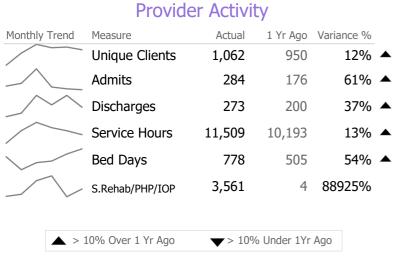
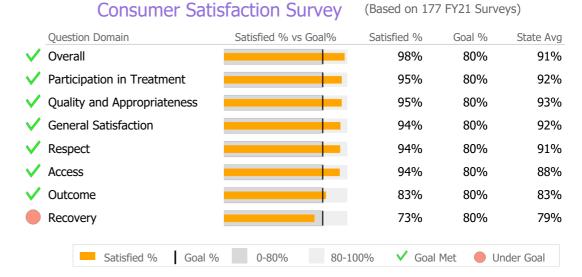
Bridges Healthcare Inc. Milford, CT

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)



Clients by Level of Care

Program Type	Level of Care Type		#	%
Mental Health				
	Outpatient		908	62.6%
	Community Support		215	14.8%
	Social Rehabilitation		66	4.6%
	Employment Services		55	3.8%
	ACT		49	3.4%
	Case Management		10	0.7%
	Residential Services		7	0.5%
Addiction				
Medicatio	n Assisted Treatment		53	3.7%
	Outpatient		32	2.2%
Forensic MH				
Forens	ics Community-based		52	3.6%
Other		-		
	Other		3	0.2%



Client Demographics

Age	#	%	State Avg	Gender	#	%	State Avg
18-25	135	13%	9%	Female	545	51%	41%
26-34	178	17%	21%	Male 🗾	517	49%	59%
35-44 📒	161	15%	23%	Transgender			0%
45-54	179	17%	19%				
55-64	228	21%	19%				
65+	181	17%	9%	Race	#	%	State Avg
				White/Caucasian	845	80%	▲ 62%
Ethnicity	#	%	State Avg	Other	86	8%	13%
Non-Hispanic	834	79%	▲ 68%	Black/African American	80	8%	17%
Unknown	109	10%	11%	Unknown	33	3%	6%
Hispanic-Other	71	7%	8%	Asian	9	1%	1%
Hisp-Puerto Rican	42	4%	11%	Am. Indian/Native Alaskan	8	1%	0%
				Hawaiian/Other Pacific Islander	1	0%	0%
Hispanic-Cuban	4	0%	0%	Multiple Races			1%
Hispanic-Mexican	2	0%	1%				
	Unique C	lients	State Avg	▲ > 10% Over State Avg	> 10% L	nder St	tate Avg

Addiction Outpatient 988200

Bridges Healthcare Inc.

Addiction - Outpatient - Standard Outpatient

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	30	33	-9%	
Admits	-	1	-100% 🔻	
Discharges	-	1	-100% 🔻	
Service Hours	97	120	-19% 🔻	

Data Submission Quality

Data Entry	Actual S	tate Avg
Valid NOMS Data	85%	87%
Valid TEDS Data	59%	87%
On-Time Periodic	Actual	State Avg
V 6 Month Updates	70%	18%
Co-occurring	Actual	State Avg
MH Screen Complete	33%	95%
SA Screen Complete	28%	95%
SA Screen Complete	28%	95% State Avg

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	50%	50%	N/A
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Stable Living Situation		24	80%	95%	72%	-15%
Abstinence/Reduced Drug Use		12	40%	55%	39%	-15%
Not Arrested		17	57%	75%	74%	-18%
Employed		5	17%	50%	30%	-33%
Self Help	Г 'I	1	3%	60%	14%	-57%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		25	83%	90%	55%	-7%
Service Engagement						
Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		0	0%	75%	63%	-75%

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	INOV	Dec	% Months Submitted
Admission	S							0%
Discharge	5							0%
Services								100%
		1 or mo	ore Recor	ds Subn	nitted to	DMHAS		

	▲ > 10% O	ver 🔻 < 100	% Under
Actual	al Goal	V Goal Met	Below Go

* State Avg based on 107 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	2		
Admits	2	-	
Discharges	-	-	
Service Hours	6	-	

