/15

#### GREENWICH HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additio	onal space is needed.	
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
	223 SH POLYPORE INTL INC			
<u>47</u>				
		\$_	13,492.	08/27/15
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
81	ROUND OF GOLF FOR FOUR WITH LUNCH			
		\$_	2,000.	_11/13/14_
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
88	TWO TENNIS RAQUETS AND LUNCH AT BAILIWICK CLUB; WINES			
	BAILIWICK CLOB; WINES			
		\$_	1,380.	08/07/15
(a) No. from Part I	(b) Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
	275SH EXXON MOBIL CORP			
122				
		\$_	20,064.	09/17/15
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
127	267SH ALTRIA GROUP, INC./256SH JOHNSON CONTROLS INC			
		\$_	25,615.	12/18/20
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
128	NANCY GONZALEZ BAG PLUS TWO GIFT CARDS WITH CLOSET CLEAN			
		,	7,500.	11/13/14
423453 11-0	5.14	\$_		<u> </u>

#### GREENWICH HOSPITAL

(a)   (b)   (c)   (c)   (d)	Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additio	onal space is needed.	
137	No. from			FMV (or estimate)	
(a) No. 12 (b) Description of noncash property given (e) FMV (or estimate) (see instructions) (d) Date received (esee instructions) (e) Description of noncash property given (e) FMV (or estimate) (see instructions) (e) Description of noncash property given (e) FMV (or estimate) (see instructions) (e) Date received (e		LUNCHEONS AND MAKEOVERS			
(a) No. Tom Description of noncash property given   FMV (or estimate) (see instructions)   Date received      138	<u>137</u>				
No.   (b)   (c)   (d)			\$_	2,500.	_11/13/14_
Description of noncash property given   See instructions   Date received		4.5		(c)	( n
Part					
138	Part I			(see instructions)	2 4.0 . 3 5 5 7 5 6
(a) No. from Description of noncash property given \$\ \text{200.} \ \ \text{01/23/15} \\ \text{11/13/14} \\ \text{13} \\ \text{11/250.} \ \text{11/13/14} \\ 11	138				
No.   (b)   FMV (or estimate)   (see instructions)			\$_	1,600.	11/13/14
181	No. from			FMV (or estimate)	l .
(a) No. from Part I  236 SH ALLERGAN LDRSP  (a) No. from Part I  (b)  (c) FMV (or estimate) (see instructions)  (d) Date received  236 SH ALLERGAN LDRSP  (a) No. from Part I  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. (b) FMV (or estimate) (see instructions)  (d) Date received  11/13/14  (a) No. (b) FMV (or estimate) (see instructions)  (d) Date received  11/13/14  (a) No. (b) FMV (or estimate) (see instructions)  (d) Date received  12/05/14  (d) Date received  13/14  (a) No. (b) FMV (or estimate) (see instructions)  (d) Date received  13/14  (a) No. (b) FMV (or estimate) (see instructions)  (d) Date received  13/14		GIFT CERTIFICATES			
(a) No. Part I  236SH ALLERGAN LDRSP  (b) FMV (or estimate) (see instructions)  \$ 50,504.	_181				
No.   from   Description of noncash property given   FMV (or estimate)   (al)   Date received			\$_	200.	01/23/15
from Part I  183  236SH ALLERGAN LDRSP  (a) No. If rom Part I  192  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. If rom Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  S Date received  Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  S 11,250.  11/13/14		(b)			(d)
183	from	, ·			l .
(a) No. (b) FMV (or estimate) (see instructions)  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (b) FMV (or estimate) (see instructions)  \$ 10,000. 11/13/14  (c) FMV (or estimate) (see instructions)  \$ 10,000. 11/13/14  (a) No. (b) FMV (or estimate) (see instructions)  PMV (or estimate) (see instructions)  \$ 11/13/14		236SH ALLERGAN LDRSP			
(a) No. from Part I  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. from Description of noncash property given FOR 12 PEOPLE.  (b) Co FMV (or estimate) (see instructions)  \$ 10,000. 11/13/14  (c) FMV (or estimate) (see instructions)  193  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14	<u> 183</u>				
No. from Part I  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. from Part I  Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250.			\$_	50,504.	12/05/14
No. from Part I  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. from Part I  Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250.	(a)				
Part I  PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14		, ·			(d)
PRIVATE DINNER AT BABBO WINE CELLAR FOR 12 PEOPLE.  (a) No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  S 11,250.  11/13/14		Description of noncash property given			Date received
Tok 12 PEOPLE.	Parti	PRIVATE DINNER AT BABBO WINE CELLAR			
(a) No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14	192				
(a) No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14				40.000	44.40.44
No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14			\$ -	10,000.	11/13/14
No. from Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14	(a)				
Part I  PORTRAIT SESSIONS AND UNFRAMED PRINTS  \$ 11,250. 11/13/14	No.				l .
193 PORTRAIT SESSIONS AND UNFRAMED PRINTS		Description of noncash property given			Date received
193	-aiti	PORTRAIT SESSIONS AND UNFRAMED PRINTS			
	193				
				44 050	44.40.44
	100/		\$_		

#### GREENWICH HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditio	onal space is needed.	
(a) No. from Part I	(b)  Description of noncash property given		(c) FMV (or estimate) (see instructions)	(d) Date received
104	ESTATE TAHITIAN BAROQUE PEARL NECKLACE			
<u>194</u>				
		\$_	18,000.	11/13/14
(a) No.	(L)		(c)	(.1)
from	(b) Description of noncash property given		FMV (or estimate)	(d) Date received
Part I			(see instructions)	
105	HOTEL STAYS IN FLORIDA AND NEW YORK			
<u>195</u>	WITH FAMILY PORTRAITS.			
		\$	27,000.	11/13/14
		* -	, , , , , , , , , , , , , , , , , , , ,	
(a)			(c)	
No. from	(b)		FMV (or estimate)	(d) Date received
Part I	Description of noncash property given		(see instructions)	Date received
	BULGARI COLLECTION; GOLD NECKLACE WITH			
196	PEARL STATIONS			
			14 500	11/12/14
		\$_	14,500.	
(a)				
No.	(b)		(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given		(see instructions)	Date received
Parti	WATERCOLOR ON PAPER; THE KING'S			
197	BEDROOM IN STUPINIAI, TURIN BY			
	ALEXANDER CRESWELL			
		\$_	40,000.	03/27/15
(a) No.	(b)		(c)	(d)
from	Description of noncash property given		FMV (or estimate) (see instructions)	Date received
Part I			(occ mon donono)	
198	ONE WEEK AT COCO POINT LODGE, BERMUDA			
		\$_	10,000.	_11/13/14_
(a)			(c)	7.0
No. from	(b) Description of noncash property given		FMV (or estimate)	(d) Date received
Part I	Description of noneastr property given		(see instructions)	Date l'éceiveu
	EMERALD AND DIAMOND BRACELET.			
<u>199</u>				
		μ,	12,000.	08/07/15
423453 11-0	<u> </u>	\$_		990. 990-EZ. or 990-PF) (2014)

#### GREENWICH HOSPITAL

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	JEWELRY		
200		_	
		\$\$	11/13/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Parti	THREE MEMBERSHIPS FOR SKI CLUB.		
201			
		\$\$	_11/13/14_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	VACCINES		
202			
		\$\$ <u>159,998.</u>	09/30/15
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	VACCINES		
203			
		\$13,737 <b>.</b>	09/30/15
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
123453 11-05	<u> </u>	Schedule R /Form (	990. 990-EZ. or 990-PF) (2014

#### GREENWICH HOSPITAL

art III	Exclusively religious, charitable, etc., cont the year from any one contributor. Complete completing Part III, enter the total of exclusively religiou	ributions to organizations describe columns (a) through (e) and the follo	ed in section 501(c)(7), (8), or (10) that total more than \$1,000 following line entry. For organizations			
	Use duplicate copies of Part III if addition	al space is needed.	or less for the year. (Enter this into, once.)			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferrado nomo addresa	(e) Transfer of gi				
-	Transferee's name, address, a	10 ZIF + 4	Relationship of transferor to transferee			
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-		(a) Tuanafau af ni				
	Transferee's name, address, a	(e) Transfer of gi	Relationship of transferor to transferee			
-						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-   .						
		(e) Transfer of gi	 gift			
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee			
-						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
-						
-	(e) Transfer of gift					
	Transferee's name, address, a		Relationship of transferor to transferee			

#### **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Tax) (see separate instructions), then  • Section 501(c)(4), (5), or (6) organizate	tions: Complete Part III			
Name of organization	lions. Complete Fait III.		Emp	loyer identification number
	CH HOSPITAL			06-0646659
Part I-A Complete if the org	janization is exempt und	ler section 501(c	or is a section 527 o	organization.
<ol> <li>Provide a description of the organiz</li> <li>Political expenditures</li> <li>Volunteer hours</li> </ol>	·		▶ \$	S
Part I-B Complete if the org	anization is exempt und	ler section 501(c	)(3).	
1 Enter the amount of any excise tax	-			3
2 Enter the amount of any excise tax	incurred by organization manag	ers under section 495	5	3
3 If the organization incurred a sectio	n 4955 tax, did it file Form 4720	for this year?		Yes  No
4a Was a correction made?				Yes No
b If "Yes," describe in Part IV.  Part I-C   Complete if the org	anization is exempt und	ler section 501(c	), except section 501	(c)(3).
<ol> <li>Enter the amount directly expended</li> <li>Enter the amount of the filing organ exempt function activities</li> <li>Total exempt function expenditures line 17b</li> <li>Did the filing organization file Form</li> <li>Enter the names, addresses and en made payments. For each organiza contributions received that were prepolitical action committee (PAC). If a contribution or the filing organization organi</li></ol>	ization's funds contributed to ot  . Add lines 1 and 2. Enter here a  . Add lines 1 and 2. Enter here a  . Add lines 1 and 2. Enter here a  . Include the second se	her organizations for sand on Form 1120-PO	L,  bolitical organizations to which ization's funds. Also enter the ganization, such as a separate	Yes No ch the filing organization he amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
		1		

Schedule C (Form 990 or 990-EZ) 2014  Part II-A   Complete if the org	GREENWICH I	HOSPITAL empt under sectio	n 501(c)(3) and fil	06-0 ed Form <b>5768 (</b>	0646659 Page 2 election under
section 501(h)).					
A Check ► if the filing organiza	tion belongs to an af	filiated group (and list ir	n Part IV each affiliated	group member's nar	ne, address, EIN,
expenses, and sha	re of excess lobbying	expenditures).			
B Check 🕨 🔲 if the filing organiza	tion checked box A a	and "limited control" pro	ovisions apply.		
	ts on Lobbying Expe ditures" means amo	enditures unts paid or incurred.	)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion	(grass roots lobbying)			
<b>b</b> Total lobbying expenditures to influ					
c Total lobbying expenditures (add I					
d Other exempt purpose expenditure					
e Total exempt purpose expenditure					
f Lobbying nontaxable amount. Enter					
If the amount on line 1e, column (a) o	or (b) is: The lo	obying nontaxable am	ount is:		
Not over \$500,000	20% o	f the amount on line 1e.			
Over \$500,000 but not over \$1,00	0,000 \$100,0	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000 \$175,0	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17	,000,000 \$225,0	00 plus 5% of the exce	ess over \$1,500,000.		
Over \$17,000,000					
g Grassroots nontaxable amount (er	nter 25% of line 1f)				
h Subtract line 1g from line 1a. If zer	o or less, enter -0-				
i Subtract line 1f from line 1c. If zero	o or less, enter -0				
j If there is an amount other than ze	ro on either line 1h o	r line 1i, did the organiz	ation file Form 4720		
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section s See the sepa	rate instructions for li	have to complete all nes 2a through 2f.)	of the five columns	below.
	Lobbying Expe	enditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	<b>(d)</b> 2014	(e) Total
2a Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount					
(150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					

Schedule C (Form 990 or 990-EZ) 2014

f Grassroots lobbying expenditures

## Schedule C (Form 990 or 990-EZ) 2014 GREENWICH HOSPITAL 06-064665 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(	a)	(t	o)
of the	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?	77	X		
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х	77		
	Media advertisements?	Х	X		500.
	Mailings to members, legislators, or the public?	^_	X		500.
	Publications, or published or broadcast statements?		X		
	Grants to other organizations for lobbying purposes?	X	Λ	5/	1,624.
	Direct contact with legislators, their staffs, government officials, or a legislative body?	^_	X		1,024.
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Х		61	L,305.
	Other activities?	21			5,429.
	Total. Add lines 1c through 1i  Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		7 1 2 3 4
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
	t III-A   Complete if the organization is exempt under section 501(c)(4), section	on 501(c	(5), or se	ection	
	501(c)(6).		, , , ,		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section	on 501(c	(5), or se	ection	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	"No," O	R (b) Par	t III-A, lir	ne 3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political	cal			
	expenses for which the section 527(f) tax was paid).				
	Current year				
b	Carryover from last year		2b		
С	Total				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
_	expenditure next year?		4		
	Taxable amount of lobbying and political expenditures (see instructions)		5		
	t IV Supplemental Information				
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part l	I-A, lines 1 a	and 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.				
PAI	RT II-B, LINE 1, LOBBYING ACTIVITIES:				
ாபா	E AMOUNT REPORTED IN "OTHER ACTIVITIES" REPRESENTS	ים סם ג	ר אר דיי	<sub>C</sub>	
1111	AMOUNI REPORTED IN OTHER ACTIVITIES REPRESENTS	A POR	I I ON O	Г	
PRO	DFESSIONAL DUES ATTRIBUTABLE TO LOBBYING DURING FY	2015.			
ALS	SO, THE HEALTH SYSTEM OFFICIALS HAD MEETINGS AND CO	NTACT	S WITH	STATE	€
GOT	PERNMENT OFFICIALS, INCLUDING STATE LEGISLATORS AND	THEIR	STAFF	то	
DIS	SCUSS VARIOUS HEALTH CARE REFORM PROPOSALS.				

Part IV Supplemental Information (continued)
REENWICH HOSPITAL IS PART OF A CONTROLLED GROUP WITH THE FOLLOWING
LOBBYING EXPENSES:
VALE-NEW HAVEN HOSPITAL EIN 06-0646652 \$771,458
BRIDGEPORT HOSPITAL EIN 06-0646554 \$149,774
NORTHEAST MEDICAL GROUP EIN 06-1330992 \$ 51,985

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

GREENWICH HOSPITAL

**Employer identification number** 06-0646659

Pa	rt I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	or Accounts. Complete if the
•	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		ed funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		•
Pa			
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of a histor	rically important land area
	Protection of natural habitat	Preservation of a certification	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form o	f a conservation easement on the last
	day of the tax year.		
	•		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired		
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re		
	year ▶		
4	Number of states where property subject to conservation ea	sement is located >	
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements i	t holds?	Yes
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during t	he year 🕨 \$
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	ion easements in its revenue and expense s	statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describes th	ne organization's accounting for
<b>D</b> -	conservation easements.	(Ast Illiatasiaal Taranasaan Oli	land O'res'land Assaula
Pa	Organizations Maintaining Collections o		ner Similar Assets.
	Complete if the organization answered "Yes" to Form		
1a	If the organization elected, as permitted under SFAS 116 (AS		
	historical treasures, or other similar assets held for public ext	,	ce of public service, provide, in Part XIII,
_	the text of the footnote to its financial statements that descri		
b	If the organization elected, as permitted under SFAS 116 (AS		
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of publ	lic service, provide the following amounts
	relating to these items:		<b>.</b>
	(i) Revenue included in Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical tre	*	gain, provide
	the following amounts required to be reported under SFAS 1	, ,	<b>.</b>
a	Revenue included in Form 990, Part VIII, line 1		\$
h	Assets included in Form 990 Part X		<b>▶</b> \$

	t III   Organizations Maintaining C	ch hospital		oscuros or Oth	or		or Acco			age Z
3										
	(check all that apply):									
а	Public exhibition	d		hange programs						
b										
С										
4	Provide a description of the organization's co						ose in Par	t XIII.		
5										
Do	to be sold to raise funds rather than to be ma							Yes		No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pal	-	te if the organizatio	n answered "Yes" to	o For	m 990	), Part IV, I	ine 9, or		
			:			اد ما مما				
па	Is the organization an agent, trustee, custodi					iuaea		Yes		] N
	on Form 990, Part X?  If "Yes," explain the arrangement in Part XIII							」 Yes		No
D	if "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:		ı			Amount		
_	Deginning belongs					40		Amount		
	Beginning balance					1c				
	Additions during the year					1d 1e				
f	Distributions during the year					1f				
	Ending balance				···· [ sility2			Yes		No
	If "Yes," explain the arrangement in Part XIII.				-			J 163		
Par										
	plots	(a) Current year	(b) Prior year	(c) Two years back	_	Three \	ears back	(e) Four	vears	hack
1a	Beginning of year balance	87,493,000.	78,904,000.	72,853,000.	Ι(α,		05,000.	<u> </u>	106,	
	Contributions	388,000.	925,000.	125,000.			.00,000.	,		000.
	Net investment earnings, gains, and losses	-783,000.	10,828,000.	8,395,000.			12,000.	-1	833,	
	Grants or scholarships	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,,-		,	
	· · · · · · · · · · · · · · · · · · ·									
·	e Other expenditures for facilities and programs 3,415,000. 3,164,000. 2,469,000. 2,664,000. 2,413,000.								000.	
f	and programs Administrative expenses	,,==,,	7-1-7-1-1				, , ,		,	
	End of year balance	83,683,000.	87,493,000.	78,904,000.		72.8	53,000.	64	905,	000.
2	Provide the estimated percentage of the curr						, -	· · · · · ·		
	Board designated or quasi-endowment	51.90	%	,,, 11010 00.						
	Permanent endowment  28.20	%	_,~							
		9.90 %								
_	The percentages in lines 2a, 2b, and 2c shou									
За	Are there endowment funds not in the posse		ation that are held a	nd administered for	the o	organiz	zation			
	by:	ŭ				Ü		Γ	Yes	No
	(i) unrelated organizations							3a(i)		X
	The second secon							3a(ii)	Х	
b	If "Yes" to 3a(ii), are the related organizations							3b	Х	
4	Describe in Part XIII the intended uses of the									
Par	t VI Land, Buildings, and Equipm									
	Complete if the organization answere	d "Yes" to Form 990,	Part IV, line 11a. S	ee Form 990, Part X	, line	10.				
	Description of property	(a) Cost or ot	her (b) Cost	or other (c)	4ccu	mulate	ed	(d) Book	value	<del></del>
		basis (investm	nent) basis	(other) de	epred	ciation				
1a	Land			3,484.				6,333	3,48	84.
	Buildings		230,62				32.14	9,810	),1'	70.
С	Leasehold improvements			6,281. 10,				7,324		
	Equipment			0,075.140,	89	0,1		7,929		
	Other		4,57	8,312.				4,578		
Total	. Add lines 1a through 1e. (Column (d) must e	gual Form 990, Part	X, column (B), line 1	0c.)			▶ 21	5,970	$5, \overline{20}$	$02\overline{.}$

Part VII	Investments -	Other	Securities.

Part VII Investments - Other Securities.		
Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) OTHER SECURITIES	88,158,568.	END-OF-YEAR MARKET VALUE
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	88,158,568.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		
Port IV Other Assets		

## Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) OTHER RECEIVABLES	26,257,118.
(2) EPIC SHARED PROJECT	9,274,431.
(3)	
(4)	
(5)	
(6)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	35,531,549.

#### Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	DUE-3RD PARTY & OTHER PAYORS	11,228,517.	
(3)	EST LIABILITY-SELF INSURANCE	18,647,236.	
(4)	FORWARD INTEREST RATE SWAP	4,108,253.	
(5)	ACCRUED PENSION	42,786,988.	
(6)			
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	76,770,994.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Par	rt XI Reconciliation of Revenue per Audited Financial Sta	tements With Revenue per	Retur	n.			
	Complete if the organization answered "Yes" to Form 990, Part IV, lin	e 12a.					
1	Total revenue, gains, and other support per audited financial statements		. 1	355,025,126.			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:						
а	Net unrealized gains (losses) on investments	2a   -8,465,884	: •				
b	Donated services and use of facilities	2b					
С	Recoveries of prior year grants	2c					
d	Other (Describe in Part XIII.)		: •				
е	Add lines 2a through 2d		. 2e	813,700.			
3	Subtract line 2e from line 1		. 3	354,211,426.			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIII.)	4b 11,696,386					
С	Add lines <b>4a</b> and <b>4b</b>		. 4c	11,696,386.			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.			365,907,812.			
Par	rt XII Reconciliation of Expenses per Audited Financial St	atements With Expenses pe	er Reti	urn.			
	Complete if the organization answered "Yes" to Form 990, Part IV, lin	e 12a.					
1	Total expenses and losses per audited financial statements		. 1	328,168,956.			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:						
а	Donated services and use of facilities	2a					
b	Prior year adjustments	2b					
С	Other losses	2c					
d	Other (Describe in Part XIII.)		١.				
е	Add lines 2a through 2d	•	2e	1,003,050.			
3	Subtract line 2e from line 1			327,165,906.			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIII.)		· ·				
	Add lines <b>4a</b> and <b>4b</b>		4c	4,865,235.			
	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 1.			332,031,141.			
	rt XIII Supplemental Information.			•			
Provi	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4; Part IV, lines 1b and 2b; Part V, lin	ie 4; Par	t X, line 2; Part XI,			
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a		,	, , ,			
		.,					
PAF	RT V, LINE 4:						
	•						
THE	E ENDOWED FUNDS' INTENDED USE IS TO GEN	ERATE INCOME TO SU	PPOR	T GREENWICH			
HOS	SPITAL PROGRAM SERVICE FUNCTIONS AND OT	HER OPERATIONS IN	ACCC	RDANCE WITH			
THE	E GREENWICH HOSPITAL POOLED INVESTMENT	POLICY.					
PAF	RT X, LINE 2:						
	,						
тнг	E CONSOLIDATED FINANCIAL STATEMENTS OF	GREENWICH HOSPITAL	TNC	TUDE THE			
	CONDUITED TIMETIES DIFFERENCE OF	CICELIANICII IIODI IIII	1110	. 1001 1111			
FOI	LLOWING FIN48 DISCLOSURE:						
LODDONING LINTO DIDODONOLI.							
THE HOSPITAL IS A NOT FOR PROFIT CORPORATION AS DESCRIBED IN SECTION							
IND HODITING ID II HOT TON THOTH CONTONNITON ND DEBONIDED IN DECITOR							
501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE), AND IS EXEMPT FROM							
201	1(C)(C) OI IND INTERNAL REVEROE CODE (I	IL CODE,, AND IS E	12211111	1 I KOH			
ਸ਼ਸ਼ਸ਼	FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE						
EDERAL INCOME TAKES ON RELATED INCOME FORSOANT TO SECTION SUT(A) OF THE							

THE HOSPITAL ALSO IS EXEMPT FROM STATE INCOME TAX.

CODE.

Part XIII Supplemental Information (continued)	
THERE ARE CERTAIN TRANSACTIONS THAT COULD BE DEEMED "UNRELA	TED BUSINESS
INCOME" AND WOULD RESULT IN A TAX LIABILITY. MANAGEMENT REV	'IEWS
TRANSACTIONS TO ESTIMATE POTENTIAL TAX LIABILITIES USING A	THRESHOLD OF
MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINABLE	BASED ON THE
MERITS OF THE POSITION. IT IS MANAGEMENT'S ESTIMATION THAT	THERE ARE NO
MATERIAL TAX LIABILITIES THAT NEED TO BE RECORDED.	
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
INCOME FROM FOUNDATION RECOGNIZED ON SEPARATE RETURN	4,496,374.
NET ASSETS RELEASED FROM OPERATIONS	4,783,198.
MISCELLANEOUS	12.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	9,279,584.
PART XI, LINE 4B - OTHER ADJUSTMENTS:	
RECLASS FROM EXPENSE - GAIN ON SALE OF ASSETS	23,530.
AUXILIARY REVENUE	1,174,724.
CONTRIBUTIONS FROM TEMPORARILY RESTRICTED	5,358,000.
RENTAL EXPENSES - RECLASS FROM EXPENSES TO REVENUE	-75,747.
GAIN FROM SALE OF SECURITIES	1,956,000.
RECLASS TO EXPENSE - NON-OPS	3,259,879.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	11,696,386.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
RECLASS - GAIN ON SALE OF ASSETS	-23,530.
SPECIAL EVENTS RECLASS TO INCOME	950,833.
RENTAL EXPENSES - RECLASS FROM EXPENSES TO REVENUE	75,747.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	1,003,050.

