

### Provider Activity

Monthly Trend	Measure	Actual	1 Yr Ago	Variance %
	Unique Clients	904	963	-6%
	Admits	74	171	-57% ▼
	Discharges	81	188	-57% ▼
	Service Hours	5,030	8,468	-41% ▼
	Bed Days	354	438	-19% ▼
	S.Rehab/PHP/IOP	1	1,413	-100% ▼

### Consumer Satisfaction Survey

(Based on 197 FY20 Surveys)

Question Domain	Satisfied % vs Goal%	Satisfied %	Goal %	State Avg
✓ Respect		98%	80%	91%
✓ Overall		97%	80%	91%
✓ General Satisfaction		96%	80%	92%
✓ Quality and Appropriateness		96%	80%	93%
✓ Participation in Treatment		96%	80%	92%
✓ Access		94%	80%	88%
● Outcome		75%	80%	83%
● Recovery		68%	80%	79%

▲ > 10% Over 1 Yr Ago ▼ > 10% Under 1Yr Ago

Satisfied % | Goal % | 0-80% | 80-100% | ✓ Goal Met | ● Under Goal

### Clients by Level of Care

Program Type	Level of Care Type	#	%
<b>Mental Health</b>	Outpatient	793	63.7%
	Community Support	182	14.6%
	Social Rehabilitation	65	5.2%
	Employment Services	43	3.5%
	ACT	41	3.3%
	Case Management	9	0.7%
	Residential Services	4	0.3%
	<b>Addiction</b>	Outpatient	32
Medication Assisted Treatment		31	2.5%
Recovery Support		15	1.2%
<b>Forensic MH</b>	Forensics Community-based	26	2.1%
<b>Other</b>	Other	4	0.3%

### Client Demographics

Age	#	%	State Avg	Gender	#	%	State Avg	
18-25	99	11%	8%	Female	490	54%	▲ 42%	
26-34	138	15%	21%	Male	414	46%	▼ 58%	
35-44	134	15%	22%	Transgender			0%	
45-54	155	17%	20%	<b>Race</b>	White/Caucasian	739	82%	▲ 63%
55-64	212	23%	20%		Other	76	8%	13%
65+	166	18%	9%		Black/African American	43	5%	▼ 16%
					Unknown	28	3%	5%
<b>Ethnicity</b>	Non-Hispanic	704	78%	69%	Am. Indian/Native Alaskan	11	1%	1%
	Unknown	94	10%	11%	Asian	6	1%	1%
	Hispanic-Other	74	8%	8%	Hawaiian/Other Pacific Islander	1	0%	0%
	Hisp-Puerto Rican	31	3%	12%	Multiple Races			1%
Hispanic-Mexican	1	0%	1%					
Hispanic-Cuban			0%					

Unique Clients | State Avg | ▲ > 10% Over State Avg | ▼ > 10% Under State Avg

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	32	30	7%
Admits	-	-	
Discharges	1	1	0%
Service Hours	60	65	-8%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	85%	87%
Valid TEDS Data	38%	87%
<b>On-Time Periodic</b>		
6 Month Updates	29%	17%
<b>Co-occurring</b>		
MH Screen Complete	40%	91%
SA Screen Complete	40%	96%
<b>Diagnosis</b>		
Valid Axis I Diagnosis	100%	99%
Valid Axis V GAF Score	100%	96%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		0	0%	50%	46%	-50% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Improved/Maintained Axis V GAF Score		29	91%	75%	34%	16% ▲
Not Arrested		20	62%	75%	68%	-13% ▼
Stable Living Situation		23	72%	95%	66%	-23% ▼
Abstinence/Reduced Drug Use		9	28%	55%	41%	-27% ▼
Employed		5	16%	50%	26%	-34% ▼
Self Help		1	3%	60%	17%	-57% ▼

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		25	81%	90%	45%	-9%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		0	0%	75%	58%	-75% ▼

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				0%
Discharges				33%
Services				100%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

\* State Avg based on 105 Active Standard Outpatient Programs

Variations in data may be indicative of operational adjustments related to the pandemic.