Data Submission Quality

Valid Axis I Diagnosis

 \checkmark

Data Entry	Actual	State Avg
Valid NOMS Data	100%	95%
Valid TEDS Data	50%	38%
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	76%
Co-occurring	Actual	State Avg
MH Screen Complete	50%	96%
SA Screen Complete	50%	97%
Diagnosis	Actual	State Avg

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	75%	65%	N/A
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		2	100%	90%	87%	10%
Service Engagement						

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
✓ 2 or more Services within 30 days		2	100%	75%	78%	25%	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admissions							33%
Discharges							0%
Services							33%
	1 or mo	ore Recor	ds Subn	nitted to	DMHAS		

100%

99%

	> 10% 0	/er	V < 10°	% Under	
Actual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 7 Active Gambling Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1	1	0%
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry		Actual State Avg			
Valid NOMS Data		N/A	87%		
On-Time Periodic		Actual	State Avg		
6 Month Updates		0%	55%		
Co-occurring		Actual	State Avg		
MH Screen Complete		N/A	89%		
SA Screen Complete	i	N/A	89%		
Diagnosis		Actual	State Avg		
Valid Axis I Diagnosis		0%	98%		

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Ava	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	42%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		0	0%	30%	23%	-30%	
Social Support	·	0	0%	60%	59%	-60%	
Stable Living Situation	· 1	0	0%	95%	69%	-95%	-
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		0	0%	90%	80%	N/A	
Service Engagement							
Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
2 or more Services within 30 days		0	0%	75%	77%	-75%	▼
Clients Receiving Services Service Engagement Outpatient		0 Actual	0% Actual %	90% Goal %	80% State Avg	N/A Actual vs Goal	

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admission	s							0%
Discharge	S							0%
Services								0%
		1 or mo	ore Recor	rds Subn	nitted to	DMHAS		

	^ >	10% Ove	۶r	▼ < 10%	Under	
Act	ual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 74 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry	Actual State Avg	
Valid NOMS Data	N/A 94	4%
On-Time Periodic	Actual State	Avg
6 Month Updates	N/A 50	6%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	69%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		N/A	N/A	20%	29%	-20%	
Self Help		N/A	N/A	60%	51%	-60%	
Stable Living Situation		N/A	N/A	80%	80%	-80%	
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	77%	N/A	▼

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admission	s							0%
Discharge	S							0%
		1 or mo	ore Recor	ds Subn	nitted to	DMHAS		

	> 10% 0	/er	▼ < 10	1% Under	
Actual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 13 Active Standard Case Management Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	215	196	10%	
Admits	25	21	19% 🔺	
Discharges	36	16	125% 🔺	
Service Hours	2,552	1,941	31% 🔺	

Data Submission Quality

	Data Entry	Actual	State Avg
	Valid NOMS Data	75%	83%
	On-Time Periodic	Actual	State Avg
	6 Month Updates	59%	83%
	Co-occurring	Actua	State Avg
	MH Screen Complete	42%	96%
	SA Screen Complete	41%	95%
	Diagnosis	Actual	State Avg
\checkmark	Valid Axis I Diagnosis	100%	98%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		19	53%	65%	57%	-12%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		183	85%	60%	80%	25%
Stable Living Situation		194	90%	80%	86%	10%
Employed	_	32	15%	20%	14%	-5%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		174	97%	90%	98%	7%

Data Submitted to DMHAS by Month



	> 10% 0	ver 🔻 < 10	% Under	
Actual	Goal	V Goal Met	Below Goa	l

^{*} State Avg based on 36 Active CSP Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	3	4	-25% 🔻
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Enti	ry	Actual

Co-occurring		Actual	State Avg
MH Screen Complete		N/A	73%
SA Screen Complete	. I	N/A	83%
	•		
Diagnosis		Actual	State Avg
Valid Axis I Diagnosis		100%	94%

State Avg

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admission	S							0%
Discharges	5							0%
Services								0%
		1 or mo	ore Recor	ds Subn	nitted to	DMHAS		

	▲ > 10%	o Over	▼ < 10)% Under	
Actu	ual Goa	il 🗸	Goal Met	Belo	w Goal

* State Avg based on 6 Active Integrated Primary Care Programs

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

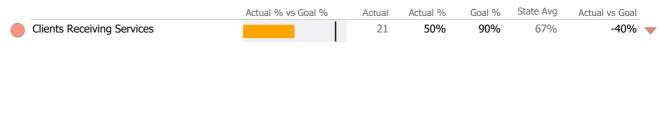
Forensic MH - Forensics Community-based - Court Liaison-Jail Diversion