#### **SCHEDULE G**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

OMB No. 1545-0047

Open to Public

Inspection Employer identification number

GREENWICH HOSPITAL

06-0646659 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not

Part I Fundraising Activities required to complete this par	<ul> <li>Complete if the organization answer</li> <li>t.</li> </ul>	ered "Y	'es" to	Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not						
1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.  a												
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No									
Total												
3 List all states in which the organization or licensing.	on is registered or licensed to solicit	contrib	outions	s or has been notified	d it is exempt from re	egistration						

Schedule G (Form 990 or 990-EZ) 2014 GREENWICH HOSPITAL 06-0646659 Page Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 and \$15,000 are reported from \$15,000 are reported from \$15,000 and \$15,000 are reported from \$15,000 are report

		of fundraising event contributions and gro				its greater than \$5,000.		
			(a) Event #1	( <b>b)</b> Event #2	(c) Other events	(d) Total events		
				UNDER THE		(add col. (a) through		
			GALA	STARS	1	col. <b>(c)</b> )		
<u>e</u>			(event type)	(event type)	(total number)			
Revenue			4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	005 405	106 100	4 500 040		
Rev	1	Gross receipts	1,131,228.	235,427.	136,193.	1,502,848.		
			1 000 500	105 005	06 100	1 202 040		
	2	Less: Contributions	1,032,528.	195,227.	96,193.	1,323,948.		
	_		98,700.	40,200.	40,000.	178,900.		
	3	Gross income (line 1 minus line 2)	30,700.	40,200.	40,000.	170,900.		
	1	Cash prizes						
	7	Cash prizes						
	5	Noncash prizes						
es								
ens	6	Rent/facility costs	95,890.	24,246.	37,364.	157,500.		
Direct Expenses								
ect	7	Food and beverages	137,601.	47,473.	5,583.	190,657.		
Ξ̈́								
	8	Entertainment	9,000.	4,355.	3,500.	16,855.		
	9	Other direct expenses	318,980.	210,765.	56,076.	585,821.		
	10	yyyy			<b>&gt;</b>	950,833.		
Pa		Net income summary. Subtract line 10 from li  III Gaming. Complete if the organization a		000 Ded IV line 10 and		-771,933.		
Га		\$15,000 on Form 990-EZ, line 6a.	answered tes to form	990, Part IV, line 19, or r	eported more than			
		\$13,000 0111 01111 990-LZ, liftle da.		(b) Pull tabs/instant		(d) Total gaming (add		
anı			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))		
Revenue						· · · · · · · · · · · · · · · · · · ·		
æ	1	Gross revenue						
Ś	2	Cash prizes						
nse								
xpe	3	Noncash prizes						
ot E								
Direct Expenses	4	Rent/facility costs						
	5	Other direct expenses						
		Valuation labor	Yes %	Yes %	Yes %			
	0	Volunteer labor	∟∟ No	∟ No	No			
	7	Direct expense summary. Add lines 2 through	5 in column (d)					
	′	Direct expense summary. Add imes 2 tillough	10 iii 00iuiiii (u)					
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)					
		, , , , , , , , , , , , , , , , , , , ,	, (4)					
9	En	ter the state(s) in which the organization condu	ıcts gaming activities:					
a Is the organization licensed to conduct gaming activities in each of these states?								
<b>b</b> If "No," explain:								
	_							
		ere any of the organization's gaming licenses re			/ear?	Yes No		
b	IT "	Yes," explain:						
	_							

Sch	nedule G (Form 990 or 990-EZ) 2014 GREENWICH HOSPITAL 06	-0646	659	Page 3
	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	🔲	Yes	└─ No
	Indicate the percentage of gaming activity conducted in:		ı	
	a The organization's facility			<u>%</u>
	n outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party > \$			
c	If "Yes," enter name and address of the third party:			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	└─ No
k	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	<b>;</b>		
Da	organization's own exempt activities during the tax year > \$		01 46	
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part I 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).	I, lines 9,	96, 10	)b, 15b,

Schedule G	(Form 990 or 990-EZ)	GREENWICH	HOSPITAL	06-0646659	Page 4
Part IV	G (Form 990 or 990-EZ)  Supplemental Infor	mation (continued)			
-					
· · · · · ·					
				-	

## SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

➤ Attach to Form 990.

► Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

GREENWICH HOSPITAL

Employer identification number 06-0646659

Par	t I   Financial Assistance a	and Certain Ot	her Commun	ity Benefits at	Cost				
								Yes	No
1a	Did the organization have a financial	assistance policy	during the tax yea	r? If "No," skip to	guestion 6a		1a	Х	
b	If "Yes," was it a written policy? If the organization had multiple hospital facilities,						1b	X	
2	If the organization had multiple hospital facilities, facilities during the tax year.	, indicate which of the fol	lowing best describes a	pplication of the financia	al assistance policy to its	various hospital			
	X Applied uniformly to all hospita	al facilities	Applie	d uniformly to mo	st hospital facilities	3			
	Generally tailored to individual								
3	Answer the following based on the financial assis	stance eligibility criteria t	hat applied to the larges	t number of the organiza	ation's patients during th	e tax year.			
а	Did the organization use Federal Pov	verty Guidelines (Fl	PG) as a factor in	determining eligibi	lity for providing fre	ee care?			
	If "Yes," indicate which of the follow	ing was the FPG fa	mily income limit t	for eligibility for fre	e care:		За	X	
	100% 150%	200% X	Other 25	0 %					
b	Did the organization use FPG as a fa	actor in determining	g eligibility for prov	 riding <i>discounted</i> (	care? If "Yes," indi	cate which			
	of the following was the family incom	ne limit for eligibility	for discounted ca	are:			3b		X
	200% 250%	300%			ther %	6			
С	If the organization used factors othe	r than FPG in dete	rmining eligibility,	describe in Part VI	the criteria used f	or determining			
	eligibility for free or discounted care.					r other			
	threshold, regardless of income, as a		0 0 ,			al A- Al			
4	Did the organization's financial assistance policy "medically indigent"?	that applied to the large					4	Х	
5a	Did the organization budget amounts for	free or discounted ca	re provided under its	s financial assistance	e policy during the tax	k year?	5a	X	
b	If "Yes," did the organization's finance	cial assistance exp	enses exceed the	budgeted amoun	t?		5b	Х	
С	If "Yes" to line 5b, as a result of bud	get considerations	, was the organiza	tion unable to pro	vide free or discou	ınted			
	care to a patient who was eligible for	r free or discounted	d care?				5c		X
	Did the organization prepare a comm	•					6a	Х	
b	If "Yes," did the organization make it						6b	X	
	Complete the following table using the workshee	ets provided in the Sched	ule H instructions. Do n	ot submit these workshe	eets with the Schedule H				
7 Financial Assistance and Certain Other Community Benefits at Cost									
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense		Percer of total	
	nns-Tested Government Programs	programs (optional)	(optional)				,	expense	
а	Financial Assistance at cost (from		14 574		400 540		_ ا	4.0	ο.
	Worksheet 1)		14,5/4	21,655,139.	409,540.	21,245,599.	0	.40	6
b	Medicaid (from Worksheet 3,		27 502	05 355 016	10 600 050	10 (77 057	ء ا	.82	Q.
	column a)		47,304	25,377,016.	12,699,959.	12,6//,05/.		• 0 4	70
С	Costs of other means-tested								
	government programs (from		0	0.	0.				
	Worksheet 3, column b)		U	0.	0.				
a	Total Financial Assistance and		12 076	47 022 155	13,109,499.	22 022 656	10	22	Q.
	Means-Tested Government Programs		42,070	47,032,133.	13,109,499.	33,322,030.	10	• ᠘᠘	•
^	Other Benefits Community health								
·	improvement services and								
	community benefit operations								
	(from Worksheet 4)	17	20,525	841,407.	25,000.	816,407.		.25	용
f	Health professions education								
•	(from Worksheet 5)	3	257	5,077,826.	1,307,410.	3,770,416.	1	.14	용
a	Subsidized health services			,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	<u> </u>		
9	(from Worksheet 6)	2	8,509	5,546,774.	2,926,483.	2,620,291.		.79	ક
h	Research (from Worksheet 7)	0	0	0.	0.	, ,			
	Cash and in-kind contributions								
•	for community benefit (from								
	Worksheet 8)	3	1,746	261,885.	0.	261,885.		.08	ક
j	<b>Total.</b> Other Benefits	25	31,037	11,727,892.	4,258,893.	7,468,999.	2	.26	
	Total. Add lines 7d and 7j	25	73,113	58,760,047.	17,368,392.	41,391,655.	12	.48	ક્ર

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(a) Number of (b) Persons (c) Total (d) Direct (e) Net (f) Percent of

		activities or programs (optional)	served (optional)	community building expen		offsetting reven	ue	community building expense	tot	al expen	se
1	Physical improvements and housing	1	0	259,96			0.	259,963		.08	<del>ક</del>
	Economic development	1	0	8,19			0.	8,193		.00	
3	Community support	0	0		0.		0.	-			
4	Environmental improvements	0	0		0.		0.				
5	Leadership development and										
	training for community members	0	0		0.		0.				
6	Coalition building	2	195	56,21	.8.		0.	56,218	•	.02	ક
7	Community health improvement										
	advocacy	0	0		0.		0.				
8	Workforce development	1	39	5,70			0.	5,703	•	.00	ક
9	Other	0	0		0.		0.				
10	Total	5	234	330,07	7.			330,077	•	.10	જ
	rt III   Bad Debt, Medicare, 8	& Collection P	ractices							1	
Sect	ion A. Bad Debt Expense									Yes	No
1	Did the organization report bad deb	t expense in accord	dance with Healtho	care Financial	l Manag	ement Asso	ociat	tion		,,	
									1	Х	
2	Enter the amount of the organization	· · · · · · · · · · · · · · · · · · ·	· ·			ایا	1 2	227 001			
_	methodology used by the organizati					2	12	,337,894	4		
3	Enter the estimated amount of the c	•	•								
	patients eligible under the organizat										
	methodology used by the organization							0			
4	for including this portion of bad debt as community benefit										
4							SDL				
expense or the page number on which this footnote is contained in the attached financial statements.  Section B. Medicare											
5	Enter total revenue received from M	edicare (including l	DSH and IME)			5	92	.479.481			
6	Enter Medicare allowable costs of c					6 1	$\frac{5-}{29}$	,479,481 ,091,597			
7	Subtract line 6 from line 5. This is th						36	,612,116			
8	Describe in Part VI the extent to whi										
	Also describe in Part VI the costing										
	Check the box that describes the m										
	X Cost accounting system	Cost to char	ge ratio	Other							
Sect	ion C. Collection Practices										
9a	Did the organization have a written	debt collection poli	cy during the tax y	/ear?					9a	Х	
b	If "Yes," did the organization's collection		-		-	-					
	collection practices to be followed for par								9b	X	
Pa	rt IV Management Compar	iles and Joint	ventures (owned	10% or more by o	officers, dir	rectors, trustee	s, key	employees, and phys	sicians - s	ee instru	ctions)
	(a) Name of entity		cription of primary			anization's		Officers, direct-		nysicia	
		ac	tivity of entity			6 or stock rship %		s, trustees, or ey employees'	•	ofit % c stock	or
					OWITE	1511IP 70	pro	ofit % or stock ownership %		ership	%
<del>1 1</del>	NONE	NONE					_	Wileisilip 70		•	
	NONE	HOME									

Fact V   Lacinty information										
Section A. Hospital Facilities (list in order of size, from largest to smallest)	a	rgical	tal	la la	ospital					
How many hospital facilities did the organization operate during the tax year? $oldsymbol{1}$	ospit	l & sui	hospi	ospit	ess h	acility	ĺδ			
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	Gen. medical & surgical	Children's hospital	aching h	Critical access hospital	Research facility	ER-24 hours	ER-other		Facility reporting group
1 GREENWICH HOSPITAL	- 프	Эē	ပ်	<u>e</u>	ঠ	쮼	<u> </u>	<u> </u>	Other (describe)	
5 PERRYRIDGE ROAD										
GREENWICH, CT 06830										
WWW.GREENWICHHOSPITAL.ORG	<b>↓</b>									
0045	X	Х		Х		Х	Х			
	+									
	+									
	-									
	+									
	+									
	4									
	-									
	+									
	-									
	-									
	+									
	_									
	4									
	-									
	+									
	+		1							1

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group  $\begin{tabular}{c} GREENWICH & HOSPITAL \end{tabular}$ 

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

			Yes	No
С	ommunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		X
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a				
b				
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
C				
e				
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
ç	groups  X The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	[V]			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA:  20 13			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted			
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a		Х
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7		7	X	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	V MICONATION			
k	Other website (list url): SEE PART V, SUPPLEMENTAL INFORMATION			
c	Made a paper copy available for public inspection without charge at the hospital facility			
c	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 13			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
	If "Yes," (list url): SEE PART V, SUPPLEMENTAL INFORMATION			37
	of "No", is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		X
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
	· ·			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			<sub>v</sub>
	CHNA as required by section 501(r)(3)?	12a		X
	olf "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	s If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Financial Assistance	Policy	(FAP)
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	Name of hospital facilit	y or letter of facility reporting group	GREENWICH	HOSPITAL
--	--------------------------	---	-----------	----------

···				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13		led eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
		" indicate the eligibility criteria explained in the FAP:			
а		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 %			
		and FPG family income limit for eligibility for discounted care of %			
b		Income level other than FPG (describe in Section C)			
С		Asset level			
d		Medical indigency			
е		Insurance status			
f	X	Underinsurance status			
g		Residency			
h		Other (describe in Section C)			
		ed the basis for calculating amounts charged to patients?	14	X	
15		ed the method for applying for financial assistance?	15	Х	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а		Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
	v	or her application			
С	X	Provided the contact information of hospital facility staff who can provide an individual with information			
	v	about the FAP and FAP application process			
d	X	Provided the contact information of nonprofit organizations or government agencies that may be sources			
_		of assistance with FAP applications			
е		Other (describe in Section C)	16	Х	
16		ed measures to publicize the policy within the community served by the hospital facility?	10	21	
_	v	" indicate how the hospital facility publicized the policy (check all that apply): The FAP was widely available on a website (list url): SEE PART V, SUPPLEMENTAL INFORMATION			
a b	37	The FAP application form was widely available on a website (list url): SEE PART V, SUPPLEMENTAL INFORMATION			
C	v	A plain language summary of the FAP was widely available on a website (list url): SEE PART V			
d	37	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	v	The FAP application form was available upon request and without charge (in public locations in the hospital			
Ŭ		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
·		the hospital facility and by mail)			
a	X	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	37	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i		Other (describe in Section C)			
Billi	ng and	Collections			
17	Did the	hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	nce policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-pa	yment?	17	Х	
18		all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	year be	efore making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
С	Щ	Actions that require a legal or judicial process			
d		Other similar actions (describe in Section C)			
е	X	None of these actions or other similar actions were permitted			

Schedule H (Form 990) 2014 GREENWICE

Part V Facility Information (continued)

Nan	ne of hospital facility or letter of facility reporting groupGREENWICH_HOSPITAL			
			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year			
	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes", check all actions in which the hospital facility or a third party engaged:			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
С	Actions that require a legal or judicial process			
d				
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
С	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' b	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Poli	cy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to			
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
	If "No," indicate why:			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
Cha	rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts			
	that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating			
	the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had			
	insurance covering such care?	23		Х
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
	service provided to that individual?	24		X
	If "Yes," explain in Section C.			

Schedule H (Form 990) 2014

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

#### PART V, SECTION A:

THIS STATE LICENSE FOR THE HOSPITAL LOCATION LISTED IN SCHEDULE H, PART V,

SECTION A, ALSO COVERS VARIOUS SATELLITE LOCATIONS OPERATED UNDER AND

EXPRESSLY LISTED ON THE SAME STATE HOSPITAL LICENSE.

#### GREENWICH HOSPITAL:

PART V, SECTION B, LINE 5: COMMUNITY ENGAGEMENT AND FEEDBACK WERE AN

INTEGRAL PART OF THE CHNA PROCESS. GREENWICH HOSPITAL SOUGHT INPUT FROM

PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE

HOSPITAL THROUGH FOCUS GROUPS WITH COMMUNITY MEMBERS, KEY INFORMANT

INTERVIEWS WITH COMMUNITY STAKEHOLDERS, AND INCLUSION OF COMMUNITY

PARTNERS IN THE PRIORITIZATION AND IMPLEMENTATION PLANNING PROCESS. PUBLIC

HEALTH AND HEALTH CARE PROFESSIONALS SHARED KNOWLEDGE AND EXPERTISE ABOUT

HEALTH ISSUES, WHILE LEADERS AND REPRESENTATIVES OF NON-PROFIT AND

COMMUNITY-BASED ORGANIZATIONS PROVIDED INSIGHT ON THE COMMUNITY SERVED BY

GREENWICH HOSPITAL, INCLUDING MEDICALLY UNDERSERVED, LOW INCOME, AND

MINORITY POPULATIONS.

#### GREENWICH HOSPITAL:

PART V, SECTION B, LINE 6B: THE GREENWICH HOSPITAL BOARD OF TRUSTEES IS

DIRECTLY INVOLVED IN THE CHNA THROUGH A SUBCOMMITTEE CALLED THE COMMUNITY

ADVISORY COMMITTEE. THE COMMUNITY ADVISORY COMMITTEE INCLUDES 30 MEMBERS

WHO REPRESENT A VARIETY OF COMMUNITY ORGANIZATIONS SUCH AS THE UNITED WAY,

YMCA, YWCA, HOUSES OF WORSHIP, LOCAL MUNICIPAL HEALTH DEPARTMENTS,

HISPANIC HEALTH COUNCIL, FAMILY CENTERS, YOUTH AND SENIOR SERVICES

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

REPRESENTATIVES, NATIONAL ASSOCIATION FOR THE ADVANCEMENT OF COLORED

PEOPLE, HOUSING AUTHORITIES OF GREENWICH AND PORT CHESTER, CHAMBER OF

COMMERCE, FEDERALLY QUALIFIED HEALTH CENTERS, GREENWICH EMERGENCY MEDICAL

SERVICES AND OTHER PRIVATE AND CORPORATE GROUPS.

IN 2003, THE COMMUNITY ADVISORY COUNCIL ESTABLISHED THE GREENWICH

COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP TO ASSIST WITH MEETING THE HEALTH

NEEDS OF THE GREENWICH COMMUNITY. GREENWICH COMMUNITY HEALTH IMPROVEMENT

PARTNERSHIP MEMBERS INCLUDE REPRESENTATIVES FROM TOWN OF GREENWICH

DEPARTMENT OF HEALTH, DEPARTMENT OF SOCIAL SERVICES, THE UNITED WAY, BOARD

OF EDUCATION, PTA, GREENWICH LIBRARY, LEAGUE OF WOMEN'S VOTERS, HOUSING

AUTHORITY OF GREENWICH, CHILD GUIDANCE CENTERS, GREENWICH POLICE

DEPARTMENT, FAMILY CENTERS, INC., PATHWAYS, YMCA, YWCA, COMMUNITIES 4

ACTION, LOWER FAIRFIELD REGIONAL ACTION COUNCIL (LFRAC) SOUTHWEST REGIONAL

MENTAL HEALTH BOARD, NATIONAL ALLIANCE ON MENTAL ILLNESS (NAMI), GREENWICH

EMERGENCY MEDICAL SERVICES (GEMS) SENIOR AND YOUTH REPRESENTATIVES (BOYS)

& GIRLS CLUB, GREENWICH ADULT DAY CARE), GREENWICH ALLIANCE FOR EDUCATION

AND NUMEROUS INTERESTED COMMUNITY MEMBERS.

IN NEW YORK, GREENWICH HOSPITAL COLLABORATES WITH THE COUNCIL OF COMMUNITY

SERVICES OF PORT CHESTER, RYE BROOK, AND RYE TOWN TO PROVIDE COMMUNITY

HEALTH OUTREACH ACTIVITIES. THE COUNCIL OF COMMUNITY SERVICES BOARD

MEMBERS MEET BI-MONTHLY AND A GREENWICH HOSPITAL REPRESENTATIVE IS A BOARD

MEMBER. THE COUNCIL OF COMMUNITY SERVICES HAS APPROXIMATELY 10 COMMUNITY

COALITIONS THAT MEET MONTHLY AND REPORT UP TO THE COUNCIL OF COMMUNITY

SERVICES BOARD AND INCLUDE THE ADOLESCENT HEALTH TASK FORCE, HEALTH

NETWORK, LATINO NETWORK, SENIOR NETWORK, HOUSING INFORMATION NETWORK, AND

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PORT CHESTER CARE COMMITTEE.

PART V, SECTION B, LINE 7A WEBSITE:

HTTPS://WWW.GREENWICHHOSPITAL.ORG/ABOUT/COMMUNITY/

COMMUNITY-HEALTH/NEEDS-ASSESSMENT.ASPX

PART V, SECTION B, LINE 7B WEBSITE:

HTTP://CT.GOV/DPH/LIB/DPH/OHCA/COMMUNITY NEEDS ASSESSMENT/CHNA/

2014/GREENWICH\_HOSPITAL.PDF

PART V, SECTION B, LINE 10B WEBSITE:

HTTPS://WWW.GREENWICHHOSPITAL.ORG/ABOUT/COMMUNITY/

COMMUNITY-HEALTH/NEEDS-ASSESSMENT.ASPX

#### GREENWICH HOSPITAL:

PART V, SECTION B, LINE 11: BASED ON THE FEEDBACK FROM COMMUNITY PARTNERS
INCLUDING HEALTH CARE PROVIDERS, PUBLIC HEALTH EXPERTS, HEALTH AND HUMAN
SERVICE AGENCIES, AND OTHER COMMUNITY REPRESENTATIVES, GREENWICH HOSPITAL
PLANS TO FOCUS COMMUNITY HEALTH IMPROVEMENT EFFORTS ON THE FOLLOWING
HEALTH PRIORITIES OVER THE NEXT THREE-YEAR CYCLE: ACCESS TO CARE, CANCER,
MENTAL HEALTH AND BEHAVIORAL HEALTH, AND PROMOTING HEALTHY LIFESTYLES.
AREAS IDENTIFIED AS PART OF THE COMMUNITY HEALTH NEEDS ASSESSMENT NOT
BEING ADDRESSED AS A RESULT OF A PRIORITIZATION PROCESS INCLUDE DENTAL
CARE, DIABETES, HEART DISEASE, RESPIRATORY DISEASE AND STROKE. TO LEARN
MORE ABOUT HOW GREENWICH HOSPITAL AND ITS COMMUNITY PARTNERS ARE MEETING
THESE NEEDS PLEASE REVIEW THE GREENWICH HOSPITAL COMMUNITY HEALTH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

IMPROVEMENT PLAN ATTACHED TO THIS FILING.

GREENWICH HOSPITAL RECOGNIZES THAT PARTNERSHIPS WITH COMMUNITY AGENCIES

HAVE THE BROADEST REACH TO IMPROVE COMMUNITY HEALTH ISSUES. AS SUCH, THE

HOSPITAL IS PROVIDING FACILITATION SUPPORT FOR THE IMPLEMENTATION OF THE

COMMUNITY-WIDE HEALTH IMPROVEMENT PLAN THAT WILL FOCUS ON ALL FOUR AREAS

IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT.

PART V, SECTION B, LINE 16A WEBSITE:

HTTPS://WWW.GREENWICHHOSPITAL.ORG/PATIENTS-VISITORS/

BILLING-INSURANCE/FINANCIAL-ASSISTANCE.ASPX

PART V, SECTION B, LINE 16B WEBSITE:

HTTPS://WWW.YNHHS.ORG/FORMS.ASPX

PART V, SECTION B, LINE 16C WEBSITE:

HTTPS://WWW.YNHHS.ORG/FORMS.ASPX

GREENWICH HOSPITAL:

PART V, SECTION B, LINE 13H: THESE PROGRAMS COVER MEDICALLY NECESSARY CARE ONLY.

GREENWICH HOSPITAL

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

SEE PART V, SUPPLEMENTAL INFORMATION

Part V	Facility	/ Information	(continued)
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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.
GREENWICH HOSPITAL:
PART V, SECTION B, LINE 22D: PRIOR TO BECOMING FAP-ELIGIBLE, ALL
INDIVIDUALS ARE CHARGED STANDARD GROSS CHARGES. AFTER AN INDIVIDUAL IS
DEEMED TO BE FAP-ELIGIBLE, ANY DISCOUNTS OR FREE CARE ASSISTANCE DISCOUNTS
ARE APPLIED IN ACCORDANCE WITH THE FAP PROGRAM THE INDIVIDUAL QUALIFIES
FOR. THE DISCOUNTS ARE ADJUSTED OFF THE PATIENT'S ACCOUNT WHICH IS ALSO
REFLECTED IN THE INDIVIDUAL'S BILLING.
SCHEDULE H, PART V, SECTION D
THE FACILITY LOCATIONS LISTED IN SCHEDULE H, PART V, SECTION D, INCLUDE
OFF-CAMPUS OUTPATIENT HEALTH CARE FACILITIES THAT GREENWICH HOSPITAL
OPERATED DURING THE TAX YEAR UNDER ITS STATE HOSPITAL LICENSE.

