Form **990**

"PUBLIC INSPECTION COPY"

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Α	For th	ne 2011 calen	dar year, or tax	year beginnin	ı g 10/0)1	, 20	011, aı	nd ending	g 9/	30		, 2012
_		if applicable:	С	-							D Employ	er Ident	tification Number
		ddress change	Western Co	onnecticu	t Heal	th Net	work.]	Inc.			22-	2594	977
		ame change	24 Hospita				,				E Telepho		
		-	Danbury, (-8071
		itial return									203	/ 133	0071
	Те	erminated									_		100.104
	Ar	mended return	<u> </u>								G Gross r		
	Ap	oplication pending			icer: Jo	hn Mur	phy				a group retur		
			Same As C	Above							affiliates inc attach a list.		structions) Yes No
I	Tax-	exempt status	X 501(c)(3)	501(c) () ⋖ (ir	nsert no.)	4947(a)(1	1) or	527	11 140,	attacii a iist.	(500 1115	on denoticy
J	Wel	bsite: ► ww	w.wcthn.or	d						H(c) Group	exemption no	umber •	•
K	Form	n of organization:	X Corporation	Trust As	sociation	Other ►		L Yea	ar of Formati	on: 198	5 M s	State of I	legal domicile: CT
Pa	art I	Summar											
		Briefly descri	y ihe the organizat	ion's mission	or most s	significant	activities:	Тο	enhand	re thr	conap m	edi c	cal_care,
4													nbury,
Governance													serve
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ķ	2	Check this bo	ny ▶ if the (organization d	iscontinu	ed its one	rations or o	dienne	ed of mo	 ro than 2	5% of its	not ac	
ဗိ			oting members of									3	12
ფ			dependent votin									4	S
ţie			r of individuals e									5	Č
Activities &			r of volunteers (6	C
Ac			ed business reve									7a	0.
			d business taxab									7 b	0.
						, ,					rior Year		Current Year
	8	Contributions	and grants (Pa	rt VIII line 1h`)								
ne			vice revenue (Pa								-373,5	72.	-198,313.
/en			ncome (Part VIII								66,0		13.
Revenue			ie (Part VIII, colu								00/0	, 1 ,	1,116.
			e – add lines 8								-307,5	553	-197,184.
	1		imilar amounts p								30175	,55.	131/101.
			I to or for memb								120 (0.7	2 277 570
ø	15										2,130,9	787.	3,277,579.
Expenses	16 a	Professional	fundraising fees	(Part IX, colu	ımn (A), l	ine 11e).							
be	b	Total fundrais	sing expenses (F	Part IX, colum	n (D), lin	e 25) 🕨							
ũ	17	Other expens	ses (Part IX, colu	ımn (A). lines	11a-11d	11f-24e)				1	1,326,5	518.	2,270,827.
			es. Add lines 13			-					3,457,5		5,548,406.
			s expenses. Sub					•			3,765,0		-5,745,590.
- S O		Nevenue less	s expenses. Sub	tract line 10 ii	OIII IIIIC I	2							
		Total accets	(Part X, line 16).								ng of Currer 7,061,0		End of Year 8,690,285.
Sala	21		es (Part X, line 16).								$\frac{7,001,0}{1,200,5}$		146,527,451.
Net Assets Fund Baland			,	,							· · · · · ·		· · · · · ·
			r fund balances.	Subtract line	21 from I	ine 20				-87	7,139,5	32.	-137,837,166.
Pa	art II	Signatur	re Block										
Unc	der pena	Ities of perjury, I o	declare that I have exa	mined this return,	including ac	companying	schedules and	stateme	ents, and to	the best of r	my knowledge	e and be	lief, it is true, correct, and
COII	ipiete. L	- I	diei (other than office	i) is based on all i	THOITHAUDIT C	n willen prepa	alci ilas aliy ki	llowieug	,c.				
		—											
Sig	gn	Signatu	ure of officer							Da	ate		
He	re												
		Type or	r print name and title.										
		Print/Type p	oreparer's name	Pre	eparer's sigr	nature			Date		Check	if	PTIN
Pa	id	Jenn	ifer L Lynch	(June	er Hy	linen	_	07/17/20	113	self-employ		P01255855
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U 3	Jii	Firm's addr						200	U		Firm's EIN		
				NAPOLIS		46204					Phone no.	3 I I	7-681-7000
Ma	v the I	RS discuss th	nis return with th	e preparer sho	own abov	e? (see ir	structions))					Yes X No

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule De Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV.</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI</i>	11 a	Х	
	b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII.</i>	11 b		Х
	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part IX</i>	11 d		
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		X
12	Pa Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a		Х
	b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If</i> 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	la Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17		Х
	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23	Х	
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Χ
(Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Х
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		X
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I.	25a		Х
ŀ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		X
ŀ	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part I</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Χ	
ŀ	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	

BAA Form 990 (2011)

Form 990 (2011) Western Connecticut Health Network, Inc. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O contains a response to any question in this Part V.			لللنم
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Χ	
2 <i>a</i>	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)			
3 <i>a</i>	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Χ
b	If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	olf 'Yes,' enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
C	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5с		
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Х
b	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			37
L	services provided to the payor?	7a 7b		Х
	olf 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		Х
,	I If 'Yes,' indicate the number of Forms 8282 filed during the year	70		Λ
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			71
	as required?	7g		
r	n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		Х
9	Sponsoring organizations maintaining donor advised funds.			
а	a Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	a Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	olf 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	a Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
14 a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
ŀ	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14b		

Form 990 (2011) Western Connecticut Health Network, Inc. 22-2594977 Page 6 Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Χ Check if Schedule O contains a response to any question in this Part VI. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year..... 1a 12 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 9 **b** Enter the number of voting members included in line 1a, above, who are independent . . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ officer, director, trustee or key employee?....See. Schedule. O...... 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Χ of officers, directors or trustees, or key employees to a management company or other person?..... Did the organization make any significant changes to its governing documents 4 Χ Did the organization become aware during the year of a significant diversion of the organization's assets?... 5 Χ Did the organization have members or stockholders?..... 6 Χ 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more 7 a Χ members of the governing body? **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body?..... Χ 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Χ a The governing body?..... 8 a **b** Each committee with authority to act on behalf of the governing body?..... 8_b Χ Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O..... 9 Χ **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10 a Did the organization have local chapters, branches, or affiliates?.... 10a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ 11 a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13..... 12a Χ b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?.. Χ c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done See Schedule O 12c Χ **13** Did the organization have a written whistleblower policy?..... 13 14 Did the organization have a written document retention and destruction policy?..... 14 Χ 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official...... Χ 15a Χ **b** Other officers of key employees of the organization. 15b If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Χ taxable entity during the year?..... 16a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure

List the states with which a copy of this Form 990 is required to be filed ► None

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.

Another's website X Upon request Own website

Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. See Schedule O

State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

Bucher 24 Hospital Avenue, Accounting Dept. Danbury CT 06810 203-739-8071

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII.

