

Conflict of Interest and Unfair Competitive Advantage

The work related to the Project may, at any time, raise questions about real or perceived conflicts of interest because of Proposer's or prospective Team Member's relationship to other entities or individuals. The Proposer's attention is directed to 23 CFR Part 636 Subpart A and Connecticut General Statutes 1-101nn which set forth the federal and State law, respectively, regarding conflicts of interest and unfair competitive advantages (collectively called Conflict Situations).

Conflict of Interest

The Proposer's attention is directed to 23 CFR Section 636.116 regarding organizational conflicts of interest and to Section 636.103 which defines "organizational conflict of interest" under federal law as follows:

Organizational conflict of interest means that because of other activities or relationships with other persons, a person is unable or potentially unable to render impartial assistance or advice to the owner, or the person's objectivity in performing the contract work is or might be otherwise impaired, or a person has an unfair advantage.

With regard to Connecticut General Statutes §1-101nn, the Connecticut Department of Transportation (CTDOT) issued a guidance document on March 2, 2006 to all prequalified consultants and contractors. That guidance letter and the frequently asked questions attached to it (together "guidance document") remain in full force and effect, and are posted on CTDOT's website at:

<https://portal.ct.gov/-/media/DOT/documents/dconsultantoffice/consulttr2pdf.pdf?la=en>

In addition to the foregoing, CTDOT has identified other situations and occurrences which may be considered a conflict of interest for Proposers on the Project, including without limitation:

1. consultants and/or sub-consultants who assisted CTDOT in the preparation of the RFQ or RFP documents will not be allowed to participate as a Proposer or join a team submitting a Proposal in response to the RFP;
2. firms under contract with CTDOT for the construction of a project elsewhere in the State of Connecticut, and firms under contract with CTDOT for the construction oversight ("CE&I") on the same project, are excluded from participating on the same design-build team (this exclusion does not apply to subcontractors and sub consultants); and
3. firms or individuals employed by owners of properties or businesses that abut or may be affected by the Project will not be allowed to participate as a Proposer or join a team submitting a Proposal in response to the RFP,

Barring any other conflict resulting from state or federal law or CTDOT's March 2, 2006 guidance document, firms and individuals not subject to items (1) through (3) above may work for the Design-Build Contractor and its subcontractors, or CTDOT and its consultants, but may not work for both simultaneously.

Proposers and lead design firms should consider that conflicts may arise during and after the BVDB procurement that may preclude firms from pursuing CTDOT work on which other participants in the Design-Build Proposal are already under contract with CTDOT.

Unfair Competitive Advantage

The BVDB procurement will be conducted using a fair and impartial procurement process. It is essential that a level playing field be maintained during the procurement phase. The Proposers are advised that the following prohibitions, restrictions, and requirements will apply to this BVDB procurement:

1. firms and individuals may not materially participate (defined as holding a financial interest, assisting in the preparation of a Proposal, or providing one or more of the Key Personnel described in the RFQ) in more than one Proposal in response to this RFP;
2. firms and individuals may not solicit, review, or receive BVDB criteria weighting or evaluation materials prepared by CTDOT or its consultants during the procurement phase, either directly or through an intermediary;
3. Proposers (including subcontractors, employees, or representatives) shall not communicate with or attempt to influence the Selection Panel, or other CTDOT representatives involved in the BVDB selection process, except as allowed by the RFQ or RFP;
4. Proposers may not engage or employ current or former employees of CTDOT or its consultants involved in preparing the RFP or RFQ, for the Project.

An Unfair Competitive Advantage may exist if a Proposer is not in full compliance with Nos. (1) through (4) above.

Conflict of Interest and Unfair Competitive Advantage Certification

As part of the RFQ process, the Proposers submitted initial certifications. Proposers should continue to evaluate for itself, and the Proposer's Key Personnel, subcontractors and any other individuals associated with their Proposal should evaluate for themselves whether they have a Conflict Situation. Thereafter, the Proposer (each respective participant, as described in the RFQ) shall complete and **resubmit** a Conflict of Interest and Unfair Competitive Advantage Certification (Certification Form) for itself, and a separate set of forms for each of its Key Personnel any time a change to their status occurs. Any other individuals or subcontractors participating in the Proposer's team, who are aware of an existing or potential Conflict Situation, shall make a disclosure on the Certification Form and forward it to the Proposer for submittal to CTDOT. Failure of the Proposer, Key Personnel, or those with known Conflict Situations to submit the Certification Form(s) may result in the disqualification of the Proposer.