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did	the organization operate during the tax year?	17

Nan	ne and address	Type of Facility (describe)
1	PHYSICAL MEDICINE & REHAB CENTER	
	2015 WEST MAIN STREET	
	STAMFORD, CT 06902	DIAGNOSTIC; LAB; REHAB
2	AMBULATORY SURGICAL CENTER	
	55 HOLLY HILL LANE	
	GREENWICH, CT 06830	OUTPATIENT FACILITY
3	GREENWICH HOSPITAL HOME CARE	
	500 WEST PUTNAM AVENUE	
	GREENWICH, CT 06831	HOME CARE
4	GREENWICH HOSPITAL LAB	
	49 LAKE AVENUE	
	GREENWICH, CT 06830	BLOOD DRAW CENTER
5	GREENWICH HOSPITAL LAB	
	90 MORGAN STREET	
	STAMFORD, CT 06905	BLOOD DRAW CENTER
6	HOSPITAL OUTPATIENT MEDICAL ONCOLOGY;	
	15 VALLEY DRIVE	
	GREENWICH, CT 06831	CANCER CENTER; BLOOD DRAW
7	GREENWICH HOSPITAL LAB	
	159 WEST PUTNAM AVENUE	
	GREENWICH, CT 06831	BLOOD DRAW CENTER
8	GREENWICH HOSPITAL OCCUP HEALTH	
	75 HOLLY HILL LANE	OCC HEALTH; WOMEN'S HEALTH;
	GREENWICH, CT 06830	LAB
9	GREENWICH HOSPITAL LAB	
	40 CROSS STREET	
	NORWALK, CT 06850	BLOOD DRAW CENTER
10	GREENWICH HOSPITAL LAB	
	90 SOUTH RIDGE STREET	
	RYE BROOK, NY 10573	BLOOD DRAW CENTER
	-	0 - la - de la 11 (F 000) 0044

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(list in order of size, from largest to smallest)

How many non-hospital health	care facilities did the organization	noperate during the tax year'	?

Name and address	Type of Equility (describe)
11 GREENWICH HOSPITAL LAB	Type of Facility (describe)
1275 SUMMER STREET	1
STAMFORD, CT 06902	BLOOD DRAW CENTER
12 GREENWICH HOSPITAL LAB	
4 DEERFIELD DRIVE	
GREENWICH, CT 06830	BLOOD DRAW CENTER
13 GREENWICH HOSPITAL LAB	
31 RIVER ROAD	
GREENWICH, CT 06830	BLOOD DRAW CENTER
14 GREENWICH HOSPITAL LAB	
106 NOROTON AVENUE	
DARIEN, CT 06820	BLOOD DRAW CENTER
15 GREENWICH HOSPITAL LAB	
148 EAST AVENUE	
NORWALK, CT 06850	BLOOD DRAW CENTER
16 GREENWICH HOSPITAL OUTPATIENT	
260 LONG RIDGE ROAD	
STAMFORD, CT 06902	MEDICAL FACILITY
17 GREENWICH HOSPITAL MEDICAL CENTER	
35 RIVER ROAD	TNIMBODAMINE MEDICINE
COS COB, CT 06807	INTEGRATIVE MEDICINE
	-
	-
	1
	1
	I

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## Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

#### PART I, LINE 3C:

THE FINANCIAL ASSISTANCE POLICY PROVIDES THAT THE PATIENT MUST SUBMIT A

FINANCIAL ASSISTANCE APPLICATION. THE FINANCIAL ASSISTANCE POLICY PROVIDES

FOR ELIGIBILITY OF DISCOUNTED CARE REGARDLESS OF INCOME.

### PART I, LINE 7:

THE HOSPITAL USES A COST ACCOUNTING SYSTEM, STRATAJAZZ, TO CALCULATE THE

AMOUNTS PRESENTED IN PART I, LINE 7. THE COST ACCOUNTING SYSTEM ADDRESSES

ALL PATIENT SEGMENTS.

#### PART I, LINE 7 CONTINUED

DESCRIPTION OF INCONSISTENCIES FROM REPORTING IN PRIOR YEARS:

THE CATHOLIC HOSPITAL ASSOCIATION'S WHAT COUNTS TASK FORCE DISCUSSED

WHETHER THE COSTS FOR CANCER REGISTRIES SHOULD BE REPORTED AS COMMUNITY

BENEFIT. THE TASK FORCE WAS ASKED TO REVIEW ITS RECOMMENDATION THAT

CANCER REGISTRIES NOT BE REPORTED AS COMMUNITY BENEFIT. THE TASK FORCE

CONCLUDED THAT SINCE REGISTRIES ARE REQUIRED FOR ACCREDITATION AS A

REPORTED AS COMMUNITY BENEFIT. IN 2014, GREENWICH HOSPITAL ATTRIBUTED \$468,440 IN TOTAL COSTS TO ITS CANCER REGISTRY.

PART II, COMMUNITY BUILDING ACTIVITIES:

GREENWICH HOSPITAL ALONG WITH MANY OTHER HOSPITALS ACROSS THE COUNTRY

UTILIZES THE COMMUNITY BENEFITS INVENTORY FOR SOCIAL ACCOUNTABILITY

DATABASE DEVELOPED BY LYON SOFTWARE TO CATALOG ITS COMMUNITY BENEFIT AND

COMMUNITY BUILDING ACTIVITIES AND THE GUIDELINES DEVELOPED BY THE CATHOLIC

HOSPITAL ASSOCIATION (CHA) IN ORDER TO CATALOG THESE BENEFITS. THESE TWO

ORGANIZATIONS HAVE WORKED TOGETHER FOR OVER TWENTY YEARS TO PROVIDE

SUPPORT TO NON-FOR-PROFIT HOSPITALS TO DEVELOP AND SUSTAIN EFFECTIVE

COMMUNITY BENEFIT PROGRAMS.

THE MOST RECENT VERSION OF THE CHA GUIDE FOR PLANNING AND REPORTING
COMMUNITY BENEFIT DEFINES COMMUNITY BUILDING ACTIVITIES AS PROGRAMS THAT
ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS, SUCH AS POVERTY, HOMELESSNESS
AND ENVIRONMENTAL PROBLEMS. THESE ACTIVITIES ARE CATEGORIZED INTO EIGHT
DISTINCT AREAS INCLUDING PHYSICAL IMPROVEMENT AND HOUSING, ECONOMIC
DEVELOPMENT, COMMUNITY SUPPORT, ENVIRONMENTAL IMPROVEMENTS, LEADERSHIP
DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS, COALITION BUILDING, AND
ADVOCACY FOR COMMUNITY HEALTH IMPROVEMENTS, AND WORKFORCE DEVELOPMENT.

DURING FISCAL YEAR 2015, GREENWICH HOSPITAL PROVIDED \$330,077 IN FINANCIAL
AND IN-KIND DONATIONS IN THE AREA OF COMMUNITY BUILDING ACTIVITIES. THE
HOSPITAL CONSIDERS THESE INVESTMENTS PART OF ITS OVERALL COMMITMENT OF
BUILDING STRONGER NEIGHBORHOODS. EXAMPLES BELOW FOCUS ON THE AREAS OF
REVITALIZING OUR NEIGHBORHOODS AND CREATING EDUCATIONAL OPPORTUNITIES.

ONE OF SEVERAL COMMUNITY INITIATIVES UNDERTAKEN BY GREENWICH HOSPITAL TO ENHANCE ACCESS TO HEALTHY, AFFORDABLE FOOD IS COMMUNITY GARDENS. THIS

PROGRAM IS ADMINISTERED IN COLLABORATION WITH THE COUNCIL OF COMMUNITY

SERVICES, PORT CHESTER SCHOOLS AND AREA CHURCHES TO PROVIDE FRESH

VEGETABLES TO PARTICIPANTS IN PORT CHESTER'S FOUR FOOD PANTRIES, SEVEN

SOUP KITCHENS AND NUTRITION CENTERS. THE COUNCIL OF COMMUNITY SERVICES

ORGANIZES VOLUNTEERS TO PLANT AND HARVEST THE CROPS. OVER THE PAST

SEVERAL YEARS, THE PROGRAM HAS PROVIDED THOUSANDS OF LOW-INCOME PORT

CHESTER FAMILIES WITH FRESH VEGETABLES. THE COMMUNITY GARDENS ENCOURAGE

HEALTHY EATING HABITS, ENCOURAGE CHILDREN TO TRY NEW VEGETABLES, CONNECT

CHILDREN TO NATURE AND THE ENVIRONMENT, AIM TO PREVENT CHILDHOOD OBESITY,

AND PROMOTE PHYSICAL ACTIVITY WHILE ENCOURAGING NEW WAYS OF LEARNING AND

PROMOTING HEALTH EDUCATION. THE HOSPITAL PROVIDES IN-KIND SUPPORT FOR THE

INITIATIVE.

TO SUPPORT DRIVING SAFETY, GREENWICH HOSPITAL AND THE AARP CO-SPONSORED AN EDUCATIONAL DRIVING PROGRAM FOR OLDER ADULTS WITH APPROXIMATELY 350

WESTCHESTER AND FAIRFIELD COUNTY ADULTS ATTENDING THE PROGRAM. THE EDUCATIONAL DRIVING PROGRAM PROMOTES SAFETY AND IS INTENDED TO REDUCE ACCIDENT RATES AMONG DRIVERS AGE 55 AND OLDER.

GREENWICH HOSPITAL WAS ALSO THE RECIPIENT OF A DONATION OF FUNDS TO

DEVELOP A COMMUNITY FLOWER GARDEN ON ITS PROPERTY TO BE OPEN TO THE

PUBLIC. RECENT STUDIES HAVE PROVEN THE HEALTH AND WELLNESS BENEFITS

ASSOCIATED WITH BEING IN NATURE. VARIOUS COMMUNITY CEREMONIES AND

CELEBRATIONS ARE CONDUCTED IN THE GARDEN INCLUDING CANCER SURVIVOR

PROGRAMS AND THE TREE OF LIGHT PROGRAM.

CREATING EDUCATIONAL OPPORTUNITIES

HIGHER EDUCATIONAL ATTAINMENT IS ASSOCIATED WITH BETTER HEALTH STATUS AND LONGER LIFE. FOR EXAMPLE, ADULTS AGED 25-50 YEARS WHO HAVE A COLLEGE DEGREE WILL ON AVERAGE LIVE FIVE YEARS LONGER THAN THOSE WITH LESS THAN A HIGH SCHOOL EDUCATION. TO ENCOURAGE THE PURSUIT OF HIGHER EDUCATION,

GREENWICH HOSPITAL SPONSORED SEVERAL PROGRAMS TO INTRODUCE MIDDLE AND HIGH SCHOOL STUDENTS TO POTENTIAL HEALTH CARE CAREERS.

GREENWICH HOSPITAL, THROUGH A JOINT EFFORT WITH HIGH SCHOOLS IN PORT

CHESTER AND GREENWICH, PROVIDED AN EDUCATIONAL PROGRAM INTRODUCING

STUDENTS TO HEALTH CARE CAREER OPPORTUNITIES. A TOTAL OF 23 STUDENTS

PARTICIPATED IN THE PROGRAM, WHICH IS AIMED AT EDUCATING AND INSPIRING

STUDENTS TO PURSUE FULFILLING HEALTH CARE CAREERS.

#### PART III, LINE 2:

IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF THE HOSPITAL, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED. FOR PATIENTS WHO WERE DETERMINED BY THE HOSPITAL TO HAVE THE ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE. THE HOSPITAL'S COST ACCOUNTING SYSTEM UTILIZES PATIENT-SPECIFIC DATA TO ACCUMULATE AND DERIVE COSTS RELATED TO THESE BAD DEBT ACCOUNTS.

#### PART III, LINE 3:

THE ORGANIZATION DOES NOT CURRENTLY HAVE A METHODOLOGY TO ACCURATELY

QUANTIFY OR ESTIMATE THE AMOUNT OF BAD DEBT EXPENSE THAT WOULD BE

ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER THE ORGANIZATION'S FINANCIAL

ASSISTANCE POLICY.

## PART III, LINE 4:

THE HOSPITAL'S COMMITMENT TO COMMUNITY SERVICE IS EVIDENCED BY SERVICES

PROVIDED TO THE POOR AND BENEFITS PROVIDED TO THE BROADER COMMUNITY.

SERVICES PROVIDED TO THE POOR INCLUDE SERVICES PROVIDED TO PERSONS WHO

CANNOT AFFORD HEALTHCARE BECAUSE OF INADEQUATE RESOURCES AND/OR WHO ARE

UNINSURED OR UNDERINSURED.

THE HOSPITAL MAKES AVAILABLE FREE CARE PROGRAMS FOR QUALIFYING PATIENTS. IN ACCORDANCE WITH THE ESTABLISHED POLICIES OF THE HOSPITAL, DURING THE REGISTRATION, BILLING AND COLLECTION PROCESS A PATIENT'S ELIGIBILITY FOR FREE CARE FUNDS IS DETERMINED. FOR PATIENTS WHO WERE DETERMINED BY THE HOSPITAL TO HAVE THE ABILITY TO PAY BUT DID NOT, THE UNCOLLECTED AMOUNTS ARE BAD DEBT EXPENSE. FOR PATIENTS WHO DO NOT AVAIL THEMSELVES OF ANY FREE CARE PROGRAM AND WHOSE ABILITY TO PAY CANNOT BE DETERMINED BY THE HOSPITAL, CARE GIVEN BUT NOT PAID FOR, IS CLASSIFIED AS CHARITY CARE. TOGETHER, CHARITY CARE AND THE PROVISION FOR BAD DEBT REPRESENT UNCOMPENSATED CARE. THE ESTIMATED COST OF TOTAL UNCOMPENSATED CARE IS APPROXIMATELY \$12.3 MILLION AND \$17.0 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, RESPECTIVELY. THE ESTIMATED COST OF UNCOMPENSATED CARE IS DETERMINED BY THE HOSPITAL'S COST ACCOUNTING SYSTEM. THIS ANALYSIS CALCULATES THE ACTUAL PERCENTAGE OF ACCOUNTS WRITTEN OFF OR DESIGNATED AS BAD DEBT VS. CHARITY CARE WHILE TAKING INTO ACCOUNT THE TOTAL COSTS INCURRED BY THE HOSPITAL FOR EACH ACCOUNT ANALYZED. THE ESTIMATED COST OF CHARITY CARE AND FREE CARE PROVIDED WAS APPROXIMATELY \$7.7 MILLION AND \$7.5 MILLION FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, RESPECTIVELY. THE ESTIMATED COST OF CHARITY CARE IS DETERMINED BY THE HOSPITAL'S COST ACCOUNTING SYSTEM. FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, THE PROVISION FOR BAD DEBT, AT CHARGES, WAS APPROXIMATELY \$12.5 MILLION AND \$25.1 MILLION, RESPECTIVELY. FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, BAD DEBT EXPENSE, AT COST, WAS APPROXIMATELY \$4.6 MILLION AND \$9.5 MILLION, RESPECTIVELY. THE PROVISION FOR BAD DEBT IS MULTIPLIED BY THE RATIO OF COST TO CHARGES FOR PURPOSES OF INCLUSION IN THE TOTAL UNCOMPENSATED CARE AMOUNT IDENTIFIED ABOVE.

THE CONNECTICUT DISPROPORTIONATE SHARE HOSPITAL PROGRAM (CDSHP) WAS
ESTABLISHED TO PROVIDE FUNDS TO HOSPITALS FOR THE PROVISION OF
UNCOMPENSATED CARE AND IS FUNDED, IN PART, BY AN ASSESSMENT ON HOSPITAL
NET PATIENT SERVICE REVENUE. DURING THE YEARS ENDED SEPTEMBER 30, 2015 AND
2014, THE HOSPITAL RECEIVED APPROXIMATELY \$0.4 MILLION AND \$1.2 MILLION,
RESPECTIVELY, IN CDSHP DISTRIBUTIONS, OF WHICH APPROXIMATELY \$0.3 MILLION
WAS RELATED TO CHARITY CARE, RESPECTIVELY. THE HOSPITAL MADE PAYMENTS INTO
THE CDSHP OF APPROXIMATELY \$14.0 MILLION AND \$12.1 MILLION FOR THE YEARS
ENDED SEPTEMBER 30, 2015 AND 2014, RESPECTIVELY, FOR THE ASSESSMENT.

THE STATE OF CONNECTICUT IMPLEMENTED CHANGES TO THE HOSPITAL FUNDING

LEVELS FOR THE CDSHP IN THEIR FISCAL 2016 BIENNIUM BUDGET. AS A RESULT OF

THESE BUDGET CHANGES, THE FUNDING FOR THIS PROGRAM WAS REDUCED EFFECTIVE

JULY 1, 2015. THE REDUCTION IN FUNDING WAS APPROXIMATELY \$0.3 MILLION FOR

THE PERIOD JULY 1, 2015 TO SEPTEMBER 30, 2015 AND THE FUNDING HAS BEEN

ELIMINATED FOR THE STATE FISCAL YEAR 2016 IN THE AMOUNT OF \$1.4 MILLION.

ADDITIONALLY, THE HOSPITAL PROVIDES BENEFITS FOR THE BROADER COMMUNITY

WHICH INCLUDES SERVICES PROVIDED TO OTHER NEEDY POPULATIONS THAT MAY NOT

QUALIFY AS POOR BUT NEED SPECIAL SERVICES AND SUPPORT. BENEFITS INCLUDE

THE COST OF HEALTH PROMOTION AND EDUCATION OF THE GENERAL COMMUNITY,

INTERNS AND RESIDENTS, HEALTH SCREENINGS, AND MEDICAL RESEARCH. THE

BENEFITS ARE PROVIDED THROUGH THE COMMUNITY HEALTH CENTERS, SOME OF WHICH

SERVICE NON ENGLISH SPEAKING RESIDENTS, DISABLED CHILDREN, AND VARIOUS

COMMUNITY SUPPORT GROUPS.

IN ADDITION TO THE QUANTIFIABLE SERVICES DEFINED ABOVE, THE HOSPITAL

PROVIDES ADDITIONAL BENEFITS TO THE COMMUNITY THROUGH ITS ADVOCACY OF

COMMUNITY SERVICE BY EMPLOYEES. THE HOSPITAL'S EMPLOYEES SERVE NUMEROUS

ORGANIZATIONS THROUGH BOARD REPRESENTATION, MEMBERSHIP IN ASSOCIATIONS AND

OTHER RELATED ACTIVITIES. THE HOSPITAL ALSO SOLICITS THE ASSISTANCE OF

OTHER HEALTH CARE PROFESSIONALS TO PROVIDE THEIR SERVICES AT NO CHARGE

THROUGH PARTICIPATION IN VARIOUS COMMUNITY SEMINARS AND TRAINING PROGRAMS.

#### PART III, LINE 8:

THE ENTIRE MEDICARE LOSS PRESENTED SHOULD BE TREATED AS A COMMUNITY
BENEFIT FOR THE FOLLOWING REASONS: THE IRS COMMUNITY BENEFIT STANDARD
INCLUDES THE PROVISION OF CARE TO MEDICARE BENEFICIARIES, IRS REVENUE
RULING 69-545 INDICATES THAT HOSPITALS OPERATE FOR THE PROMOTION OF HEALTH
IN THE COMMUNITY WHEN IT PROVIDES CARE TO PATIENTS WITH GOVERNMENTAL
HEALTH BENEFITS, THE ORGANIZATION PROVIDES CARE TO MEDICARE PATIENTS
REGARDLESS OF MEDICARE SHORTFALLS (REDUCING THE BURDEN ON THE GOVERNMENT),
AND MANY OF THE MEDICARE PARTICIPANTS WOULD HAVE QUALIFIED FOR THE CHARITY
CARE OR OTHER MEANS TESTED PROGRAMS ABSENT BEING ENROLLED IN THE MEDICARE
PROGRAM. THE MEDICARE SHORTFALL REPORTED IS DETERMINED BY THE HOSPITAL'S
COST ACCOUNTING SYSTEM, STRATAJAZZ.

#### PART III, LINE 9B:

IT IS THE HOSPITAL'S POLICY TO TREAT ALL PATIENTS EQUITABLY WITH RESPECT
AND COMPASSION, FROM THE BEDSIDE TO THE BILLING OFFICE. THE HOSPITAL WILL
PURSUE PATIENT ACCOUNTS, DIRECTLY AND THROUGH ITS COLLECTION AGENTS,

FAIRLY AND CONSISTENTLY TAKING INTO CONSIDERATION DEMONSTRATED FINANCIAL
NEED. AS PART OF ITS COLLECTION PROCESS, THE HOSPITAL WILL MAKE REASONABLE
EFFORTS TO DETERMINE IF AN INDIVIDUAL IS ELIGIBLE FOR FINANCIAL ASSISTANCE
UNDER ITS FINANCIAL ASSISTANCE POLICY. IN THE EVENT A PATIENT IS ELIGIBLE
FOR FINANCIAL ASSISTANCE, THE HOSPITAL WILL NOT ENGAGE IN ANY
EXTRAORDINARY COLLECTION ACTION AS DEFINED BY LAW AND HOSPITAL POLICY.

### PART VI, LINE 2:

COMMUNITY NEEDS ARE ROUTINELY REVIEWED AND ADDRESSED AS PART OF THE

OPERATIONS AND SERVICE LINE TEAMS AT GREENWICH HOSPITAL. THESE

MULTI-DISCIPLINARY GROUPS PROVIDE ANALYSIS AND INSIGHT INTO PATIENT

UTILIZATION TRENDS ACROSS THE DELIVERY OF CARE AND ARE REVIEWED IN TANDEM

WITH CARE MANAGEMENT AND PATIENT SATISFACTION RESULTS AND OTHER COMMUNITY

FEEDBACK. COUPLED WITH THE RECENTLY COMPLETED COMMUNITY NEEDS ASSESSMENT,

THIS INFORMATION ASSISTS WITH THE DEVELOPMENT OF NEW INITIATIVES,

PARTNERSHIPS, PROGRAMS AND SERVICES TO BENEFIT OUR COMMUNITY.

#### PART VI, LINE 3:

GREENWICH HOSPITAL INFORMS INDIVIDUALS ABOUT ITS FINANCIAL ASSISTANCE

PROGRAMS ON ITS WEBSITE, THROUGH VISIBLE POSTINGS AND COMMUNICATIONS AT

POINTS OF REGISTRATION AND FRONT LINE ACCESS. THE FINANCIAL ASSISTANCE

POLICY, APPLICATION AND SUMMARY ARE AVAILABLE ON REQUEST WITHOUT CHARGE BY

MAIL, INCLUDING AT ADMITTING DEPARTMENT. FURTHER, PATIENTS RECEIVE A

SUMMARY OF FINANCIAL ASSISTANCE PROGRAMS, INCLUDING ELIGIBILITY

REQUIREMENTS THROUGH A FIRST STATEMENT MAILER AS PART OF THE BILLING

PROCESS. THESE COMMUNICATIONS INCLUDE TELEPHONE NUMBERS AND POINT OF

CONTACT FOR INDIVIDUALS TO VISIT OR CALL. THE HOSPITAL HAS RESOURCES TO

ASSIST PATIENTS WITH STATE OF CONNECTICUT MEDICAID APPLICATIONS.

#### PART VI, LINE 4:

GREENWICH HOSPITAL'S COMMUNITY HEALTH IMPROVEMENT EFFORTS ARE SPECIFICALLY
FOCUSED IN THE TOWNS WHERE THE HOSPITAL IS ENGAGED WITH COMMUNITY

PARTNERS. THIS GEOGRAPHIC AREA INCLUDES THE TOWN OF GREENWICH, CONNECTICUT

AND THE FOLLOWING TOWNS LOCATED IN THE STATE OF NEW YORK: ARMONK, BEDFORD,

LARCHMONT, MAMARONECK, POUND RIDGE, PORT CHESTER / RYE BROOK, AND RYE.

OVER 191,400 PEOPLE LIVE IN THESE TOWNS INCLUDING 47,414 UNDER THE AGE OF 18, 34,361 BETWEEN THE AGES OF 18 AND 34, 78,873 BETWEEN THE AGES OF 35

AND 64, AND 30,766 OVER THE AGE OF 65.

APPROXIMATELY 23% OF HOUSEHOLDS HAVE INCOMES LESS THAN \$50,000, 36% OF HOUSEHOLDS HAVE INCOMES BETWEEN \$50,000 AND \$150,000 AND THE REMAINING 41% OF HOUSEHOLDS HAVE INCOMES GREATER THAN \$150,000.

### PART VI, LINE 5:

AS A COMMUNITY HEALTH CARE SERVICES PROVIDER, GREENWICH HOSPITAL REMAINS

ATTENTIVE TO HEALTH AND WELL-BEING THROUGH EDUCATION, OUTREACH AND OTHER

INNOVATIVE SERVICES. DURING FISCAL YEAR 2015, GREENWICH HOSPITAL PROVIDED

\$41.4 MILLION IN COMMUNITY BENEFITS THROUGH FINANCIAL AND IN-KIND

CONTRIBUTIONS IN FIVE WIDE-RANGING PROGRAMS - GUARANTEEING ACCESS TO CARE;

PROMOTING HEALTH AND WELLNESS; ADVANCING CAREERS IN HEALTH CARE; RESEARCH;

AND CREATING HEALTHIER COMMUNITIES.

QUANTIFIED AS PART OF COMMUNITY BENEFITS AND SERVES AS AN IMPORTANT

COMMUNITY RESOURCE. THIS INCLUDES HAVING A COMMUNITY-BASED BOARD OF

TRUSTEES WITH MANY OF THE BOARD MEMBERS RESIDING OR WORKING IN THE TOWN OF

GREENWICH AND OTHER MUNICIPALITIES SERVED BY THE HOSPITAL. THE HOSPITAL

ALSO EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS

COMMUNITY. IN FISCAL YEAR 2015 THERE WERE A TOTAL OF 646 MEMBERS OF THE

GREENWICH HOSPITAL MEDICAL STAFF.