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.										
				((C)					
(A) Name and title	(B) Average hours per week	unles	s per	son is	s both	an one n an offi ustee)	box, cer	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
See Schedule O	e Schedule O organizations in Schedule O) organizations in Schedule O) organizations in Schedule O) organizations in Schedule O organization organi		Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations	
(1) John Murphy President & CEO	2	Х		Χ				0.	1,039,775.	62,114.
(2) Alphonse Altorelli, MD				21				0.	1,000,110.	02/111.
Director	1	Х						0.	0.	0.
(3) Neil Culligan, MD										
Director	1	Х						0.	0.	0.
(4) David Cyganowski										
Treasurer	1	Х		Χ				0.	0.	0.
(5) Anthea Disney										_
Director	1	Х						0.	0.	0.
(6) Spencer Houldin										
Director	1	X						0.	0.	0.
(7) Richard Jabara										
Director	1	Х						0.	0.	0.
(8) Jay Lent (to 5/31)										
Director	1	X						0.	0.	0.
(9) James Kennedy	1 _									_
Chair/ViceChair	3	X		X				0.	0.	0.
(10) John Martocci (to 12/31	1	.,		3.7				0	0	0
Chairman MD	3	X		Χ				0.	0.	0.
(11) David Kramer, MD Director	1	Х						0.	0.	0
(12) John C. Kline (to 12/31	1	Λ						0.	0.	0.
Director	1	Х						0.	0.	0.
(13) John R. Patrick	<u> </u>							<u> </u>	<u> </u>	<u></u>
Director	1	Х						0.	0.	0.
(14) Joseph D. Skrzypczak										
Secretary	1	X		X				0.	0.	0.

Part VII Section A. Officers, Directors, Trust	ees, I	Key	Em	ıplo	ye	es,	and	d Highest Con	pensated E	mploye	ees (co	nt)
				((C)							
(A) Name and title	(B) Average hours per	box	, unles	ss pe	rson	than is both or/trus	h an	(D) Reportable compensation from the organization	(E) Reportable compensation fro		(F) Estimate amount of compensate	ther
	week (describ e hours for related organi- zations in Sch O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	related organizati (W-2/1099-MISC)))	from the organizati and relat organization	e on ed
	3611 0)					Ω.						
(15) Brian C. White Director	1	Х						0.		0.		0.
(16) Steven H. Rosenberg CFO	2			Х				0.	677,24		53,	042.
(17) Donna Kaplanis Asst. Secretary	2			Х				0.	222,44			652.
(18) Morris Gross Former VP Ops	0						Х	0.	298,95	53.		637.
(19) Matthew A Miller, MD Former Medical Officer	0						Х	0.	576,24			382.
(20) Phyllis F. Zappala Former VP HR	0						Х	0.	877,63			648.
(21) Moreen O. Donahue Former Chief Nurse Exec.	0						Х	0.	363,32			868.
(22) Judith Ward Former VP Marketing	0						Х	0.	274,55	58.		562.
(23)												
<u>(24)</u>												
<u>(25)</u>												
1 b Sub-total								0.	4,330,18	0.	429,	905.
c Total from continuation sheets to Part VII, Section							>	0.	4 220 10	0.	400	0.
d Total (add lines 1b and 1c)							• ro	0.	4,330,18		429,	
from the organization • 0	u to tin	036	13100	a ab	OVE) WIII	0 10	cerved more than	\$100,000 OF TE	portable	compen	Sation
											Yes	No
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such it											3 X	
4 For any individual listed on line 1a, is the sum of rethe organization and related organizations greater to	han \$1	50,0	00?	If 'Y	′es'	com	plet	e Schedule J for			4 X	
5 Did any person listed on line 1a receive or accrue of for services rendered to the organization? <i>If 'Yes,'</i> or accrue of the organization of the organizati	ompen	satio	on fr	om	any	unre	elate	ed organization or	individual		4 X 5	Х
Section B. Independent Contractors	Jorripic	10 0	cricu	uic	5 10	i suc	στι ρ				<u> </u>	21
Complete this table for your five highest compensation from the organization. Report compe	ed indensation	epen n for	dent	cor	ntra Inda	ctors ir yea	tha ar ei	at received more t nding with or with	han \$100,000 o in the organizat	f tion's tax	k year.	
(A) Name and business addres	(A) Name and business address (B) Description of services Compensation							on				
Ernst & Young 200 Plaza Drive Seacaucus, NJ	07094							Consulting/Ac	countg		238,	181.
JHD Group 5055 Keller Springs Road, Suite 24		ison	1, T	X 7	500	1		Management			159,	
Pullman & Comley 850 Main Street, PO Box 7006 Bridgeport, CT 06601-7 Legal Services									100,	908.		

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 in compensation from the organization \triangleright 3

Pa	rt VIII Statement of Revenue				
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns 1 a b Membership dues 1 b c Fundraising events 1 c d Related organizations 1 d e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above 1 f g Noncash contributions included in Ins 1a-1f: \$ h Total. Add lines 1a-1f >				
—	Business Code				
N.	O NII December of the Control of the	26 225	26 225		
EVE	2a NE Purchasing Coalition 900099	-36,225.	-36,225.		
ER	b Ridgefield Surgical Ctr 900099	-162,088.	-162,088.		
VIC	c				
SER	d				
AM:	e				
GR/	f All other program service revenue				
RO	g Total. Add lines 2a-2f	-198,313.			
	3 Investment income (including dividends, interest and other similar amounts) ▶ 4 Income from investment of tax-exempt bond proceeds ▶	13.			13.
	5 Royalties				
	(i) Real (ii) Personal				
	6a Gross rents				
	b Less: rental expenses.				
	c Rental income or (loss)				
	d Net rental income or (loss) ▶				
	7a Gross amount from sales of assets other than inventory (i) Securities (ii) Other				
	b Less: cost or other basis and sales expenses				
	c Gain or (loss)				
	d Net gain or (loss)				
NUE	8a Gross income from fundraising events (not including. \$				
OTHER REVENU	of contributions reported on line 1c).				
RR	See Part IV, line 18 a				
THE	b Less: direct expenses b				
0	c Net income or (loss) from fundraising events ▶				
	9a Gross income from gaming activities. See Part IV, line 19a				
	b Less: direct expenses b				
	c Net income or (loss) from gaming activities ▶				
	10a Gross sales of inventory, less returns and allowancesa				
	b Less: cost of goods sold b				
	c Net income or (loss) from sales of inventory				
	Miscellaneous Revenue Business Code				
	11a Misc. Income	1,116.			1,116.
	h	-,			-/
	b				
	C				
	d All other revenue				
	e Total. Add lines 11a-11d	1,116.			
	12 Total revenue. See instructions ▶	-197,184.	-198,313.	0.	1,129.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a re	sponse to any question	in this Part IX		
Do i 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members	0.	0.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	54,978.	54,978.		
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions).	1,306,064.	1,306,064.		
_	· · · · · · · · · · · · · · · · · · ·				
9	Other employee benefits	1,910,585.	1,910,585.		
10	Payroll taxes	5,952.	5,952.		
11	Fees for services (non-employees):				
	Management				
ŀ) Legal	10,667.		10,667.	
	Accounting	8,919.		8,919.	
(I Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	176,396.		176,396.	
	g Other.	2,040,707.	1,057.	2,039,650.	
		2,040,707.	1,057.	2,037,030.	
	Advertising and promotion	0.64	0.64		
13	-	864.	864.		
14	Information technology				
15	Royalties				
16	Occupancy	12,018.	12,018.		
17	Travel	110.	110.		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	11,668.	11,668.		
	Interest	==/ ****			
21	Payments to affiliates				
	Depreciation, depletion, and amortization	1,180.	1,180.		
	Insurance	2,875.	1,539.	1,336.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).	2,013.	1,335.	1,350.	
a	Car Lease	4,555.		4,555.	
	Corporate Business Tax	750.	750.	,	
		118.	118.		
	,	110,	110.		
	All other expenses	E E 40 40C	2 200 002	0 041 500	^
	Total functional expenses. Add lines 1 through 24e	5,548,406.	3,306,883.	2,241,523.	0.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following				
	SOP 98-2 (ASC 958-720)				