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

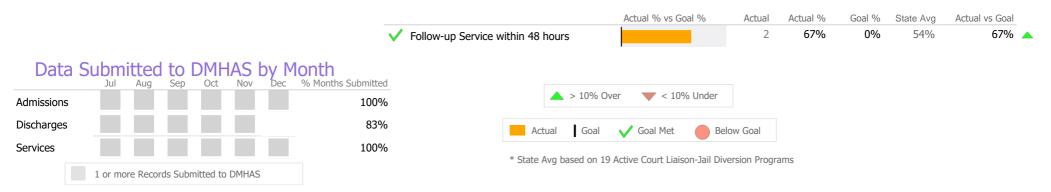
Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	52	31	68%	
Admits	18	9	100%	
Discharges	11	9	22%	
Service Hours	79	13		

Service Utilization



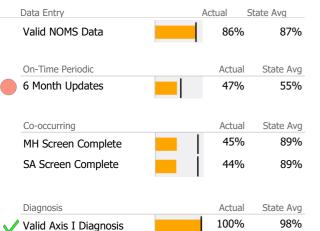
Jail Diversion



Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	907	831	9%
Admits	157	85	85% 🔺
Discharges	155	101	53% 🔺
Service Hours	5,059	4,954	2%

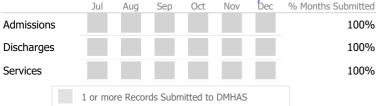
Data Submission Quality



Discharge Outcomes

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Treatment Completed Successfully		33	21%	50%	42%	-29%	
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Social Support		664	73%	60%	59%	13%	
	Employed		229	25%	30%	23%	-5%	
	Stable Living Situation		756	83%	95%	69%	-12%	
	Convice Utilization							
	Service Utilization							
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Clients Receiving Services		685	90%	90%	80%	0%	
	Service Engagement							
	Service Engagement							
	Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	2 or more Services within 30 days		118	76%	75%	77%	1%	

Data Submitted to DMHAS by Month



	>	10% Ove	r	▼ < 10%	Under	
Act	ual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 74 Active Standard Outpatient Programs

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	70%	N/A	▼

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admission	S							0%
Discharge	S							0%
		1 or mo	re Recor	ds Subn	nitted to	DMHAS		

	> 10% 0	ver 🔻 < 100	% Under	
Actual	Goal	V Goal Met	Belov	v Goal

* State Avg based on 34 Active Social Rehabilitation Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	10	9	11% 🔺	
Admits	10	2	400% 🔺	
Discharges	1	3	-67% 🔻	
Service Hours	18	40	-55% 🔻	

Service Engagement



Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	% Months Submitted
Admissions							67%
Discharges							17%
Services							67%
	1 or mo	ore Recor	ds Subr	nitted to	DMHAS		

	> 10% 0	ver 🔻 < 10	% Under	
Actual	Goal	V Goal Met	Below Goal	

* State Avg based on 47 Active Outreach & Engagement Programs

Bridges Healthcare Inc. Mental Health - Social Rehabilitation - Social Rehabilitation Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	66	61	8%
Admits	7	-	
Discharges	5	3	67% 🔺
Service Hours	279	1,100	-75% 🔻
Social Rehab/PHP/IOP Days	3,561	4	88925%

Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		59	95%	90%	70%	5%

Data Submitted Jul to Aug DMHAS Sep by Months Admissions Image Image Image Discharges Image Image Image Services Image Image Image

1 or more Records Submitted to DMHAS

	> 10% 0	ver v < 10 ⁰	% Under
Actual	Goal	V Goal Met	Below Goal
Actual	Goal		Delow Goal

* State Avg based on 34 Active Social Rehabilitation Programs

SOR-Mobile MAT

Bridges Healthcare Inc. Addiction - Medication Assisted Treatment - Buprenorphine Maintenance Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	53	34	56%	
Admits	38	22	73%	
Discharges	36	19	89%	