GREENWICH HOSPITAL, FOUNDED IN 1903, IS A 206-BED COMMUNITY TEACHING

HOSPITAL THAT HAS EVOLVED INTO A PROGRESSIVE REGIONAL HEALTHCARE CENTER,

WITH MORE THAN 13,296 INPATIENT DISCHARGES AND 287,300 OUTPATIENT

Destaul Consultant and deliver and the second secon
Part VI Supplemental Information (Continuation)  ENCOUNTERS LAST YEAR. THE HOSPITAL OFFERS A WIDE RANGE OF MEDICAL,
SURGICAL, DIAGNOSTIC AND WELLNESS PROGRAMS. GREENWICH HOSPITAL IS ONE OF
THE TOP FIVE EMPLOYERS IN GREENWICH WITH 1,820 EMPLOYEES IN 2015.
PART VI, LINE 6:
THE YALE NEW HAVEN HEALTH SYSTEM'S FUNDAMENTAL MISSION IS TO ENSURE THAT
THE DELIVERY NETWORKS ASSOCIATED WITH THE SYSTEM PROMOTE THE HEALTH OF THE
COMMUNITIES THEY SERVE AND ENSURE THAT ALL PATIENTS HAVE ACCESS TO
APPROPRIATE HEALTHCARE SERVICES. THE YALE NEW HAVEN HEALTH SYSTEM REQUIRES
ITS HOSPITALS TO INCORPORATE PLANS TO PROMOTE HEALTHY COMMUNITIES WITHIN
THE HOSPITAL'S EXISTING BUSINESS PLANS FOR WHICH THEY ARE HELD
ACCOUNTABLE. IN ADDITION, REGULAR REPORTING ON COMMUNITY BENEFITS IS
REQUIRED ON A QUARTERLY BASIS.
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:
СТ

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 **2014** 

Open to Public Inspection

Name of the organization GREENWICH	I HOSPITAI	J					Employer identification number $06-0646659$
Part I General Information on Grants a	and Assistance						
<ol> <li>Does the organization maintain records criteria used to award the grants or assi</li> <li>Describe in Part IV the organization's pr</li> </ol>	stance?						tion X Yes No
Part II Grants and Other Assistance to	=				anization answered "	Yes" to Form 990, Part	IV, line 21, for any
recipient that received more than		•			(f) Method of	1 (15 ) (	I 435
(a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN CANCER SOCIETY 372 DANBURY ROAD							
WILTON, CT 06897	13-1788491	501(C)(3)	10,000.	0.			SUPPORT ORGANIZATION
AMERICAN HEART ASSOCIATION 7272 GREENVILLE AVENUE	13 5613707	501/61/21	12 500				AND DOMESTIC OPERATION
DALLAS, TX 75231	13-5613797	501(C)(3)	13,500.	0.			SUPPORT ORGANIZATION
BREAST CANCER ALLIANCE 48 MAPLE AVENUE GREENWICH, CT 06830	06-1453500	501(C)(3)	55,000.	0.			SUPPORT ORGANIZATION
COLUMBUS CITIZENS FOUNDATION 8 E 69TH STREET NEW YORK, NY 10021	13-6118967	501(C)(3)	7,500.	0.			SUPPORT ORGANIZATION
GEMS 111 E PUTNAM AVE							
RIVERSIDE, CT 06878	22-2721171	501(C)(3)	83,417.	0.			SUPPORT ORGANIZATION
GREENWICH UNITED WAY ONE LAFAYETTE COURT							
GREENWICH, CT 06830	06-0646578	501(C)(3)	11,834.	0.			SUPPORT ORGANIZATION  11.
2 Enter total number of section 501(c)(3) a	and government o	rganizations listed in t	ne line 1 table				

3 Enter total number of other organizations listed in the line 1 table

06-0646659

GREENWICH OFFICE PARK REENWICH, CT 06831 26-1394760 501(C)(3) 55,000. 0. SUPPORT ORGANIZATION  OWN OF GREENWICH 01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE	Part II Continuation of Grants and Other	Assistance to Go	vernments and Orga	nizations in the U	nited States (Sch	edule I (Form 990), Pa	art II.)	
001 WEST MAIN STREET TAMFORD, CT 06902  06-1559393  501(C)(3)  13,500.  0.  SUPPORT ORGANIZATION  NS FOUNDATION  GREENWICH OFFICE PARK REENWICH, CT 06831  26-1394760  501(C)(3)  55,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  01 FIELD POINT ROAD  REENWICH, CT 06830  06-6002006  N/A  10,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  13-2601443  501(C)(3)  6,700.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  SUPPORT ORGANIZATION  OWN OF GREENWICH  OUT FIELD POINT ROAD  REENWICH, CT 06830  06-6002006  N/A  10,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OUT ORGANIZATION		(b) EIN		(d) Amount of cash grant	non-cash	valuation (book, FMV,		
001 WEST MAIN STREET TAMFORD, CT 06902  06-1559393  501(C)(3)  13,500.  0.  SUPPORT ORGANIZATION  NS FOUNDATION  GREENWICH OFFICE PARK REENWICH, CT 06831  26-1394760  501(C)(3)  55,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  01 FIELD POINT ROAD  REENWICH, CT 06830  06-6002006  N/A  10,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  13-2601443  501(C)(3)  6,700.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  SUPPORT ORGANIZATION  OWN OF GREENWICH  OUT FIELD POINT ROAD  REENWICH, CT 06830  06-6002006  N/A  10,000.  0.  SUPPORT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OWN OF GREENWICH  OUT ORGANIZATION  OUT ORGANIZATION	VME DECEMBAL MITANAS							
TAMFORD, CT 06902 06-1559393 501(C)(3) 13,500. 0. SUPPORT ORGANIZATION  NS FOUNDATION  GREENWICH OFFICE PARK  REENWICH, CT 06831 26-1394760 501(C)(3) 55,000. 0. SUPPORT ORGANIZATION  OWN OF GREENWICH  01 FIELD POINT ROAD  REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION  60 MAMARONECK AVE  HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH  59 E PUTNAM AVENUE								
NS FOUNDATION  GREENWICH OFFICE PARK REENWICH, CT 06831 26-1394760 501(C)(3) 55,000. 0. SUPPORT ORGANIZATION  OWN OF GREENWICH 01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE		06-1559393	501(C)(3)	13 500	0			SIIPPORT ORGANIZATION
GREENWICH OFFICE PARK REENWICH, CT 06831 26-1394760 501(C)(3) 55,000. 0. SUPPORT ORGANIZATION  OWN OF GREENWICH 01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE		00 1333333	301(0)(3)	13,300.	•			DOTTORY GROWN ZINTION
GREENWICH OFFICE PARK REENWICH, CT 06831 26-1394760 501(C)(3) 55,000. 0. SUPPORT ORGANIZATION  OWN OF GREENWICH 01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE	ONS FOUNDATION							
OWN OF GREENWICH  01 FIELD POINT ROAD  REENWICH, CT 06830	6 GREENWICH OFFICE PARK							
01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE	GREENWICH, CT 06831	26-1394760	501(C)(3)	55,000.	0.			SUPPORT ORGANIZATION
01 FIELD POINT ROAD REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE								
REENWICH, CT 06830 06-6002006 N/A 10,000. 0. SUPPORT ORGANIZATION  ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE	TOWN OF GREENWICH							
ISITING NURSE ASSOCIATION 60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION WCA OF GREENWICH 59 E PUTNAM AVENUE	101 FIELD POINT ROAD							
60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION WCA OF GREENWICH 59 E PUTNAM AVENUE	GREENWICH, CT 06830	06-6002006	N/A	10,000.	0.			SUPPORT ORGANIZATION
60 MAMARONECK AVE HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION WCA OF GREENWICH 59 E PUTNAM AVENUE	VIGITARING NURSE AGGOSTATION							
HITE PLAINS, NY 10605 13-2601443 501(C)(3) 6,700. 0. SUPPORT ORGANIZATION  WCA OF GREENWICH 59 E PUTNAM AVENUE								
WCA OF GREENWICH 59 E PUTNAM AVENUE		12 2601442	E01/G\/3\	6 700	0			CUDDODE ODCANTZARTON
59 E PUTNAM AVENUE	WHITE FLAINS, NI 10003	13-2001443	501(0)(3)	0,700.	0.			SOFFORT ORGANIZATION
59 E PUTNAM AVENUE	YWCA OF GREENWICH							
	259 E PUTNAM AVENUE							
	GREENWICH, CT 06830	06-0646992	501(C)(3)	20,000.	0.			SUPPORT ORGANIZATION
	,			,				

Schedule I (Form 990) (2014) GREENWICH HOSP:	ITAL				06-0646659	Page 2
Part III Grants and Other Assistance to Domestic Individual Part III can be duplicated if additional space is needed.		organization answ	ered "Yes" to Form 9	90, Part IV, line 22.		<u> </u>
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash	assistance
Part IV Supplemental Information. Provide the information re	quired in Part I, lin	ie 2, Part III, columi	n (b), and any other a	dditional information.	•	
PART I, LINE 2:						
NONE OF THE AMOUNTS REPORTED ON SO	CHEDULE I	, PART II	ARE GRANTS	. THESE		
AMOUNTS ARE DONATIONS AND SPONSORS	SHIPS GIV	EN TO ORG	ANIZATIONS	TO ASSIST IN		
THE FURTHERANCE OF THEIR CHARITAB	LE MISSIO	N. GREENV	VICH HOSPIT	AL ("GH")		
CARRIES OUT DUE DILIGENCE IN PROV	IDING MON	ETARY ASSI	STANCE ONL	Y TO		
QUALIFYING 501(C)3 ORGANIZATIONS	THAT COMP	LEMENT ITS	S MISSION O	R SUPPORT THE		
GREATER GOOD IN THE COMMUNITIES SI	ERVES.					
GH VERIFIES EACH ORGANIZATION'S EX	IN AS LIS	TED ON IRS	FORM W-9	THAT HAS BEEN		
SUBMITTED TO GH. ASSISTANCE DONA	red by GH	TO THESE	QUALIFYING			

Part IV   Supplemental Information
ORGANIZATIONS IS NOT OUTCOMES-BASED AND IS GIVEN IN SUPPORT OF AN
INDIVIDUAL ORGANIZATION'S FUNDRAISING EVENTS OR IN SUPPORT OF DIRECT
SERVICES. GH MAINTAINS FULL AND COMPLETE RECORDS OF ALL MONETARY ASSISTANCE
PROVIDED, HOWEVER DOES NOT MONITOR SPECIFIC FUNDS.

## **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number

OMB No. 1545-0047

Open to Public

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury Internal Revenue Service

GREENWICH HOSPITAL

06-0646659

	·		Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	<u> </u>
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			7.7
	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	_		37
	The organization?	6a		X
b	Any related organization?	6b		Х
_	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_	v	
_	not described in lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9	1	ı

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
(1) GAYLE CAPOZZALO	(i)	79,650.	26,292.	26,451.	2,310.	1,483.	136,186.	7,627.
DIRECTOR (END 10/14)	(ii)	716,846.	236,632.	238,057.	20,790.	13,350.	1,225,675.	68,639.
(2) FRANK CORVINO	(i)	793,691.	265,365.	92,272.	22,329.	26,673.	1,200,330.	0.
PRES. & CEO (END 12/14)	(ii)	198,423.	66,341.	23,068.	5,582.	6,668.		0.
(3) CHRISTOPHER O'CONNOR	(i)	24,868.	8,110.	2,958.	10,735.	649.		629.
DIRECTOR (START 10/14)	(ii)	804,053.	262,212.	95,642.	347,102.	20,969.		20,337.
(4) NORMAN ROTH	(i)	414,853.	•	2,381,567.	63,929.	11,850.	, ,	810,445.
PRESIDENT (START 1/15)	(ii)	103,713.	29,192.	595,392.	15,982.	2,963.	•	202,611.
(5) JIM SABETTA	(i)	322,345.	32,698.	24,980.	36,285.	46,689.	462,997.	0.
DIRECTOR (START 1/15)	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) CHRISTINE BEECHNER	(i)	147,744.	45,687.	8,125.	12,455.	26,273.	240,284.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) SUSAN BROWN	(i)	317,591.	47,815.	2,075.	36,285.	22,084.	425,850.	0.
SENIOR VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) EUGENE COLUCCI	(i)	377,172.	85,825.	57,445.	151,090.	15,641.		4,706.
SENIOR VP	(ii)	94,293.	21,456.	14,361.	37,772.	3,910.	•	42,352.
(9) DEBORAH HODYS	(i)	367,529.	55,372.	22,808.	15,689.	23,003.	484,401.	0.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) MARC KOSAK	(i)	242,903.	38,842.	17,746.	17,694.	25,078.	342,263.	152.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) NANCY LEVITT-ROSENTHAL	(i)	308,676.	75,609.	40,879.	146,623.	3,520.	575,307.	0.
SENIOR VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) SPIKE LIPSCHUTZ, M.D.	(i)	405,625.	61,633.	29,872.	15,970.	18,955.	532,055.	16,056.
VP	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) MELISSA TURNER	(i)	144,380.	38,305.	23,834.	59,090.	11,184.	276,793.	0.
SENIOR VP	(ii)	144,380.	38,305.	23,834.	59,090.	11,184.	276,793.	0.
(14) BRIAN DORAN	(i)	421,013.	111,825.	63,599.	201,397.	21,986.	819,820.	287,100.
SENIOR VP (END 5/2015)	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) VICKI ALTMEYER	(i)	525,946.	48,273.	26,897.	36,285.	19,199.	656,600.	4,591.
DIRECTOR OF PATHOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) RICHARD EISEN	(i)	514,968.	12,111.	25,410.	30,204.	25,498.	608,191.	15,897.
DIRECTOR OF PATHOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.

GREENWICH HOSPITAL 06-0646659

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	berients	(B)(i)-(D)	reported as deferred in prior Form 990
(17) ERIC DIAMOND	(i)	437,625.	0.	24,182.	40,285.	16,987.	519,079.	32,045.
PATHOLOGIST	(ii)	0.	0.	0.	0.	0.		0.
(18) DOROTHY BLACKMUN	(i)	451,752.	0.	18,229.	20,222.	9,744.		21,242.
PATHOLOGIST	(ii)	0.	0.	0.	0.	0.		0.
(19) STEPHEN JONES	(i)	351,326.	14,428.	24,907.	36,285.	25,320.	452,266.	18,271.
CHIEF SAFETY OFFICER/DIRECTOR	(ii)	0.	0.	0.	0.	0.		0.
(20) QUINTON FRIESEN	(i)	0.	0.	278,684.	0.	0.	. ,	278,684.
FORMER OFFICER (9/2012)	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 2

Schedule J (Form 990) 2014

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### PART I, LINE 4B:

THE INDIVIDUALS LISTED BELOW ARE PARTICIPANTS IN A SUPPLEMENTAL

SEVERENCE NONQUALIFIED

NONQUALIFIED RETIREMENT PLAN. THESE ACCRUALS ARE INCLUDED IN THE AMOUNTS

REPORTED IN PART II, COLUMN C (DEFERRED COMPENSATION) AND REPRESENTS BOTH

THE REPORTING ENTITY'S AND RELATED ENTITY'S COMBINED AMOUNTS CONSISTENT

WITH THE COMPENSATION REPORTING PER IRS INSTRUCTIONS.

		<del>~</del>		
CUDICEONUED OLCONOD	40	4100 207	<b>~</b> ^	
CHRISTOPHER O'CONNOR	\$0	\$198,387	\$0	
BRIAN DORAN	\$0	\$114,425	\$0	
DRIAN DORAN	<b>φ</b> υ	\$114,425	ŞŪ	
EUGENE COLUCCI	\$0	\$103,662	\$0	
	7 -	¥2007002	7 -	
NANCY LEVITT-ROSENTHAL	\$0	\$ 78,423	\$0	
WELLOGY WILDNED	40	å 70 402	40	
MELISSA TURNER	\$0	\$ 70,493	\$0	

EQUITY-BASED

INDIVIDUALS LISTED BELOW BECAME VESTED IN BENEFITS VALUED AT THE AMOUNTS

RESPECTIVELY REPORTED BELOW DURING THE REPORTING YEAR. INCLUDED IN SECTION

II, COLUMN B (III) ARE AMOUNTS VESTED DURING THE 2014 CALENDAR YEAR THAT

WERE RECOGNIZED AS TAXABLE EVENTS AND REPORTED IN THE INDIVIDUALS' 2014

CALENDAR YEAR FORM W-2.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

NORMAN ROTH \$2,901,058

GAYLE CAPOZZALO \$ 171,683

ONE FORMER OFFICER RECEIVED A PAYMENT FROM A NONQUALIFIED PLAN. THIS

AMOUNT IS INCLUDED IN SECTION II, COLUMN B (III) THE FOLLOWING PAYMENT WAS

THE SUPPLEMENTAL RETIREMENT INCOME PLAN (SRIP) IS DESIGNED TO ENSURE THE

MADE DIRECTLY TO HIM FROM THE RABBI TRUST:

OUINTON FRIESEN \$127,684

PAYMENT OF A COMPETITIVE LEVEL OF RETIREMENT INCOME WHEN ADDED TO OTHER

SOURCES OF RETIREMENT INCOME IN ORDER TO ATTRACT AND RETAIN KEY MANAGEMENT

EMPLOYEES SERVING AS CORPORATE OFFICERS. THE PLAN PROVIDES SUPPLEMENTAL

RETIREMENT INCOME THROUGH AN UNFUNDED, NONQUALIFIED DEFERRED COMPENSATION

ARRANGEMENT UNDER SECTION 457(F) AND THROUGH A DEFERRED COMPENSATION PLAN

UNDER SECTION 409A OF THE INTERNAL REVENUE CODE AND A MANAGEMENT OR HIGHLY

COMPENSATED EMPLOYEES' PLAN UNDER THE EMPLOYEE RETIREMENT INCOME SECURITY

ACT OF 1974 (ERISA).

GREENWICH HOSPITAL

Fart III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
THE SHORT TERM INCENTIVE PLAN (STIP) IS A VARIABLE COMPENSATION PLAN WHICH
PROVIDES ONE-TIME PAYMENTS TO ELIGIBLE MEMBERS OF MANAGEMENT IN RECOGNITION
OF THE ACCOMPLISHMENT OF KEY ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE
OBJECTIVES. PERFORMANCE LEVELS ARE ESTABLISHED AND REVIEWED ANNUALLY AT
THRESHOLD, TARGET AND MAXIMUM LEVELS, ACCORDING TO PLANNED "STRETCH" GOALS
AND OBJECTIVES. INCENTIVE AWARD OPPORTUNITIES ARE ESTABLISHED ACCORDING TO
MARKET PRACTICES BASED ON EACH ELIGIBLE POSITION'S RESPONSIBILITIES,
PERFORMANCE AND LEVEL OF AUTHORITY. PERFORMANCE RELATIVE TO STIP AWARD
OPPORTUNITIES INCORPORATES A BROAD SPECTRUM OF PRE-DEFINED FINANCIAL AND
NON-FINANCIAL METRICS THAT ARE ALIGNED WITH ORGANIZATIONAL MISSION AND
VALUES.

#### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2014 Open to Public Inspection

Name of the organization

GREENWICH HOSPITAL

**Employer identification number** 06-0646659

Part I Bond Issues													
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	d (e) Issu	ıe price	(f) Descript	ion of purpose	(g) Def	eased	(h) On of is:		(i) Po	
								Yes	No	Yes	No	Yes	
A CHEFA 2008 - SERIES C	06-0806186	20774UYC3	05/07/08	3 53,6		REFINANCE SERIES .2006B		1.55	X		Х		X
В													
С													
_													
D Part II Proceeds						1							
Part II Proceeds				<u> </u>		В	С		1		D		
1 Amount of bonds retired			10 F	<u>25,000.</u>		ь							
2 Amount of bonds legally defeased				. ,									
3 Total proceeds of issue				11,662.									
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
7 Issuance costs from proceeds				77,359.									
8 Credit enhancement from proceeds			72,256.										
9 Working capital expenditures from proceeds													
10 Capital expenditures from proceeds													
				52,047.					_				
12 Other unspent proceeds				2000					+				
13 Year of substantial completion			***	2008		1			-				
	· · · · · ·		Yes X	No	Yes	No	Yes	No	+-	Yes	_	No	
14 Were the bonds issued as part of a current r				Х					+				
<ul><li>Were the bonds issued as part of an advance</li><li>Has the final allocation of proceeds been ma</li></ul>				Λ					+		+		
<ul><li>Has the final allocation of proceeds been ma</li><li>Does the organization maintain adequate books and record</li></ul>			X						+				
Part III Private Business Use	s to support the final allocation	on or proceeds?					<u> </u>						
Tartin Trivate Business Osc				Α		В	С				D		
1 Was the organization a partner in a partnersl	hip, or a member of ar	ı LLC,	Yes	No	Yes	No	Yes	No		Yes	Ī	No	
which owned property financed by tax-exem	•			X	1								
2 Are there any lease arrangements that may r													
bond-financed property?	•		X										
432121 LUA For Paperwork Poduction Act Not									cho	dula K	/Earn	000)	2014

Sche	edule K (Form 990) 2014 GREENWICH HOSPITAL				06-0	0646659				Page
Par	t III Private Business Use (Continued)									
			A		E	3		C	ſ	D
За	Are there any management or service contracts that may result in private	Yes	No	ĺ	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?	Х		ĺ						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?		X							
С	Are there any research agreements that may result in private business use of bond-financed property?	X								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside									
	counsel to review any research agreements relating to the financed property?		X							
4	Enter the percentage of financed property used in a private business use by									
	entities other than a section 501(c)(3) organization or a state or local government		1.86	%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of									
	unrelated trade or business activity carried on by your organization, another									
	section 501(c)(3) organization, or a state or local government		.31	%		%		%		%
6	Total of lines 4 and 5		2.17	%		%		%		%
7	Does the bond issue meet the private security or payment test?		X							
8a	Has there been a sale or disposition of any of the bond-financed property to a non-									
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X							
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed									
	of			%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections									
	1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all nonqualified									
	bonds of the issue are remediated in accordance with the requirements under									
_	Regulations sections 1.141-12 and 1.145-2?		X							
Par	t IV Arbitrage									
			Ą		E	3		Ç	<u> </u>	<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No		Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X							
_2	If "No" to line 1, did the following apply?									
a	Rebate not due yet?		X							
b	Exception to rebate?	X								
c	No rebate due?	X								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
	performed									
_3	Is the bond issue a variable rate issue?	X								
4a	Has the organization or the governmental issuer entered into a qualified									
	hedge with respect to the bond issue?		X							
b	Name of provider									
	Term of hedge		,					,		
	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Page 2

<u>Schedule K (Form 990) 2014</u> **GREENWICH HOSPITAL** 06-0646659 Page 3

Part IV Arbitrage (Continued)								
		A		В		Ç		D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?	X							
Part V Procedures To Undertake Corrective Action	1	1		1				1
		Α		 В			[	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?		X						
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedu	le K (see instr	uctions).					1
SCHEDULE K, SUPPLEMENTAL INFORMATION: REFINANCE				006				
PART II, LINE 3								
THE DIFFERENCE BETWEEN THE ISSUE PRICE REPORTED	ON PAR	T I, CO	LUMN (.	A)				
AND TOTAL PROCEEDS REPORTED ON PART II, LINE 3 I	S DUE	TO EITH	ER					
INVESTMENT EARNINGS OR PREMIUM RECEIVED FROM PUR	CHASER	•						
PART III, LINE 3C								
THE ORGANIZATION HAS IN-HOUSE LEGAL STAFF WHO PR	OVIDE	ROUTINE	REVIE	W OF				
MANAGEMENT OR SERVICE CONTRACTS OR RESEARCH AGRE	EMENTS	RELATI	NG TO	THE				
FINANCED PROPERTY TO ENSURE THAT SUCH AGREEMENTS	ARE C	OMPLIAN	T WITH					
APPLICABLE SAFE HARBORS. IN-HOUSE COUNSEL CONSU	LT WIT	H THE H	OSPITA	L'S				
OUTSIDE BOND COUNSEL AS NEEDED, INCLUDING ON NON	-ROUTI	NE ISSU	ES.					
PART III, LINE 9 & PART V								
THE ORGANIZATION HAS POLICIES AND PROCEDURES IN	PLACE	TO ENSU	RE					
COMPLIANCE WITH FEDERAL TAX LAW, AND TO TIMELY I	DENTIF	Y NONCO	MPLIAN	CE.				
IN THE EVENT OF NON-COMPLIANCE THE ORGANIZATION		INVOLVE	ITS L	EGAL				
COUNSEL TO ADVISE REGARDING APPROPRIATE REMEDIAT	'ION.							

