## Office of Health Strategy

## CT OHS: Summary of Public Comments on Healthcare Benchmark Initiative, December 2020

The following list of public comments represents exact or thematically related comments submitted by two or more organizations in response to OHS' request for public comment. It does not include comments or themes addressed by only one commenter.

| Cost Growth Benchmark                                     |   |  |
|---|---|--|
|   |   |  |
| Disagreement with calculation<br>of cost growth benchmark | Some commenters expressed disagreement with<br>the methodology employed to determine the<br>cost growth benchmark value.<br>Multiple hospitals recommended changing the<br>methodology for the cost growth benchmark by<br>using a weighted average of 90% potential gross<br>state product (PGSP) and 10% forecasted median<br>household income growth, which would result in<br>a benchmark of 3.6%.<br>Similarly, another commenter recommended that<br>OHS conduct further analysis using prior years'<br>experience to determine if the recommended<br>weighting of economic indicators is appropriate<br>for initial years, pointing out that five states use<br>PGSP alone and there is value in consistency<br>across markets. Another commenter advocated<br>for OHS to tie the benchmark value to the 25 <sup>th</sup><br>percentile of forecasted household income<br>growth rather than forecasted median income<br>growth to be address affordability. | OHS took no action on these comments. The<br>benchmark methodology was recommended<br>by a strong majority of the Technical Team in<br>September after thorough consideration of<br>similar recommendations. The Technical Team<br>acknowledged that healthcare spending<br>should not grow faster than a forecasted<br>measure of state economic growth, but<br>recognized the challenges individuals and<br>families experience as healthcare consumes<br>greater portions of their income. Therefore,<br>the Technical Team created a blended<br>benchmark value that incorporated both of<br>these concepts. Chief among the concerns of<br>the Technical Team was to align spending<br>growth more closely with income growth in<br>recognition that affordability is an important<br>factor when constraining the rate of cost<br>growth.<br>One commenter noted the importance of<br>allowing for hospital service-line expansion<br>under the cost growth benchmark initiative.<br>OHS expects new services to be accounted for<br>within the benchmark. |
| Concern regarding triggers for revisiting benchmark       | Some commenters asked that OHS identify<br>additional conditions that would trigger a<br>revisiting of the benchmark values beyond a  | OHS took no action on these comments. The<br>Technical Team gave this topic and these same<br>comments thorough consideration. The   |

## **CONNECTICUT** Office of Health Strategy

| Theme of Comments  | Summary of Comments   | OHS Response  |
|--|---|---|
|  | sharp rise in inflation. Another commenter<br>recommended that OHS include an automatic<br>periodic review in light of the economic impact of<br>COVID-19.  | Technical Team determined that there is<br>benefit in maintaining consistency in the<br>defined benchmark values over time and<br>avoiding shifting expectations.   |
| Cost growth drivers  | Several commenters expressed interest in<br>tracking high cost/high utilization drug<br>expenditures as a cost driver.<br>Another commenter asked that OHS consider the<br>impact of plan design on cost growth and<br>whether designs encourage/discourage value-<br>based care.   | The planned data use strategy will employ All-<br>Payer Claims Database analysis to track cost<br>growth drivers, including pharmacy. OHS will<br>consider plan design and other influences on<br>health care cost spending growth.   |
| Concern that benchmark will<br>serve as cap on spending and<br>will lead to increased<br>disparities | Some consumer advocates expressed concern<br>that the benchmark will reduce aggregate<br>healthcare spending, especially for those with<br>significant healthcare needs. They were<br>concerned that the benchmark will be applied to<br>Medicaid, and that it will widen health disparities.<br>They expressed concern that data to measure<br>healthcare costs are not available. | The benchmark is not a cost "cap," but rather,<br>a long-term strategy meant to put a long-term<br>focus on healthcare spending. In addition,<br>OHS will measure any unintended<br>consequences resulting from the cost growth<br>benchmark, with a focus on underutilization,<br>affordability, and impact on marginalized and<br>uninsured populations. While OHS does not<br>believe these issues will arise, they are part of<br>OHS's ongoing monitoring strategy, which was<br>presented in draft form at a joint public<br>meeting of the Technical Team and<br>Stakeholder Advisory Board on November 17,<br>2020. |
|  |   | Data to measure healthcare costs are<br>available. To assess changes in the amount of<br>healthcare spending, OHS will collect data<br>from insurers for all lines of business, from the<br>Centers for Medicare and Medicaid Services,<br>the Connecticut Department of Social Services  |