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1	1	0%
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data		N/A 86%
On-Time Periodic	Actual	State Avg
6 Month Updates		0% 54%
Co-occurring	Actual	State Avg
MH Screen Complete		N/A 75%
SA Screen Complete		N/A 76%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis		0% 97%
Valid Axis V GAF Score		100% 90%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	50%	33%	N/A

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed		0	0%	30%	20%	-30% ▼
Social Support		0	0%	60%	59%	-60% ▼
Improved/Maintained Axis V GAF Score		0	0%	75%	40%	-75% ▼
Stable Living Situation		0	0%	95%	73%	-95% ▼

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		0	0%	90%	75%	N/A ▼

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		0	0%	75%	76%	-75% ▼

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				0%
Discharges				0%
Services				0%

1 or more Records Submitted to DMHAS

> 10% Over < 10% Under

Actual Goal Goal Met Below Goal

\* State Avg based on 84 Active Standard Outpatient Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				0%
Discharges				0%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

■ Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 45 Active Outreach & Engagement Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	182	186	-2%
Admits	9	11	-18% ▼
Discharges	7	20	-65% ▼
Service Hours	986	1,706	-42% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	71%	80%
On-Time Periodic	Actual	State Avg
6 Month Updates	71%	85%
Co-occurring	Actual	State Avg
MH Screen Complete	42%	78%
SA Screen Complete	37%	61%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	98%
Valid Axis V GAF Score	99%	96%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		4	57%	65%	61%	-8%

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		127	70%	60%	81%	10%
Stable Living Situation		153	84%	80%	89%	4%
Improved/Maintained Axis V GAF Score		117	70%	65%	56%	5%
Employed		27	15%	20%	13%	-5%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		167	95%	90%	94%	5%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				67%
Discharges				67%
Services				100%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

Actual    | Goal    Goal Met    Below Goal


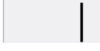
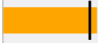

\* State Avg based on 36 Active CSP Programs

Variations in data may be indicative of operational adjustments related to the pandemic.

### Program Activity

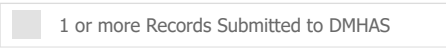
Measure	Actual	1 Yr Ago	Variance %
Unique Clients	4	4	0%
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Data Submission Quality

Data Entry	Actual	State Avg
<b>Co-occurring</b>		
MH Screen Complete	 N/A	65%
SA Screen Complete	 N/A	82%
<b>Diagnosis</b>		
✓ Valid Axis I Diagnosis	 100%	92%
✓ Valid Axis V GAF Score	 100%	92%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				0%
Discharges				0%
Services				0%



▲ > 10% Over ▼ < 10% Under



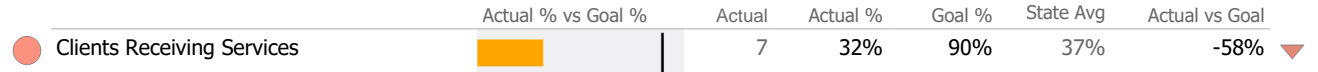
\* State Avg based on 6 Active Integrated Primary Care Programs

Variations in data may be indicative of operational adjustments related to the pandemic.

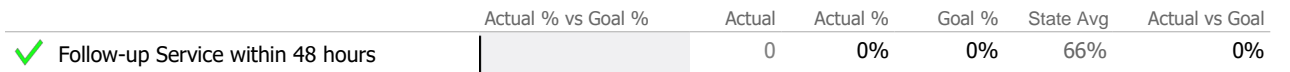
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	26	52	-50% ▼
Admits	4	14	-71% ▼
Discharges	4	22	-82% ▼
Service Hours	3	2	28% ▲

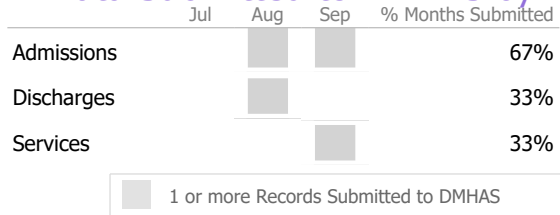
### Service Utilization



### Jail Diversion



### Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 19 Active Court Liaison-Jail Diversion Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	792	832	-5%
Admits	39	106	-63% ▼
Discharges	45	88	-49% ▼
Service Hours	2,387	2,864	-17% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	84%	86%
On-Time Periodic		
6 Month Updates	40%	54%
Co-occurring		
MH Screen Complete	43%	75%
SA Screen Complete	45%	76%
Diagnosis		
Valid Axis I Diagnosis	100%	97%
Valid Axis V GAF Score	100%	90%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		12	27%	50%	33%	-23% ▼