	-	- Dulance onect			(A) Beginning of year		(B) End of year
	1	Cash – non-interest-bearing			719,774.	1	218,416.
	2	Savings and temporary cash investments			122,212.	2	122,225.
	3	Pledges and grants receivable, net			,	3	
	4	Accounts receivable, net				4	
	5	Receivables from current and former officers, director and highest compensated employees. Complete Part	tees, key employees, chedule L		5		
	6	Receivables from other disqualified persons (as defining persons described in section 4958(c)(3)(B), and contributions organizations of section 501(c)(9) voluntations organizations (see instructions)	er section 4958(f)(1)), gemployers and ployees' beneficiary		6		
A	7	Notes and loans receivable, net		-		7	
A S S E T S	8	Inventories for sale or use		-		8	
T S	9	Prepaid expenses and deferred charges			114,992.	9	650,421.
	10 a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	1 1		,		
		Less: accumulated depreciation		7,169.	5,800.	10 c	4,620.
	11	Investments – publicly traded securities			3,000.	11	4,020.
	12	Investments – other securities. See Part IV. line 11	-		12		
	13	Investments – program-related. See Part IV, line 11.		-	1,000.	13	1,000.
	14	Intangible assets.		1,000.	14	1,000.	
	15	Other assets. See Part IV, line 11.	-	6,097,238.	15	7,693,603.	
	16	Total assets. Add lines 1 through 15 (must equal line		-	7,061,016.	16	8,690,285.
	17	Accounts payable and accrued expenses			23,537.	17	28,407.
	18	Grants payable	,	18	,		
	19	Deferred revenue		19			
Ļ	20	Tax-exempt bond liabilities			20		
Ä	21	Escrow or custodial account liability. Complete Part I	V of S	chedule D		21	
A B I L I T	22	Payables to current and former officers, directors, truinighest compensated employees, and disqualified per of Schedule L	stees, rsons.	key employees, Complete Part II		22	
- 1	23	Secured mortgages and notes payable to unrelated th				23	
E S	24	Unsecured notes and loans payable to unrelated third	partie	s		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to re plete F	elated third parties, Part X of Schedule D.	94,177,011.	25	146,499,044.
	26	Total liabilities. Add lines 17 through 25			94,200,548.	26	146,527,451.
N E T		Organizations that follow SFAS 117, check here ▶	X an	nd complete lines			
		27 through 29 and lines 33 and 34.					
Ş	27	Unrestricted net assets			-87,139,532.	27	-137,837,166.
ASSETS	28	Temporarily restricted net assets		F		28	
	29	Permanently restricted net assets				29	
Q R		Organizations that do not follow SFAS 117, check he	ere 🟲	and complete			
F U N D		lines 30 through 34.					
D	30	Capital stock or trust principal, or current funds			30		
В А	31	Paid-in or capital surplus, or land, building, or equipment of the surplus of the	-		31		
Ā	32	Retained earnings, endowment, accumulated income,		-		32	
BALANCES	33	Total net assets or fund balances		F	-87,139,532.	33	-137,837,166.
S DA	34	Total liabilities and net assets/fund balances			7,061,016.	34	8,690,285.

BAA Form **990** (2011)

Form 990 (2011)	Wastarn	Connecticut	Health	Network	Tnc
FOITH 990 (2011)	western	Commecticut	пеатии	Network,	THC.

22-2594977

Page **12**

Part XI Reconciliation of Net Assets				
Check if Schedule O contains a response to any question in this Part XI				. X
1 Total revenue (must equal Part VIII, column (A), line 12)	1	-1	97,1	84.
2 Total expenses (must equal Part IX, column (A), line 25).		5,5	48,4	06.
3 Revenue less expenses. Subtract line 2 from line 1	3	-5,7		
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	-87,1		
5 Other changes in net assets or fund balances (explain in Schedule O). See. Schedule . 0	5	-44,9		
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	-137,8	37,1	.66.
Part XII Financial Statements and Reporting				
Check if Schedule O contains a response to any question in this Part XII				. П
			Yes	No
1 Accounting method used to prepare the Form 990: Cash X Accrual Other				
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Χ
b Were the organization's financial statements audited by an independent accountant?		2b	Χ	
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of review, or compilation of its financial statements and selection of an independent accountant?	he audi	it, 2c	Х	
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.				
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issus separate basis, consolidated basis, or both: Separate basis Separate basis Both consolidated and separate basis	ied on a	a		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	Single	3a		Χ
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the req or audits, explain why in Schedule O and describe any steps taken to undergo such audits	uired au	udit 3b		
BAA		Form	990 (2	2011)

TEEA0112L 07/06/11

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number Name of the organization Western Connecticut Health Network, Inc. 22-2594977 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's 4 name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section** 5 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 7 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts 9 from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). X An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or 11 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h. X Type II Type I Type III - Functionally integrated d С Type III - Other e X By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box..... Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) (i) below, the governing body of the supported organization?..... <u>11 g</u> (i) Χ A family member of a person described in (i) above?.... 11 g (ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above?..... 11 g (iii) Provide the following information about the supported organization(s) h (iii) Type of organization (described on lines 1-9 above or IRC section (iv) Is the organization in column (i) listed in (v) Did you notify the organization in column (i) of (vi) Is the organization in column (i) (i) Name of supported organization (ii) EIN (vii) Amount of support (see instructions)) your governing document? organized in the U.S.? your support? Yes No Yes No Yes (A) See Part IV (C) (D) (E) 0 Total

Schedule A (Form 990 or 990-EZ) 2011 Western Connecticut Health Network, Inc. 22-2594977 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support									
begi	ndar year (or fiscal year nning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')									
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf									
3	The value of services or facilities furnished by a governmental unit to the organization without charge									
4	Total. Add lines 1 through 3									
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)									
6	Public support. Subtract line 5 from line 4									
Sec	tion B. Total Support									
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
7	Amounts from line 4									
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources									
9	Net income from unrelated business activities, whether or not the business is regularly carried on									
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)									
11	Total support. Add lines 7 through 10									
12	Gross receipts from related activ	ities, etc (see ins	tructions)			12				
	First five years. If the Form 990 organization, check this box and	stop here	·	nd, third, fourth, o	or fifth tax year as	a section 501(c)(3)			
	tion C. Computation of Pu					T T				
	Public support percentage for 20						<u>%</u>			
	Public support percentage from	•	,			<u> </u>	%			
16 a	a 33-1/3% support test — 2011. If and stop here. The organization	the organization of qualifies as a pul	lid not check the lolicly supported o	box on line 13, ar rganization	nd the line 14 is 3	3-1/3% or more, o	theck this box			
b	33-1/3% support test — 2010. If and stop here. The organization	the organization of qualifies as a pub	lid not check a bo olicly supported o	ox on line 13 or 16 rganization	Sa, and line 15 is	33-1/3% or more,	check this box			
17 a	7a 10%-facts-and-circumstances test — 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization ▶									
	10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-an	meets the 'facts-ad-circumstances'	and-circumstance test. The organiza	s' test, check this ation qualifies as	box and stop her a publicly support	re. Explain in Part ed organization.	IV how the ►			
18 BAA	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a			structions ► 90 or 990-EZ) 2011			