#### **SCHEDULE L**

#### **Transactions With Interested Persons**

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Employer identification number

	GREENW	TCH	HOSPITA	LL.						106	-06	466	59		
Part I Excess Be	enefit Trans	sacti	<b>ons</b> (section 50	01(c)(3	3), sect	ion 501(c)(4)	, and 50	)1(c)	(29) organizatior	ns only	/).				
Complete if t	he organizatio	n ansv	vered "Yes" on I	Form 9	990, Pa	art IV, line 25	a or 25l	o, or	Form 990-EZ, P	art V,	line 40	Jb.			
1			Relationship bety										(d)	Corre	cted?
(a) Name of disqualific	ed person	. ,	person and or				(0	<b>c)</b> De	scription of tran	sactio	n		Y		No
2 Enter the amount of	tax incurred by	the o	rganization man	agers	or disc	gualified pers	sons du	rina :	the vear under						
	•			•				•	-		<b>\$</b>				
3 Enter the amount of t											<b>\$</b>				
	, ,,	,	,	,	,										
Part II Loans to	and/or Fror	n Int	erested Per	sons											
Complete if t	he organizatio	n ansv	vered "Yes" on I	Form 9	990-EZ	, Part V, line	38a or I	Form	990, Part IV, lir	ne 26;	or if th	ne orga	nizati	on	
reported an a	amount on For	m 990	, Part X, line 5, 6	3, or 22	2.										
(a) Name of	(b) Relatio		(c) Purpose	(d) Lo	an to or	(e) Origi	nal	(f)	Balance due	(g)	In	(h) App by boa	proved	(i) W	ritten
interested person	with organi	zation	of loan		n the zation?	principal ar	nount			defa	ıult?	comm	ittee?	agree	ment?
				То	From					Yes	No	Yes	No	Yes	No
Total							▶ \$								
Part III Grants or	Assistance	e Ber	nefiting Inter	reste	d Pe	rsons.									
Complete if t	he organizatio	n ansv	vered "Yes" on	Form 9	990, Pa	art IV, line 27									
(a) Name of interest	ed person	(	<b>b)</b> Relationship			(c) Amo			(d) Type				) Purp		i
			interested pers the organiza		d	assist	ance		assistan	ce		á	assista	ance	
			trie Organiza	ation											
											$\dashv$				
											$\dashv$				
											$\perp$				
											$\dashv$				
		_									$\dashv$				
		_									$\dashv$				
		_									$\dashv$				
		1													

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2014

# Schedule L (Form 990 or 990-EZ) 2014 GREENWICH HOSPITAL 06-0646659 Page 2 Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Sharing of (b) Relationship between interested (c) Amount of (d) Description of (a) Name of interested person òrganization's person and the organization transaction transaction revenues? Yes No SEE PART V THAN 35% OWNED 120,000.CONSULTANT X 120,000.CONSULTANT 1,337,135.LAUNDRY SUBST CONTR #32 VENDOR X SUBST CONTR #182 VENDOR X Supplemental Information Provide additional information for responses to questions on Schedule L (see instructions). PART IV - BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS: NAME OF INTERESTED PERSON: CORVINO AND CORVINO CONSULTING OFFICER/TRUSTEE FRANK A. CORVINO IS A GREATER THAN 35% OWNER OF CORVINO CORVINO AND CORVINO CONSULTING PROVIDED AND CORVINO CONSULTING. CONSULTING SERVICES TO THE HOSPITAL. AMOUNT OF TRANSACTION: \$120,000

#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

GREENWICH HOSPITAL

Attach to Form 990.

► Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Employer identification number

06-0646659

Pai	t I   Types of Property									
	·	(a)	(b)	(c)			(d)			
		Check if	Number of	Noncash contri			Method of det		_	
		applicable	contributions or	amounts repor Form 990, Part VI	ted on	none	cash contribu	tion a	mount	:S
1	Art - Works of art	X	1	40.		FAIR	MARKET	VA	LUE	
2	Art - Historical treasures		_							'
3	Art - Fractional interests									
4	Books and publications	Х		79	895.	FΔTD	MARKET	772	TITE	
5	Clothing and household goods			,,,	073.	TAIN	MARKET	V 73	пов	
6	Cars and other vehicles									
7	Boats and planes									
8	Intellectual property	X	5	100	675	Dλ TD	MARKET	777	TITE	
9	Securities - Publicly traded	Λ	)	109,	075.	FAIK	MAKKEI	VA	ГОБ	
10	Securities - Closely held stock									
11	Securities - Partnership, LLC, or trust interests									
12	Securities - Miscellaneous									
13	Qualified conservation contribution -									
	Historic structures									
14	Qualified conservation contribution - Other									
15	Real estate - Residential									
16	Real estate - Commercial									
17	Real estate - Other									
18	Collectibles									
19	Food inventory	X	8	3,	125.	FAIR	MARKET	VA	LUE	
20	Drugs and medical supplies	X	2	,			MARKET			
21	Taxidermy		_							
22	Historical artifacts									
23	Scientific specimens									
24	A									
25	Other	X	353	115.	143.	FAIR	MARKET	VA	LUE	
26	Other (VACACTION/ENT)	X	23	,			MARKET			
27	Other (PHOTOGRAPHY)	X	9				MARKET			
28	Other (									
29	Number of Forms 8283 received by the organiz	zation durin	a the tay year for a	ontributions						
23	for which the organization completed Form 828		-		29					
	To which the organization completed form oze	oo, raitiv, i	Donee Acknowled	gement	23				Yes	No
302	During the year, did the organization receive by	, contributio	on any proporty ro	oortod in Part L line	oc 1 throu	ah 28 th	a+ i+ [		163	140
Jua	must hold for at least three years from the date						atit			
	•		•					30a		х
h	exempt purposes for the entire holding period? If "Yes," describe the arrangement in Part II.							Sua		
	Does the organization have a gift acceptance p	action that r	aguiras tha raviou	of any non standa	rd contrib	utions?		24	х	
31	Does the organization have a gift acceptance plant books the organization hire or use third parties of					-		31	-22	
s∠a			•					20-		x
	contributions?							32a		
	If "Yes," describe in Part II.	ookuma (a) f	ior o tupo of our	otu forushiala aali	on (o) :- :-	ا مماده ما				
33	If the organization did not report an amount in	colurrin (c) t	or a type of prope	rty for which colum	ıııı (a) is cr	ескеа,				
	describe in Part II.									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) (2014)

Schedule M	l (Form 990) (2014)	GREENWICH	HOSPITAL	06-0646659	Page 2
Part II	Supplemental is reporting in Part this part for any ac	Information. Problem 1, column (b), the nedditional information	rovide the information required by Part I, lines 30b, 32b, and 33, umber of contributions, the number of items received, or a comb .	and whether the organizat ination of both. Also comp	ion lete
				_	

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

► Attach to Form 990 or 990-EZ.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

GREENWICH HOSPITAL

**Employer identification number** 06-0646659

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE: AS A MEMBER OF YALE NEW HAVEN HEALTH SYSTEM (YNHHS), GREENWICH HOSPITAL ENHANCED CLINICAL PROGRAMS, IMPLEMENTED BEST MEDICAL AND NURSING PRACTICES AND IDENTIFIED EFFICIENCIES TO STRENGTHEN ITS FISCAL PERFORMANCE.

THE HOSPITAL STRENGTHENED EFFORTS TO CREATE A SAFE ENVIRONMENT FOR INCLUDING THE USE OF SAFETY CHAMPIONS, DAILY SAFETY PATIENTS AND STAFF, HUDDLES AND LEADERSHIP QUALITY SAFETY ROUNDS. IN 2015, THE HOSPITAL CONTINUED ITS HIGH RELIABILITY ORGANIZATION JOURNEY COMMITTING TO LEVEL PARTICIPATION IN THE STATE HIGH RELIABILITY WORK WITH HEALTHCARE PERFORMANCE IMPROVEMENT. THE VIDEO FALLS RISK MONITORING PROGRAM, WHICH HAS GARNERED NATIONAL ATTENTION, HELPED REDUCE INPATIENT FALLS BY 44 PERCENT. MORE THAN 50 SAFETY IMPROVEMENTS WERE IMPLEMENTED RESULTING FROM STAFF REPORT OF GREAT CATCHES. THE INFANT SECURITY PROGRAM WAS ENHANCED WITH THE HUGS AND KISSES PROGRAM. EBOLA PREPARATIONS WERE SUCCESSFULLY COMPLETED.

THE HOSPITAL RECEIVED A GUARDIAN OF EXCELLENCE AWARD FROM PRESS GANEY FOR MAINTAINING SUPERIOR PATIENT SATISFACTION SCORES AND WAS THE ONLY CONNECTICUT HOSPITAL TO RECEIVE THE HEALTHGRADES 2015 OUTSTANDING PATIENT EXPERIENCE AWARD. THE HOSPITAL EARNED FOUR WOMEN'S CHOICE AWARDS FOR PATIENT EXPERIENCE, OBSTETRICS, CANCER CARE AND BREAST CANCER CARE FOR A SECOND YEAR IN A ROW.

Name of the organization

PROGRAM.

**Employer identification number** 

ONLY HOSPITAL IN CONNECTICUT), STROKE, JOINT, SPINE AND HOME HOSPICE.

THE HOSPITAL RECEIVED THE JOINT COMMISSION'S GOLD SEAL OF APPROVAL FOR SPINAL FUSION, TOTAL HIP AND KNEE REPLACEMENT SURGERY AND THE SILVER PLUS AWARD FOR STROKE FROM THE AMERICAN HEART ASSOCIATION. THE AMERICAN DIABETES ASSOCIATION RECERTIFIED THE OUTPATIENT DIABETES EDUCATION

THE HOSPITAL EXPANDED ITS ABILITY TO TREAT CARDIAC PATIENTS WITH THE

ADDITION OF TWO CARDIOLOGISTS WHO SPECIALIZE IN CARDIAC CAUTERIZATION

AND ELECTROPHYSIOLOGY. RENOVATIONS BEGAN TO CREATE AN ADDITIONAL FOUR

PATIENT ROOMS TO ACCOMMODATE THE GROWING NUMBER OF PEOPLE VISITING THE

EMERGENCY DEPARTMENT. THE NEW INSIGHT TELE-ICU ESTABLISHED BY YNHHS AND

STAFFED BY INTENSIVIST PHYSICIANS AND OTHER HEALTHCARE PROVIDERS GIVES

HOSPITAL PATIENTS IN THE INTENSIVE CARE UNIT AN ADDED LAYER OF

PROTECTION OVERNIGHT. A RECORD 2,814 BIRTHS TOOK PLACE, MAKING THE

HOSPITAL THE REGION'S DESTINATION MATERNITY HOSPITAL WITH THE FOURTH

HIGHEST BIRTH NUMBERS IN THE STATE.

THE NURSING DIVISION WAS REORGANIZED TO IMPROVE PATIENT CARE, FULLY

INTEGRATE NURSING STAFF AND PROVIDE SERVICES IN A MORE SAFE AND

COST-EFFECTIVE MANNER. THE HOSPITAL BEGAN THE JOURNEY TO EARN MAGNET

DESIGNATION FROM THE AMERICAN NURSES CREDENTIALING CENTER, AND AS PART

OF THE INITIATIVE, REVITALIZED THE SHARED GOVERNANCE COUNCILS THAT

EMPOWER NURSES TO PARTICIPATE IN DECISION-MAKING THROUGHOUT THE

HOSPITAL. THE HOSPITAL ALSO ENHANCED PROFESSIONAL DEVELOPMENT AND

EDUCATIONAL OPPORTUNITIES FOR NURSES.

Name of the organization

**Employer identification number** 

GREENWICH HOSPITAL 06-0646659

PATIENT WITH INTRA OPERATIVE RADIATION. THE HOSPITAL ALSO MOVED FORWARD

WITH THE INSTALLATION OF A NEW TRUE BEAM LINEAR ACCELERATOR. THE CANCER

CARE TEAM ADDED A BREAST SURGEON, A RADIATION ONCOLOGIST, A SURGEON

SPECIALIZING IN GYNECOLOGIC ONCOLOGY, A CANCER PAIN MANAGEMENT

THE ROBOTICS PROGRAM WAS ADVANCED WITH THE PURCHASE OF THE DA VINCI
ROBOT XI TO EXPAND GYNECOLOGY, UROLOGY, GENERAL SURGERY AND ONCOLOGY
SURGERIES. THE SURGICAL PHYSICIAN ASSISTANT PROGRAM EXPANDED.

PHYSICIAN AND AN ONCOLOGY SOCIAL WORKER. A NEW GENETIC COUNSELING

PROGRAM WAS LAUNCHED IN COLLABORATION WITH YNHHS.

COMMUNITY HEALTH AT GREENWICH HOSPITAL AND COMMUNITY HEALTH OF FAIRCHESTER REACHED MORE THAN 17,000 PEOPLE AT HEALTH FAIRS, FREE SCREENINGS, SUPPORT GROUPS, WELLNESS PROGRAMS, EDUCATIONAL WORKSHOPS, LECTURES AND HEALTH CAREER PROGRAMS IN FAIRFIELD AND WESTCHESTER COUNTIES. THE COMMUNITY ADVISORY COMMITTEE MONITORED IMPLEMENTATION OF A THREE-YEAR COMMUNITY IMPROVEMENT PLAN. THE HOSPITAL COLLABORATED WITH GREENWICH COMMUNITY HEALTH IMPROVEMENT PARTNERSHIP AND THE RYE TOWN COUNCIL OF COMMUNITY SERVICES. THE DEPARTMENT RECEIVED THE "COMMUNITY LEADER AWARD" FROM THE COUNCIL OF COMMUNITY SERVICES. MORE THAN 6,600 PEOPLE RECEIVED FREE BLOOD PRESSURE SCREENINGS THROUGH THE NURSE IS IN AND THE PARISH NURSE PROGRAM AND SCORES HAD FREE PROSTATE CANCER SCREENINGS AT AN EDUCATIONAL EVENT. UNINSURED WOMEN RECEIVED FREE MAMMOGRAMS THROUGH A COLLABORATIVE EFFORT WITH THE BREAST CANCER ALLIANCE. THE 17TH ANNUAL TEDDY BEAR CLINIC DREW AN ALL-TIME HIGH 1,700 RESIDENTS FROM FAIRFIELD AND WESTCHESTER COUNTIES. SCHOOL-BASED HEALTH PROGRAMS AND WELLNESS FAIRS WERE EXPANDED TO MAMARONECK AND BRUNSWICK SCHOOLS. HOSPITAL-SPONSORED COMMUNITY PROGRAMS INCLUDED FAMILY NIGHT

Name of the organization

**Employer identification number** 

OUT AT THE CARVER CENTER IN PORT CHESTER; KIDS COOKING IN THE KITCHEN

AT THE BOYS & GIRLS CLUB IN GREENWICH; THE NEW ORAL HISTORY SENIOR

PROJECT IN PORT CHESTER AND RYE BROOK; AND "FRIDAY HEALTH TALKS"

LECTURES AT THE GREENWICH YMCA. THE HOSPITAL RECEIVED THE AARP DRIVER

SAFETY HOST AWARD FOR A SECOND YEAR IN A ROW FOR HAVING THE MOST

PART I, LINE 4 & PART VI, LINE 1B

PARTICIPANTS IN CONNECTICUT.

NUMBER OF INDEPENDENT VOTING MEMBERS OF THE GOVERNING BODY

THE ORGANIZATION SOUGHT TO CONFIRM THE INDEPENDENCE OF EACH VOTING

MEMBER OF ITS GOVERNING BODY BY REQUESTING THAT EACH SUCH VOTING MEMBER

RESPOND TO A QUESTIONNAIRE CONTAINING THE PERTINENT INSTRUCTIONS AND

DEFINITIONS AND DESIGNED TO ELICIT THE INFORMATION NECESSARY TO

DETERMINE INDEPENDENCE. BASED ON RESPONSES TO THE QUESTIONNAIRES

RECEIVED BY THE ORGANIZATION AND ANNUAL CONFLICTS OF INTEREST

DISCLOSURES, THE ORGANIZATION WAS ABLE TO CONFIRM THAT EIGHTEEN (18)

VOTING MEMBERS ARE INDEPENDENT.

FORM 990, PART VI, SECTION A, LINE 2:

TRUSTEE WILLIAM R. BERKLEY, JR. AND OFFICER/TRUSTEE FRANK A. CORVINO ARE BOARD MEMBERS OF THE SAME BUSINESS ENTITY.

THE ORGANIZATION'S CURRENT OFFICERS AND/OR TRUSTEES SERVE AS OFFICERS

AND/OR DIRECTORS OF TAXABLE AFFILIATES WITHIN THE ORGANIZATION'S CORPORATE

SYSTEM OR JOINT VENTURES IN WHICH THE ORGANIZATION'S CORPORATE SYSTEM HAS

AN OWNERSHIP INTEREST. THE INDIVIDUAL OFFICERS DO NOT HAVE PERSONAL

FINANCIAL INTERESTS IN THE TAXABLE AFFILIATE AND SERVE ONLY AS A FUNCTION

OF THEIR ROLES WITH THE ORGANIZATION OR WITHIN THE ORGANIZATION'S CORPORATE

Name of the organization GREENWICH HOSPITAL Employer identification number 06-0646659

SYSTEM.

FORM 990, PART VI, SECTION A, LINE 6:

CLASSES OF MEMBERS OR STOCKHOLDERS:

THE HOSPITAL IS A CONNECTICUT NON-STOCK CORPORATION. ITS SOLE MEMBER IS

GREENWICH HEALTH CARE SERVICES, INC. ("GHCSI"), ITSELF A CONNECTICUT

NON-STOCK CORPORATION DESCRIBED IN SECTION 501(C)(3) OF THE CODE.

FORM 990, PART VI, SECTION A, LINE 7A:

ELECTION OF MEMBERS AND THEIR RIGHTS:

YALE NEW HAVEN HEALTH SERVICES CORPORATION (YNHHS), THE SOLE MEMBER OF

GHCSI (THE HOSPITAL'S SOLE MEMBER), HAS THE AUTHORITY TO DESIGNATE ONE

REPRESENTATIVE OF YNHHS TO SERVE AS A TRUSTEE OF THE HOSPITAL AND APPROVE

NOMINEES TO THE HOSPITAL'S BOARD OF TRUSTEES IN ACCORDANCE WITH THE

HOSPITAL'S BYLAWS AND THAT CERTAIN SYSTEM AFFILIATION AGREEMENT (THE

"AFFILIATION AGREEMENT") BY AND AMONG YNHHS, GHCSI AND THE HOSPITAL.

FORM 990, PART VI, SECTION A, LINE 7B:

DECISIONS SUBJECT TO APPROVAL OF MEMBERS:

THE HOSPITAL HAS RESERVED POWERS TO BOTH GHCSI AND YNHHS.

GHCSI: GHCSI, IN ITS CAPACITY AS THE SOLE MEMBER OF THE HOSPITAL, HAS ONLY
THOSE RIGHTS, POWERS AND PRIVILEGES REQUIRED BY LAW TO BE ACCORDED TO
MEMBERS OF A NONSTOCK, NONPROFIT CORPORATION.

YNHHS: IN ACCORDANCE WITH THE HOSPITAL'S BYLAWS AND THE AFFILIATION

AGREEMENT, YNHHS HAS THE FOLLOWING RIGHTS, POWERS AND PRIVILEGES VIS-A-VIS

THE HOSPITAL:

BANKRUPTCY OR SIMILAR PROTECTION, OR

(V) ANY CHANGE IN THE NAME OF THE HOSPITAL.

FURTHER, IN ACCORDANCE WITH THE HOSPITAL BYLAWS, GHCSI AND YNHHS MUST EACH APPROVE ANY AMENDMENT TO THE HOSPITAL'S CERTIFICATE OF INCORPORATION OR BYLAWS.

FORM 990, PART VI, SECTION B, LINE 11:

THE ORGANIZATION'S PROCESS TO REVIEW FORM 990:

THE FORM 990 TAX RETURN AND ATTACHED SCHEDULES WERE PREPARED BY EMPLOYEES

Name of the organization GREENWICH HOSPITAL

Employer identification number 06-0646659

OF THE SYSTEM TAX DEPARTMENT. THE RETURN IS INITIALLY REVIEWED BY THE HOSPITAL DIRECTOR OF CORPORATE FINANCE. SUBSEQUENTLY, IT IS SENT TO KPMG LLP FOR THEIR INITIAL REVIEW. AFTER ALL COMMENTS FROM THE ABOVE GROUPS ARE RECEIVED AND REVIEWED, THE RETURN IS THEN REVIEWED BY THE CHIEF FINANCIAL OFFICER OF THE HOSPITAL AND A FINAL VERSION OF THE RETURN IS SENT BACK TO KPMG US LLP FOR FINAL REVIEW. PRIOR TO FILING, THE ORGANIZATION MADE AVAILABLE A COMPLETE COPY OF THE RETURN TO THE BOARD OF TRUSTEES BY WEB PORTAL.

FORM 990, PART VI, SECTION B, LINE 12C:

GREENWICH HOSPITAL IS COVERED UNDER THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY. THE YALE NEW HAVEN HEALTH SYSTEM CONFLICT OF INTEREST POLICY (CC:R-7) AND INDIVIDUAL ANNUAL DISCLOSURE FORM APPLIES TO A POOL OF EMPLOYEES, BOARD MEMBERS AND NON-BOARD MEMBERS SERVING ON BOARD THESE "COVERED INDIVIDUALS" ARE REQUIRED TO COMPLETE A COMMITTEES. CONFLICT OF INTEREST DISCLOSURE STATEMENT, UPON BEGINNING EMPLOYMENT OR OTHERWISE BECOMING A COVERED INDIVIDUAL AND ANNUALLY THEREAFTER. COVERED INDIVIDUALS ARE ALSO REQUIRED TO IMMEDIATELY REPORT MATERIAL CHANGES TO THEIR MOST RECENTLY COMPLETED DISCLOSURE STATEMENT. THESE DISCLOSURE STATEMENTS AND REPORTS ARE REVIEWED BY THE OFFICE OF PRIVACY AND CORPORATE COMPLIANCE AND/OR THE LEGAL AND RISK SERVICES DEPARTMENT TO ENSURE COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. IF A POTENTIAL CONFLICT ARISES, THE PRESIDENT AND CEO WOULD CONSULT WITH THE BOARD CHAIRPERSON AND THE LEGAL AND RISK SERVICES DEPARTMENT AND TAKE ANY ACTIONS THAT HE DEEMS REQUIRED OR APPROPRIATE TO MANAGE OR RESOLVE A POTENTIAL CONFLICT OF FOR EXAMPLE, A VOTING BOARD OR COMMITTEE MEMBER WOULD BE INTEREST. REQUIRED TO RECUSE HIMSELF OR HERSELF FROM VOTING ON MATTERS RELATED TO THE POTENTIAL CONFLICT AND THE POTENTIAL CONFLICT WOULD BE DISCLOSED TO OTHER

Name of the organization GREENWICH HOSPITAL Employer identification number 06-0646659

VOTING MEMBERS.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION PROCESS FOR TOP OFFICIALS:

THE TOP OFFICIAL IS AN EMPLOYEE OF YNHHS. THE EXECUTIVE COMPENSATION COMMITTEES OF GREENWICH HOSPITAL AND YNHHS STRIVE TO TAKE THE STEPS NECESSARY TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER FEDERAL TAX LAW. THE EXECUTIVE COMPENSATION COMMITTEES ARE RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATEGY FOR THEIR RESPECTIVE CORPORATE OFFICERS, (2) APPROVING ALL COMPENSATION AND BENEFITS DECISIONS FOR RESPECTIVE CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL GREENWICH HOSPITAL AND YNHHS BOARDS ON AN ANNUAL BASIS. IN ADDITION, THE EXECUTIVE COMPENSATION COMMITTEES EXPRESSLY DETERMINE THE REASONABLENESS OF TOTAL COMPENSATION AND BENEFITS FOR ALL CORPORATE OFFICERS, AND ASSURES THAT ALL OFFICER COMPENSATION DECISIONS ARE MADE AFTER THOROUGH CONSIDERATION OF AND COMPARISON TO THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE EXECUTIVE COMPENSATION COMMITTEES CONSIST OF BOARD MEMBERS WHO DO NOT HAVE MATERIAL FINANCIAL INTERESTS THAT COULD BE AFFECTED BY THE OFFICER COMPENSATION DECISIONS MADE BY THE COMMITTEES. THE COMPARABILITY DATA USED TO ASSIST THE EXECUTIVE COMPENSATION COMMITTEES IN THEIR COMPENSATION DELIBERATIONS ARE COMPILED BY AN INDEPENDENT, NATIONAL COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND REPORTS DIRECTLY TO THE EXECUTIVE COMPENSATION COMMITTEES. THE DATA COLLECTED BY THE CONSULTANT CONSISTS OF MARKET INFORMATION FOR EXECUTIVES IN FUNCTIONALLY SIMILAR POSITIONS IN SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE ORGANIZATIONS. THE DELIBERATIONS AND DECISIONS OF THE EXECUTIVE COMPENSATION COMMITTEES ARE CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED BY THE EXECUTIVE

HOSPITAL.