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		555	70%	60%	59%	10%
Improved/Maintained Axis V GAF Score		532	73%	75%	40%	-2%
Employed		156	20%	30%	20%	-10%
Stable Living Situation		625	79%	95%	73%	-16% ▼

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		651	87%	90%	75%	-3%

### Service Engagement

Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		25	66%	75%	76%	-9%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				100%
Discharges				100%
Services				100%

1 or more Records Submitted to DMHAS

▲ > 10% Over ▼ < 10% Under

Actual | Goal Goal Met Below Goal

\* State Avg based on 84 Active Standard Outpatient Programs

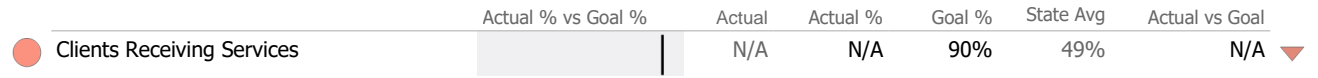
Variations in data may be indicative of operational adjustments related to the pandemic.



### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

### Service Utilization



### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				0%
Discharges				0%

1 or more Records Submitted to DMHAS

> 10% Over < 10% Under

Actual | Goal Goal Met Below Goal

\* State Avg based on 33 Active Social Rehabilitation Programs

# Senior Outreach

Bridges Healthcare Inc.

Mental Health - Case Management - Outreach & Engagement

Connecticut Dept of Mental Health and Addiction Services

Program Quality Dashboard

Reporting Period: July 2020 - September 2020 (Data as of Feb 01, 2021)

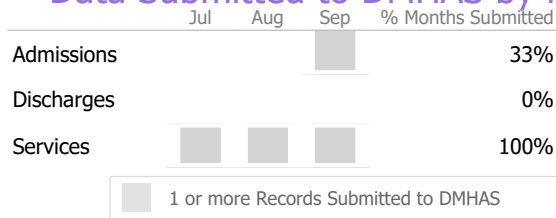
## Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	9	6	50%	▲
Admits	1	-		
Discharges	-	5	-100%	▼
Service Hours	18	16	13%	▲

## Service Engagement

Homeless Outreach	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
at least 1 Service within 180 days		0	0%	50%	93%	-50% ▼

## Data Submitted to DMHAS by Month



▲ > 10% Over    ▼ < 10% Under

Actual | Goal    ✓ Goal Met    ● Below Goal

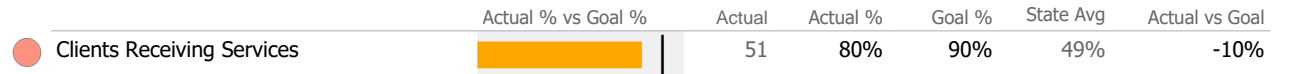
\* State Avg based on 45 Active Outreach & Engagement Programs

Variations in data may be indicative of operational adjustments related to the pandemic.

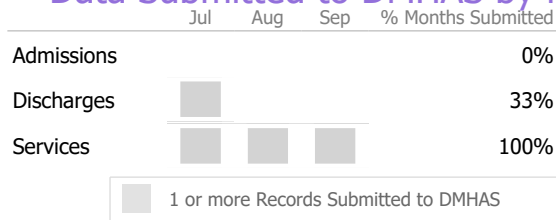
### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	65	65	0%
Admits	-	3	-100% ▼
Discharges	1	2	-50% ▼
Service Hours	575	958	-40% ▼
Social Rehab/PHP/IOP Days	1	1,413	-100% ▼

### Service Utilization



### Data Submitted to DMHAS by Month

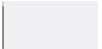






\* State Avg based on 33 Active Social Rehabilitation Programs






### Program Activity


Measure	Actual	1 Yr Ago	Variance %
Unique Clients	15	32	-53% ▼
Admits	7	11	-36% ▼
Discharges	8	20	-60% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid TEDS Data	 N/A	N/A
<b>Co-occurring</b>		
MH Screen Complete	 0%	30%
✓ SA Screen Complete	 57%	37%
<b>Diagnosis</b>		
✓ Valid Axis I Diagnosis	 100%	25%
✓ Valid Axis V GAF Score	 100%	25%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				100%
Discharges				67%



▲ > 10% Over ▼ < 10% Under



\* State Avg based on 8 Active Peer Based Mentoring Programs

Variances in data may be indicative of operational adjustments related to the pandemic.