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support							
	dar year (or fiscal yr beginning in)►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 201	1	(f) Total
1	Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants.')							
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.							
3	Gross receipts from activities that are not an unrelated trade or business under section 513.							
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
Ū	facilities furnished by a governmental unit to the organization without charge							
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons							
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.							
(Add lines 7a and 7b							
	Public support (Subtract line 7c from line 6.)							
	tion B. Total Support		T	Ī	T		-	
Calen	dar year (or fiscal yr beginning in)►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 201	1	(f) Total
10 a	Amounts from line 6							
,	acquired after June 30, 1975 Add lines 10a and 10b							
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)							
	Total support. (Add Ins 9, 10c, 11, and 12.)							
14	First five years. If the Form 990 organization, check this box and	is for the organiz	ation's first, secor	nd, third, fourth, c	or fifth tax year as	a section 50	01(c)(3)	▶□
	tion C. Computation of Pul							
	Public support percentage for 20			ne 13, column (f)))		15	%
	Public support percentage from 2	•	``			F	16	%
	tion D. Computation of Inv							
	Investment income percentage f				ımn (f))		17	%
	Investment income percentage f	•		-		F	18	90
	33-1/3% support tests – 2011. If is not more than 33-1/3%, check	the organization	did not check the	box on line 14, a	and line 15 is more	e than 33-1/	3%, and I zation	ine 17
ŀ	33-1/3% support tests – 2010. If line 18 is not more than 33-1/3%	the organization	did not check a b	ox on line 14 or l	ine 19a, and line	16 is more t	han 33-1/	3%, and ► □
20	Private foundation. If the organi		•		·		-	

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
Support Schedule Additional Supplemental Information
As the parent organization, Western Connecticut Healthcare, Inc. provides direction,
gives support, sets standards for its affiliates and subsidiaries, insures financial
soundness, and establishes new programs and services consistent with their mission
WCHN also reflects the executive retirement benefits

Schedule A (Form 990 or 990-EZ) 2011 Western Connecticut Health Network, Inc. 22-2594977

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2011	Schedule A, Part IV - Supplemental Information

Page 5

Client 1070

5/16/13

Western Connecticut Health Network, Inc.

22-2594977 12:21PM

Schedule A, Part I, Line 11h Name(s) of Supported Organization(s)

New Milford Hospital 06-0669121 3

Name of Supporting	Federal	Type of		ing nts	Your Su	ed of in upport	n the U.S.			ount of
Organization Darks		Organizatio	n Yes	No	Yes	No	Yes	No	Sı	<u>ipport</u>
Danbury Hospit	06-0646597	3	X		X		X		\$	0.
W CT Health Ne		ation Inc 7	Х		Х		Х			0.
W CT Health Ne	twork Affili 22-2594968	iates Inc 9		Х	Х		X			0.
Western Connec	ticut Home (06-0655138	Care Inc. 9		Х	Х		X			0.
W CT Medical G	Froup PC 06-1137531	9		Х	X		Х			0.

Χ

Χ

Χ

Total

0.

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

Wes	stern Connecticut Health Netwo	rk, Inc.	22-2594977
Pai	t I Organizations Maintaining Donor	Advised Funds or Other Similar Fun	ids or Accounts. Complete if
	the organization answered 'Yes' to	o Form 990, Part IV, line 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3			
4	Aggregate value at end of year		
5	Did the organization inform all donors and dor funds are the organization's property, subject	nor advisors in writing that the assets held in do	onor advised Yes No
_		*	
6	Did the organization inform all grantees, donor used only for charitable purposes and not for purpose conferring impermissible private benefits	the benefit of the donor or donor advisor, or for fift?	r any other Yes No
Pai	t II Conservation Easements. Complete	ete if the organization answered 'Yes'	to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by	the organization (check all that apply).	
	Preservation of land for public use (e.g., re	ecreation or education) Preservation	of an historically important land area
	Protection of natural habitat	Preservation of	of a certified historic structure
	Preservation of open space	_	
2	Complete lines 2a through 2d if the organization last day of the tax year.	on held a qualified conservation contribution in	the form of a conservation easement on the
			Held at the End of the Tax Year
ä	a Total number of conservation easements		2a
ı	Total acreage restricted by conservation easer	ments	2b
(Number of conservation easements on a certif	fied historic structure included in (a)	2c
(Number of conservation easements included in structure listed in the National Register	n (c) acquired after 8/17/06, and not on a histo	ric 2d
3	Number of conservation easements modified, tax year ►	transferred, released, extinguished, or termina	ted by the organization during the
4	Number of states where property subject to co	nservation easement is located >	
5	Does the organization have a written policy reand enforcement of the conservation easemer		ndling of violations. — — —
6	Staff and volunteer hours devoted to monitorin	ng, inspecting, and enforcing conservation ease	ements during the year
7	Amount of expenses incurred in monitoring, in ▶ \$	specting, and enforcing conservation easemer	nts during the year
8	Does each conservation easement reported or 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	n line 2(d) above satisfy the requirements of se	ection Yes No
9	In Part XIV, describe how the organization reports include, if applicable, the text of the footnote tonservation easements.	s conservation easements in its revenue and exper o the organization's financial statements that o	nse statement, and balance sheet, and describes the organization's accounting for
Pai	Organizations Maintaining Colle Complete if the organization answ	ctions of Art, Historical Treasures, or wered 'Yes' to Form 990, Part IV, line	Other Similar Assets. 8.
1 a	a If the organization elected, as permitted under art, historical treasures, or other similar assets in Part XIV, the text of the footnote to its finar	s held for public exhibition, education, or resea	enue statement and balance sheet works of irch in furtherance of public service, provide,
I	b If the organization elected, as permitted under historical treasures, or other similar assets hel following amounts relating to these items:	d for public exhibition, education, or research	in furtherance of public service, provide the
	(i) Revenues included in Form 990, Part VIII,	line 1	> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of a amounts required to be reported under SFAS	rt, historical treasures, or other similar assets f	for financial gain, provide the following
ā	Revenues included in Form 990, Part VIII, line	1	
	Assets included in Form 990, Part X		

Part III Organizations Maintaining C	collections of Art, Histo	orical Treasures, or	Otner Similar Ass	ets (contin	uea)
3 Using the organization's acquisition, acc items (check all that apply):	ession, and other records, ch	neck any of the following	that are a significant u	ise of its colle	ction
a Public exhibition	d Loan	or exchange programs			
b Scholarly research	e Other				
c Preservation for future generations					
4 Provide a description of the organization Part XIV.	's collections and explain ho	w they further the organi	zation's exempt purpos	se in	
5 During the year, did the organization sol assets to be sold to raise funds rather the	icit or receive donations of ar an to be maintained as part	t, historical treasures, or of the organization's coll	r other similar lection?	Yes	No
Part IV Escrow and Custodial Arrai	ngements. Complete if it on Form 990. Part X.	the organization and line 21.	swered 'Yes' to For	m 990, Pa	rt IV,
1a Is the organization an agent, trustee, cur	stodian, or other intermediary	/ for contributions or oth	er assets not		
included on Form 990, Part X?				Yes	No
b If 'Yes,' explain the arrangement in Part	XIV and complete the follow	ing table:			
				Amount	
c Beginning balance					
d Additions during the year			1		
e Distributions during the year			1		
f Ending balance					
2a Did the organization include an amount	on Form 990, Part X, line 213	?		Yes	No
b If 'Yes,' explain the arrangement in Part					
Part V Endowment Funds. Complet					
	Current year (b) Prior yea	r (c) Two years back	(d) Three years back	(e) Four yea	ars back
1 a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentage of the	current year end balance (lir	ne 1g, column (a)) held a	as:		
a Board designated or quasi-endowment	▶ %				
b Permanent endowment ►	%				
c Temporarily restricted endowment ►	<u></u> %				
The percentages in lines 2a, 2b, and 2c	should equal 100%.				
3a Are there endowment funds not in the po	accession of the organization	that are hold and admir	pictored for the		
organization by:	ossession of the organization	that are held and admin	iistered for the	Yes	No
(i) unrelated organizations				3a(i)	
(ii) related organizations				3a(ii)	
b If 'Yes' to 3a(ii), are the related organization				3b	
4 Describe in Part XIV the intended uses of	•				
Part VI Land, Buildings, and Equip					
Description of property	(a) Cost or other basis (investment)		(c) Accumulated depreciation	(d) Book v	/alue
1 a Land					
b Buildings					
c Leasehold improvements		11,789.	7,169.	4	1,620.
d Equipment					
e Other					
Total. Add lines 1a through 1e. (Column (d) m		column (B), line 10(c).).		4	1,620.
BAA	· · · · · · · · · · · · · · · · · · ·			ule D (Form 9	