Whenever a Proposer, its Key Personnel, any subcontractor, or any individual associated with a Proposer is found to have a Conflict Situation, it shall be disclosed on the Certification Form and the attachments. CTDOT will review the Proposer's suggested actions to be taken to avoid, neutralize, or mitigate such Conflict Situation, and if found acceptable, the matter will be considered resolved and the Proposer will be permitted to continue in the BVDB procurement process with the suggested actions. If, CTDOT does not find the Proposer's suggested actions acceptable or sufficient to avoid, neutralize or mitigate a Conflict Situation, then CTDOT will communicate to the Proposer that an unresolved Conflict Situation may exist. The Proposer may offer additional measures to resolve the matter, or it may appeal the decision in accordance with the Appeal Procedure described in this Section. Proposers unable to resolve a Conflict Situation finding will not be permitted to continue in the BVDB procurement.

It is the responsibility of each Proposer to police itself related to Conflict Situations. The Proposer agrees that if, at any time during the procurement process, or even after award of the Contract, an individual or organizational Conflict Situation develops or is discovered, the Proposer shall make an immediate and full disclosure to CTDOT using the prescribed form. Such disclosure shall include a description of the action that the Proposer has taken or proposes to take to avoid or mitigate the conflict or potential conflict.

Violation of Disclosure Requirements

CTDOT, in its sole discretion, reserves the right to make a determination relative to real or potential Conflict Situations and the Proposer's ability to mitigate such situations. An organization or individual determined to have a Conflict Situation relative to this procurement or Project that cannot be mitigated, shall not be allowed to participate as part of the Proposer or Contractor for the Project. A conflict arising

under Connecticut General Statute 1-101nn, as determined by the Office of State Ethics, cannot be mitigated.

If a Conflict Situation is discovered during the procurement process or even during the performance of the Contract, CTDOT reserves the right to:

1. Mitigate the conflict by disclosing information to all Proposers. If the documents or work product are considered proprietary under Connecticut law, the Proposer will be given the opportunity to waive this protection from disclosure. If a Proposer elects not to waive protection, then the Proposer may be disqualified;
2. Disqualify any prospective Proposer team member or reject any Proposal at any time solely on the grounds that a real or perceived Conflict Situation is presented;
3. Require any prospective Proposer or Proposer team member to take any action or supply any information necessary to determine the extent of the Conflict Situation, including without limitation, obtaining an opinion from the Office of State Ethics, and/or;
4. Terminate any contract arising out of this solicitation if, in the opinion of CTDOT, any such relationship would constitute or have the potential to create a real or perceived Conflict Situation that cannot be resolved to the satisfaction of CTDOT.

Appeal Procedure

If CTDOT finds that an unresolved Conflict Situation exists, the Proposer may appeal such finding to the Commissioner of Transportation. (Note: When the Office of State Ethics has found a situation will violate Conn. Gen. Stat. §1-101nn, CTDOT appeals will not be considered.) Proposers shall promptly forward their appeal to the Commissioner of Transportation, in writing. The appeal must include all Certification Forms submitted to date and present the reasoning and foundation for the firm's position that a Conflict Situation does not exist or that the Conflict Situation may be mitigated by the time it may have an effect on the process or Project. Due to the nature of the process and the time it may take to resolve such issues, the existence of an appeal will not delay the BVDB procurement process.

Findings made by the Commissioner of Transportation regarding these appeals will be considered final.

All Proposers agree by submitting SOQs or Proposals that CTDOT is in no way responsible for: costs associated with an appeal; costs incurred to resolve or mitigate an existing or potential Conflict Situation; or costs associated with a Proposal that is not considered due to the existence of a perceived or actual Conflict Situation. All such risks and burdens rest with the Proposer, firm or individual related to that Proposal.