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|   |   | and from the Veterans Health Administration.<br>This data collection process is described in<br>OHS' report. There is no protected health<br>information collected from payers in<br>determining compliance with the cost growth<br>benchmark.  |
| Request that OHS track out-<br>of-pocket spending                         | Several commenters asked that OHS track consumers' out-of-pocket spending in addition to  | OHS plans to track changes in consumer out-<br>of-pocket spending, as well as premiums,<br>relative to benchmark.   |
| Primary Care Spending Target  | premium.  | relative to benchmark.  |
| Definitions of primary care<br>providers and services                     | Several commenters made recommendations or requests for clarification regarding the definitions of primary care providers and services.   | OHS clarified these definitions in the final report.  |
| Inclusion of integrated<br>behavioral health                              | Several commenters recommended that the<br>primary care spending target include integrated<br>behavioral health care services.  | While the Technical Team rejected the idea of<br>behavioral health clinicians as a class being<br>categorized as primary care clinicians, it<br>expressed interest in future exploration of<br>including behavioral health counseling in the<br>primary care spend target when such<br>counseling is delivered by a behavioral health<br>clinician who is part of the primary care<br>practice. OHS intends to explore further how<br>this might be done. |
| Changes in spending to<br>achieve goal of primary care<br>spending target | Several commenters stated that the<br>implementation of the primary care spending<br>target should include expectations regarding<br>changes in spending. One commenter noted that<br>the target should be accompanied by standards<br>to ensure added spending will achieve expected<br>results, and another that the target should be<br>accompanied by reductions in spending for non-<br>primary care services. | OHS intends to work with its Primary Care<br>Work Group to pursue these suggestions.  |

## **CONNECTICUT** Office of Health Strategy

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| Value-based payments        | Several commenters stated that efforts to         | OHS intends to work with its Primary Care         |
|                             | increase primary care spending should be          | Work Group to pursue this suggestion.             |
|                             | accompanied by increases in the use of value-     |   |
|                             | based payment investments.                        |   |
|                             |   |   |
| Data Use Strategy           |   |   |
| Focus on price              | Several commenters advocated for a focus on       | OHS will explore adding analysis of price and     |
|                             | price in the data use strategy, with one          | utilization across states to the data use         |
|                             | recommending that OHS compare CT healthcare       | strategy. OHS does not intend to add              |
|                             | prices to those in other states and in other      | comparison to other countries due to the          |
|                             | countries, and that OHS compare payers on price   | associated difficulty and applicability. OHS will |
|                             | and add variation among payers to cost drivers    | examine variation across payers on price as a     |
|                             | analysis. Another recommended that                | cost driver analysis. OHS reiterates that         |
|                             | unexplained variation in prices paid by           | variation in commercial prices will be part of    |
|                             | commercial insurers to hospitals should be a      | the data use strategy.                            |
|                             | focus of data reporting.                          |   |
| Audiences for data analysis | Several commenters requested that OHS include     | OHS affirms that payers are an important          |
|                             | payers as a key audience for its data analyses.   | audience for such analyses.                       |
| Implementation              | 1   |   |
| Concerns regarding COVID-19 | Several commenters expressed concern regarding    | OHS modified the final report to expand           |
|                             | implementation of the healthcare benchmark        | discussion of how the State will address the      |
|                             | initiative during the COVID-19 pandemic, and      | impact of COVID-19 when evaluating results.       |
|                             | requested additional time for implementation.     | OHS reiterates that the OHS will continue to      |
|                             | Commenters also requested additional detail       | work with stakeholders to explain how OHS         |
|                             | regarding the steps that OHS will take to account | will address the impact of COVID-19 as it         |
|                             | for the pandemic. One commenter requested         | implements the healthcare benchmark               |
|                             | that OHS consider a two-year phase in to allow    | initiative. In addition, OHS reiterates that no   |
|                             | providers and payers to avoid "punitive           | payer or provider will be penalized for           |
|                             | treatment" as they recover from the pandemic.     | exceeding the cost growth benchmark, or for       |
|                             |   | not achieving the primary care spending           |
|                             | Another commenter stated that the COVID-19        | target.   |
|                             | pandemic is not a reason to postpone              |   |
|                             | implementation of the cost growth benchmark.      |   |



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| Public comment and feedback | Several commenters encouraged OHS to take | OHS will continue to engage in a robust   |
|                             | further steps to obtain additional public | manner with stakeholders, and to obtain   |
|                             | comment and feedback.                     | public comment and feedback and expand on |
|                             |   | its communications efforts.               |