Part VII	Investments -	Other Securities. See I	Form 990, Part X,	line 12.	N/A	
	(a) Description of (including na	security or category me of security)	(b) Book value		(c) Method of valua Cost or end-of-year mar	
(1) Financ	ial derivatives					
(2) Closely	y-held equity intere	ests				
(3) Other						
<u>(B)</u>						
(D)						
(G) (H)						
(l)						
	mn (b) must equal Form	n 990 Part X, column (B) line 12.) 🕨				
Part VIII	Investments	- Program Related. See	Form 990, Part X,	line 13.	N/A	
	•	of investment type	(b) Book value		(c) Method of valua	tion:
		- '			Cost or end-of-year mar	ket value
(1)						
(2)						
(3)						
(4)						
(5)						
<u>(6)</u> (7)						
(8)						
(9)						
(10)						
	nn (b) must equal Form	990, Part X, column (B) line 13.) .				
Part IX	Other Assets	. See Form 990, Part X, I	ine 15.			
			scription			(b) Book value
		Life Insurance				245,208.
	sh Value of	Life Insurance-COLI				7,448,395.
(3)						
(4)						
(5) (6)						
(7)						
(8)						
(9)						
(10)						
	olumn (b) must equ	ıal Form 990, Part X, column (E	B), line 15.)			7,693,603.
Part X		ies. See Form 990, Part				
	(a) Descri	ption of liability	(b) Book value			
(1) Fede	eral income taxes					
	NR Claims		3,171,15			
		fit Obligation-Curre				
	funded ABO		141,154,71	17.		
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)	nn (h) must savel Farre	agn Part V column (P) line 25	146,499,04	1.4		
TOTAL (COUNT	ını (D) must equal Form	990, Part X, column (B) line 25.)	140,499,04	14.		

2 FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedule L) (Form 990) 201	western co	mecticut	неаттп	network,	Inc.	22-2594911	Page 5
Part XIV	Supplemen	tal Information	(continued)					

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.
 ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Western Connecticut Health Network, Inc.

Employer identification number 22-2594977

Pa	rt I Questions Regarding Compensation			
			Yes	No
1:	a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
I	b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:			
;	a Receive a severance payment or change-of-control payment?	4a		Χ
	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Χ	
	c Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Χ
	If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
;	a The organization?	5a		X
ı	b Any related organization?	5b		X
	If 'Yes' to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
i	a The organization?	6a	Χ	
	b Any related organization?	6b	Χ	
	If 'Yes' to line 6a or 6b, describe in Part III. Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III.	7		Х
8				
ŏ	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If 'Yes,' describe in Part III.	8		Х
9	If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name		(i) Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990	
John Murphy	(i)	0.	0.	0.	0.	0.	0.	0.	
1	(ii)	753,982.	280,000.	5,793.	22,040.	40,074.	1,101,889.	0.	
Steven H.	(i)	0.	0.	0.	0.	<u>0.</u>	0.	0.	
2 Rosenberg	(ii)	504,098.	150,000.	23,142.	22,040.	31,002.	730,282.	0.	
Donna Kaplanis	(i)	0.	0.	0.	0.	<u>0.</u>	0.	0.	
3	(ii)	180,814.	40,000.	1,632.	22,040.	37,612.	282,098.	0.	
Morris Gross	(i)	0.	0.	0.	0.	<u>0.</u>	0.	0.	
4	(ii)	244,909.	50,000.	4,044.	22,040.	26,597.	347,590.	0.	
Matthew A Miller,	(i)	0.	0.	0.	<u> </u>	<u>0.</u>	0.	0.	
5 MD	(ii)	414,108.	135,000.	27,132.	22,040.	22,342.	620,622.	0.	
Phyllis F. Zappala		0.	0.	0.	<u> </u>	<u>0.</u>	0.	0.	
6	(ii)	335,975.	535,478.	6,186.	22,040.	18,608.	918,287.	0.	
Moreen O. Donahue	(i)	0.	0.	0.	<u> </u>	<u>0.</u>	0.	0.	
7	(ii)	278,886.	75,000.	9,443.	22,040.	46,828.	432,197.	0.	
Judith Ward	(i)	0.	0.	0.	<u> </u>	<u>0.</u>	0.	0.	
8	(ii)	248,470.	25,000.	1,088.	22,040.	30,522.	327,120.	0.	
	(i)								
9	(ii)								
	(i)								
10	(ii)								
	(i)								
<u>11 </u>	(ii)								
	(i)								
12	(ii)								
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

BAA TEEA4102L 01/24/12 Schedule **J** (Form 990) 2011

Western Connecticut Health Network, Inc. 22-2594977 Page 3 Part III | Supplemental Information Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, for Part II. Also complete this part for any additional information. Part I, Line 4 - Received Severance, Supplemental NQ Retirement, Equity-Based Compensation During the fiscal year ending September 30, 2012, Dr. John Murphy, President and CEO, and Steven H. Rosenberg, CFO, were the only participants of a new SERP plan. No payments were made to them. Due to a cap in the defined pension plan of \$190,000, the SERP is intended to give supplemental retirement benefits to key members of the executive group, whose salary exceeds this amount. The SERP is designed to vest key executives with an incentive to remain with The System until they reach retirement age. The SERP is not a qualified retirement plan and therefore is subject to certain tax implications upon vesting vs. the time reti<u>rement payments are made._____________________________</u> The expenses for the SERP costs are recognized each accounting period in three segments. These are:

Schedule J (Form 990) 2011

The actual present value of SERP benefits for members of the SERP group as computed

Prior Service Costs

on the date the SERP is implemented. The intangible asset is amortized over the

Comple Part II.	e this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, for Also complete this part for any additional information.	
<u>Pa</u>	I, Line 4 - Received Severance, Supplemental NQ Retirement, Equity-Based Compensation (continued)	
es	imated working life of the executives in the SERP plan.	
Cu	rent Service Costs	
Th	current service cost (CSO) is the amount of benefits earned by the employee	
<u>du</u>	ing the current period. The CSO is calculated as the difference in the actuarial	
pr	sent value of a life annuity, starting on the projected date of retirement,	
di	counted to the beginning of the present accounting period; and the same annuity	
di	counted to the end of the present accounting period.	
<u>In</u>	erest Component	
Ea	h year the beginning balance in the Unfunded Benefit Obligation is charged a	
<u>di</u>	counted interest rate. The interest cost (implied) is the increase in the	
be	efit obligation due to the passage of time.	
<u>Pa</u>	I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization	
Su	mary of Executive Incentive Plan (Excerpts From)	
Th	Plan will be administered subject to the Board policy on Executive Compensation	
	the Committee on Governance of Western Connecticut Health Network, Inc. serving	_
BAA	Schedule J (Form 990) 2	01

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, for Part II. Also complete this part for any additional information.
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)
as the Executive Compensation Committee (the Committee) of the Board of Directors of
Western Connecticut Health Network, Inc The Committee may in its sole discretion
interpret the Plan, prescribe any rules and regulations necessary or appropriate for
administration of the Plan, and make such other determinations and take such action
as it deems necessary or advisable.
TI DI TI COLLI I COLLI
The Plan year will begin October 1, 2011, and end September 30, 2012. The
measurement period for award purposes will be the same.
Eligibility to participate in the Plan will be limited to those who are in positions
in_which their decisions, actions and counsel significantly affect the operations of
Western Connecticut Health Network, Inc. and its subsidiaries, as determined by the
Committee and with input provided by Senior management.
Prior to the start of each Plan year, or as soon as practicable thereafter, the
Committee, with input provided by senior management, will determine which eligible
individuals will participate in the Plan with respect to such Plan year and they
will be listed accordingly.