Name of the organization

GREENWICH HOSPITAL

COMPENSATION COMMITTEES, AND PROVIDED TO THE BOARDS OF YNHHS AND THE

FORM 990, PART VI, SECTION B, LINE 15B:

COMPENSATION PROCESS FOR OFFICERS

CERTAIN OFFICERS ARE EMPLOYEES OF YNHHS, OTHER OFFICERS ARE EMPLOYED DIRECTLY BY THE HOSPITAL. COMPENSATION DETERMINATIONS OF YNHHS EMPLOYEES ARE MADE BOTH BY THE COMPENSATION COMMITTEES AND BOARDS OF YNHHS AND THE HOSPITAL. COMPENSATION DETERMINATION OF THE HOSPITAL EMPLOYEES ARE MADE BY THE HOSPITAL'S COMPENSATION COMMITTEE AND BOARD. THE EXECUTIVE COMPENSATION COMMITTEES OF GREENWICH HOSPITAL AMD YNHHS STRIVE TO TAKE THE STEPS NECESSARY TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER FEDERAL TAX LAW. THE EXECUTIVE COMPENSATION COMMITTEES ARE RESPONSIBLE FOR (1) DETERMINING THE OVERALL TOTAL COMPENSATION STRATEGY FOR ALL THEIR RESPECTIVE CORPORATE OFFICERS, (2) APPROVING ALL COMPENSATION AND BENEFITS DECISIONS FOR CORPORATE OFFICERS, AND (3) REPORTING SUCH ACTIONS TO THE FULL GREENWICH HOSPITAL AND YNHHS BOARD ON AN ANNUAL BASIS, AS APPLICABLE. IN ADDITION, THE EXECUTIVE COMPENSATION COMMITTEES, AS APPLICABLE, EXPRESSLY DETERMINE THE REASONABLENESS OF TOTAL COMPENSATION AND BENEFITS FOR ALL CORPORATE OFFICERS, AND ASSURES THAT ALL OFFICER COMPENSATION DECISIONS ARE MADE AFTER THOROUGH CONSIDERATION OF AND COMPARISON TO THE MARKET PRACTICES OF OTHER SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE EXECUTIVES IN COMPARABLE ORGANIZATIONS. THE EXECUTIVE COMPENSATION COMMITTEES CONSIST OF BOARD MEMBERS WHO DO NOT HAVE MATERIAL FINANCIAL INTERESTS THAT COULD BE AFFECTED BY THE OFFICER COMPENSATION DECISIONS MADE BY THE COMMITTEES. THE COMPARABILITY DATA USED TO ASSIST THE EXECUTIVE COMPENSATION COMMITTEES IN THEIR COMPENSATION DELIBERATIONS ARE COMPILED BY AN INDEPENDENT, NATIONAL

Name of the organization  GREENWICH HOSPITAL	Employer identification number 06-0646659
COMPENSATION CONSULTING FIRM THAT IS RETAINED BY AND REPO	RTS DIRECTLY TO
THE EXECUTIVE COMPENSATION COMMITTEES. THE DATA COLLECTED	BY THE CONSULTANT
CONSISTS OF MARKET INFORMATION FOR EXECUTIVES IN FUNCTION	IALLY SIMILAR
POSITIONS IN SIMILARLY SITUATED NOT-FOR-PROFIT HEALTHCARE	ORGANIZATIONS.
THE DELIBERATIONS AND DECISIONS OF THE EXECUTIVE COMPENSA	TION COMMITTEES
ARE CONTEMPORANEOUSLY DOCUMENTED, REVIEWED AND APPROVED E	BY THE EXECUTIVE
COMPENSATION COMMITTEES, AND PROVIDED TO THE BOARDS OF YN	HHS AND/OR THE
HOSPITAL, AS APPLICABLE.	
FORM 990, PART VI, SECTION C, LINE 19:	
COPIES OF FORM 990, FORM 1023 (IF AVAILABLE) AND AUDITED	FINANCIAL
STATEMENTS ARE MAINTAINED IN THE SYSTEM TAX DEPARTMENT.	OTHER CORPORATE
GOVERNING DOCUMENTS ARE MAINTAINED BY THE LEGAL AND RISK	SERVICES
DEPARTMENT. THE CONFLICT OF INTEREST POLICY, WHISTLEBLOW	ZER POLICY, AND
DOCUMENT RETENTION POLICY ARE AVAILABLE TO ALL EMPLOYEES	ON THE CORPORATE
INTERNAL WEBSITE. COPIES OF ALL DOCUMENTS ARE AVAILABLE T	O THE PUBLIC UPON
REQUEST.	_
FORM 990, PART IX, LINE 11G, OTHER FEES:	
LAUNDERING SERVICE:	
PROGRAM SERVICE EXPENSES	875,932.
MANAGEMENT AND GENERAL EXPENSES	247,058.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,122,990.
OTHER PURCHASED SERVICES:	
PROGRAM SERVICE EXPENSES	31,787,719.
MANAGEMENT AND GENERAL EXPENSES	7,842,776.

Name of the organization  GREENWICH HOSPITAL	Employer identification number 06-0646659
FUNDRAISING EXPENSES	208,335.
TOTAL EXPENSES	39,838,830.
OTHER PROFESSIONAL FEES:	
PROGRAM SERVICE EXPENSES	9,782,502.
MANAGEMENT AND GENERAL EXPENSES	2,759,167.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	12,541,669.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	53,503,489.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
PENSION ADJUSTMENT	-12,742,000.
AMORTIZATION	-163,000.
TRANSFERS TO AFFILIATES	-8,458,000.
ASSETS RELEASED FOR OPERATIONS	-4,783,000.
RESTRICTED CONTRIBUTIONS	5,358,000.
REALIZED GAIN ON INVESTMENTS	1,956,000.
CHANGE IN FOUNDATION NET ASSETS	-801,567.
CHANGE IN AUXILIARY NET ASSETS	321,932.
BOOK TO TAX ITEMS	1,235,527.
TOTAL TO FORM 990, PART XI, LINE 9	-18,076,108.

#### SCHEDULE R (Form 990)

Part I

**Related Organizations and Unrelated Partnerships** 

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

Department of the Treasury Internal Revenue Service Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

GREENWICH HOSPITAL

2014

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 06-0646659

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets	Direct controlling
of disregarded entity		foreign country)			entity
900 KING STREET ASSOCIATES, LLC - 26-0805259					
5 PERRYRIDGE ROAD	1				
GREENWICH, CT 06830	BUILDING OPERATIONS	CONNECTICUT	0.	0.	GREENWICH HOSPITAL
GREENWICH CLINICAL PATHOLOGY ASSOCIATES, LLC					
- 26-2455578, 5 PERRYRIDGE ROAD, GREENWICH,	1				
CT 06830	HEALTHCARE SERVICES	CONNECTICUT	1,633,204.	263,317.	GREENWICH HOSPITAL
GREENWICH PATHLOGY ASSOCIATES, LLC -					
06-6140101, 5 PERRYRIDGE ROAD, GREENWICH, CT	7				
06830	HEALTHCARE SERVICES	CONNECTICUT	3,134,300.	482,824.	GREENWICH HOSPITAL
	1				
	1				

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled tity?
DDTDGEDODM HOGDTMAI OF OFACEEA				501(c)(3))	VATE MEN HAVEN	Yes	No
BRIDGEPORT HOSPITAL - 06-0646554 267 GRANT STREET	-				YALE NEW HAVEN HEALTH SERVICES		
BRIDGEPORT, CT 06610 BRIDGEPORT HOSPITAL AUXILIARY INC -	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	CORP	X	
06-6042500, 267 GRANT STREET, BRIDGEPORT, CT					BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I	HOSPITAL	X	
BRIDGEPORT HOSPITAL FOUNDATION, INC -							
22-2908698, 267 GRANT STREET, BRIDGEPORT, CT	1				BRIDGEPORT		
06610	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 7	HOSPITAL	Х	
CARITAS INSURANCE - TERMINATED 12/15/2014 -							
03-0322238, 40 MAIN STREET, BURLINGTON, VT	1				YALE NEW HAVEN		
05401	INSURANCE	VERMONT	501C3	LINE 11A, I	HOSPITAL	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

Schedule R (Form 990) GREENWICH HOSPITAL 06-0646659

## Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	contr organiz	zation?
NORTHEAST MEDICAL GROUP INC - 06-1330992	+			331(3)(3))	YALE NEW HAVEN	Yes	No
99 HAWLEY LANE	1				HEALTH SERVICES		
STRATFORD CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 9	CORP	x	
NORTHEAST MEDICAL GROUP, PLLC - 35-2380180	TEMELINGING SHAVIOLD	COMMETTED	50103	DINE 3	COM	21	
99 HAWLEY LANE	1				NORTHEAST MEDICAL		
STRATFORD, CT 06614	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 11A, I	GROUP, INC	Х	
PERRYRIDGE CORPORATION - 06-1207316			00200		GREENWICH HEALTH		
5 PERRYRIDGE ROAD	1				CARE SERVICES		
GREENWICH CT 06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II		х	
SOUTHERN CONNECTICUT HEALTH SYSTEM							
PROPERTIES INC - 06-1297708, 267 GRANT	†				BRIDGEPORT		
STREET, BRIDGEPORT, CT 06610	TITLE HOLDING	CONNECTICUT	501C2		HOSPITAL	Х	
THE GREENWICH HOSPITAL ENDOWMENT FUND INC -					GREENWICH HEALTH		
06-1526642, 5 PERRYRIDGE ROAD, GREENWICH, CT	†				CARE SERVICES		
06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II		x	
YALE NEW HAVEN HEALTH SERVICES CORP -				,			
22-2529464, 789 HOWARD AVE, NEW HAVEN, CT	1						
06519	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I	N/A		Х
YALE-NEW HAVEN CARE CONTINUUM CORP -							
45-5235566, 789 HOWARD AVE, NEW HAVEN, CT	7				YALE-NEW HAVEN		
06519	NURSING HOME	CONNECTICUT	501C3	LINE 3	HOSPITAL	х	
YALE-NEW HAVEN HOSPITAL - 06-0646652					YALE NEW HAVEN		
20 YORK STREET	1				HEALTH SERVICES		
NEW HAVEN, CT 06504	HEALTHCARE SERVICES	CONNECTICUT	501C3	LINE 3	CORP	х	
GREENWICH HEALTH CARE SERVICES INC -					YALE NEW HAVEN		
22-2593399, 5 PERRYRIDGE ROAD, GREENWICH, CT	7				HEALTH SERVICES		
06830	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11B, II	CORP	Х	
BRIDGEPORT HOSPITAL FRIENDS OF PEDIATRICS,							
INC 06-6048427, 120 COLUMBINE DRIVE,	7				YALE-NEW HAVEN		
TRUMBULL, CT 06611	SYSTEM SUPPORT SERVICES	CONNECTICUT	501C3	LINE 11A, I	HOSPITAL	Х	
	]						
	1						

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Dispropo alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	managing partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	·
SHORELINE SURGERY CENTER LLC	1										
- 90-0110459, 60 TEMPLE	HEALTHCARE										
STREET, NEW HAVEN, CT 06510	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
SSC II LLC - 26-1709382											
111 GOOSE LANE	HEALTHCARE										
GUILFORD, CT 06437	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
ORTHOPAEDIC & NEUROSURGERY											
CENTER - 27-3477197, 55 HOLLY	]										
HILL LANE, GREENWICH, CT	HEALTHCARE										
06830	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
TOTAL HEALTH CONNECTICUT, LLC	1										
- 47-4070024, 789 HOWARD	HEALTHCARE										
AVENUE, NEW HAVEN, CT 06519	SERVICES	CT	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e) (f)		(g)	(h)	(h) (i) Section	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(l contr	o)(13)
		country)						Yes	No
GREENWICH FERTILITY & IVF PC - 30-0145464	1								
5 PERRYRIDGE ROAD									
GREENWICH, CT 06830	HEALTHCARE SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	X	
GREENWICH HEALTH SERVICES INC - TERMINATED									
6/30/2015 - 06-1233643, 5 PERRYRIDGE ROAD,	7								
GREENWICH, CT 06830	HEALTHCARE SERVICES	CT	N/A	C CORP	N/A	N/A	N/A	Х	
GREENWICH OCCUPATIONAL HEALTH SERVICES OF									
NY, PC - 06-1540101, 5 PERRYRIDGE ROAD,	]								
GREENWICH, CT 06830	HEALTHCARE SERVICES	NY	N/A	C CORP	N/A	N/A	N/A	Х	
MEDICAL CENTER PHARMACY, INC 06-1087673									
50 YORK STREET	1								
NEW HAVEN, CT 06511	PHARMACY	CT	N/A	C CORP	N/A	N/A	N/A	Х	
MEDICAL CENTER REALTY, INC 06-1110858									
50 YORK STREET	1								
NEW HAVEN, CT 06511	REAL ESTATE	CT	N/A	C CORP	N/A	N/A	N/A	Х	

Schedule R (Form 990) GREENWICH HOSPITAL 06-0646659

### Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	entity (C corp, S c		(f) Share of total income	Share of total Share of		contr	tion o)(13) rolled ity?
VALE NEW HAVEN ANDWASTON GERMANIA		country)		,				Yes	No
YALE NEW HAVEN AMBULATORY SERVICES -	-								
06-1398526, 40 TEMPLE STREET, NEW HAVEN, CT	WENT WHICH DE CERTIFICATION	СТ	N/A	G GODD	N/A	N/A	N/A	х	
	HEALTHCARE SERVICES	<u> </u>	N/A	C CORP	N/A	N/A	N/A		
YNHH-PHYSICIANS CORP - 06-1202305	A DALLAL CARD A MILLER								
789 HOWARD AVE	ADMINISTRATIVE	СТ	N/A	G GODD	N/A	N/A	N/A	х	
NEW HAVEN, CT 06519	SERVICES	<u> </u>	N/A	C CORP	N/A	N/A	IV/A		
YNHHS-MSO INC - 06-1467717	-								
789 HOWARD AVE	MANAGEMENTE GERVITGEG	СТ	N/A	G GODD	N/A	N/A	N/A	х	
NEW HAVEN, CT 06519	MANAGEMENT SERVICES	<u> </u>	N/A	C CORP	N/A	N/A	IV/A		
YORK ENTERPRISES INC - 06-1110937	-								
50 YORK STREET	TITLE HOLDING	СТ	N/A	G GODD	N/A	N/A	N/A	х	
NEW HAVEN, CT 06511 GREENWICH OCCUPATIONAL HEALTH SERVICES OF	TITLE HOLDING	<u> </u>	N/A	C CORP	N/A	N/A	N/A		
	-								
NJ, PC - 45-3833883, 5 PERRYRIDGE ROAD,	HEALTHCARE SERVICES	NJ	N/A	C CORP	N/A	N/A	N/A	х	
GREENWICH, CT 06830  LUKAN INDEMNITY COMPANY - TERMINATED	HEALTHCARE SERVICES	NO	N/A	C CORP	N/A	N/A	IV/A	Δ	
	-								
3/31/2015 - 98-1072793, 58 PAR-LA-VALLIS RD,	TNOUDANGE	BERMUDA	N/A	C CORP	N/A	N/A	N/A	х	
HAMILTON, BERMUDA	INSURANCE	BERMUDA	N/A	C CORP	N/A	N/A	IV/A	Δ	
PRIMARYNET OF CONNECTICUT, INC 06-1463534 789 HOWARD AVE	-								
NEW HAVEN CT 06519	HEALTHCARE SERVICES	СТ	N/A	C CORP	N/A	N/A	N/A	х	
CENTURY FINANCIAL SERVICES INC	HEALINCARE SERVICES	<u> </u>	N/A	C CORP	N/A	N/A	11/A	Λ	
06-1110797, 23 MAIDEN LANE, NORTH HAVEN, CT	-								
06-1110/97, 23 MAIDEN LANE, NORTH HAVEN, CT	DEDE GOLLEGETON	СТ	N/A	C CORP	N/A	N/A	N/A	х	
CENTURY MANAGEMENT SERVICES INC	DEBT COLLECTION	<u> </u>	N/A	C CORP	N/A	N/A	IV/A	Δ	
· · · · · · · · · · · · · · · · · · ·	-								
06-1303173, 23 MAIDEN LANE, NORTH HAVEN, CT	DEGETIVADI E MANAGEMENE	СТ	N/A	C CORP	N/A	N/A	N/A	х	
00473	RECEIVABLE MANAGEMENT	C1	N/A	C CORP	N/A	N/A	IV/A		
	-								
	-								
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Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
	Gift, grant, or capital contribution to related organization(s)	1b		X
С	Gift, grant, or capital contribution from related organization(s)	1c		X
	Loans or loan guarantees to or for related organization(s)	1d		X
	Loans or loan guarantees by related organization(s)	1e		X
f	Dividends from related organization(s)	1f		X
g	Sale of assets to related organization(s)	1g		Х
	Purchase of assets from related organization(s)	1h		X
i	Exchange of assets with related organization(s)	1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
	Sharing of paid employees with related organization(s)	10		Х
р	Reimbursement paid to related organization(s) for expenses	<b>1</b> p	Х	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
r	Other transfer of cash or property to related organization(s)	1r	Х	
	Other transfer of cash or property from related organization(s)	1s	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.			

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d)  Method of determining amount involved
(1) YALE NEW HAVEN HEALTH SERVICES CORP	М	6,048,814.	FAIR MARKET VALUE
(2) YALE NEW HAVEN HEALTH SERVICES CORP	P	44,125,764.	FAIR MARKET VALUE
(3) GREENWICH HEALTH CARE SERVICES, INC.	R	8,910,519.	CASH/NET ASSET TRANSFER
(4) GREENWICH HOSPITAL ENDOWMENT FUND	S	2,510,421.	FAIR MARKET VALUE
(5) PERRYRIDGE CORPORATION	K	783,384.	FAIR MARKET VALUE
(6) PERRYRIDGE CORPORATION	Q	277,329.	ACTUAL COST

Schedule R (Form 990) GREENWICH HOSPITAL 06-0646659

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a)  Name of other organization	<b>(b)</b> Transaction type (a-r)	(c) Amount involved	(d) Method of determining amount involved
(7)PERRYRIDGE CORPORATION	L	37,440.	FAIR MARKET VALUE
(8)PERRYRIDGE CORPORATION	S	470,397.	CASH
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are a partners 501(c) orgs.	)	(f)	(g)	(	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners	S Sec.	Share of	Share of	Disp	ropor- nate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	Percentag
of entity		(state or foreign	excluded from tax under	orgs.	)(3) .?	total	end-of-year	alloca	itions?	of Schedule K-1	partne	ownership
		country)	sections 512-514)	Yes I		income	assets	Yes	No	(Form 1065)	Yes N	10
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# **GREENWICH HOSPITAL**

**Financial Statements** 

September 30, 2015 and 2014

(With Independent Auditors' Report Thereon)

# **GREENWICH HOSPITAL**

# Financial Statements September 30, 2015 and 2014

# **Table of Contents**

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Statements of Cash Flows	7
Notes to Financial Statements	8



KPMG LLP 345 Park Avenue New York, NY 10154-0102

#### Independent Auditors' Report

The Board of Trustees Greenwich Hospital:

We have audited the accompanying financial statements of Greenwich Hospital (the Hospital), which comprise the balance sheet as of September 30, 2015, and the related statements of operations and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Greenwich Hospital as of September 30, 2015, and the results of its operations and changes in its net assets and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.



#### Other Matter

The accompanying financial statements of Greenwich Hospital as of September 30, 2014 and for the year then ended were audited by other auditors whose report thereon dated December 23, 2014, expressed an unmodified opinion on those financial statements.

KPMG LLP

December 23, 2015

# **GREENWICH HOSPITAL**

# **Balance Sheets**

# September 30, 2015 and 2014

(In thousands)

Assets	_	2015	2014
Current assets: Cash and cash equivalents Short-term investments (note 4) Accounts receivable for services to patients, less allowance for uncollectible accounts, charity and free care of approximately \$57,791 in 2015 and \$49,979 in	\$	26,854 72,659	43,811 31,934
2014 (note 2)		39,519	37,984
Other receivables (note 2) Professional liabilities insurance recoveries receivable – current		26,373	28,313
portion (note 9) Other current assets		6,309	8,030
	_	7,407	9,268
Total current assets	_	179,121	159,340
Assets limited as to use (note 4) Beneficial interest in the net assets of the Foundation Long-term investments (note 4)		44,236 56,878 51,340	38,804 60,140 51,525
Professional liabilities insurance recoveries receivable – noncurrent (note 9) Other assets (note 1)		10,208 12,900	17,916 15,737
Property, plant, and equipment (note 1): Land and land improvements		11,707	,
Buildings and fixtures		252,685	10,618 252,748
Equipment		180,617	172,367
		445,009	435,733
Less accumulated depreciation	_	(232,778)	(212,977)
		212,231	222,756
Construction in progress	_	4,579	461
		216,810	223,217
Total assets	\$	571,493	566,679

See accompanying notes to financial statements.

Liabilities and Net Assets		2015	2014
Current liabilities: Accounts payable Accrued expenses (note 12) Professional liabilities – current portion (note 9) Current portion of long-term debt (note 7) Other current liabilities (note 2)	\$	8,485 24,038 6,309 2,675 11,502	8,178 24,436 8,030 2,605 12,282
Total current liabilities		53,009	55,531
Long-term debt, net of current portion (note 7) Accrued pension and postretirement benefit obligations (note 8) Professional liabilities - noncurrent (note 9) Interest rate swap (note 7) Other long-term liabilities (note 2)  Total liabilities	_	32,430 42,787 17,819 4,108 14,846	35,105 31,684 24,769 3,817 14,411
rotal natifices		164,999	165,317
Net assets (note 6):     Unrestricted     Temporarily restricted     Permanently restricted      Total net assets		341,118 41,782 23,594 406,494	334,040 44,115 23,207 401,362
Commitments and contingencies			
Total liabilities and net assets	\$	571,493	566,679

# **GREENWICH HOSPITAL**

# Statements of Operations and Changes in Net Assets

# Years ended September 30, 2015 and 2014

(In thousands)

		2015	2014
Operating revenue:  Net patient service revenue  Less provision for bad debts, net	\$	361,338 (12,494)	357,292 (25,085)
Net patient service revenue, less provision for bad debts, net		348,844	332,207
Other revenue (note 13)		14,393	17,848
Total operating revenue		363,237	350,055
Operating expenses: Salaries and benefits Supplies and other Depreciation Interest (note 7)		153,755 152,680 24,014 310	150,222 142,360 24,929 343
Total operating expenses	•	330,759	317,854
Income from operations		32,478	32,201
Nonoperating losses and gains:  Change in fair value of swap, including counterparty payments (note 7)  Change in unrealized gains and losses on investments Other nonoperating gains and losses, net (note 13)		(1,430) (7,035) 2,843	(847) 6,345 (1,327)
Excess of revenue over expenses	-	26,856	36,372
Other changes in unrestricted net assets: Other changes in net assets Transfers to affiliates (note 12) Transfer from affiliate – close out of GHSI Net assets released from restrictions for purchases of fixed assets		(163) (8,800) 342 1,585	(71) (11,614)
Pension related changes other than net periodic benefit cost	-	(12,742)	(9,492)
Increase in unrestricted net assets	\$_	7,078	15,195

# Statements of Operations and Changes in Net Assets

# Years ended September 30, 2015 and 2014

(In thousands)

		2015	2014
Temporarily restricted net assets:			
Net realized gains and income from investments	\$	1,936	1,091
Change in net unrealized gains and losses on investments		(2,764)	2,417
Bequests and contributions		4,970	7,074
Net assets released from restrictions for purchases of fixed assets		(4. 45.5)	
Net assets released from restriction for operations		(1,585)	
Net assets released from restrictions for nonoperating activities		(4,783)	(3,010)
	_	(107)	
(Decrease) increase in temporarily restricted net assets	_	(2,333)	7,572
Permanently restricted net assets:			
Contributions		388	925
Net realized gains on investments		20	12
Change in net unrealized gains and losses on investments		(21)	34
Increase in permanently restricted net assets		387	971
Increase in net assets		5,132	23,738
Net assets at beginning of year		401,362	377,624
Net assets at end of year	\$	406,494	401,362

See accompanying notes to financial statements.

# Statements of Cash Flows

# Years ended September 30, 2015 and 2014

(In thousands)

	_	2015	2014
Operating activities:			
Increase in net assets	\$	5,132	23,738
Adjustments to reconcile increase in net assets to net cash		-,	
provided by operating activities:			
Depreciation		24,014	24,929
Change in net interest in the net assets of the Foundation		3,261	(3,751)
Net realized and change in net unrealized gains and			
losses on investments		(7,864)	9,898
Provision for bad debts, net		12,494	25,085
Bequests and contributions		(5,358)	(7,999)
Pension related changes other than net periodic benefit cost		12,742	9,492
Change in fair value of interest rate swap agreement		291	(349)
Changes in operating assets and liabilities:			
Accounts receivable, net Other receivables		(14,029)	(28,270)
		1,941	(6,369)
Professional liabilities and related insurance recoveries receivable			
Due from affiliate		758	1,098
Other assets			501
Accounts payable		4,698	547
Accrued expenses		307	2,189
Other current liabilities, accrued pension, and post		(398)	1,891
retirement benefit obligations and other long-term			
liabilities		(1.004)	(0.04.4)
	_	(1,984)	(3,014)
Net cash provided by operating activities	_	36,005	49,616
Investing activities:			
Acquisition of property, plant, and equipment, net		(17,607)	(20,009)
Net Purchase of Investment		(40,580)	(14,493)
Net Sale of Investment		7,904	3,188
Net purchase of assets limited as to use		(5,432)	(5,329)
Net cash used in investing activities	_	(55,715)	(36,643)
Financing activities:			
Bequests and contributions		5,358	7,999
Repayment of long-term debt		(2,605)	(2,505)
Net cash provided by financing activities		2,753	5,494
Net (decrease) increase in cash and cash equivalents		(16,957)	18,467
Cash and cash equivalents at beginning of year		43,811	25,344
· · · · · · · · · · · · · · · · · · ·			
Cash and cash equivalents at end of year	<b>s</b> ==	26,854	43,811

See accompanying notes to financial statements.

