2012 Program Report Card: DCF Residential Treatment (RTC)

Quality of Life Result: Connecticut children grow up safe, healthy, and ready to lead successful lives

Contribution to the Result: Children and youth, and their families, who receive residential treatment through the DCF network of care, as part of a comprehensive and individualized treatment plan, will receive comprehensive services that will contribute to each child's ability to function and thrive in the community, and in a family setting whenever possible, without the use of further residential treatment services.

<table>
<thead>
<tr>
<th>Program Expenditures</th>
<th>State Funding</th>
<th>Federal Funding</th>
<th>Other Funding</th>
<th>Total Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual FY 11</td>
<td>$30,528,383</td>
<td>0</td>
<td>0</td>
<td>$30,528,383</td>
</tr>
<tr>
<td>Estimated FY 12</td>
<td>$37,439,919</td>
<td>0</td>
<td>0</td>
<td>$37,439,919</td>
</tr>
</tbody>
</table>

Partners: Families, non-profit provider association groups, the Department of Social Services, DDS, the DMHAS, DCF, local communities, local police, faith-based organizations, advocates, the Behavioral Health Partnership, providers.

How Much Did We Do?

Residential Treatment Admissions

Story behind the baseline:
A concerted effort over the last 3 SFYs has reduced the reliance on RTC, in particular out of state treatment. Additionally, there have been tremendous efforts to limit children 12 and under from being treated in congregate care settings. For children ages 12 and under, in-state admits have decreased 72% and OOS admissions have decreased 83% when SFY Q1’09 is compared to SFY Q1’12. The monthly total of children in OOS placement as of 11/1/2011 represents a 33% decrease when compared to 11/1/2010 (362 vs. 244 children).

Trend: ▲

How Well Did We Do It?

RTC Average Length of Stay (ALOS)

Story behind the baseline:
The average length of stay (ALOS) for Residential Treatment has remained stable for both In and OOS RTC facilities from CY Q1’09 to CY Q2’11. ALOS for children in OOS treatment is consistently longer than In-State ALOS. Average length of stay remains stable as the acuity of children and youth that are approved for admission to RTC remains high. Although the ALOS remains consistent, it is important to note that the actual number of children admitted to RTC has decreased dramatically as shown in the previous measure.

Trend: ◄►

Physical Restraints per 1000 Client Days

Story behind the baseline:
As we treat more children in the community than in congregate care settings, the acuity of those children treated in RTC increases. One factor that affects performance is the number and complexity of risks/challenges that clients remaining in RTC experience. Despite this, efforts to decrease the use of physical restraints continue. We have seen a downward trend in Physical Restraints per 1000 Client Days; with a 17% decrease in use of restraints when CY Q3’08 is compared to CY Q2’11.

Trend: ▲
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Is Anyone Better Off?
Children and Youth Experiencing Inpatient Hospitalization within 180 days of Discharge from RTC

<table>
<thead>
<tr>
<th>Percent Youth</th>
<th>SFY '09 Q1/Q2</th>
<th>SFY '09 Q3/Q4</th>
<th>SFY '10 Q1/Q2</th>
<th>SFY '10 Q3/Q4</th>
<th>SFY '11 Q1/Q2</th>
</tr>
</thead>
<tbody>
<tr>
<td>20%</td>
<td>238</td>
<td>221</td>
<td>217</td>
<td>174</td>
<td>176</td>
</tr>
</tbody>
</table>

Story behind the baseline:
Children and youth treated in RTC were often psychiatrically hospitalized multiple times prior to their RTC stay. Thus, one measure of the efficacy of the RTC treatment is whether they require hospitalization following the RTC stay. The percentage of children and youth experiencing Inpatient Hospitalization within 180 days post RTC discharge has decreased 14% when SFY '09 Q3/Q4 is compared to SFY '11 Q1/Q2.

Trend: ▲

Is Anyone Better Off?
Children and Youth Experiencing Re-admission to RTC within 180 days of Discharge from RTC

<table>
<thead>
<tr>
<th>Percent Youth</th>
<th>SFY '09 Q1/Q2</th>
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Story behind the baseline:
Another measure of efficacy is whether or not children and youth require a return admission to RTC within 180 days of their discharge. The percentage of children and youth experiencing a re-admission to RTC within 180 days of discharge from RTC has decreased 46% when SFY Q1/Q2 '09 is compared to SFY Q1/Q2 '11.

To improve outcomes, DCF plans to implement a system of performance management, built upon the principles of RBA and the literature of “Implementation Science.” This will involve a heavy focus on training as well as data collection, use and reporting.

Trend: ▲

Proposed Actions to Turn the Curve:
DCF has developed the Children in Placement Committee and Community Based Outcomes Work Group to increase the effectiveness of RTC and community-based services. These groups will lead initiatives to: Implement performance incentive program focusing on improved outcomes for children; increase effectiveness of transition from congregate care to families and community-based care; increase community-based service outcomes for children and families.

Data Development Agenda:
DCF is working on measuring child success in the community, at different time intervals, post discharge from a congregate setting. DCF is working on a model to project future need for congregate and foster care. Utilization projection data is needed to ID ages, gender and service needs of children in the near future DCF is developing data on regional needs for congregate and foster care to serve as many children as close to their homes, as possible. DCF is working on using contractor reporting system data (the PSDCRS) and chart audits to accurately ID providers that are effectively meeting the needs of children and families, including performance outcomes. DCF is working to analyze restraint and seclusion data, including specifics re: gender, age, days/times, & situations most prone to restraints and seclusions, in order to focus on prevention and reduction initiatives. These data can also be used to focus on specific providers.