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, for Part II. Also complete this part for any additional information.
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)
In_determining_which_eligible_individuals_will_participate, thke_Committee_will_take
into account the extent to which eligible individuals are in positions in which
their deccisions, actions and counsel significantly affect the overall performance
of Western Connecticut Health Network, Inc. and its affiliates.
To be considered for participation, an individual must be in an incentive eligible
will be prorated as appropriate to reflect partial Plan year participation.
Eligible individuals must be employed by Western Connecticut Health Network, Inc. at
the time of executive incentive award distribution.
The Committee will establish the target award opportunity (expressed as a percentage
of base salary) for each participant in the Plan.
The target award is the amount paid to participants for actual performance that
meets expectations. To recognize a range of performance above the "target" level,
participants may earn one-half to one and one-half times the target award

If EBITDA is less than basic, full elimination of incentive award will occur.

thereafter as practicable.

Schedule J (Form 990) 2011 Western Connecticut Health Network, Inc.	22-2594977	Page
Part III Supplemental Information		
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a Part II. Also complete this part for any additional information.	, 4b, 4c, 5a, 5b, 6a, 6b, 7, and	d 8, for
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)		
opportunities based on actual performance. A threshold of performance must be	. – – – – – – – – –	
achieved in order for participants to earn awards.	. – – – – – – – – – – .	
Prior to the beginning of each Plan year, or as soon thereafter as practicable,		
weightings for the performance measures included in the Plan will be determined for	:	
each participant in accordance with the nature of each participant's stated goals		
and responsibilities (i.e., organizational, functional/individual, etc.).		
Prior to the beginning of each Plan year, or as soon thereafter as practicable,		
performance_measures and performance_levels_will_be_established_for_each_participan	<u>.t</u>	
in the Plan.		
Incentive awards will be modified or eliminated if at the level of performance		
specified in the circuit breaker is not achieved. The circuit breaker will be		
established by the Committee prior to the beginning of each fiscal year or as soon		

Schedule J (Form 990) 2011 Western Connecticut Health Network, Inc.	22-2594977	Page
Part III Supplemental Information		
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, Part II. Also complete this part for any additional information.	, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, ar	nd 8, for
are in 7 tipo complete tine pare for any additional information.		
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)		
Notwithstanding any other provision of the Plan, incentive awards can be affect	<u>ted by</u>	
an_individual_modifier_(based_on_individual_executive_performance)_at_the_leve	1	
specified in the Plan.		
Part III - Additional Information		
Western Connecticut Health Network, Inc. used the following methods to establish	sh top	
management's compensation:		
-Compensation committee.		
-Independent compensation.		
Written_employment_contract.		
-Compensation survey or study.		
-Approval by board or compensation committee.		
		

SCHEDULE K (Form 990)

Supplemental Information on Tax Exempt Bonds

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

Employer identification number

Western Connecticut Hea	lth Network, I	nc.						22	-259	4977				
Part I Bond Issues (a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue pr	rice	(f) Description of purpose		pose	pose (g) Defeased		(h) C behalt issue	of	(i) Po	
A CHEFA Rev. Bonds Series K		999999999	6/17/2011			See explana			Yes	No X X		No X X	Yes	No X X
B CHEFA Rev. Bonds Series L C CHEFA Fev. Bonds Series M	06-0806186 06-0806186	999999999 20774U8A6	7/13/2011 7/13/2011			See explana [.] See explana				Х		X		X
D CHEFA Rev. Bonds Series N		20774YEJ2	11/22/2011			See explana				Χ		Χ		Χ
Part II Proceeds														
1 Associated bonds retired				2.4	<u>.</u> 25,000		В					D		—
1 Amount of bonds retired					25,000).								
2 Amount of bonds legally defease					35,000	06.0	10,992.	15 5	73,19	3.4	4.0	73	35,9	0.5
3 Total proceeds of issue				<u> </u>	33,000	90,0	10,992.	45,5	13,13	94.	40	, /3	55,9	<i>)</i>) .
4 Gross proceeds in reserve funds5 Capitalized interest from procee								2.3	87,85	54.				
6 Proceeds in refunding escrows.								2,0	01,00					
7 Issuance costs from proceeds					70,000). 1,2	16,871.	9	08,22	28.		74	19,7	68.
8 Credit enhancement from proce					· ·	,	,		<u>, , , , , , , , , , , , , , , , , , , </u>					
9 Working capital expenditures from														
10 Capital expenditures from proce						26,2	20,180.	10,2	98,1	76.				
11 Other spent proceeds					65,000).					39	, 98	36,22	27.
12 Other unspent proceeds						68,5	73,381.	31,9	78,93	35.				
13 Year of substantial completion					201	L1	2014		20	014			2	011
				Yes	No	Yes	No	Yes	No)	Yes		No	,
14 Were the bonds issued as part of	of a current refunding	ssue?			Χ		X		X				Χ	
15 Were the bonds issued as part of	of an advance refundir	g issue?					X		X		Χ			
16 Has the final allocation of proce	eds been made?			. X			Х		X		Χ			
17 Does the organization maintain of proceeds?	adequate books and r	ecords to suppor	t the final allocation	. X		X		Х			Х			
Part III Private Business Us	е													
					١	l	В	(2			D		
				Yes	No	Yes	No	Yes	No)	Yes		No)
Was the organization a partner in property financed by tax-exemption	n a partnership, or a it bonds?	member of an LL	.C, which owned		Х		Х		Х					
2 Are there any lease arrangement bond-financed property?	nts that may result in p	private business u	use of		Х		Х		Х					
BAA For Paperwork Reduction Act N	lotice, see the Instruc	tions for Form 9	90.						S	chedu	ıle K (F	orm	990)	201

Part III Private Business Use (Continued)		A	E	3		C	D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?		Х		X		X		
b If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		Х		X		X		
d If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		9		9		9		
6 Total of lines 4 and 5				%		%		
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х		Х		Х			
Part IV Arbitrage		I				ı		
		A	E			С	-	D
	Yes	No	Yes	No	Yes	No	Yes	No
Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		Х		X		Х		Х
2 Is the bond issue a variable rate issue?	X		X			X		X
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		X		Х		Х
b Name of provider								
c Term of hedge.								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC.								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
6 Did the bond issue qualify for an exception to rebate?		X		X		X		X
Part V Procedures To Undertake Corrective Action		•			•			
Has the organization established written procedures to ensure that violations of federal tax requirem	ents are ti	mely identifi	ed and corre	ected throug	gh the volur	ntary closing	agreement	program
if self-remediation is not available under applicable regulations?						. X Yes	No	
Part VI Supplemental Information. Complete this part to provide additional in	formatio	n for resp	onses to	auestion	s on Sch	edule K (s	ee instru	ctions).
The second secon								