Notes to Financial Statements September 30, 2015 and 2014

# (1) Organization and Significant Accounting Policies

## (a) Organization

Greenwich Hospital (the Hospital) is a not-for-profit acute care hospital located in Greenwich, Connecticut. The Greenwich Hospital Endowment Fund, Inc. (the Foundation) has been included as part of the reporting entity of the Hospital, based upon the financial interrelationship between the two organizations. The accompanying financial statements have been prepared from the separate records maintained by the Hospital and the Foundation. The Hospital's sole member is Greenwich Health Care Services, Inc. (GHCS or the Parent).

Yale-New Haven Health Services Corporation (YNHHSC) is the sole member of GHCS and two similar organizations. Each of these three tax-exempt organizations serves as the sole member/parent for its respective delivery network of regional health care providers and related entities. Under the terms of an agreement with YNHHSC, GHCS continues to operate autonomously with separate boards, management and medical staff; however, YNHHSC approves the strategic plans, operating and capital budgets, and board appointments.

The Foundation is a 501(c)(3) organization whose tax-exempt status is based upon its support of the Hospital and is a stand-alone corporation with its own board of directors. The Foundation was formed without variance power to receive and administer funds for the benefit of the Hospital, GHCS and any or all of their affiliates, which are exempt from federal income tax.

During 2015, GHCS dissolved its wholly owned subsidiary, Greenwich Health Services, Inc., a Connecticut business corporation. The activity and eliminations for Greenwich Pathology Associates, LLC, Greenwich Clinical Pathology Associates, LLC, Greenwich Fertility and IVF center, P.C., Occupational Health of New Jersey and Occupational Health of New York are now reported as part of Greenwich Hospital.

## (b) Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, including estimated uncollectibles for accounts receivable for services to patients, and liabilities, estimated settlements with third-party payors and professional insurance liabilities, and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the amounts of revenue reported during the year. Actual results could differ from those estimates.

During fiscal 2015 and 2014, the Hospital recorded a change in estimate of approximately \$0.3 million and \$2.1 million, respectively. Included in the change are amounts related to favorable third-party payor settlements at September 30, 2015 and 2014, respectively.

# (c) Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose and appreciation on permanently restricted net assets. Permanently restricted net assets have been restricted by donors to be maintained by the Hospital and Foundation

Notes to Financial Statements September 30, 2015 and 2014

in perpetuity. The Hospital is a partial beneficiary to various perpetual trust agreements. Assets recorded under these agreements are recognized at fair value.

Certain restricted funds investments are pooled with certain unrestricted investments to facilitate their management. Investment income is allocated to the restricted funds based on a percentage of total initial endowment to total corpus. The Board of Trustees approves spending for certain pooled funds based on total return. Realized gains and losses from the sale of securities are computed using the average cost method.

Contributions, including unconditional promises to give, are recognized as revenue in the period received. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions receivable to be received after one year are discounted at a discount rate commensurate with the risks involved. Amortization of the discount is recognized as revenue and is classified as either unrestricted or temporarily restricted in accordance with donor imposed restrictions, if any, on the contributions.

## (d) Donor Restricted Gifts

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. All gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets.

#### (e) Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid financial instruments with original maturities of three months or less when purchased, which are not classified as assets limited as to use and which are not maintained in the investment portfolios.

Cash and cash equivalents are maintained with domestic financial institutions with deposits which exceed federally insured limits. It is the Hospital's policy to monitor the financial strength of the financial institutions.

# (f) Accounts Receivable

Patient accounts receivable result from the healthcare services provided by the Hospital. Changes to the allowance for doubtful accounts result from changes to the provision for bad debts. Accounts written off as uncollectible are recorded as bad debt expense.

Notes to Financial Statements September 30, 2015 and 2014

The amount of the allowances for doubtful accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in Medicare and Medicaid health care coverage, and other collection indicators. Management periodically assesses the adequacy of this allowance based upon historical collection and write-off experience by payor category. The results of these reviews are used to modify, as necessary, the provision for bad debts and to establish appropriate allowances for uncollectible patient accounts receivable. After satisfaction of amounts due from insurance, The System follows established guidelines for placing certain patient balances with collection agencies, subject to certain restrictions on collection efforts as determined by the System policy. See note 2 for additional information relative to third-party payor programs.

Net patient accounts receivable has been adjusted to the estimated amounts expected to be collected. These estimated amounts are subject to further adjustments upon review by third-party payors. Such receivables do not bear interest.

## (g) Investments

The Hospital has designated its investment portfolio as trading. Investment income or loss (including realized gains and losses on investments, interest and dividends) and the change in net unrealized gains and losses are included in the excess of revenue over expenses unless the income or loss is restricted by donor or law.

Investments in equity securities with readily determinable fair values and investments in debt securities are measured at fair value (quoted market prices) in the accompanying balance sheets.

To diversify its investment portfolio and to enhance opportunities for increased rate of return, the Hospital has invested in alternative investments. Alternative investments include investments in nonmarketable and market-traded debt and equity securities. Alternative investments are accounted using the net asset values of each alternative investment. Net asset values of these investments, provided by the investment manager or general partner, are primarily based upon financial data derived from underlying securities and other financial instruments and estimates that require varying degrees of judgment. The investments may indirectly expose the Hospital to securities lending, short sales of securities, and trading in futures and forwards contracts, options, swap contracts and other derivative products. While these financial instruments may contain varying degrees of risk, the Hospital's risk with respect to such transactions is limited to its capital balance in each investment. The financial statements of the investees are audited annually by independent auditors. Certain alternative investments are subject to various withdrawal restrictions regarding timing, fees and enhanced disclosure required transaction limits at September 30, 2015 and 2014. Future funding commitments for alternative investments aggregated approximately \$4.1 million at September 30, 2015.

Short-term investments represent those securities that are available for the Hospital's operations and can be converted to cash within one year.

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Notes to Financial Statements September 30, 2015 and 2014

#### (h) Inventories

Inventories are stated at the lower of cost or market. The Hospital values its inventories using the first-in, first-out method.

## (i) Assets Limited as to Use

Assets so classified represent assets held by trustees under indenture agreements, beneficial interest in perpetual trusts and designated assets set aside for future capital improvements.

## (j) Perpetual Trusts

The Hospital is the beneficiary of certain perpetual trusts held and administered by others. The present values of the estimated future cash receipts, which are measured based on the fair value of the assets held by the trust, are recognized as assets and contribution revenues at the dates the trusts are established. Income distributions received from the trusts are recorded as temporarily restricted contributions when received.

# (k) Interest Rate Swap Agreements

The Hospital utilizes interest rate swap agreements to reduce risks associated with changes in interest rates. Interest rate swap agreements are reported at fair value. The Hospital is exposed to credit loss in the event of nonperformance by the counterparties to its interest rate swap agreements. The Hospital is also exposed to the risk that the swap receipts may not offset its variable rate debt service. To the extent these variable rate payments do not equal variable interest payments on the bonds, there will be a net loss or net benefit to the Hospital.

# (l) Beneficial Interest in the Net Assets of the Foundation

The Hospital has recognized its beneficial interest in the net assets of the Foundation. The investment is decreased when the Foundation makes distributions to the Hospital.

## (m) Deferred Financing Costs

Issuance costs, included in other assets, related to the Hospital's bond issuance are being amortized over the term of the applicable indebtedness using the effective interest method. Deferred financing costs capitalized totaled approximately \$0.6 million for September 30, 2015 and 2014. The accumulated amortization of deferred financing costs was approximately \$0.2 million for September 30, 2015 and 2014. Amortization, included in interest expense in the accompanying statements of operations and changes in net assets, was approximately \$30,000 for the years ended September 30, 2015 and 2014.

#### (n) Beneficial Interest in Trusts

The Hospital has recognized its beneficial interest in trusts held by a third-party at fair value. Under these arrangements, the Hospital is receiving distributions to fund free care programs. The Hospital received distributions of approximately \$1.1 million for the year ended September 30, 2015. No distributions were recorded for the year ended September 30, 2014.

Notes to Financial Statements September 30, 2015 and 2014

## (o) Beneficial Interest in Remainder Trusts

The Hospital is the ultimate beneficiary of certain charitable remainder trusts and similar arrangements. Under most of these arrangements, the Hospital is not receiving any distributions, but will be entitled to the remaining assets in the trust upon the death of the donor and any named beneficiaries. In certain cases, use of such assets ultimately to be received by the Hospital is restricted to specific purposes.

## (p) Benefits and Insurance

The Hospital provides medical, dental, hospitalization and prescription drug benefits to employees for which it is self-insured. The Hospital has a stop loss arrangement to limit exposure for self-insured benefits. Liabilities have been accrued for claims, including claims incurred but not reported (IBNRs), which are based on Hospital-specific experience. At September 30, 2015 and 2014, the estimated liability for self-insured employee medical, prescription and other benefit claims and IBNRs aggregated approximately \$0.8 million and \$0.9 million, respectively, and is included in accrued expenses in the accompanying balance sheets.

The Hospital is effectively self-insured for workers' compensation claims. The Hospital has a stop loss arrangement to limit exposure for workers' compensation claims. Estimated amounts are accrued for claims, including IBNRs, which are based on Hospital-specific experience. At September 30, 2015 and 2014, the estimated liability for self-insured workers' compensation claims and IBNRs, discounted at 2.0% and 2.5% respectively, aggregated approximately \$1.7 million and \$2.0 million, respectively, and is included in other long-term liabilities in the accompanying balance sheets.

## (q) Professional Liability Insurance

The Hospital participates in the YNHHSC coordinated professional liability program. Based on the terms of the agreement with YNHHSC, the Hospital records the actuarially determined liabilities for professional and general liabilities.

#### (r) Property, Plant, and Equipment

Property, plant, and equipment purchased are carried at cost, and those acquired by gifts and bequests are carried at fair value established at date of contribution. The carrying amounts of assets and the related accumulated depreciation are removed from the accounts when such assets are disposed of and any resulting gain or loss is included in income from operations.

Depreciation of property, plant, and equipment is computed by the straight-line method in amounts sufficient to depreciate the cost of the assets over their estimated useful lives, ranging from 3 to 50 years. The cost of additions and improvements are capitalized and expenditures for repairs and maintenance, including the cost of replacing minor items not considered substantial enhancements, are expensed as incurred.

Leases are classified as capital leases or operating leases in accordance with the terms of the underlying lease agreements. Lease payments under operating leases are charged directly to rental

Notes to Financial Statements September 30, 2015 and 2014

expense, and are included in supplies and other expenses in the accompanying consolidated statements of operations.

# (s) Derivative Contracts

In the normal course of business, the Hospital procures fuel and has entered into forward delivery agreements and commodity contracts. Substantially all of the Hospital's contracts to procure fuel are designated as, and qualify as, normal purchases; accordingly, such contracts are not accounted for as derivative contracts.

# (t) Excess of Revenue Over Expenses

In the accompanying statements of operations and changes in net assets, excess of revenue over expenses is the performance indicator. Peripheral or incidental transactions are included in excess of revenue and gains over expenses. Those gains and losses deemed by management to be closely related to ongoing operations are included in other revenue; other gains and losses are classified as nonoperating.

Contributions of, or restricted to, property, plant, and equipment, transfers of assets to and from affiliates for other than goods and services, and pension adjustments are excluded from the performance indicator but are included in the changes in net assets.

#### (u) Income Taxes

The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code (the Code), and is exempt from Federal income taxes on related income pursuant to Section 501(a) of the Code. The Hospital also is exempt from state income tax.

There are certain transactions that could be deemed "Unrelated Business Income" and would result in a tax liability. Management reviews transactions to estimate potential tax liabilities using a threshold of more likely than not that the position will be sustainable based on the merits of the position. It is management's estimation that there are no material tax liabilities that need to be recorded.

# (v) Impairment of Assets

The Hospital reviews property, plant and equipment for impairment at least annually, and more frequently whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. If such impairment indicators are present, the Hospital recognizes a loss on the basis of whether these amounts are fully recoverable. No impairment charge was recorded for the years ended September 30, 2015 or 2014.

# (w) New Accounting Pronouncement

In May 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2015-07, Fair Value Measurement (Topic 820) - Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent), which removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient. ASU 2015-07 also removes the

Notes to Financial Statements September 30, 2015 and 2014

requirement to make certain disclosures for all investments that are eligible to be measured at fair value using the net asset value per share practical expedient. Reporting entities will be required to disclose the amount of investments measured at net asset value (or its equivalent) using the practical expedient to reconcile total investments in the fair value hierarchy to total investments measured at fair value. ASU 2015-07 is effective for public business entities for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. The effective date for all other entities is fiscal years beginning after December 15, 2016, and interim periods within those fiscal years. Early adoption is permitted. Management has adopted and applied ASU 2015-07 retrospectively to all periods presented.

In April, 2015, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2015-03, Interest – Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. ASU No. 2015-03 is intended to simplify the presentation of debt issuance costs, requiring them to be presented as a direct reduction from the carrying value of the related debt liability. This guidance is effective for fiscal years beginning after December 15, 2015 and management is currently evaluating the effect of this guidance on its consolidated financial statements.

## (x) Reclassifications

Certain reclassifications have been made to the year ended September 30, 2014, balances previously reported in the financial statements in order to conform with the year ended September 30, 2015 presentation.

# (2) Accounts Receivable for Services to Patients and Net Patient Service Revenue

The Hospital has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. The difference is accounted for as allowances. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, fee-for-service, discounted charges and per diem payments. Net patient service revenue is affected by the State of Connecticut Disproportionate Share program and is reported at the estimated net realizable amounts due from patients, third-party payors and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews and investigations.

Third-party payor receivables included in other receivables were approximately \$0.6 million and \$2.9 million at September 30, 2015 and 2014, respectively. Third-party payor liabilities included in other current liabilities were approximately \$5.4 million and \$4.0 million at September 30, 2015 and 2014, respectively. Third-party payor liabilities included in other long-term liabilities were approximately \$11.9 million and \$10.9 million at September 30, 2015 and 2014, respectively.

The Hospital has established estimates, based on information presently available, of amounts due to or from Medicare, Medicaid and other third-party payors for adjustments to current and prior year payment rates, based on hospital-specific data. Such amounts are included in the accompanying balance sheets.

Notes to Financial Statements September 30, 2015 and 2014

Additionally, certain payors' payment rates for various years have been appealed by the Hospital. If the appeals are successful, additional income applicable to those years might be realized.

Revenue from Medicare and Medicaid programs accounted for approximately 27% and 4%, respectively, of the Hospital's net patient service revenue for the year ended September 30, 2015 and approximately 29% and 4%, respectively, of the Hospital's net patient service revenue for the year ended September 30, 2014. Inpatient discharges relating to Medicare and Medicaid programs accounted for approximately 35% and 7%, respectively, for the year ended September 30, 2015 and approximately 36% and 6%, respectively, for the year ended September 30, 2014. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and are subject to interpretation. In April 2014, the Hospital began participation in the Centers for Medicare & Medicaid Services Bundled Payments for Care Improvement initiative. Under the Bundled Payments for Care Improvement initiative, the Hospital has entered into payment arrangements that include financial and performance accountability for episodes of care.

The Hospital believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs. Changes in the Medicare and Medicaid programs and the reduction of funding levels could have an adverse impact on the Hospital. Cost reports for the Hospital, which serve as the basis for final settlement with government payors, have been settled by final settlement through 2012 for Medicare and 2013 for Medicaid. Other years remain open for settlement.

The significant concentrations of accounts receivable for services to patients include 34% from Medicare, 3% from Medicaid, and 63% from nongovernmental payors at September 30, 2015 and 37% from Medicare, 3% from Medicaid, and 60% from nongovernmental payors at September 30, 2014.

Net patient service revenue is comprised of the following for the years ended September 30, 2015 and 2014 (in thousands):

	2015	2014
Gross revenue at charges Deductions:	\$ 1,185,801	1,149,849
Contractual allowances Charity and free care (at charges) Provision for doubtful accounts	803,900 20,563 12,494	772,804 19,753 25,085
Net patient service revenue	\$ 348,844	332,207

Notes to Financial Statements September 30, 2015 and 2014

Patient service revenue for the years ended September 30, 2015 and 2014, net of contractual allowances and discounts (but before the provision for bad debts), recognized from these major payor sources based on primary insurance designation, is as follows (in thousands):

	_	Third-party	Self-pay	Total all payors
2015 Patient service revenue (net of contractual allowances and discounts) 2014 Patient service revenue (net of	\$	358,448	2,890	361,338
contractual allowances and discounts)		341,172	16,120	357,292

Deductibles and copayments under third-party payment programs within the third-party payor amount above are the patient's responsibility and the Hospital considers these amounts in its determination of the provision for bad debts based on collection experience. Accounts receivable are also reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

The Hospital's allowance for doubtful accounts totaled approximately \$57.8 million and \$50.0 million at September 30, 2015 and 2014, respectively. The allowance for doubtful accounts for self-pay patients was approximately 71% and 53% of self-pay accounts receivable as of September 30, 2015 and 2014, respectively. Substantially all write-offs are related to self-pay patients.

# (3) Uncompensated Care and Community Benefit Expense

The Hospital's commitment to community service is evidenced by services provided to the poor and benefits provided to the broader community. Services provided to the poor include services provided to persons who cannot afford healthcare because of inadequate resources and/or who are uninsured or underinsured.

The Hospital makes available free care programs for qualifying patients. In accordance with the established policies of the Hospital, during the registration, billing and collection process a patient's eligibility for free care funds is determined. For patients who were determined by the Hospital to have the ability to pay but did not, the uncollected amounts are bad debt expense. For patients who do not avail themselves of any free care program and whose ability to pay cannot be determined by the Hospital, care given but not paid for, is classified as charity care.

Together, charity care and the provision for bad debt represent uncompensated care. The estimated cost of total uncompensated care is approximately \$12.3 million and \$17.0 million for the years ended September 30, 2015 and 2014, respectively. The estimated cost of uncompensated care is determined by the Hospital's cost accounting system. This analysis calculates the actual percentage of accounts written off or designated as bad debt vs. charity care while taking into account the total costs incurred by the Hospital for each account analyzed.

Notes to Financial Statements September 30, 2015 and 2014

The estimated cost of charity care and free care provided was approximately \$7.7 million and \$7.5 million for the years ended September 30, 2015 and 2014, respectively. The estimated cost of charity care is determined by the Hospital's cost accounting system.

For the years ended September 30, 2015 and 2014, the provision for bad debt, at charges, was approximately \$12.5 million and \$25.1 million, respectively. For the years ended September 30, 2015 and 2014, bad debt expense, at cost, was approximately \$4.6 million and \$9.5 million, respectively. The provision for bad debt is multiplied by the ratio of cost to charges for purposes of inclusion in the total uncompensated care amount identified above.

The Connecticut Disproportionate Share Hospital Program (CDSHP) was established to provide funds to hospitals for the provision of uncompensated care and is funded, in part, by an assessment on hospital net patient service revenue. During the years ended September 30, 2015 and 2014, the Hospital received approximately \$0.4 million and \$1.2 million, respectively, in CDSHP distributions, of which approximately \$0.3 million was related to charity care, respectively. The Hospital made payments into the CDSHP of approximately \$14.0 million and \$12.1 million for the years ended September 30, 2015 and 2014, respectively, for the assessment.

The State of Connecticut implemented changes to the hospital funding levels for the CDSHP in their fiscal 2016 biennium budget. As a result of these budget changes, the funding for this program was reduced effective July 1, 2015. The reduction in funding was approximately \$0.3 million for the period July 1, 2015 to September 30, 2015 and the funding has been eliminated for the state fiscal year 2016 in the amount of \$1.4 million.

Additionally, the Hospital provides benefits for the broader community which includes services provided to other needy populations that may not qualify as poor but need special services and support. Benefits include the cost of health promotion and education of the general community, interns and residents, health screenings, and medical research. The benefits are provided through the community health centers, some of which service non-English speaking residents, disabled children, and various community support groups.

In addition to the quantifiable services defined above, the Hospital provides additional benefits to the community through its advocacy of community service by employees. The Hospital's employees serve numerous organizations through board representation, membership in associations and other related activities. The Hospital also solicits the assistance of other health care professionals to provide their services at no charge through participation in various community seminars and training programs.

Notes to Financial Statements September 30, 2015 and 2014

## (4) Investments and Assets Limited as to Use

The composition of investments and assets limited as to use at September 30 is set forth in the following table (in thousands):

	_	2015	_	2014
Money market funds U.S. equity securities	\$	53,125	\$	58,569
• •		6,475		910,8
International equity securities (c)		8,844		10,119
Fixed income:				,
U.S. government		76,395		8,003
International government		1,678		1,125
Corporate debt <sup>(a)</sup>		2,040		15,795
Mortgage backed securities(b)		2,010		ŕ
Hedge funds:		7		24
Absolute return <sup>(d)</sup>		2,996		3,126
Long/short equity <sup>(f)</sup>		1,830		640
Commodities		397		652
Private equity <sup>(e)</sup>				
• •		1,976		2,154
Perpetual trusts	_	12,479	_	14,037
	\$	168,235	\$	122,263

Investments consist of PIMCO short-term and total return funds as well as bonds issued by U.S. corporations.

<sup>(</sup>b) Investments consist of Fannie Mae, Ginnie Mae, and Federal Home Loan Mortgage Corporation Bonds.

Investments with external international equity and bond managers that are domiciled in the U.S. Investment managers may invest in American or Global Depository Receipts (ADR, GDR) or in direct foreign securities.

Investment with external multi-strategy fund of funds manager investing in publicly traded equity and credit holdings which may be long or short positions.

Investments in funds which are directly investing into private companies.

Investments with an external long/short equity fund of funds manager underlying portfolio investments consisting of publicly traded equity positions.

Notes to Financial Statements September 30, 2015 and 2014

The Hospital participates in the Yale-New Haven Health System Investment Trust (the Trust), a unitized Delaware Investment Trust created to pool assets for investment by the Health System nonprofit entities. The Hospital's ownership percentage of the Trust was approximately 1.0% and 1.1% as of September 30, 2015 and 2014, respectively.

## (5) Endowment

The Hospital's endowment includes donor-restricted endowment funds. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Hospital has interpreted the Connecticut Uniform Prudent Management of Institutional Funds Act (CUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Hospital classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment related to the Hospital's beneficial interest in perpetual trusts made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Hospital in a manner consistent with the standard of prudence prescribed by CUPMIFA.

In accordance with CUPMIFA, the Hospital considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund; (2) the purposes of the Hospital and the donor-restricted endowment fund; (3) general economic conditions; (4) the possible effect of inflation and deflation; (5) the expected total return from income and the appreciation of investments; (6) other resources of the Hospital; and (7) the investment and spending policies of the Hospital. Changes in endowment net assets for the year ended September 30, 2015 are as follows (in thousands):

		Unrestricted	Temporarily restricted	Permanently restricted	Total
Endowment net assets, beginning of year	\$	46,772	17,514	23,207	87,493
Investment return: Investment loss Net appreciation (realized		(877)	(330)	-	(1,207)
and unrealized)	-	360	65_	(1)	424
Total investment return		(517)	(265)	(1)	(783)
Contributions Appropriation of endowment		_		388	388
assets for expenditure	_	(2,820)	(595)		(3,415)
Endowment net assets, end of year	\$_	43,435	16,654	23,594	83,683
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Notes to Financial Statements September 30, 2015 and 2014

Changes in endowment net assets for the year ended September 30, 2014 are as follows (in thousands):

		Unrestricted	Temporarily restricted	Permanently restricted	Total
Endowment net assets, beginning					
of year	\$	43,011	15,472	22,236	80,719
Investment return:					
Investment (loss) income		(565)	58	-	(507)
Net appreciation (realized and unrealized)		6,874	2,600	46	0.520
	-	0,074	2,000	40	9,520
Total investment return		6,309	2,658	46	9,013
Contributions				925	925
Appropriation of endowment					7-3
assets for expenditure		(2,548)	(616)		(3,164)
Endowment net assets, end of year	\$_	46,772	17,514	23,207	87,493

From time to time, the fair value of assets associated with permanently restricted endowment funds may fall below the level determined under Connecticut UPMIFA.

## (a) Return Objectives and Risk Parameters

The Hospital has adopted an investment and a spending policy for endowed assets that attempt to provide a predictable stream of funding to programs supported by its endowment. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce results that over time provide a rate of return that meets the spending policy objectives adjusted for inflation. Actual returns in any given year may vary from this amount.