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	31	31	0%
Admits	8	11	-27% ▼
Discharges	4	13	-69% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	60%	88%
Valid TEDS Data	75%	96%
<b>On-Time Periodic</b>		
6 Month Updates	0%	31%
<b>Co-occurring</b>		
MH Screen Complete	0%	77%
SA Screen Complete	27%	88%
<b>Diagnosis</b>		
Valid Axis I Diagnosis	100%	99%
Valid Axis V GAF Score	97%	97%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Treatment Completed Successfully		2	50%	50%	34%	0%

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
● Stable Living Situation		24	77%	95%	60%	-18% ▼
● Employed		9	29%	50%	23%	-21% ▼
● Abstinence/Reduced Drug Use		8	26%	55%	45%	-29% ▼
● Not Arrested		8	26%	75%	61%	-49% ▼
● Self Help		2	6%	60%	17%	-54% ▼
● Improved/Maintained Axis V GAF Score		3	14%	75%	31%	-61% ▼

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				100%
Discharges				33%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

\* State Avg based on 22 Active Buprenorphine Maintenance Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	43	50	-14% ▼
Admits	4	8	-50% ▼
Discharges	7	15	-53% ▼
Service Hours	183	164	12% ▲

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Employed		17	40%	35%	44%	5%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
✓ Clients Receiving Services		34	92%	90%	87%	2%

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	74%	87%

On-Time Periodic	Actual	State Avg
6 Month Updates	79%	91%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				67%
Discharges				100%
Services				100%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

Actual    | Goal    ✓ Goal Met    ● Below Goal

\* State Avg based on 39 Active Employment Services Programs

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	41	42	-2%
Admits	1	6	-83% ▼
Discharges	3	2	50% ▲
Service Hours	735	2,312	-68% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	92%	84%
On-Time Periodic		
6 Month Updates	87%	92%
Co-occurring		
MH Screen Complete	100%	90%
SA Screen Complete	100%	90%
Diagnosis		
Valid Axis I Diagnosis	100%	98%
Valid Axis V GAF Score	100%	87%

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		1	33%	65%	36%	-32% ▼
No Re-admit within 30 Days of Discharge		3	100%	85%	94%	15% ▲
Follow-up within 30 Days of Discharge		1	100%	90%	53%	10%

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Stable Living Situation		38	90%	60%	92%	30% ▲
Social Support		36	86%	60%	80%	26% ▲
Employed		10	24%	15%	12%	9%
Improved/Maintained Axis V GAF Score		35	88%	85%	49%	3%

### Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		40	100%	90%	99%	10%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions				33%
Discharges				100%
Services				100%

1 or more Records Submitted to DMHAS

▲ > 10% Over    ▼ < 10% Under

Actual    | Goal    Goal Met    Below Goal

\* State Avg based on 23 Active Assertive Community Treatment Programs

Variations in data may be indicative of operational adjustments related to the pandemic.

### Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	4	5	-20% ▼
Admits	1	1	0%
Discharges	1	-	
Service Hours	85	382	-78% ▼
Bed Days	354	438	-19% ▼

### Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	80%	74%
On-Time Periodic		
6 Month Updates	33%	87%

### Data Submitted to DMHAS by Month

	Jul	Aug	Sep	% Months Submitted
Admissions	1	0	0	33%
Discharges	0	0	1	33%
Services	1	1	1	100%

1 or more Records Submitted to DMHAS

### Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		0	0%	60%	84%	-60% ▼
Follow-up within 30 Days of Discharge		N/A	N/A	90%	76%	N/A

### Recovery

National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		3	75%	60%	84%	15% ▲
Employed		1	25%	25%	8%	0%
Stable Living Situation		3	75%	95%	92%	-20% ▼

### Bed Utilization

	12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
Avg Utilization Rate		4	622 days	1.0	96%	90%	101%	6%

■ < 90%   
 ■ 90-110%   
 ■ >110%

▲ > 10% Over   
 ▼ < 10% Under

■ Actual   
 | Goal   
 ✓ Goal Met   
 ● Below Goal

\* State Avg based on 79 Active Supervised Apartments Programs