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Western Connecticut Health Network, Inc.	22-2594977
Form 990,Part VI, Line #16b	
A Certificate of Need (CON) was accepted by the State of Co	onnecticut in 2004,
approving Danbury Health System's (now Western Connecticut	Health Network, Inc.)
joint venture arrangement with Ridgefield Surgical Center.	Ridgefield Surgical
Center's financial reports have been audited each year by a	an independent CPA firm,
verifying that all accounts have been reconciled. Further,	Western Connecticut
Health Network records their percentage of profit or loss eac	h month on the parent's
books	
Form 990, Part VII Additional Information	
Note: All amounts in column F of Part VII , "Estimated Amo	ount of Other
Compensation", represent benefits and do not reflect any comp	ensation for which the
average amount of time worked can be reflected.	(=====================================
Schedule K, Part V, Supplemental Bond Information	
Schedule K, Part 1, Column F	
Series K	
Series K Bonds (\$33,035,000): Series J revenue bonds were r	refinanced in FY2011 by
Series K bonds, which bear interest at the bank purchase ra	ate and will mature
serially from September 20, 2011 to September 30, 2036	
Series L	
Series L Bonds (\$96,000,000): Series L bonds were issued conc	urrently with Series M
bonds and will be used to fund the planning, design, acquis	sition, construction,
equipping and furnishing of Danbury Hospital's new patient	tower, expansion of a
parking garage, capital improvements and to fund capitalize	ed interest.
Series M	

Name of the organization	Employer identification number
Western Connecticut Health Network, Inc.	22-2594977
Series M Bonds (\$46,030,000): Series M Bonds were issued concur	rently in 2011 with
Series_L bonds and will be used to fund the planning, design, a	cquisition,
construction, equipping and furnishing of Danbury Hospital's ne	w patient tower,
expansion of a parking garage, capital improvements and to fund	capitalized
interest	
Series N	
Series N Bonds (\$39,880,000): Series N Bonds mature serially fr	om_July_1,_2014_to
July 1, 2029. The proceeds were used to refund Danbury Hospital	's Series G Bonds.
Form 990, Part VI, Lines 13 & 14	
Western CT Healthcare Network whistleblower and document retent	ion polocies are
approved annually by the Board of Directors, last approved in S	eptember 2012.
Schedule O, Form 5471	
The taxpayer's Form 5471 filing requirements have been or will	be satisfied by
Danbury Hospital, 24 Hospital Avenue, Danbury, CT 06810, EIN: 0	6-0646597, the
majority shareholder of Western Connecticut Healthcare Insurance	e Co., Ltd. Danbury
Hospital has filed or will file the Form 5471 and the applicable	schedules with the
IRS Service Center, Philadelphia, PA.	
Form 990, Part VI, Line 2 - Business or Family Relationship of Officers, Director	rs, Etc.
Richard Jabara and James Kennedy, both directors of Western Con	necticut Health
Network, have a business relationship.	
Form 990, Part VI, Line 4 - Significant Changes to Organizational Documents	
The following significant changes were made to the bylaws of We	stern Connecticut
Healthcare Network, Inc., during the fiscal year ending Septemb	er 30, 2012:
- Changes to the authority or duties of the governing body's v	oting members.
- Changes to the role of the membership in governanace.	
- Changes to the voting authority of the governing body member	·s

Name of the organization	Employer identification number
	22-2594977
Form 990, Part VI, Line 4 - Significant Changes to Organizational Documents	
- Changes to the authority or duties of the organization's off	icers.
- Changes to the provisions to amend the organizing bylaws.	
Form 990, Part VI, Line 11b - Form 990 Review Process	
Steven Rosenberg, CFO, will review the 990 prior to it being se	ent to the IRS. A
preliminary 990 is presented to the Audit Committee in June, wh	o reviews it on
behalf of the Board. E&Y is on hand to review the 990 with the A	adit Committee and
answer any questions. Prior to fiing Form 990 with the IRS, the I	Board will receive
a full and accurate copy on a secured website for their review.	
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Con	nflicts
Board members and senior management are cognizant of the important	ce of disclosure of
potential conflicts of interest and will question possible conf	licts in various
Board meetings. General Counsel is part of the routine contracts	review process and
watches for potential conflicts with Board, Management and staf	f.
The Compliance Officer will continually request the information un	ntil all responses
are received. The Audit Committee reviews/evaluates each disclosur	ce to determine if
there is a conflict. A summary report is shared with the full Bo	ard.The Conflict of
Interest policy below notes what is to occur when a clear confl	ict_exists.
CONFLICT OF INTEREST POLICY FOR DIRECTORS AND OFFICERS	
The purpose of this Policy is to ensure that the directors and	officers of Western
CT Health Network, Inc. (WCHN) (together the "Representatives"	and individually a
"Representative") are not prevented from performing services on	behalf of WCHN
solely because of possible conflicts of interest on their part,	and that the
Representatives will be able to govern and serve the best inter	ests of WCHN by
exercising their best care, skill and honest judgment on its be	half.
This Policy recognizes that (1) members of the Board of Directo	rs are often chosen
because of their experience in matters relevant to the operatio	n of WCHN and (2)

Name of the organization

Employer identification number

Western Connecticut Health Network, Inc.	22-2594977
Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement	t of Conflicts (continued)
that directors and officers may be asked by WCHN to pa	rticipate on behalf of WCHN as
a director or officer of another organization, trade a	ssociation, joint venture and
network. Accordingly, another objective of this Police	y is to ensure that members of
the Board of Directors and officers are not disqualifi	ed from participation in WCHN
governance by virtue of their affiliations with other	er institutions or entities.
Notwithstanding the above, it is possible that a Repr	esentative may have an actual
or potential conflict of interest (1) based on persona	l interests or transactions or
(2) by virtue of his or her relationship as an owner	, creditor, agent, officer,
director or employee of another entity. The objecti	ves identified above will be
promoted by:	
(1) full disclosure by directors and officers of all p	ersonal and outside interests
that may affect or be affected by DHS's operations of	or by decisions that the
Representative makes on WCHN's behalf and (2) establ	ishment of guidelines for
determining when actual and potential conflicts of int	erest occur and of principles
and procedures for addressing actual and potential c	conflicts.
Each actual or potential conflict of interest that is	disclosed should be carefully
examined and appropriate measures put into place to	maintain the balance between
ensuring fair and honest deliberations and encouragi	ng participation of qualified
Representatives in WCHN.	
The Board of Directors of WCHN recognizes the import	
consistent policy applicable to the directors and of	ficers of all corporations
within its system. This Policy therefore applies to	the directors and officers of
WCHN as well as the directors and officers of Danbur	y Hospital, New Milford
Hospital, Western CT Health Network Foundation, Inc.	, Western CT Home Care, Inc.,
Western CT Health Network Affiliates, and Business S	Systems, Inc. and the Board of
each such corporation shall take whatever action as	may be necessary to insure the

The conflict of interest policy is available upon request.

John R. Patrick

Western Connecticut Health Network, Inc.	22-2594977
Form 990, Part VII - Compensation Explanation (continued)	
An average of 2 hours per week were devoted to related organization	ations.
Joseph D. Skrzypczak	
An average of 3 hours per week were devoted to related organization	ations.
Brian C. White	
An average of 2 hours per week were devoted to related organization	tions.
Steven H. Rosenberg	
An average of 46 hours per week were devoted to related organiz	ations.
Donna Kaplanis	
An average of 46 hours per week were devoted to related organiz	ations.
Morris Gross	·
An average of 42 hours per week were devoted to related organiz	ations.
Morris Gross also received 1099 compensation from Western Conne	ecticut Home Care,
working in the capacity of a physical therapist. Average hours	could not be
determined	·
Matthew A Miller, MD	
An average of 44 hours per week were devoted to related organiz	ations.
Phyllis F. Zappala	·
An average of 40 hours per week were devoted to related organiz	ations.
Moreen O. Donahue	
An average of 40 hours per week were devoted to related organiz	
Judith Ward	
An average of 40 hours per week were devoted to related organiz	ations.