# (b) Strategies Employed for Achieving Objectives

To satisfy its long-term rate of return objectives, the Hospital relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

# (c) Spending Policy and How the Investment Objectives Relate to Spending Policy

The Hospital has a policy of appropriating funds for distribution each year based on the greater of \$800,000 or 5% of the average market value of its investments for the prior 12 quarters. In establishing this policy, the Hospital considered the long-term expected return on its endowment.

Notes to Financial Statements September 30, 2015 and 2014

# (6) Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes at September 30, 2015 and 2014 (in thousands):

	 2015	2014
Other specified capital expenditures Indigent care Indigent care funds held by trustee	\$ 4,389 9,755	5,649 10,065
Specified health care services and operations Education	 10,832 10,329 6,477	11,918 9,868 _ 6,615
	\$ 41,782	44,115

Permanently restricted net assets are restricted as follows at September 30, 2015 and 2014 (in thousands):

		2015	2014_
Principal to be held in perpetuity (held by the Greenwich Hospital Endowment, Inc.), with income expendable to support health care services and other activities (reported as nonoperating gains)  Principal to be held in perpetuity (held by the trustee), with income expendable to support free care programs (reported as an increase in unrestricted	\$	13,443	13,418
net assets)  Principal to be held in perpetuity, with income to be spent for restricted purposes as specified by donor (reported as additions to temporarily restricted net		1,941	1,941
assets until released upon satisfaction of restriction)	_	8,210	7,848
	\$	23,594	23,207

# (7) Long-Term Debt

Long-term debt consists of the following at September 30, 2015 and 2014 (in thousands):

	 2015	2014
State of Connecticut Health and Educational Facilities Authority Tax Exempt Bonds, Series C (variable interest rates with an average rate of approximately 3.22% for fiscal 2015) Less current portion	\$ 35,105 (2,675)	37,710 (2,605)
Long-term portion	\$ 32,430	35,105

Notes to Financial Statements September 30, 2015 and 2014

On May 6, 2008, the State of Connecticut Health and Educational Facilities Authority (CHEFA) issued approximately \$53.6 million of its Revenue Bonds on behalf of Greenwich Hospital, Series C, consisting of variable rate demand bonds. The proceeds were utilized for the refunding of outstanding revenue bonds. Principal amounts related to the Series C revenue bonds mature annually each July 1 through fiscal 2026.

The Series C bonds are required to be supported by a letter of credit which has been executed with Bank of America. The letter of credit is scheduled to expire in May 2018.

The Hospital maintains the bank letter of credit to ensure the availability of funds to purchase any bonds tendered by bondholders that the remarketing agents are unable to remarket to new bondholders. Draws related to such tenders under the letters of credit will become Bank Bonds. As Bank Bonds, they can still be remarketed by the remarketing agents. If not remarketed successfully as Bank Bonds, the Hospital will have the opportunity to refinance them during a period of 90 days from initial draw date. If the Bank Bonds are not refunded and remain outstanding exceeding such period from initial draw date, the Hospital will be required to make monthly payments over three years. There were no draws under the letter of credit as of September 30, 2015.

For the years ended September 30, 2015 and 2014, the Hospital paid approximately \$0.1 million for interest related to long-term debt, exclusive of the swap agreements.

Aggregate principal and sinking fund payments required by the Hospital for the Series C revenue bonds for fiscal 2016 through fiscal 2020 and thereafter are as follows (in thousands):

Years ending:		
2016	\$	2,675
2017		2,790
2018		2,870
2019		2,970
2020		3,065
Thereafter	_	20,735
	\$_	35,105

Required payments on the Series C revenue bonds by the Hospital are made to a trustee in amounts sufficient to provide for the payment of principal, interest and sinking fund installments as the same become due, and certain other payments. Additionally, the Hospital has granted a collateral interest to CHEFA on its gross receipts.

Pursuant to the State of Connecticut Health and Educational Authority Trust Indenture (Trust Indenture), dated May 1, 2008, the Hospital is required to maintain a debt service fund with a trustee to cover payment of principal and interest. The Hospital is required to comply with a variety of covenants, including a debt service coverage ratio. In connection with the Series C revenue bonds, GHCS is part of the Obligated Group with the Hospital (including the Hospital's Foundation).

In connection with its Series C revenue bonds, the Hospital entered into an interest rate swap agreement (the swap) with a financial institution. Under the terms of the swap, the Hospital will receive variable interest payments and pay fixed interest payments on a notional value of approximately \$24.0 million.

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Notes to Financial Statements September 30, 2015 and 2014

There was a favorable change in fair value of approximately \$0.3 million for the years ended September 30, 2015 and 2014, respectively, which was recorded in excess of revenue over expenses. The terms of the swap agreement have not required the Hospital to collateralize funds to be held by the financial institution as of September 30, 2015 and 2014.

#### (8) Retirement Plan

## (a) Defined Contribution Pension Plan

The Hospital provides a defined contribution pension plan for those employees eligible to participate. The plan contains three separate benefits. The incentive contribution, which is generally available to all nonmanagement employees, is designed to reward employees when the Hospital meets certain predetermined quality and financial measures (if paid, this benefit varies based on service from 1% to 3% of pay). Effective January 1, 2007, a matching contribution, which is generally available to all employees no longer accruing benefits under the defined benefit plan, is designed to provide an incentive to employees to save for retirement by matching employee contributions (employees can receive up to 3% of pay on contributions equal to 5% of pay). The length of service contribution, effective January 1, 2007, which is generally available to all employees no longer accruing benefits under the defined benefit plan, is designed to provide future retirement income that rewards continued service at the Hospital (this benefit varies based on service from 3% to 8% of pay).

In total, the Hospital contributed approximately \$7.2 million and \$5.5 million to the Plan for the years ended September 30, 2015 and 2014, respectively.

## (b) Defined Benefit Pension Plan

Prior to December 31, 2006, the Hospital provided a noncontributory defined benefit pension plan (the Plan) covering substantially all employees. The benefits provided are based on age, years of service and compensation. The Hospital's policy is to at least make annual contributions to fund the Plan's minimum required contribution as defined by the Employee Retirement Income Security Act of 1974. Effective as of December 31, 2006, the Plan was amended to freeze benefits for employees who were under age 50 with less than five years of service. This amendment is reflected in the tables below. Future retirement benefits will be provided through the defined contribution plan for those employees affected by the freeze. Employees who were age 50 or older with five years of service continue to accumulate benefits under the defined benefit plan and do not participate in the employer matching and length of service portions of the defined contribution plan.

The Hospital is required to measure plan assets and benefit obligations at a date consistent with its fiscal year-end balance sheet. Included in unrestricted net assets at September 30, 2015 and 2014 are the following amounts that have not yet been recognized in net periodic benefit cost (in thousands):

	 2015	2014
Unrecognized actuarial loss Unrecognized prior service cost	\$ (57,579)	(44,837)
	\$ (57,579)	(44,837)

Notes to Financial Statements September 30, 2015 and 2014

The actuarial loss included in unrestricted net assets at September 30, 2015 and expected to be recognized in net periodic benefit cost during the year ending September 30, 2015 is as follows (in thousands):

Unrecognized actuarial loss	\$ 7,537
	\$ 7,537

The following table sets forth the change in benefit obligations, change in plan assets and the funded status of the Hospital's plan at September 30, 2015 and 2014 (in thousands):

	_	2015	2014
Change in benefit obligations:			
Benefit obligation, at prior measurement date	\$	202,762	179,205
Service cost		2,211	2,298
Interest cost		8,544	8,594
Actuarial loss		3,474	19,811
Benefits paid		(8,024)	<u>(7,146)</u>
Benefit obligation, at current measurement date	_	208,967	202,762
Change in plan assets:			
Fair value of plan assets, at prior measurement date		171,078	155,325
Actual return on plan assets		(4,074)	17,399
Employer contributions		7,200	5,500
Benefits paid		(8,024)	(7,146)
Fair value of plan assets, at current measurement date		166,180	171,078
Pension liability	\$	(42,787)	(31,684)

The actuarial loss in 2015 primarily relates to changes in the discount rate and mortality table used to measure the benefit obligation, and the actuarial gain in 2014 primarily relates to changes in the discount rate used to measure the benefit obligation.

The projected benefit obligation, accumulated benefit obligation and fair value of plan assets were as follows at September 30, 2015 and 2014 (in thousands):

Product II - Mr. CH. of	<u>2015</u>	2014
Projected benefit obligation	\$ 208,967	202,762
Accumulated benefit obligation	204,656	197,893
Fair value of plan assets	166,180	171.078

Notes to Financial Statements September 30, 2015 and 2014

The following table provides the components of the net periodic benefit cost for the Plan for the years ended September 30, 2015 and 2014 (in thousands):

	 2015	2014
Service cost Interest cost Expected return on plan assets Amortization of prior service cost Amortization loss	\$ 2,211 8,544 (12,731) — 7,537	2,298 8,594 (11,678) 6 4,592
Net periodic benefit cost	\$ 5,561	3,812

The weighted average assumptions used in the measurement of the Hospital's net periodic benefit cost and benefit obligations for the years ended September 30, 2015 and 2014 are shown in the following table:

	Net periodic benefit cost		Benefit obl	igation	
	2015	2014	2015	2014	
Discount rate Rate of compensation	4.30%	4.90%	4.40%	4.30%	
increase Expected rate of return on	2.50	3.50	2.50	2.50	
plan assets	7.75	7.75	_		

The asset allocation of the Plan at September 30, 2015 and 2014 was as follows:

	2016 Targetallocation	2015	2014
Equity securities Debt securities Alternative investments	46% 21 33	46% 21 33	55% 15 30
	100%	100%	100%

Notes to Financial Statements September 30, 2015 and 2014

The plan assets carried at fair value as of September 30, 2015 are classified in the table below in one of the categories described in note 14 (in thousands):

	Investments measured at NAV	Investments classified in the fair value hierarchy Level I		Total
Money market funds	\$ <u> </u>	13,367	\$	13,367
U.S. equity securities	23,951	11,889	•	35,840
International equity securities	35,108	7,153		42,261
Fixed income:		,		,
U.S. government	_	5,401		5,401
Corporate debt	-	15,921		15,921
Commodities	2,694			2,694
Hedge funds:				
Absolute return	29,438	_		29,438
Long/short equity	10,453	_		10,453
Private equity	10,805		_	10,805
	\$ 112,449 \$	53,731	\$ _	166,180

The plan assets carried at fair value as of September 30, 2014 are classified in the table below in one of the categories described in note 14 (in thousands):

	Investments measured at NAV	Investments classified in the fair value hierarchy Level I		Total
Money market funds	\$ 	1,249	S	1,249
U.S. equity securities	40,362	16,004	Ψ	56,366
International equity securities	29,843	8,297		38,140
Fixed income:		-, <u>-</u> - ·		30,110
Corporate debt	_	23,987		23,987
International government	_			-
Commodities	4,484	-		4,484
Hedge funds:				,,
Absolute return	30,083			30,083
Long/short equity	4,919	200		4,919
Private equity	11,850	100	_	11,850
	\$ 121,541	49,537	\$	171,078

There are no pension investments that are measured at fair value based on Level 2 or Level 3 inputs at September 30, 2015 or 2014.

Notes to Financial Statements September 30, 2015 and 2014

# (c) Description of Investment Policies and Strategies

The Hospital's investment strategy for its pension assets, balances the liquidity needs of the pension plan with the long-term return goals necessary to satisfy future pension obligations. The target asset allocation seeks to capture the equity premium granted by the capital markets over the long-term, while ensuring security of principal to meet near term expenses and obligations through the fixed income allocation. The allocations of the investment pool to various sectors of the markets are designed to reduce volatility in the portfolio.

The Hospital's pension portfolio return assumption of 7.75% is based on the targeted weighted average return of comparative market indices for the asset classes represented in the portfolio, reduced for administrative expenses. The actual return on assets of the Plan was (2.1%) and 7.3% for the one and five years ended September 30, 2015, respectively.

## (d) Cash Flows

Contributions: The Hospital expects to make cash contributions of approximately \$3.7 million to the Plan in fiscal 2016.

Estimated Future Benefit Payments: Benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows (in thousands):

Years ending:	
2016	\$ 8,820
2017	9,613
2018	10,297
2019	11,184
2020	11,863
2021 to 2025	67,553

# (9) Professional Liability Insurance

Yale-New Haven Hospital (Y-NHH) and a number of academic medical centers are shareholders in The Medical Center Insurance Company, Ltd. (the Captive). The Captive was formed to insure for professional and comprehensive general liability risks of its shareholders and certain affiliated entities of the shareholders. On October 1, 1997, the Hospital was added to the Y-NHH program as an additional insured. The Captive and its wholly owned subsidiary write direct insurance and reinsurance for varying levels of per claim limit exposure. The Captive has reinsurance coverage from outside reinsurers for amounts above the per claim limits. Premiums are based on claims made coverage and are actuarially determined based on actual experience of the Hospital and the Captive. The Hospital pays insurance premiums to YNHHSC.

The estimate for claims-made professional liabilities and the estimate for incidents that have been incurred but not reported aggregated approximately \$24.1 million and \$32.8 million at September 30, 2015 and 2014, respectively. The undiscounted estimate for incidents that have been incurred but not reported aggregated approximately \$8.4 million and \$7.7 million at September 30, 2015 and 2014, respectively, and is included in professional liabilities in the accompanying balance sheets at the actuarially determined

Notes to Financial Statements September 30, 2015 and 2014

present value of approximately \$7.6 million and \$6.9 million, respectively, based on a discount rate 2.0% and 2.5% for the years ended September 30, 2015 and 2014, respectively.

The Hospital has recorded related insurance recoveries receivable of approximately \$16.5 million and \$25.9 million at September 30, 2015 and 2014, respectively, in consideration of the expected insurance recoveries for the total discounted modified claims-made insurance. The current portion of professional liabilities and the related insurance receivable represents an estimate of expected settlements and insurance recoveries over the next 12 months.

The Hospital's estimates for professional insurance liabilities are based upon complex actuarial calculations which utilize factors such as historical claims experience for the Hospital and related industry factors, trending models, estimates for the payment patterns of future claims and present value discount factors. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Revisions to estimated amounts resulting from actual experience differing from projected expectations are recorded in the period the information becomes known or when changes are anticipated.

# (10) Commitments and Contingencies

#### Leases

The Hospital leases various equipment and properties under operating leases and has long-term commitments under service contracts expiring at various dates through fiscal 2019. Expense under such leases and service contracts was approximately \$7.9 million and \$8.3 million for fiscal 2015 and 2014, respectively.

Future minimum lease payments for each of the following three years subsequent to September 30, 2015 under noncancelable operating leases and service contracts are as follows (in thousands):

Years ending:	
2016	\$ 6,384
2017	4,714
2018	2,305
Thereafter	15,648
	\$ 29,051

The Hospital has been involved in leasing leased and owned houses and properties to Hospital employees. Expenses for the years ended September 30, 2015 and 2014, under these leases are included in supplies and other expenses. The amounts received from employees relating to these leases are included in other revenue (see note 13).

The Hospital has a leasing arrangement, renewable annually, with an affiliate, Perryridge Corporation, to rent four office buildings (the Cohen Pavilion, 55 Holly Hill Lane, 500 West Putnam Avenue and 2015 West Main Street). Included in supplies and other expenses was approximately \$3.2 million and \$3.5 million for fiscal 2015 and 2014, respectively. It is anticipated that this arrangement will be renewed in the future.

Notes to Financial Statements September 30, 2015 and 2014

Effective October 2015, GH entered into a lease for 54,755 sq. ft. located at 260 Long Ridge Road in Stamford, Connecticut for a 12 year term commencing on February 1st, 2017 with two five year renewal options. Management has evaluated the lease, and has determined that the lease will be recorded as an operating lease. The amounts relating to the transaction are included in the above schedule of minimum lease payments.

# Litigation

Various lawsuits and claims arising in the normal course of operations are pending or are in progress against the Hospital. Such lawsuits and claims are either specifically covered by insurance as explained in note 9 or are deemed to be immaterial. While the outcomes of the lawsuits and claims cannot be determined at this time, management believes that any loss which may arise from these will not have a material adverse effect on the financial position or changes in net assets of the Hospital.

The Hospital has received requests for information from certain governmental agencies relating to, among other things, patient billings. These requests cover several prior years relating to compliance with certain laws and regulations. Management is cooperating with those governmental agencies in their information requests and ongoing investigations. The ultimate results of those investigations, including the impact on the Hospital, cannot be determined at this time.

## (11) Functional Expenses

Functional expenses related to the Hospital's operating activities for the years ended September 30, 2015 and 2014 are as follows (in thousands):

	20	015	2014
Health care services General and administrative	\$ 2	57,992 72,767	228,855 88,999
	\$3	30,759	317,854

## (12) Related-Party Transactions

The Hospital purchased certain services from YNHHSC for the years ended September 30, 2015 and 2014 as follows (in thousands):

	2015	2014
Professional and general liability insurance Information systems Management services Other support services Hospitalist Program EPIC shared project	\$ 5,199 13,638 4,805 26,532 9,865 3,355	4,670 13,068 4,670 29,633 9,761 5,035
	\$ 63,394	66,837

Notes to Financial Statements September 30, 2015 and 2014

The Hospital has amounts due to YNHHSC of approximately \$5.5 million and \$6.8 million, included in accrued expenses and other current liabilities in the accompanying balance sheets, at September 30, 2015 and 2014, respectively.

During the years ended September 30, 2015 and 2014, the Hospital transferred approximately \$8.8 million and \$11.6 million, respectively, related to operations to GHCS.

## (13) Supplemental Operating Data

Other revenue consisted of the following (in thousands):

	 Year ended September 30			
	 2015	2014		
Foundation distributed income	\$ 2,820	2,532		
Pathology services	-	4,104		
Cafeteria and vending	1,170	1,173		
Greenwich Ambulatory Surgery Center Joint Venture	1,739	1,499		
Net assets released from restrictions for operations	4,783	3,010		
Invitro fertilization	-	1,295		
Electronic health record incentive payment	696	1,190		
Other	 3,185	3,045		
	\$ 14,393	17,848		

The American Recovery and Reinvestment Act of 2009 included provisions for implementing health information technology under the Health Information Technology for Economic and Clinical Health Act (HITECH). The provisions were designed to increase the use of electronic health record (EHR) technology and establish the requirements for a Medicare and Medicaid incentive payment program beginning in 2012 for eligible providers that adopt and meaningfully use certified EHR technology. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. Initial Medicaid incentive payments are available to providers that adopt, implement, or upgrade certified EHR technology. In subsequent years, providers must demonstrate meaningful use of such technology to qualify for additional Medicaid incentive payments. Hospitals that do not successfully demonstrate meaningful use of EHR technology are subject to payment penalties or downward adjustments to their Medicare payments beginning in federal fiscal year 2015.

The Hospital uses a grant accounting model to recognize revenue for the Medicare and Medicaid EHR incentive payments. Under this accounting policy, EHR incentive payment revenue is recognized when the Hospital is reasonably assured that the EHR meaningful use criteria for the required period of time were met and that the grant revenue will be received. Medicare EHR incentive payment revenue was approximately \$0.7 million and \$1.1 million for the years ended September 30, 2015 and 2014, respectively, and Medicaid EHR incentive payment revenue was approximately \$0.1 million for the year ended September 30, 2014. The Hospital did not receive any Medicaid EHR incentive payments for the year ended September 30, 2015.

Notes to Financial Statements September 30, 2015 and 2014

EHR incentive payment revenue is included in other revenue in the accompanying statements of operations and changes in net assets. Income from incentive payments is subject to retrospective adjustment upon final settlement of the applicable cost report from which payments were calculated. Additionally, the Hospital's attestation of compliance with the meaningful use criteria is subject to audit by the federal government.

Other nonoperating gains and losses, net for the years ended September 30, 2015 and 2014 consisted of the following (in thousands):

	_	2015	2014
Income from Foundation operations, primarily investment income and net realized gains  Less Foundation income distributed to the	\$	4,496	1,464
Hospital included in other revenue	_	(2,820)	(2,532)
		1,676	(1,068)
Unrestricted contributions Interest and investment income Fundraising expenses Community Health at Greenwich Hospital Net assets released from restrictions used for		2,760 1,937 (2,994) (643)	2,412 718 (2,660) (729)
nonoperating activities, net		107	
	\$ =	2,843	(1,327)
Contributions received consisted of the following (in thousands):		2015	2014
	_	<u>2015</u> .	2014
Unrestricted contributions Temporarily restricted contributions Permanently restricted contributions	\$ _	2,760 4,970 388	2,412 7,074 925
Total contributions		8,118	10,411
Less fundraising costs	_	2,994	2,660
	\$_	5,124	7,751

Annually, the Foundation has committed to make a distribution to the Hospital, calculated as the greater of \$800,000 or 5% of the average market value of its investments for the prior 12 quarters (see note 1).

## (14) Fair Value Measurements

In determining fair value, the Hospital utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. The Hospital also considers nonperformance risk in the overall assessment of fair value.

Notes to Financial Statements September 30, 2015 and 2014

ASC 820-10, Fair Value Measurements, establishes a valuation hierarchy for fair value disclosure purposes. This hierarchy is based on the transparency of the inputs utilized for the valuation. The levels are defined as follows:

- Net Asset Value: Determined by the respective external investment managers, including general partners, if market values are not readily ascertainable.
- Level 1: Quoted prices in active markets that are accessible at the measurement date for identical
  assets or liabilities. This established hierarchy assigns the highest priority to Level 1 assets.
- Level 2: Observable inputs that are based on data not quoted in active markets, but corroborated by market data.
- Level 3: Unobservable inputs that are used when little or no market data is available. The Level 3 inputs are assigned the lowest priority.

Financial assets and liabilities carried at fair value as of September 30, 2015 are classified in the table below in one of the categories described above (in thousands):

		Investments Measured at		Investments classified in the fair value hierarchy				
		NAV		Level 1		Level 2	Total	
Cash and cash equivalents	\$	_	\$	26,854	\$	·— · \$	26,854	
Money market funds		_		53,125			53,125	
U.S. equity securities		4,369		2,106		_	6,475	
International equity securities		7,114		1,730			8,844	
Fixed income:							5,5 * * *	
U.S. government		6,965		69,430		_	76,395	
Corporate debt		-		2,040		_	2,040	
International government		826		851		_	1,677	
Commodities				397		-	397	
Real estate		_				_	-	
Hedge funds:								
Absolute return		2,996		_			2,996	
Long/short equity		1,830				_	1,830	
Private equity		1,976		_		_	1,976	
Perpetual trusts		14,148		_		-	14,148	
Total investments as	_		_		_			
of September 30, 2015	\$_	40,224	\$_	156,533	\$_	\$	196,757	
Liabilities:								
Interest rate swap	\$	-	\$	-	\$	(4,108) \$	(4,108)	

Notes to Financial Statements September 30, 2015 and 2014

Financial assets and liabilities carried at fair value as of September 30, 2014 are classified in the table below in one of the categories described above (in thousands):

		Investments Measured at		Investments classified in the fair value hierarchy				
		NAV	_	Level 1	Level 2	-	Total	
Cash and cash equivalents	\$	_ 3	\$	43,811 \$		S	43,811	
Money market funds		1		58,569		-	58,569	
U.S. equity securities		5,063		2,956	-		8,019	
International equity securities		8,227		1,892	_		10,119	
Fixed income:		,		•			,,	
U.S. government		4,024		3,979	-		8,003	
Corporate debt		_		15,795	_		15,795	
International government		558		566	_		1,124	
Mortgage backed securities		_		24			24	
Commodities		652		_	1		652	
Real estate		_		_	-		322	
Hedge funds:								
Absolute return		3,126					3,126	
Long/short equity		640		-	_		640	
Private equity		2,154			_		2,154	
Perpetual trusts		15,984		-	_		15,984	
Total investments as	-					_	121201	
of September 30, 2014	\$_	40,428 \$	S	127,592 \$		\$	168,020	
Liabilities:								
Interest rate swap	\$	_ s	5	- \$	(3,817)	\$	(3,817)	

The fair value of long-term debt was approximately \$32.4 million and \$35.1 million at September 30, 2015 and 2014, respectively. The fair value of long-term debt is classified as Level 2 in the fair value hierarchy, as it uses a combination of quoted market prices and valuation based on current market rates.

There are no assets or liabilities that are measured at fair value based on Level 3 inputs at September 30, 2015 or 2014.

Notes to Financial Statements September 30, 2015 and 2014

The following is a summary of total investments as of September 30, 2015, with restrictions to redeem the investments at the measurement date, any unfunded capital commitments and investment strategies of the investees (in thousands):

Description of investment		Fair value	Unfunded commitments	Redemption frequency	Redemption notice period
Private equity Hedge funds:	\$	1,976	4,150	N/A	N/A
Absolute return Long/short equity Global equity		3,135 1,830 9,210	N/A N/A N/A	N/A N/A 30 days	N/A N/A 2 years
Total	s_	16,151		•	- <b>,</b>

# (15) Subsequent Events

Management has evaluated subsequent events through December 23, 2015, which is the date the financial statements were issued. No events have occurred that require disclosure to or adjustment of the financial statements.