Data Submission Quality

Data Entry	Actual S	tate Avg
Valid NOMS Data	88%	91%
Valid TEDS Data	53%	92%
On-Time Periodic	Actual	State Avg
6 Month Updates	0%	24%
Co-occurring	Actual	State Avg
MH Screen Complete	0%	75%
SA Screen Complete	82%	93%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	99%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		10	28%	50%	48%	-22% 🔷
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed		26	49%	50%	20%	-1%
Stable Living Situation	· · · ·	49	92%	95%	59%	-3%
Not Arrested		36	68%	75%	62%	-7%
Abstinence/Reduced Drug Use		19	36%	55%	41%	-19% 🔷
Self Help	· ·	3	6%	60%	14%	-54% 🔻

Data Submitted to DMHAS by Month Sep % Months Submitted Jul Aug Oct Nov Dec Admissions 100% 100% Discharges 1 or more Records Submitted to DMHAS

		10% Ove	r	V < 100	% Unde	er	
Ac	tual	Goal	\checkmark	Goal Met		Below Goal	

* State Avg based on 20 Active Buprenorphine Maintenance Programs

Vocational 309-270

Bridges Healthcare Inc.

Mental Health - Employment Services - Employment Services

Connecticut Dept of Mental Health and Addiction Services

Program Quality Dashboard

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

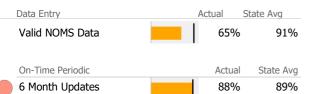
Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	55	42	31%	
Admits	17	6	183%	
Discharges	19	12	58%	
Service Hours	557	371	50%	

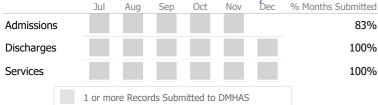
Recovery

	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Employed		23	41%	35%	49%	6%
	Service Utilization						
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Clients Receiving Services		36	97%	90%	94%	7%

Data Submission Quality



Data Submitted to DMHAS by Month



	> 10% Ov	er	V < 100	% Under	
Actual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 39 Active Employment Services Programs

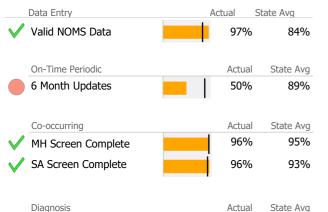
Valid Axis I Diagnosis

Reporting Period: July 2021 - December 2021 (Data as of Apr 18, 2022)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	49	46	7%
Admits	8	6	33% 🔺
Discharges	7	6	17% 🔺
Service Hours	2,429	1,498	62% 🔺

Data Submission Quality



Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		3	43%	65%	52%	-22%
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
No Re-admit within 30 Days of Discharg	le l	5	83%	85%	96%	-2%
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		0	0%	90%	46%	-90%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Stable Living Situation		43	88%	60%	92%	28%
Social Support		39	80%	60%	79%	20%
Employed		14	29%	15%	16%	14%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		41	98%	90%	99%	8%

Data Submitted to DMHAS by Month



98%

98%

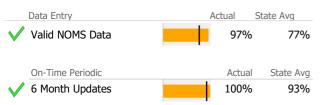
	▲ > 10%	Over 🔍 <	10% Under	
Actu	ial Goa	I 🗸 Goal M	et 🛑 Belo	w Goal

* State Avg based on 23 Active Assertive Community Treatment Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	7	4	75% 🔺
Admits	2	3	-33% 🔻
Discharges	2	2	0%
Service Hours	433	155	179% 🔺
Bed Days	778	505	54% 🔺

Data Submission Quality

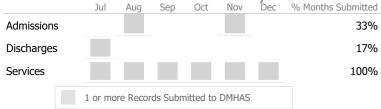


Discharge Outcomes

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Treatment Completed Successfully		0	0%	60%	75%	-60%	
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Follow-up within 30 Days of Discharge		N/A	N/A	90%	81%	N/A	
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Social Support		7	100%	60%	86%	40%	
\checkmark	Stable Living Situation		7	100%	95%	96%	5%	
	Employed		1	14%	25%	13%	-11%	
	Bed Utilization							

		12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Avg Utilization Rate		4	339 days	0.4	106%	90%	94%	16% 🔺
	< 9	0% 90-110%		>110%					

Data Submitted to DMHAS by Month



	> 10% O	ver 💙 < 109	% Under
Actual	Goal	V Goal Met	Below Goal

* State Avg based on 80 Active Supervised Apartments Programs