2011

6/14/13

Schedule O - Supplemental Information

Page 6

Client 1070

Western Connecticut Health Network, Inc.

22-2594977

08:31AM

Form 990, Part XI, Line 5 Other Changes in Net Assets or Fund Balances

Equity transfer from Danbury Hospital-w/o of interco debt	\$	4,911,038.
Northeast Purchasing Coalition K-1		36,225.
Pension and curtailment		15,550,333.
Pension funding adjustment		-65,861,728.
Ridgefield Surgical Center K-1		162,088.
Ridgefield Surgical Center, now Danbury Hospital dept		250,000.
Total	Ś	-44, 952, 044,

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Name of the organization Employer identification number 22-2594977 Western Connecticut Health Network, Inc.

Part I Identification of Disregarded Entities (Complete if the organization answered 'Yes' to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
<u>(1)</u>					
(2)					
(3)					

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Sec 512	g) 2(b)(13) ed entity?
						Yes	No
(1) Danbury Hospital					Western		
24 Hospital Avenue					Connecticut		
Danbury, CT 06810					Health		
06-0646597	Acute care	CT	501(c)(3)	3	Network	X	
(2) Western CT Health Network Foundati					Western		
24 Hospital Avenue					Connecticut		
Danbury, CT 06810					Health		
23-7425557	Admin contrib	CT	501(c)(3)	7	Network	X	
(3) Western Connecicut Medical Group,					Western		
14 Research Drive, Suite 201A					Connecticut		
Bethel, CT 06801	Physician				Health		
06-1137531	Services	CT	501(c)(3)	9	Network	X	
(4) New Milford Hospital					Western		
21 Elm Street					Connecticut		
New Milford, CT 06776					Health		
06-0669121	Acute care	CT	501(c)(3)	3	Network	X	

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

one of more re	iatea orge	arnzations treat	ica as a partifici	Ship during the	tax year.)						
(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total income	(g) Share of end-of-year assets	Dispr tior	ropor- nate	Code V-UBI amount in box 20 of Schedule K-1	mana	aging	(k) Percentage ownership
	country)		sections 512-514)			Yes	No	(Form 1065)	Yes	No	
Imaging											
svc	CT	N/A	N/A	0.	0.		Х	N/A		Х	
	(b) Primary activity Imaging	Primary activity Primary activity (c) Legal domicile (state or foreign country) Imaging	Primary activity Co Legal Direct controlling entity	Primary activity Primary activity Legal domicile (state or foreign country) Imaging (c) Legal domicile (state or foreign country) Controlling entity Controlling entity Controlling entity Imaging	Primary activity Co Legal domicile (state or foreign country) Country Country	Primary activity Legal domicile (state or foreign country) Imaging Legal domicile (state or foreign country) Legal domicile (state or foreign country) Direct controlling entity income (related, unrelated, excluded from tax under sections 512-514) Share of total income end-of-year assets	Primary activity Co Legal domicile (state or foreign country) Countrolling entity Legal domicile (state or foreign country) Countrolling entity Legal domicile (state or foreign country) Countrolling entity Controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) Countrolling entity Controlling enti	Primary activity Co Legal domicile (state or foreign country) Country Country	Primary activity Co	Primary activity Legal domicile (state or foreign country) Imaging (c) Legal domicile (state or foreign country) Legal domicile (state or foreign country) (d) Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) (f) Share of total income end-of-year assets (g) Share of end-of-year allocations? Yes No (Form 1065) Yes	Primary activity Co Legal domicile (state or foreign country) Country Fredominant income (related, unrelated, excluded from tax under sections 512-514) Share of total income Share of end-of-year assets Share of end-of-year assets

Part IV | Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) Business Systems, Inc.							
95 Locust Avenue							
Danbury, CT 06810							
06-1119262	Pharmacy	CT	N/A	C Corp	11,032,358.	4,309,506.	100.00
(2) Foundation for Community Health							
95 Locust Avenue							
Danbury, CT 06810							
06-1437131	Inactive	CT	N/A	C Corp	0.	1,000.	100.00
(3) Western CT Healthcare Insurance Co.,							
10 Main St., PO Box 1051 GT							
Grand Cayman, Cayman Islands		Cayman					
98-0438151	Malprctice	Islands	N/A	C Corp	0.	0.	

Part V Transactions With Related Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1 During the tax year did the organization engage in any of the following transactions with one or more related organ	nizations listed in Parts II	-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			1a		X
b Gift, grant, or capital contribution to related organization(s)			<u>1</u>	X	
c Gift, grant, or capital contribution from related organization(s).			10	X	
d Loans or loan guarantees to or for related organization(s).			10		X
e Loans or loan guarantees by related organization(s)			16		X
f Sale of assets to related organization(s)			<u>1</u> f		Х
g Purchase of assets from related organization(s)			1 <u>g</u>		X
h Exchange of assets with related organization(s)			1ŀ		X
i Lease of facilities, equipment, or other assets to related organization(s)			<u>1</u> i		X
j Lease of facilities, equipment, or other assets from related organization(s)			<u>1</u> j		X
k Performance of services or membership or fundraising solicitations for related organization(s)			11	(X
I Performance of services or membership or fundraising solicitations by related organization(s)			11		X
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			11	n	X
n Sharing of paid employees with related organization(s)			11	ı X	
o Reimbursement paid to related organization(s) for expenses			10	,	Х
p Reimbursement paid by related organization(s) for expenses.			1)	X
q Other transfer of cash or property to related organization(s)			10		X
r Other transfer of cash or property from related organization(s)				•	Χ
2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, inclu			•		
(a) Name of other organization	(b) Transaction type (a-r)		Method o	(d) f deterr nt involv	nining ved
(1) Danbury Hospital	С	4,911,038.	Cash		
(2) Danbury Hospital	n	54,978.	Cash		
(3) Western Connecicut Medical Group, PC	b	1,402,460.	Cash		
(4)					
_(5)					
(6)					
BAA TEEA5003L 05/24/11		Sche	dule R (Fo	rm 990	2011

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unre- lated, excluded from tax under section 512-514)	000	partners tion c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Dispr tion alloca	opor- nate tions?	Code V-UBI amount in box 20 of Schedule K-1 Form (1065)	Gene mana parti	nal or aging ner?	(k) Percentage ownership
			section 512-514)	Yes	No	•		Yes	No	1 01111 (1000)	Yes	No	
<u>(2)</u>													
	1												
(5)													
(6)													
<u>(7)</u>													
(8)													

Part II Continuation of Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	(B) Primary activity	Legal domicile (state or foreign country)	(D) Exempt Code section	(E) Public charity status (if section 501(c)(3))	(F) Direct controlling entity	Sec 512 controlle	G) 2(b)(13) ed entity?
Western Connecticut Home Care, Inc. 4 Liberty Avenue Danbury, CT 06810 06-0655138	Home healthcare	CT	501(c)(3)	9	Western Connecticut Health Network	X	NO
New Milford Hospital Foundation 21 Elm Street New Milford, CT 06776 22-2515011	Admin contrib	CT	501 (c)(3)	7	New Milford Hospital	Х	
Western CT Health Network Affiliates 95 Locust Avenue Danbury, CT 06810 22-2594968	Outpatient healthcare services	CT	501 (c)(3)	9	Western CT Health Network	Х	

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp, S corp, or trust)	(F) Share of total income	(G) Share of end-of-year assets	(H) Percentage ownership
Medical Services of Danbury 24 Hospital Avenue Danbury, CT 06811							
06-1635945	Healthcare	СТ	N/A	C Corp.	0.	0.	